

# Akshaya Patra

*Abridged Annual Report 2012-13*



Made by the children,  
enabled by you.

This Annual Report goes beyond reporting the progress made in the past year, by demonstrating it. The children who benefit from your contribution have helped write and illustrate the content of this report, which has been presented in the format of a child's workbook. It's a proud showcase of the skills and learning they have acquired, as a result of Akshaya Patra's mid-day meal programme.



*Our Inspiration*

*His Divine Grace A.C. Bhaktivedanta Swami Prabhupada*

**तितिक्षवः कालणिकाः सुहृदः सर्वदेहिनाम् ।  
अज्ञातरात्रवः शान्ताः साधवः साधुभूषणाः ॥**

*“The symptoms of a sādhu are that he is tolerant, merciful and friendly to all living entities. He has no enemies, he is peaceful, he abides by the scriptures, and all his characteristics are sublime.”*

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### Chairman's Message



*Madhu Pandit Dasa*  
Chairman, Executive Trustee

I would like to begin the review of the past fiscal year, 2012-13, by thanking our generous supporters and partners. Your association with The Akshaya Patra Foundation helped us fulfill numerous promises and brighten the prospects of tomorrow with a wholesome mid-day meal, every day. On behalf of the entire Foundation, I offer my sincere gratitude and heartfelt thanks to each of you who reached out to us and shared our vision, making the last year a fruitful one.

Through our mid-day meal programme, our attempt is to feed the millions of children in India who have the zeal to learn and achieve, but not the means. By feeding them that one wholesome meal a day, we give them the motivation and nourishment they need to pursue an education and a better future. It is our endeavour to reach out to every child at the grass root level of the society.

The year 2012-13 saw many developments and advancements that indicated our gradual movement towards achieving our mission of feeding 5 million children by 2020. We served the billionth meal since inception in July, 2012. It was indeed a milestone achievement that further motivated us to move ahead with the same enthusiasm and more aspiration.

Research indicates that there is enough food in the world to feed every citizen of every country; the only hurdle is accessibility. Through our programme, we are striving to bridge that gap by nurturing the future decision makers of the nation. Today, we serve 1.3 million children in India across 20 locations in nine states. Every day, the arrival of our mid-day meal distribution vehicles in 10,050 schools sparks numerous eager and promising smiles. Every day, 1.3 million children are being nourished with one wholesome meal and lessons full of knowledge.

Our programme endeavours to solve two of the critical United Nations Millennium Development Goals (UN MDGs). MDG 1 is to end Poverty & Hunger and MDG 2 is to achieve Universal Education. Our vision, 'No child in India shall be deprived of education because of hunger' addresses these two crucial challenges of hunger and education.



Studies reveal that in India, out of 100 children enrolled in Class I, only 47 reach Class VIII, indicating the drop-out rate to be more than 50%. They also indicate that possibly, as many as 60 million children in the age group of 6-14 years are not in school.

The latest statistics show that more than 50% of India's population is below the age of 25. It is estimated that by 2020 the average age of an Indian will be 29 years. This revelation immediately directs our thought towards an alarming question - "What will be the future of India if so many people fail to receive basic education?" At this juncture the efforts of Akshaya Patra acquire their real meaning.

With the implementation of the mid-day meal programme, Akshaya Patra and the Government have observed a rise in primary school enrolment, stable attendance, improved concentration and academic performance, countering of classroom hunger, and a gradual decrease in school drop-out rate. This is also a significant step towards sustaining millions of dreams and hopes of those who aspire to achieve and grow.

Today, The Akshaya Patra Foundation is at a defining moment. The valuable learning that we have gleaned from the past decade only drives us to Expand, Excel and Enhance our programme. This is our foremost aim for the years to come.

Feeding millions of children every day, with the pressing need to expand our programme and bring more children into its fold, is a mammoth task and requires strategic planning and resources. To achieve the same, we currently invest 82 % of the total revenue generated directly towards operating cost. We understand that to achieve our mission of feeding 5 million children, we will need to think in a more innovative and strategic manner.

We are thankful to the many hands that stretched out to support us both financially and morally. But the enormity of our programme always necessitates the support of the Government and our contributors, mainly from the perspective of sustainability. Sustainability is the key, so that once we expand we should be able to continue our work in the newly added locations and also sustain our services in the existing locations. It's all about sustaining Akshaya Patra's promise to those eager eyes that "tomorrow we will come back with a freshly cooked nutritious meal".

On behalf of The Akshaya Patra Foundation, I present you the Annual Report for the Financial Year 2012-13 with the aim to give you the crux of our programme, our reach, our progresses and plans, our achievements and our financial credentials.

With the hope that your patronage towards millions of children will continue during this journey, I also invite new members to join our cause and help us to provide 'unlimited food for education'.

Let us actively be involved in building a society of hope and promise.  
Let us together be the reason for healthy smiles and a meaningful, productive education!



## INTRODUCTION

The history of  
The Akshaya Patra  
Foundation  
starts with a story  
of compassion.

Looking out of a window one day in Mayapur, a village near Calcutta, His Divine Grace A.C. Bhaktivedanta Swami Prabhupada saw a group of children fighting with street dogs over scraps of food. From this simple, yet heart breaking incident, came the determination that - No one within a ten mile radius of our centre should go hungry. It is his inspiration which helped us to create The Akshaya Patra Foundation as it is today. In pursuance of this great desire, the programme saw a humble beginning in 2000 with the vision -

("No child in India shall be deprived of education because of hunger.")

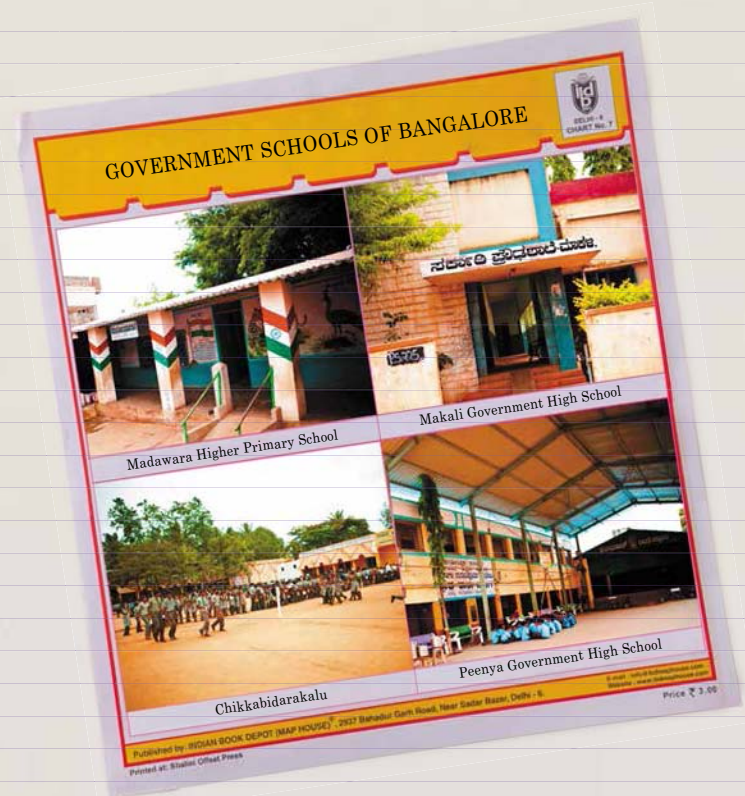
*The idea was to do something that touched the lives of school children in Government schools.*

In June 2000, The Akshaya Patra Foundation started the mid-day meal programme in Bangalore, Karnataka. (At the beginning, the Foundation provided mid-day meals to 1,500 children in five Government schools in Bangalore). These schools were chosen after detailed research by Venu Vadana Gopal Dasa, a full-time missionary of ISKCON Bangalore. Reminiscing about the past, he says, "Once the idea was conceptualised, I went to explore the surrounding areas in Bangalore and found that the schools in the outskirts and rural areas were in maximum need of a mid-day meal programme. I visited Government schools in areas like Peenya, Chikkabidarakalu and Makali and was moved by the plight of the kids there."



Venu Vadana Gopal Dasa

He goes on to add, "We then approached these schools and started serving the meals. It was just five schools that The Akshaya Patra Foundation served at the beginning. It was on 3rd June, 2000 that we first fed the students of these schools; a total of 1,500 children". Over a period, the impact of this initiative was witnessed in the form of increased enrolment, steady attendance and better concentration during class hours. A visible improvement in the health of the children was also noticed.





The following are testimonies of the teachers and children from the first five beneficiary schools. It captures the impact of Akshaya Patra's intervention to provide mid-day meals to the children in Government schools. It also brings forth the need and significance of the cooked school meal.



Venkatchalaiah, Assistant Head Master of Government High School, Peenya, who has been working in the school for the past 20 years, says, "The kids were slightly lethargic in school and they would fall unconscious during the assembly, since many of them would come without eating breakfast or even dinner the previous night. But from the time Akshaya Patra started providing mid-day meals, they are very energetic and they can be assured of at least one nutritious meal per day."

Venkatchalaiah  
Assistant Head Master

A teacher for the past 15 years at Nammuru Government Higher Primary School, Heggadadevanapura, Bangalore North District, Jayalakshmi R says, "In those days, when there was no mid-day meal facility here, some of the kids would get food from home and others who could not afford to get food due to poverty would stare at the filled lunch boxes of their fellow mates. We as teachers would feel very helpless and would share our meal with the kids. Kids would even fall sick very often and miss school due to lack of food. But after Akshaya Patra's intervention in 2000, there was a remarkable improvement in two aspects; the attendance of the students improved and so did their health. Now, I'm glad that there are no more hungry faces; only smiling tots wherever I look."



Jayalakshmi R  
Teacher



Sarita, a student of Government High School, Makali, Bangalore North District has been a beneficiary of the Akshaya Patra mid-day meal programme from the time she was in Class I. She says, "I love the Akshaya Patra meal. It is just like home-made food since it is fresh, tasty and steaming hot. I have been a beneficiary of Akshaya Patra meal since I was a little girl and still love to eat it every day. Like many of my friends and classmates, I too depend on this meal to get through the day."

Sarita  
Class X Student

The overwhelming response from the schools brought to fore the need for the programme and led us to increase our reach to more schools. The partnership with the Government under the Mid-Day Meal Scheme and support from donors helped us further improve and increase our reach from 1,500 children to 1.3 million children, today.

But the initial days of implementing the programme were not smooth sailing for the Foundation. Reiterating the challenges faced, Venu Vadana Gopal Dasa says, "Our main concern was the lack of vessels for rice and sambar, and a vehicle to transport the food. We had to hire transport vehicles from outside and send food from The Akshaya Patra Foundation." At this juncture, Mohandas Pai took the initiative of donating the first vehicle to transport food to the schools and Abhay Jain promised to get more donors to contribute to the further expansion of the programme.

Today, with the partnership of the Government of India and various State Governments, as well as the generosity of thousands of supporters, Akshaya Patra has grown from one location to 20 locations spread across nine states. It has grown from feeding children in five Government schools to more than 10,000 Government schools in the span of 13 years.

Apart from the regular mid-day meal programme, Akshaya Patra has also taken up other feeding initiatives such as:

- \* Anganwadi feeding
- \* Feeding expecting and lactating mothers
- \* Feeding programmes in special schools
- \* Subsidised lunch for the economically backward
- \* Feeding runaway children
- \* Feeding programmes in old-age homes
- \* Feeding the homeless
- \* Disaster relief

Apart from the above feeding initiatives, the Foundation also works towards other social initiatives like:

- \* After class tuitions
- \* Life skills programmes
- \* Community health camps
- \* Scholarship programmes
- \* Health check-up camps

We want to further extend the impact of this programme to many more children and steadily tread towards our goal of feeding five million children by 2020, and thereby move towards achieving our vision. We are certain that with the continued support of the stakeholders, we will be able to feed millions of children in the country and play a significant role in wiping out classroom hunger.



## THE GOVERNMENT AND AKSHAYA PATRA

The steady support of the Government of India, the various State Governments and associated organisations has enabled the programme to grow from feeding 1,500 children in 2000 to 1.3 million children in 2013. The total contribution from the Government towards the Mid-Day Meal (MDM) programme till date is ₹ 40,668 lakhs vis-à-vis the total income of ₹ 80,237 lakhs. In the year 2012-13, the contribution from the Government for MDM was ₹ 10,366 lakhs vis-à-vis the total income of ₹ 18,149 lakhs.

### WITNESSING THE IMPACT OF THE MDM PROGRAMME, THE GOVERNMENT HAS INCREASED ITS FOCUS AND SCALE OF OPERATIONS.

It has been sensitive and responsive to the various factors that impact the Mid-Day Meal Scheme. To further the positive factors like quality of raw material, the Government along with The Food Corporation of India (FCI) and the Food and Civil Supplies Corporations in all the states where we operate, ensure that we receive grains on time. To cope with factors like inflation or to compensate the increase in prices due to food inflation, the Government has increased the cash subsidy rates and thus helped us sustain and manage our operations to a reasonable extent.

The Government has also extended support in terms of resources like land allocation to build new infrastructure. This significant support will enable us to expand our operations in newer locations, thereby positively impacting the number of children being fed.

The Central Government, through the Finance Ministry, has encouraged us to seek donations u/s 35 AC and 80 G of the Income Tax Act which has been of great assistance to us. The Ministry of Home Affairs, Government of India, has also accorded us the permission to collect overseas donations under the Foreign Contribution Regulation Act (FCRA), 1976, thus further strengthening our resource mobilisation efforts. We have equally reciprocated their trust in us by furnishing the requisite FCRA returns on time, year after year.

We thank the Government of India and all the State Governments of Karnataka, Uttar Pradesh, Rajasthan, Odisha, Gujarat, Andhra Pradesh, Chhattisgarh and Assam for the timely release of subsidies, which ensure smooth running of the programme every day. Recognising the impact of Akshaya Patra's intervention in the current serving States, the Governments of other states are also inviting and extending support to the Foundation for initiating a mid-day meal programme in their respective states.

Akshaya Patra acknowledges the success of working in a Public-Private Partnership venture with the Government. The Foundation extends its sincere thanks to the Government of India and all the State Governments for their unflinching support in making the Mid-Day Meal programme a success.

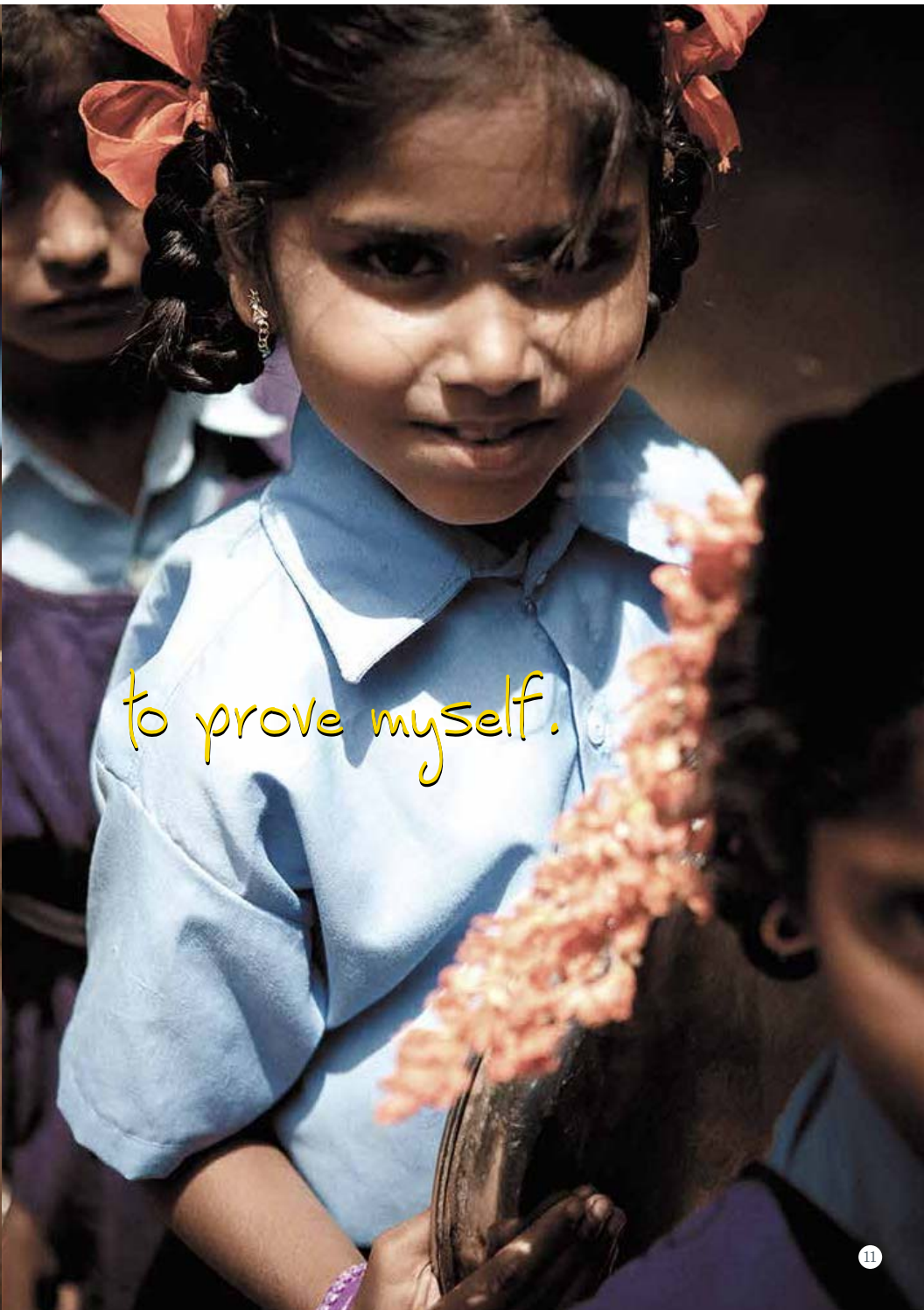
There have been many supporting hands that came forward to partner with us in serving the children of today. While it is not possible to name all those who have been with us down the years, we record our gratitude and thank each and every one of them. Akshaya Patra looks forward to their continued patronage, and hopes to further strengthen the partnership with the Government in feeding millions of children. We are sure that with this support we will soon be able to reach our mission of feeding 5 million children by 2020.







I know my turn will come



to prove myself.



## ORGANISATIONAL HIGHLIGHTS

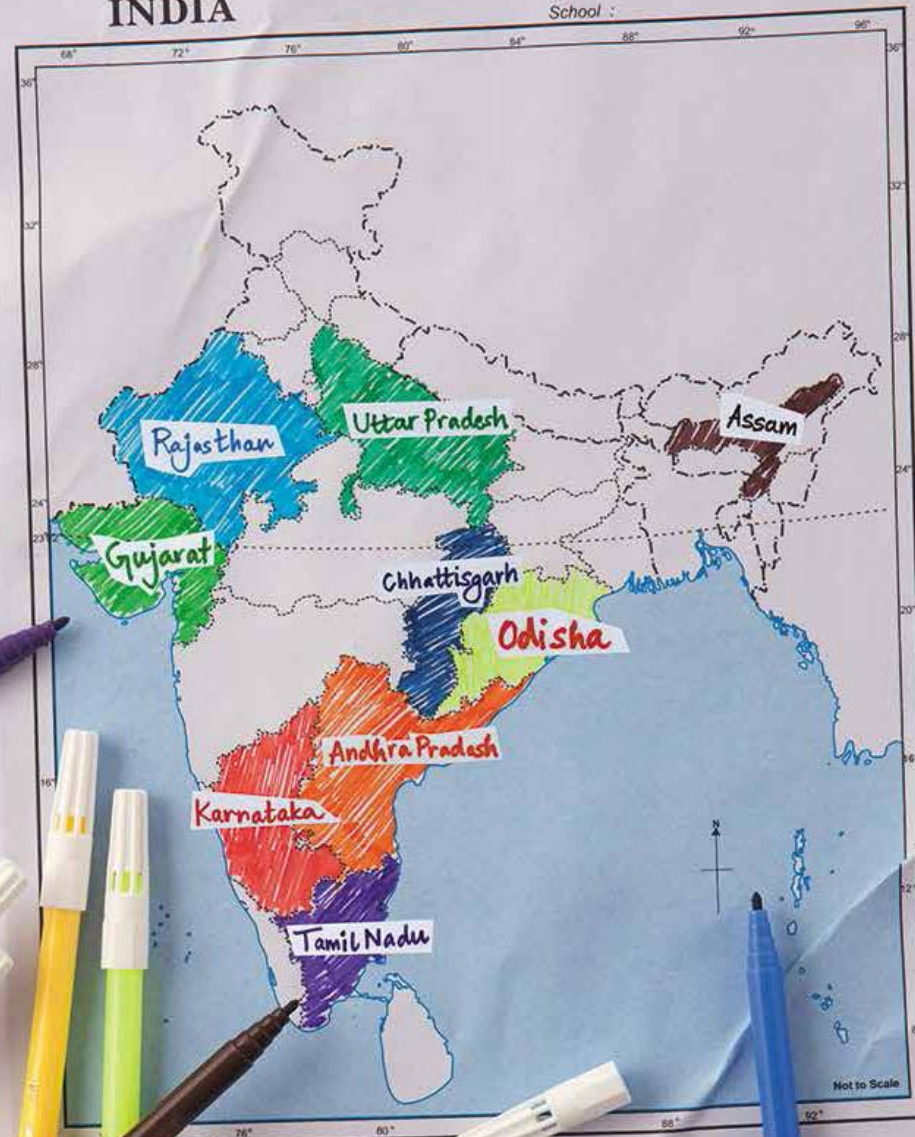
### The state-wise presence of Akshaya Patra

State / Location	Type of Kitchen	Year of Establishment	Number of Children	Number of Schools
<b>Andhra Pradesh</b>			60,098	461
Vishakhapatnam	Centralised	October 2008	5,249	7
Hyderabad	Centralised	October 2008	54,849	454
<b>Assam</b>			53,649	592
Guwahati	Centralised	February 2010	53,649	592
<b>Chhattisgarh</b>			23,674	160
Bhilai	Centralised	January 2009	23,674	160
<b>Gujarat</b>			400,158	1,653
Gandhinagar	Centralised	June 2007	121,508	666
Vadodara	Centralised	November 2009	113,593	616
Surat	Centralised	June 2012	165,057	371
<b>Karnataka</b>			460,046	2,627
Bangalore- HK Hill	Centralised	June 2000	85,204	487
Bellary	Centralised	July 2006	115,945	575
Hubli	Centralised	July 2004	126,693	789
Mangalore	Centralised	December 2004	19,043	145
Mysore	Centralised	August 2004	13,835	63
Bangalore-Vasanthapura	Centralised	July 2007	99,326	568
<b>Odisha</b>			80,415	1000
Furi	Centralised	June 2006	55,835	648
Mayagarh	Decentralised	March 2007	24,580	352
<b>Rajasthan</b>			129,493	1,682
Jaipur	Centralised	February 2004	92,763	1,081
Nathdwara	Centralised	June 2006	25,274	435
Baran	Decentralised	April 2005	11,456	166
<b>Uttar Pradesh</b>			139,262	1,874
Vrindavan	Centralised/ Decentralised	August 2004	139,262	1,874
<b>Tamil Nadu (*Pvt. School)</b>			718	1
Chennai	Centralised	July 2011	718	1
<b>TOTAL</b>			<b>1,347,513</b>	<b>10,050</b>

A look at the year of establishment of each kitchen gives an insight into the need for and growth of the mid-day meal programme.

## INDIA

Name :  
Class :      Sec :      Roll No. :  
School :



## Identity

- The Akshaya Patra Foundation is registered as a not-for-profit organisation under the Indian Trusts Act, 1882 (Reg. No 154).
- The Trust deed is available on request.
- The Akshaya Patra Foundation is registered under Section 12A (a) of the Income Tax Act, 1961
- The Akshaya Patra Foundation is registered under section 6 (1) (a) of the Foreign Contribution (Regulation) Act, 2010 (FCRA Reg. No. 094421037).

### Name & Address of the Main Bankers:

Axis Bank Limited, No. 5/111, 1st Main, 1st Block,  
Dr. Raj Kumar Road, Rajajinagar, Bangalore - 560010

HDFC Bank Limited, No 51, Kasturba Road, Bangalore - 560001

### Name & Address of Auditors:

M/s BSR & Co., Chartered Accountants,  
Maruthi Info-Tech Centre, 11-12/1,  
Inner Ring Road, Koramangala, Bangalore - 560071

Visitors are welcome to check the addresses given on the 'Contact Us' link on our website - [www.akshayapatra.org](http://www.akshayapatra.org)

## Abridged Financials

### Abridged Income & Expenditure Statement (₹ in Lakhs)

	2012-13	2011-12
Total Income	15,888.17	13,626.27
Total Expenditure	17,347.32	13,420.52
Excess of Income over Expenditure	(1,459.15)	205.75

### Abridged Balance Sheet (₹ in Lakhs)

	2012-13	2011-12
Fixed Assets	5,879.60	5,086.04
Net Non Current Assets	1,189.56	767.24
Net Current Assets	3,433.18	3,579.11
Total Assets	10,502.33	9,432.39
Trust Fund & Reserves and Surplus	10,502.33	9,432.39

### Donations Received (₹ in Lakhs)



Source: Receipts & Payments account



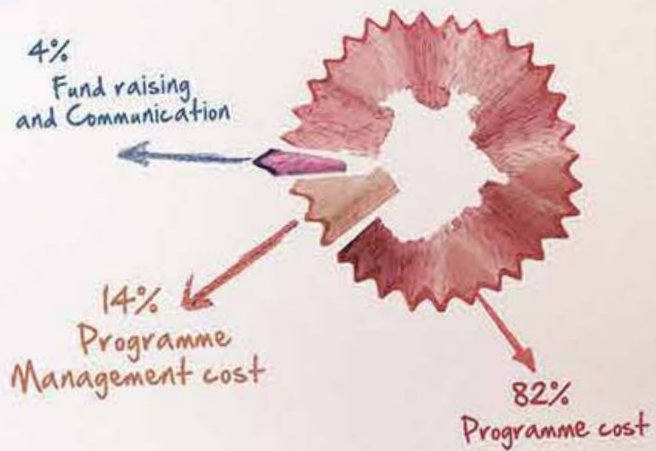
### Asset Value (₹ in Lakhs)



Source: Balance Sheet



## Break up of total costs



Source: Income and Expenditure account



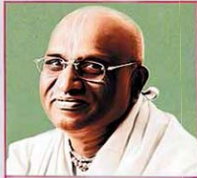








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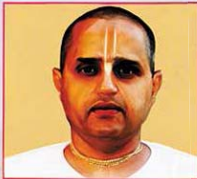
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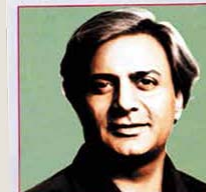
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**ADDRESS**

**Akshaya Patra USA**  
92 Montvale Avenue, Suite 2500, Stoneham, MA 02180  
Phone: 781-438-3090 Fax: 781-481-9155  
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**ADDRESS**

**Akshaya Patra UK**  
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HINDUSTAN PETROLEUM CORP LTD  
GUJARAT INDUSTRIAL DEVELOPMENT CORPORATION  
UNION BANK OF INDIA  
IFCI LTD  
BHARAT DYNAMICS LTD  
ANDHRA BANK  
CENTRAL BANK OF INDIA  
BANK OF BARODA  
STATE BANK OF HYDERABAD  
M M T C LTD  
HINDUSTAN PETROLEUM CORP LTD - VISHAKAPATANAM

\*List not exhaustive

*TRUSTS & FOUNDATIONS*

*RURAL INDIA SUPPORTING TRUST  
HANS FOUNDATION  
KUSUMA FOUNDATION  
MICHAEL & SUSAN DELL FOUNDATION  
CHARITIES AID FOUNDATION AMERICA  
TOSA FOUNDATION  
GIVE INDIA  
ELCIA TRUST  
CHARITIES AID FOUNDATION INDIA  
P D PASARI FOUNDATION  
CORPORATION BANK ECONOMIC DEVELOPMENT FOUNDATION  
MONSANTO FOUNDATION  
KENNAMETAL FOUNDATION  
UNITED WAY OF MUMBAI  
HALCROW FOUNDATION  
SETH MURLIDHAR MANSINGKA CHARITY TRUST  
KISAN SABHA TRUST  
THE PRESIDENT, DISTRICT CONGRESS COMMITTEE*



"I had a dream to help the hungry. While we thought of starting a community kitchen to feed the hungry, we were clueless as to how and where to begin. But, Akshaya Patra has made my dream come true. Through my association as a Goodwill Ambassador with the Foundation, I hope to make a difference. This is truly a God-given opportunity."

**SHANKAR MAHADEVAN**  
Singer & Music Composer,  
Goodwill Ambassador of The Akshaya Patra Foundation

*\*List not exhaustive*





“By building on successful programmes like the mid-day meal which is run by Akshaya Patra, our nation’s hungry children can get the food they need to perform well in school and stay healthy. Each of us should pledge to do something to end hunger in our own small ways; I am doing that by supporting Akshaya Patra.”

**Puneeth Rajkumar,**  
Sandalwood Actor



“Akshaya Patra has done wonderful work with its Mid-Day Meal Scheme and worked among the poorest and marginalised. May you reach many more children and make your scheme a model for many others to emulate. India needs many more Akshaya Patras to make this country a more equal and compassionate society.”

**Rajdeep Sardesai,**  
Editor-in-Chief of IBN18 Network

“The Akshaya Patra’s blue bus is a symbol of hope for thousands of children across the country. The bus signifies that the child will not go hungry and we thought that the best way to be a part of this programme is by donating the mid-day meal vehicle.”

**Ajai Kumar,**  
Chairman & Managing Director,  
Corporation Bank

“I was impressed by the cleanliness and hygienic way of cooking. It is indeed a boon to many children studying in schools in Medak district. As a Collector & DM, it is my endeavour to support initiatives like Akshaya Patra.”

**A Dinakar Babu,**  
District Collector &  
District Magistrate of Medak

“Each one of us, after having benefited from the society in which we are living, have a duty to pay back to the same society. An organisation like Akshaya Patra provides a platform for planning socially relevant projects with 100% transparency. The inception of the mid-day meals in early 2000s caught my imagination and I have followed it with interest, especially its social impact – not only on the school children and their families. As expected, the impact was not only positive but also the implication on the future social capital of India was huge. Initially, I started with some humble monetary contribution. After my superannuation in 2009, I decided to join Akshaya Patra as a volunteer, in 2009.

There is lot more work to be done in society and Akshya Patra provides the ideal platform. Having built a huge network of schools, school children and their families, besides the kitchen infrastructure and distribution infrastructure, other problems of society like health care, education, value building, local job opportunities creation etc. can be addressed through this network. This calls for the multiplication of the current efforts and resources by an order of magnitude. But I am sure this will be done.”



**S. B. Iyer,**  
Former Director, Contracts, ISRO  
Volunteer Akshaya Patra



The Akshaya Patra Foundation is now 13 years old. Its major goal of hunger elimination and promotion of education is extremely important. The great Tamil Poet Mahakavi Subramania Bharathi said in a poem that “nutrition and education are the two legs of a human being - nutrition for the body and education for the mind”. Akshaya Patra is therefore devoted to the cause of improving human well being and happiness in our country. No wonder it has been named by a famous journal published in Switzerland as one among the top 100 NGOs of the world.

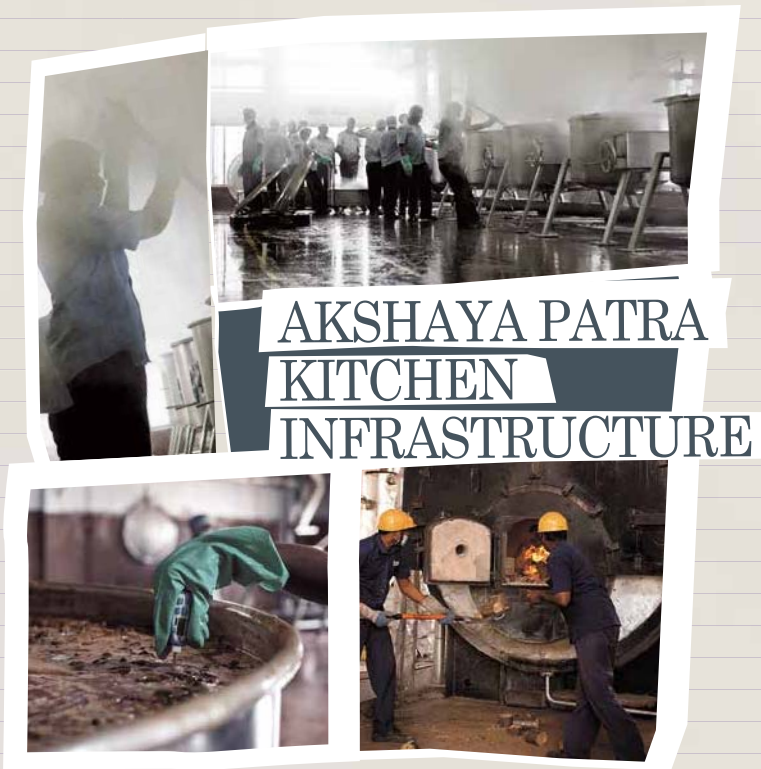
2013 is a significant year in our agricultural history since this year marks the transition of the ship to mouth existence. We were leading from 50 years ago to one of conferring the right to food from home grown food, enshrined in the National Food Security Bill currently before Parliament. The present year’s conference of Akshaya Patra is being held on the occasion of the 70th anniversary of the great Bengal famine. Akshaya Patra is trying to make hunger and illiteracy problems of the past. I wish this important endeavour a great success.

**Prof. M. S. Swaminathan,**  
Member of Parliament (Rajya Sabha), Emeritus  
Chairman, M S Swaminathan Research Foundation

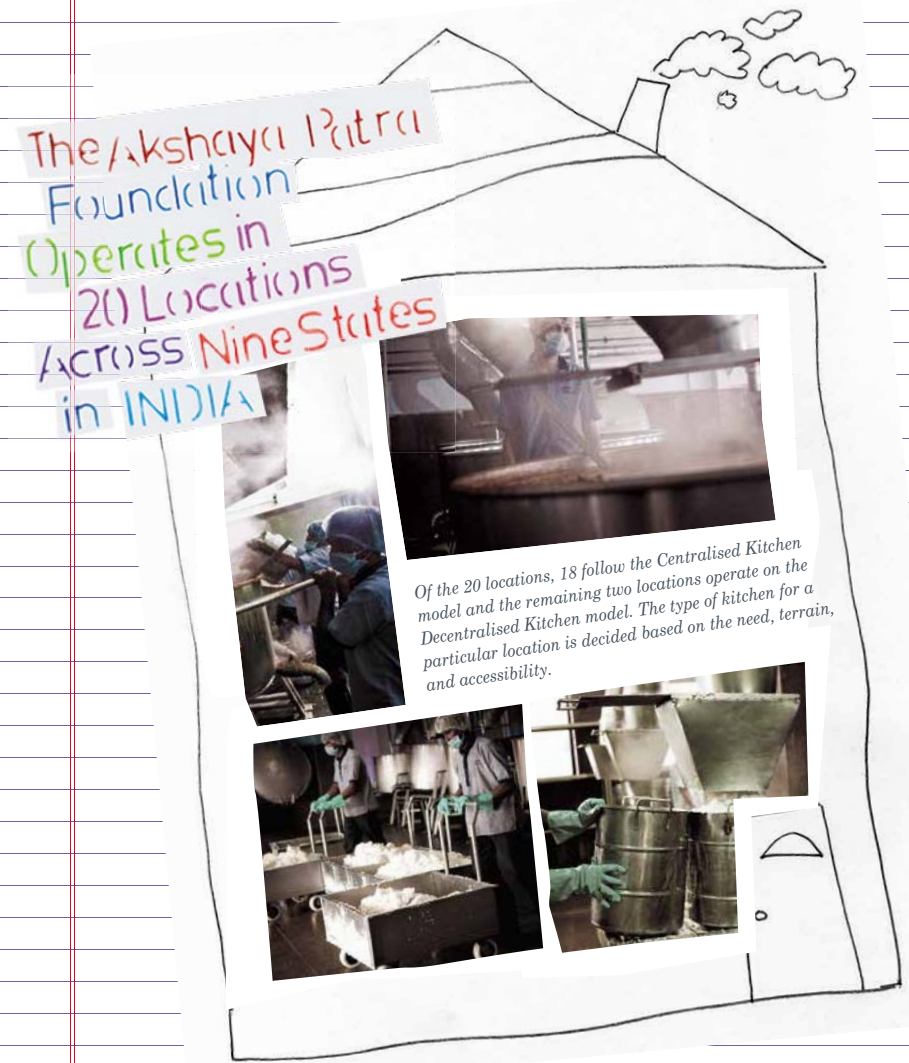


A cooking fire  
can also illuminate a mind.





# AKSHAYA PATRA KITCHEN INFRASTRUCTURE



Centralised kitchens are large kitchen units that have the capacity to typically cook up to 1,00,000 meals. These kitchens serve a set of schools located around the unit. They are automated and thus ensure hygiene during the cooking processes. On the other hand, in locations where factors like difficult geographical terrain and improper road connectivity do not support construction of large infrastructure, the decentralised kitchen format is the ideal solution. These kitchens are run by the Women Self-Help Groups (SHGs) under the guidance and supervision of Akshaya Patra's kitchen process and operations module.





*Akshaya Patra's centralised kitchens have the capacity to prepare meals for large scale feeding. We follow a strict and mandatory kitchen process to maintain quality and hygiene of the prepared mid-day meal.*



*Food Safety Management Systems are employed in all the kitchens to handle, prepare and deliver food.*

**11 CENTRALISED KITCHENS ARE ISO 22000:2005 CERTIFIED AND THE REMAINING KITCHENS ARE IN THE PROCESS OF CERTIFICATION.**



**AKSHAYA PATRA KITCHENS  
HAVE ADOPTED SIX SIGMA  
METHODOLOGIES**

The cooking in the centralised units begins in the morning. All kitchens run by the Foundation follow a scheduled menu. All the centralised kitchens are equipped with cauldrons, trolleys, rice chutes, dal/sambar tanks, cutting boards, knives and other similar equipment that are sanitised before usage. The North Indian kitchens are equipped with rice cauldrons and dal cauldrons. Each rice cauldron has a capacity of at least 500 litres; and each dal cauldron has the capacity to cook 1,200 litres to 3,000 litres of dal. As roti is an integral part of the North Indian menu, the kitchens are equipped with roti making machines, which have the capacity to roll out up to 2,00,000 rotis from 6,000 kgs of wheat flour.

The South Indian kitchens are equipped with rice cauldrons and sambar cauldrons. Each rice cauldron has a capacity of at least 500 litres; each sambar cauldron has the capacity to cook 1,200 litres to 3,000 litres of sambar. All the vessels are of stainless steel 304 food grade material.



## Food Safety Management Systems



*Personal hygiene-  
The first step to maintaining hygiene begins with personal hygiene and cleanliness of the kitchen staff.*

*A high standard of personal hygiene is essential to ensure hygienic cooking conditions. Hence each staff member in the kitchen follows a routine hygiene chart to ensure personal hygiene before stepping into the kitchen. Daily shower, use of clean uniforms, caps, masks, gloves, gumboots and other protective gear, and hand sanitisation are the mandatory steps followed by each member of the kitchen to maintain personal hygiene.*



## STANDARDISATION (OF NUTRITIONAL VALUE



*Quality starts with the design of the recipe. Hence, standardisation of recipes is an important aspect in maintaining quality of nutrition and taste. In order to maintain consistent quality, a well-structured Quality Assurance programme is implemented at all stages of Operations, i.e, Pre-production, Production and Post-production.*



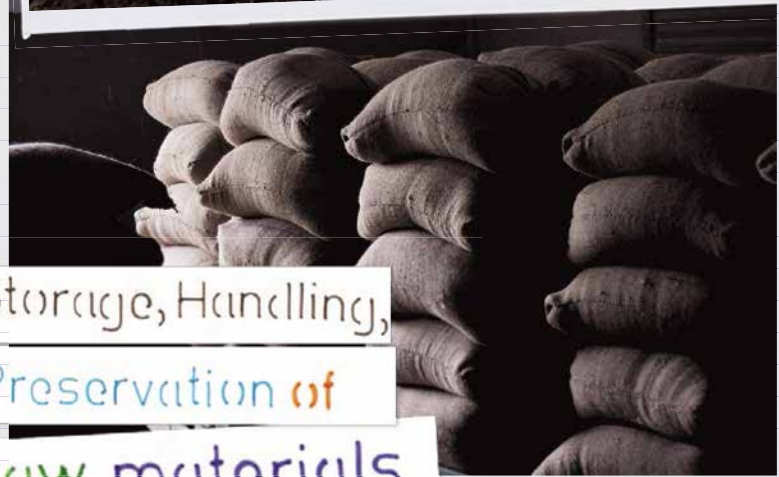


*To ensure procurement of the best quality raw material, a robust Supplier Quality Management System (SQMS) is implemented.*

The SQMS process covers sub processes like Supplier Selection, Supplier Qualification, Supplier Rating etc. to ensure that the right and best raw materials are procured. Our Quality Control process ensures that raw materials are accepted only after thorough Quality Inspection in order to meet all the requirements of our Raw Material Specifications, which is generally taken and adopted from Food Safety Standards Act 2006 (FSSA).



food tastes a lot like hope.



## Storage, Handling, Preservation of raw materials

Fresh vegetables are procured on a daily basis. After procurement, sorting of vegetables is done to retain the best quality. All the vegetables are cleaned with potable water and sanitised before the cutting process. Cold storage is used to store ready-to-cook cut vegetables to retain freshness. Rice is supplied by the Food Corporation of India (FCI). Before the cooking process, the rice is machine-cleaned and washed thoroughly. In order to ensure all the raw materials are fresh, all the kitchens follow the FIFO (First In First Out) and FEFO (First Expiry First Out) methods while issuing the raw material for production.

By doing so, the kitchens are able to properly identify, store and retrieve the raw materials in an appropriate manner.



Nourishing dreams,  
one meal a day.





## Quality and Safety during cooking

All the kitchens of Akshaya Patra follow a standard process for preparing the mid-day meals. This process is charted out to ensure hygiene and quality of the cooked meal and also to adhere to the food safety standards. All the cooking equipment like cauldrons, trolleys, rice chutes and sambar/dal tanks, cutting boards, knives etc. are sterilised using steam before the cooking process begins. The vessels used in the kitchens are made of stainless steel of 304 grade and is best for cooking and handling food.

The decentralised kitchen units are equipped with necessary cooking equipment like chapati pans, cooking vessels for rice and dal and vessels for transporting the cooked mid-day meals to the schools. Personal hygiene and Food Safety trainings are provided regularly to the kitchen staff to ensure hygiene standards are met.

All the kitchens have well trained Cooks and Production Supervisors to manage and supervise the production. Critical Control Points (CCPs) like cooking temperature are checked and recorded at periodic intervals to ensure the right quality of the meal.

To ensure food quality is maintained, Quality Check is done by the Quality Officers in each kitchen.

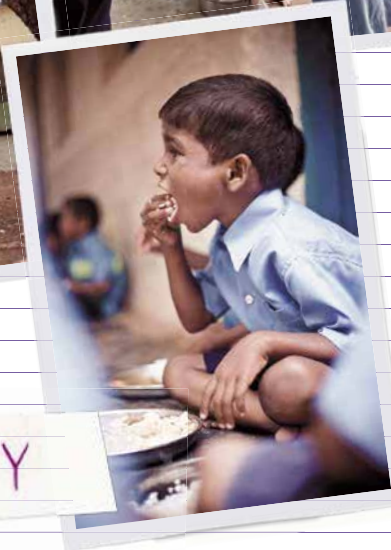
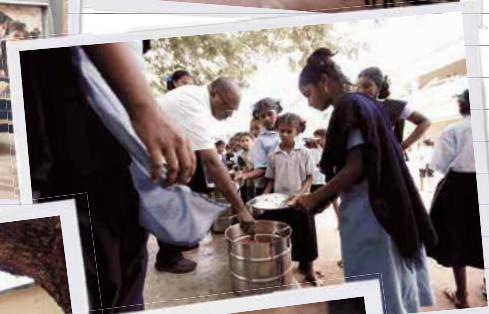




## Food Packing and Transportation

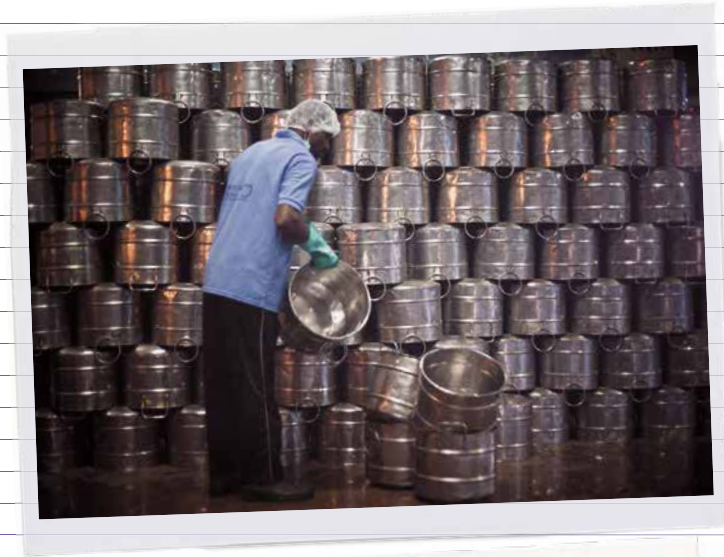
The cooked food is packed in steam sterilised vessels. We use specially designed and customised transport vehicles to deliver food which is packed in stainless steel 304 grade vessels. These vehicles are steam sterilised before the loading process. These vehicles use a puffed body to reduce the temperature loss and a honeycomb structure to hold the vessels upright and keep the freshness of the cooked meal intact till it is served to the children.





## DELIVERY

Methods like Logistic charting for route optimisation, GPRS to track the delivery vehicles for safety and on-time delivery are gradually being adopted and implemented in the kitchens.



## Post-delivery process

In order to consistently maintain quality of the meal, we take feedbacks from schools on a daily basis while delivering the meal. The Quality Officers in the kitchens review the feedback and initiate or trigger appropriate corrective or improvement actions to improve the quality and delivery of food. We also circulate 'Do's and Don'ts' pamphlets to all schools on a regular basis for creating awareness on food safety and hygiene while serving the mid-day meals.

Audit & Review mechanisms play a key role in monitoring the key processes & systems and their performance. So, we have institutionalised Good Manufacturing Process (GMP) Monthly Audits, Surprise Audits on Food Safety & Quality, to name a few. Quality Metrics Performance is reviewed on a monthly basis. Detailed Customer Satisfaction Surveys are done by the Quality Staff at periodic intervals apart from the day-to-day feedback we take during the delivery of food. In certified kitchens, ISO 22000 Internal Audits are done twice a year by qualified Internal Auditors led by Quality & FSMS Managers, and our Certification body does the surveillance audits twice a year. The data from all the respective audits are reviewed and appropriate improvement or corrective actions are taken. All actions are further monitored till effective implementation.



## Continual Improvement methods

As we aim to maintain and better our services by sustaining the quality of the mid-day meals we provide, there is a need for continual improvement. We need to advance the performance of various processes continuously so that every cycle of improvement leads to the next level of achievement. We adopted a holistic approach and designed a programme called 'Akshaya Pragathi'. As a part of the programme we are adopting and implementing Kaizen, CI Projects and Six Sigma methodologies to ensure and make every member a part of these initiatives.

Training is an integral part of the Continual Improvement Programme. The Financial Year 2012-13 saw training on 5S, GMP, Lean and Kaizen, and ISO 22000 Awareness for kitchen employees across all locations for more than 6,000 man hours. The Quality Department aims to conduct 15,000 man hours of training on similar topics in the Financial Year 2013-14.





We can't wait  
to get ahead.

*REVIEW OF STATES*





**KARNATAKA**

*State Profile: Karnataka is located in the south-west part of the country. Bangalore is the capital city of Karnataka. Kannada is the regional and official language of the state.*

*POPULATION: 61.13 million, 2011 census (Source: Wikipedia)*

**WHEN AND HOW WE STARTED**

*The Akshaya Patra journey began in Karnataka when its first kitchen, capable of feeding 1,500 children, was set up at HK Hill, Bangalore, in 2000. The growing need of the hour led Akshaya Patra to start kitchens in the districts of Hubli, Bellary, Mangalore and Mysore, including a second unit at Vasanthapura, Bangalore, further expanding the feeding programme in the state. All the kitchens in Karnataka are centralised kitchen units.*

**AKSHAYA PATRA'S REACH IN KARNATAKA**

State Location	Type of Kitchen	Year of Establishment	Number of Children	Number of Schools
<b>Karnataka</b>			<b>4,60,046</b>	<b>2,627</b>
Bangalore-HK Hill	Centralised Kitchen	June 2000	85,204	487
Bellary	Centralised Kitchen	July 2006	115,945	575
Hubli	Centralised Kitchen	July 2004	126,693	789
Mangalore	Centralised Kitchen	December 2004	19,043	145
Mysore	Centralised Kitchen	August 2004	13,835	63
Bangalore-Vasanthapura	Centralised Kitchen	July 2007	99,326	568



### H.K HILL (BANGALORE)

H.K Hill is the first kitchen of Akshaya Patra, established in June 2000. This kitchen feeds 85,204 children each day. It is an ISO 22000:2005 certified centralised kitchen unit. There are 35 custom designed meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools.

### HUBLI

Established in July 2004, Hubli is the second kitchen of Akshaya Patra in Karnataka. This kitchen feeds 1,26,693 children each day. It is an ISO 22000:2005 certified centralised kitchen unit. 40 customised meal distribution vehicles deliver the cooked mid-day meal to the beneficiary schools. This kitchen has also taken up new initiatives like setting up lush green kitchen gardens, along with eco-friendly initiatives like an effluent treatment plant, rain water harvesting pond, and vermicomposting.

### MYSORE

Established in August 2004, Mysore became the third location of Akshaya Patra's kitchen in Karnataka. A centralised unit, this kitchen currently feeds 13,835 children each day. There are seven custom-made meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools.

### MANGALORE

Akshaya Patra expanded to Mangalore in December 2004. It is Akshaya Patra's fourth location in Karnataka. The kitchen currently feeds 19,043 children each day. There are 11 customised meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools.

### BELLARY

The Bellary kitchen was established in July 2006 and is the fifth Akshaya Patra kitchen in the state. This kitchen feeds 1,15,945 children each day. It is an ISO 22000:2005 certified centralised kitchen unit. There are 32 customised meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools.

### V.K HILL (BANGALORE)

The kitchen at Vasanthapura was established in July 2007. It is the second kitchen unit in Bangalore and commonly known as V.K Hill kitchen. This kitchen currently feeds 99,326 children each day. It is an ISO 22000:2005 certified centralised kitchen unit. There are 35 custom-made meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools. The uniqueness of this kitchen lies in its gravity flow mechanism.

## KARNATAKA STATE REVIEW FOR THE FINANCIAL YEAR 2012-13:

### ACHIEVEMENTS FOR THE YEAR 2012-13

The Akshaya Patra kitchens in Karnataka saw many developments in 2012-13.

- Daily Food Temperature Monitoring was introduced on all routes
- Lid sterilising and a vehicle washing bay were a couple of the other quality initiatives introduced in some of the kitchens
- The kitchens saw the implementation of Kaizen and Phase 2 of ERP
- The Karnataka kitchens also took up other initiatives like supplying food to drought-hit areas and evacuated slum dwellers
- Akshaya Patra served its billionth meal, since inception, in August 2012. The celebration of this significant milestone was held in Karnataka
- Dispensing chutes have been installed and cost effective trolleys have been designed to minimise manual labour and improve the kitchen process
- Of the many steps taken to improve the taste of the food, the introduction of sweet corn in rice preparations has been widely accepted and appreciated



- The kitchen also successfully prepared 28 variants of in-house sambar powder
- Route optimisation has been successful in aiding the distribution teams to reach schools on time and also in minimising the number of vehicles plying those routes
- A food lab has been introduced in the V. K Hill Kitchen in Bangalore as a pilot project. Presently, raw material analysis of pulses, spices, vegetable oils, ghee and flour are being done to check for adulteration and colouring agents. Efforts are being made to ensure that the microbial analysis of food and water can also be conducted in the near future
- In collaboration with Mangalore University and AISEC, Akshaya Patra Mangalore took part in 'Umang', an AIDS prevention programme

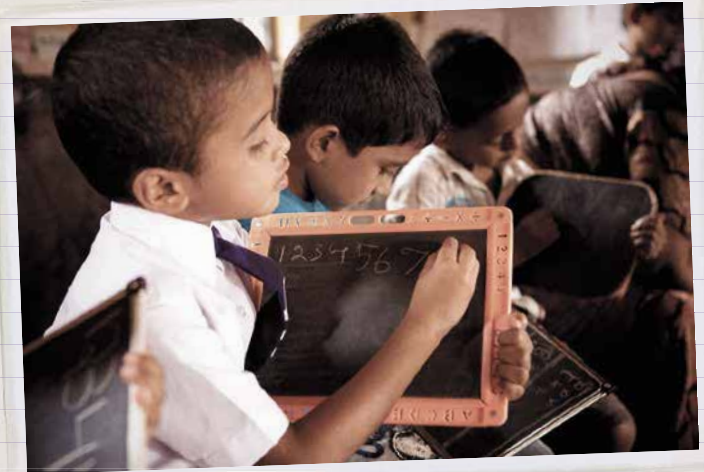




- Akshaya Patra served food to the 5,000 students from the 70 schools that participated in the Anti-Child Labour Day celebrations held by the Government of Karnataka at Bangalore's Kanteerava Stadium
- Akshaya Patra in association with the Department of Public Education, Government of Karnataka organised a day-long seminar on Food Safety and Standards Act (FSSA) titled 'Suraksha'. 230 Mid-Day Meal officials from all over Karnataka participated in the seminar. The seminar also discussed on the implication of the Mid-Day Meal Scheme and the challenges in its implementation

#### VISITS BY DELEGATIONS & DIGNITARIES

- Narayan Murthy
- Shankar Mahadevan
- London Business School
- Welingkar Institute of Management
- Nilkamal
- NMIMS
- Caterpillar
- Goutham College
- National Productive Council
- Jawaharlal Nehru College
- KMF
- Myanmar University
- UB City
- RV Institute
- Don Bosco Institute
- Goldman Sachs & Co.
- Cisco
- IIMB
- Citibank
- Lunch Box International



#### PLANS FOR THE YEAR 2013-14

- To further quality and process optimisation, the State plans to implement concepts of industrial engineering like the Time and Motion study
- As a pilot project, the V.K Hill kitchen witnessed the successful implementation of a Biogas plant. Karnataka, along with the other states, will also look at implementing this eco-friendly initiative in their kitchens
- From the perspective of providing a hot and fresh meal to children, the Foundation will also look at the possibility of packing and serving the mid-day meals in insulated boxes

#### FINANCIAL HIGHLIGHTS

<i>Karnataka Financial Highlights (2012 - 2013)</i>	
<i>Particulars</i>	<i>₹ in Lakhs</i>
<i>Total Income</i>	<i>4,914.39</i>
<i>Total Expenditure</i>	<i>5,806.20</i>



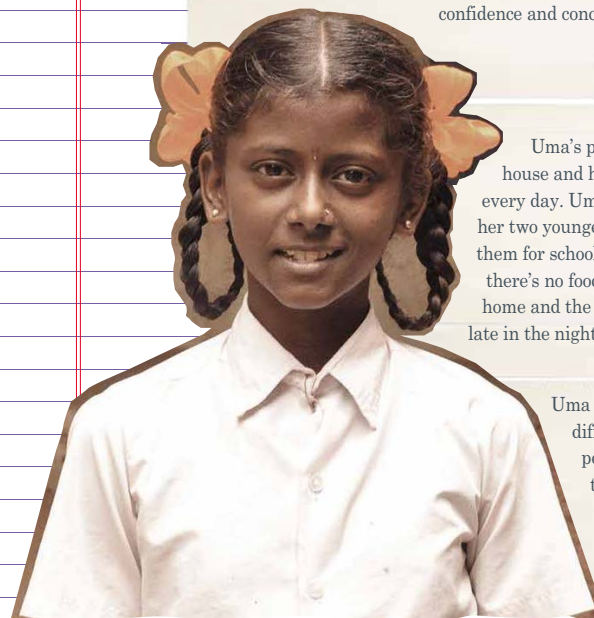


## SUCCESS STORIES

### Uma Maheshwari

Uma was just 11 when she participated in a District Level Science Festival held at a school in Kumta. She conducted a science experiment representing her school at the festival. Her Science teacher Kanyakumari says, "There has been a remarkable improvement in Uma's health since Akshaya Patra started providing mid-day meal here in 2007.

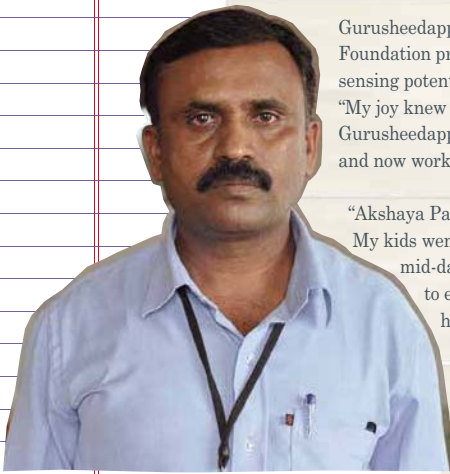
Earlier, she had difficulty in expressing herself. Today, her confidence and concentration in class have improved significantly."



Uma's parents work in a farm some 20 kms from the house and hence leave home in the wee hours of morning every day. Uma assumes the responsibility of taking care of her two younger siblings while her parents are away, readying them for school and taking them with her. Almost always, there's no food at home when Uma and her siblings return home and the little ones remain hungry till the parents return late in the night.

Uma understands the importance of and the difference the mid-day meal has made to her performance in school and is very grateful for that. "Science is my favourite subject since it has a lot of experiments. I want to become a teacher and help students understand the subjects just the way my teacher helps me," says the bright child.

## Gurusheedappa Basappa Kumar



Gurusheedappa Basappa Kumar was deputed at The Akshaya Patra Foundation premises as a Security Official. Happy with his work and sensing potential, the organisation soon offered him a job in the kitchen. "My joy knew no bounds when I was offered a job in the kitchen!" beams Gurusheedappa. He worked as a Housekeeping Supervisor for three years and now works in the Storage Maintenance Department.

"Akshaya Patra has helped me immensely in supporting my family. My kids went to a Government school where Akshaya Patra provided mid-day meals. Even today, they rave about the food and refuse to eat at home unless their mother prepares similar kind of food!" he exclaims.

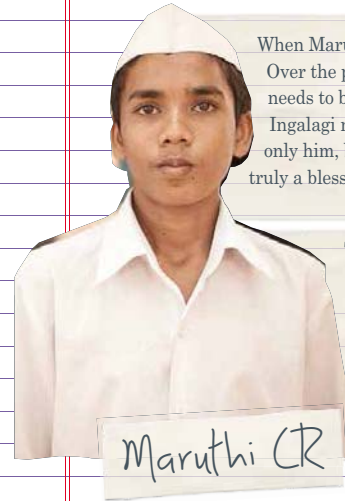
Gurusheedappa takes great pride in his job and believes that 'service to children is service to God'. "Every time someone asks me what I do for a living, I happily say that I work for a cause – feeding our country's children," he says.

13-year-old Safina believes there is a world beyond the ocean, beyond the bounds of her little town. Coming from a family of fishing folk, she dreams of going to the city and studying Law. She is a student of Bengre Kasba Government Higher Primary School located in Mangalore. Soft spoken and highly intelligent, her teacher is all praise for this girl with a dream, and says, "I am sure Safina will go places. She is a child with high ambitions, despite hailing from an economically backward family. Moreover, she used to be of poor health, but after eating the Akshaya Patra meals, her health has improved greatly."

Safina's mother rolls *beedis* (cigarettes) to support her father financially. Her parents sometimes cannot even afford her two square meals a day. During times like these, Akshaya Patra mid-day meals come as a blessing. Safina says she cannot go through even a single day of school without having a hearty Akshaya Patra mid-day meal.



Safina



When Maruthi L.R. was in Standard V, he knew he wanted to become a teacher. Over the past three years his resolve has strengthened and he knows exactly what needs to be done to achieve his goal. A student of Government Higher Primary School, Ingalagi near Bellary, Maruthi says that the Akshaya Patra meals have helped not only him, but numerous other children in his class. "The fresh and nutritious food is truly a blessing for many of us," he says.

The advantages of just one meal per day are unimaginable when it comes to children who are often termed as the future of a country. Maruthi says this is one of the reasons he wants to become a teacher. "Through all the hardships I have undergone as a child, I realised the importance of food for education. The Akshaya Patra programme has helped me gain confidence that I too can make it. I want to teach and help as many kids as I can and get them to stand on their own feet," says the determined boy.

Mastaan H, a Standard VII student at the Government Higher Primary School, Ingalagi near Bellary, is not your average 14-year-old. Owing to the ban on mining, Mastaan's father lost his job. Both his parents now work in a garment factory 40 kms from their village and stay in a hutment near the factory. They visit home once or twice a month. When they are away, Mastaan runs the house and takes care of his three younger siblings.

"The responsibility he shows towards his siblings is astonishing. While at school, he looks out for them and makes sure that the little ones eat all the vegetables in the mid-day meals provided by Akshaya Patra," says his Head Master, G.L. Muthina.

When asked how he got to being so responsible at such a young age, Mastaan says it comes to him naturally. "I want to become an Engineer when I grow up, support my parents and help my siblings study further. I know that education is the only solution to our hardships," states the young lad.



Mastaan H





## RAJASTHAN

*State Profile: Rajasthan is located in the north west region of India. It is known as the 'land of kings'. Jaipur is the capital city of Rajasthan and is also known as the 'Pink City'. Hindi is the official language but Rajasthani, a dialect of Hindi, is also widely spoken by the natives of Rajasthan.*

*POPULATION: 68.62 million, 2011 census (Source: Wikipedia)*

## WHEN AND HOW WE STARTED

*The Akshaya Patra Foundation started its operations in Rajasthan in February 2004 by setting up a centralised kitchen in Jaipur. The need of the hour and terrain encouraged the Foundation to initiate a decentralised kitchen in the remote district of Baran in April 2005. The third kitchen came up in Nathdwara in June 2006 as a centralised unit. These units together provide mid-day meals to more than 1.5 lakh children across the state.*

## AKSHAYA PATRA'S REACH IN RAJASTHAN

State Location	Type of Kitchen	Year of Establishment	Number of Children	Number of Schools
Rajasthan			129,493	1,682
Jaipur	Centralised Kitchen	February 2004	92,763	1,081
Baran	Decentralised Kitchen	April 2005	11,456	166
Nathdwara	Decentralised Kitchen	June 2006	25,274	435

### JAIPUR

The centralised kitchen unit at Jaipur was established in February 2004. It is an ISO 22000:2005 certified kitchen unit. This kitchen currently feeds 92,763 Government school children each day. There are 65 custom designed meal distribution vehicles to deliver the cooked mid-day meal to the beneficiary schools. Apart from the regular preparation of mid-day meals, this kitchen also prepares food for the 5,000 daily wage earners of the Akshaya Kalewa programme and for Anganwadis.

### BARAN

The decentralised kitchen format at Baran was established in April 2005. There are 100 such kitchens in the district of Baran. This kitchen currently feeds 11,456 Government school children each day. These kitchens are mainly run by Women Self Help Groups (WSHGs). There are two customised meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools. These units also prepare food for Anganwadi schools.

### NATHDWARA

The centralised kitchen unit at Nathdwara was established in June 2006. It currently feeds 25,274 Government school children each day. It is an ISO 22000:2005 certified kitchen unit. There are 22 custom designed meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools.

### RAJASTHAN STATE REVIEW FOR THE FINANCIAL YEAR 2012-13:

#### ACHIEVEMENTS FOR THE YEAR 2012-13

- The kitchen in Jaipur has added baked items like cakes and cookies to the menu in a few schools
- An MOU has been signed for using fortified dal analogue in MDM with IIMR
- The Nathdwara kitchen passed the ISO 22000:2005 audit and got a ISO certification, becoming the 11th ISO certified Akshaya Patra kitchen
- Apart from successfully implementing Six Sigma Project and Quality Control practices, the Nathdwara kitchen also completed the first phase of ERP implementation
- The number of schools the Nathdwara kitchen caters to increased from 226 to 435 schools

### VISITS BY DELEGATIONS & DIGNITARIES

- Virendra Beniwalji, Transport Minister, Government of Rajasthan
- Dr. Rafael Reif, President of MIT University, USA
- Dilip W Patil, Speaker of the Maharashtra Assembly
- MDM administration officers from across Bihar
- Pandit Krishn Murari Gangawat, State Minister of Devsthanam Vibhag, Government of Rajasthan
- Rajeev Arora, Vice President of Rajasthan Foundation
- Ram Das Agarwal, Member of the Rajya Sabha
- Lal Chand Aswal, MDM Commission, Government of Rajasthan

### PLANS FOR THE YEAR 2013-14

- Set up new kitchens in Jodhpur and Jhunjhunu
- More progress on local sourcing for procurement of raw materials
- Work with concerned Government authorities to procure cooking gas cylinders at a subsidised rate

### FINANCIAL HIGHLIGHTS

Particulars	₹ in Lakhs
Total Income	1,416.57
Total Expenditure	1,861.99





## SUCCESS STORIES



Shazama

Shazama has been working at a *Baal Shramik* (Child Labour Recreation) school in Jaipur for three years now. She manages the school single-handedly and teaches about 90 children. Part of her job involves visiting areas around the school for children employed as labourers and convincing their parents to let them attend school.

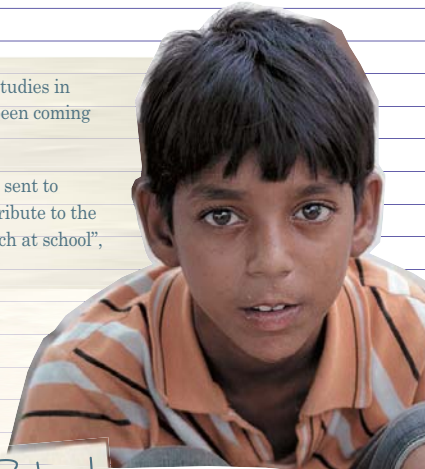
“Parents are the biggest hurdle. They’d rather prefer their children work and earn money instead of sending them to school. There have been times when parents have vehemently opposed my attempts to convince them,” says Shazama.

But, The Akshaya Patra Foundation has made her job easier. “When parents hear that their children will be provided a free lunch, they are more willing to let them attend school,” she says. Shazama is a determined woman and says she will continue to teach children despite the odds she faces.

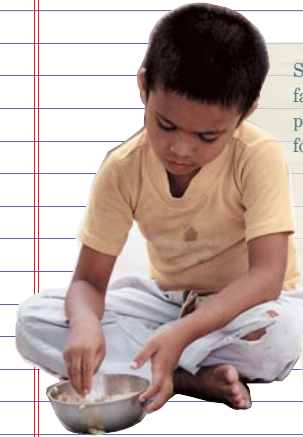
12-year-old Sohail is hearing and speech impaired, and studies in Standard III at a Government school in Jaipur. He has been coming to school for about three years now.

“Sohail’s parents and siblings are labourers. He is sent to school only because he is disabled and cannot contribute to the family’s income. Also, they know he will be fed lunch at school”, says his teacher.

Sadly, what they don’t know is that Sohail is a bright child and his teachers are proud of him. “He grasps everything in class just by looking at them. Moreover, the assured meals at school have made him healthier and smarter child,” they say.



Sohail



Syed is a five-year-old studying in Standard I. He lives with his family in the slums of Jaipur. His father works in a bottling plant while his mother embroiders sarees. He is the youngest of four children.

The family’s economic condition necessitates even little Syed to help his mother by sticking *chamkees* onto sarees. Despite being only of five years old, Syed’s parents make it a point to send him to school regularly. When asked why he comes to school, Syed innocently replies, “to eat lunch.”

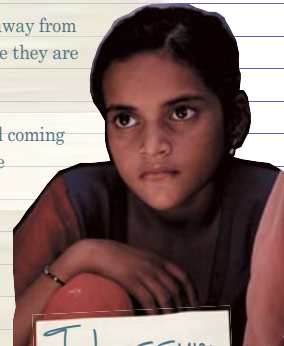
This is a classic example that the Akshaya Patra programme acts as an important incentive for attendance in Government schools.

Syed

Taking care of a sibling is one of the many reasons children in the country stay away from schools. Poor families expect older siblings to take care of the younger ones, while they are away at work. Tabassum is one such child who takes care of her younger sister.

Tabassum was a regular student until two years ago, then she suddenly stopped coming to school. The teachers later found out that her parents wanted her to stay home and take care of her newborn sister.

Tabassum was a bright student and her teachers were rightfully worried. After much persuasion, her parents agreed to send Tabassum to school only if her baby sister could accompany her, because they knew she would be fed there. “Tabassum does not even know her own age. To her all that matters is her 3-year-old sister. We don’t mind Tabassum getting her sister along because she gets to attend school. Both of them are fed here, now. For children like Tabassum the Akshaya Patra mid-day meals have helped resume their studies,” say her teachers.



Tabassum





UTTAR PRADESH

### UTTAR PRADESH

*State Profile: Uttar Pradesh is located in northern India. Lucknow is the capital of Uttar Pradesh. Hindi is the state-wide official language and Urdu is the secondary official language of Uttar Pradesh. It is the most populous state in the country as well as the most populous country subdivision in the whole world.*

*POPULATION: 199.58 million, 2011 census (Source: Wikipedia)*

### WHEN AND HOW WE STARTED

*The Akshaya Patra Foundation started its operations in Uttar Pradesh in August 2004 by setting up a centralised kitchen in Vrindavan. This kitchen is an ISO 22000:2005 certified unit. It provides mid-day meals to 139,262 children every day.*

### AKSHAYA PATRA'S REACH IN UTTAR PRADESH

State Location	Type of Kitchen	Year of Establishment	Number of Children	Number of Schools
Uttar Pradesh			139,262	1,874
Vrindavan	Centralised / Decentralised Kitchen	August 2004	139,262	1,874



The question isn't whether  
I want to study or not...  
it's about whether I want to be  
a doctor or an engineer.



## VRINDAVAN

The centralised kitchen unit in Vrindavan was established in August 2004. This kitchen currently feeds 139,262 Government school children each day. It is an ISO 22000:2005 certified kitchen. There are 69 custom-made meal distribution vehicles to deliver the cooked mid-day meal to the beneficiary schools. Through Special Training Programmes (STP), this kitchen is working towards eco-friendly initiatives.

### UTTAR PRADESH STATE REVIEW FOR THE FINANCIAL YEAR 2012-13:

#### ACHIEVEMENTS FOR THE YEAR 2012-13

A two-day exposure-cum-training programme entitled 'Towards a Healthier and Stronger Tomorrow' was conducted on the premises of the Vrindavan kitchen. This training was conducted in association with the Ministry of Human Resource Development, Department of School Education and Literacy, Government of India. 24 Officials of the Mid-Day Meal Scheme from 12 states attended the programme that focused on the smooth functioning of Mid-Day Meal Scheme (MDMS).

#### VISITS BY DIGNITARIES & DELEGATIONS

Akhilesh Yadav, Chief Minister of Uttar Pradesh, and other members.

#### PLANS FOR THE YEAR 2013-14

In addition to the number of current feeding locations, Akshaya Patra aims to feed children in four new locations in the state, namely Kanpur, Agra, Lucknow and Varanasi. With new kitchens becoming operational, the number of children being fed will also increase.

#### FINANCIAL HIGHLIGHTS

##### Uttar Pradesh Financial Highlights (2012 - 2013)

Particulars	₹ in Lakhs
Total Income	1,026.54
Total Expenditure	1,420.93

## SUCCESS STORIES



Kumkum

Kumkum is about ten years old. According to her teacher, she is one of the brightest kids in her class. However, initially, when Kumkum started going to school, she faced opposition from her father since he wanted her to stay back at home and help with work. But her mother always wanted Kumkum to go to school and did her utmost to support Kumkum.

She aspires to be a teacher. But she also admits shyly that she aspires to be an actress. She is also good in dancing and is one of the school's favourites when it comes to cultural activities. Her teachers have also spoken to her parents and have appreciated her performance in school. Kumkum says that her father doesn't oppose the idea of her going to school anymore, since he knows that she gets Akshaya Patra mid-day meals at school.

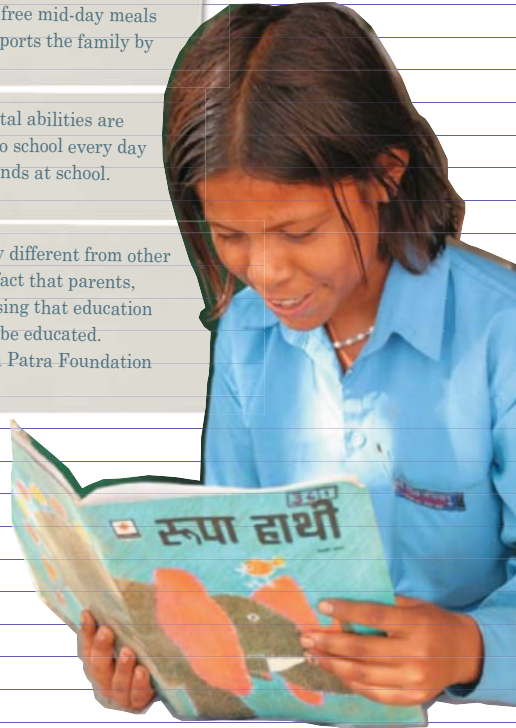
"I come to school because I get to eat tasty food every day" says a shy Machala, concealing her face behind a book. The mental growth of the 14-year-old girl from Mathura village is underdeveloped, but thanks to her mother, Ramvati, Machala feels she's no different from the rest.

Ramvati, the only bread-winner in the family, has always insisted that Machala go to school with her younger sister Neetu, since they get free mid-day meals there. Ramvati lost her husband a few years ago. She supports the family by working as domestic help in the village.

Machala is a lively girl. She is not aware that her mental abilities are slightly different from those of her friends. But going to school every day has influenced her positively. She has made lots of friends at school. Her teachers also say she is a smart kid.

Ramvati is the reason Machala is able to live a life not very different from other children in her school. Cases such as these emphasise the fact that parents, not just in urban areas but in rural India as well, are realising that education is a powerful system and are encouraging their children to be educated. The nutritious and freshly cooked meals from The Akshaya Patra Foundation are a strong reinforcing factor in fuelling this change.

Machala



Pinky, once a bright student, had to drop out of school due to certain family concerns. Her teachers were disheartened at this.

Pinky's younger sister, Meena, also studies in the same school. Both the sisters are determined to complete their education, to be able to decide their future.

The primary reason for the parents to send them to school is the freshly cooked, nutritious Akshaya Patra meals served in their school. Both the girls are fond of this food and consider it a silver lining in their lives.

Pinky

Rohit, a seven-year-old boy, hails from a village in Uttar Pradesh where the concept of education is not 'popular'. A student of Government School, Vrindavan, Rohit dwells in a village where 90 per cent of the population belongs to a socially backward community.

He started attending school about two years ago only because Akshaya Patra mid-day meals were being served there. He was not interested in education or attending classes. He would come to school and stay till lunch was served. After lunch he would go back home and while away time.

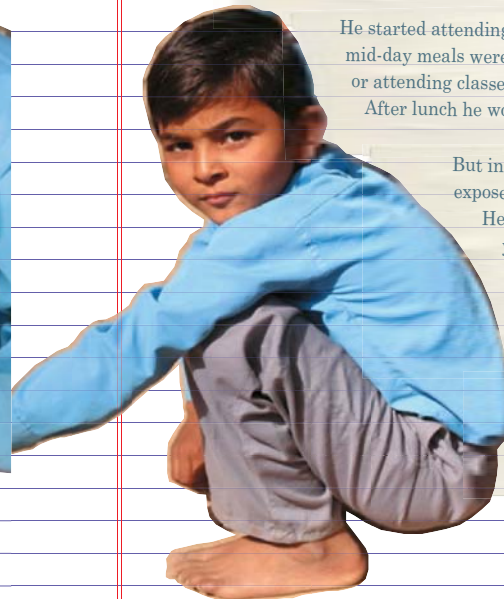
But in due course, he developed interest in school since he was exposed to various activities and games. Then he made friends.

He has been attending school regularly for the past two years and can even write his name in Hindi and English.

Rohit also takes interest in Kho-kho, an outdoor team game, and wants to become a Kho-kho player when he grows up.

Rohit is an excellent example as to how the Akshaya Patra mid-day meal programme is instilling an interest in education in young minds.

Rohit







## ODISHA

*State Profile: Odisha is located in the east coast region of India, by the Bay of Bengal. The regional language is Oriya (officially spelled as Odia) but English is widely used for official purposes. Bhubaneswar is the capital city of Odisha.*

*POPULATION: 41.94 million, 2011 census (Source:Wikipedia)*

## WHEN AND HOW WE STARTED

*The Akshaya Patra Foundation started its operations in Odisha in June 2006 by setting up a centralised kitchen in Puri. The need of the hour encouraged the Foundation to initiate a decentralised kitchen in the remote district of Nayagarh in March 2007.*

### AKSHAYA PATRA'S REACH IN ODISHA

State Location	Type of Kitchen	Year of Establishment	Number of Children	Number of Schools
Odisha			80,415	1,000
Puri	Centralised Kitchen	June 2006	55,835	648
Nayagarh	Decentralised Kitchen	March 2007	24,580	352

### PURI

With the establishment of the centralised kitchen unit at Puri in June 2006, Akshaya Patra made an eastern expansion. This kitchen currently feeds 55,835 Government school children each day. There are 37 custom designed meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools.

### NAYAGARH

The Nayagarh location in Odisha has a set of decentralised kitchen units. All the kitchens put together currently feed 24,580 Government school children each day in this location. These kitchens are mainly run by Women Self Help Groups (WSHGs). There are two custom-made meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools.

### ODISHA STATE REVIEW FOR THE FINANCIAL YEAR 2012-13:

#### ACHIEVEMENTS FOR THE YEAR 2012-13

- The kitchen units in this location have proven to be a model for other decentralised units
- Food consumption in this location is among the highest and the meal menu caters to the local palate
- Rajma is served as a part of the mid-day meals and the food is prepared in a hygienic and clean manner, keeping intact the quality of each meal prepared
- Initiatives like minimisation of wastage are undertaken by these decentralised units



#### PLANS FOR THE YEAR 2013-14

- Renovate the Puri kitchen
- Convert the GOP block of the centralised Puri kitchen into a decentralised unit
- Set up new units in Bhubaneshwar and Rourkela
- Increase the reach of the Foundation to about 2.3 lakhs in the state

#### FINANCIAL HIGHLIGHTS

##### Odisha Financial Highlights (2012 - 2013)

Particulars	₹ in Lakhs
Total Income	819.94
Total Expenditure	1,042.47





Books and a dream  
are what I carry to school  
every day.

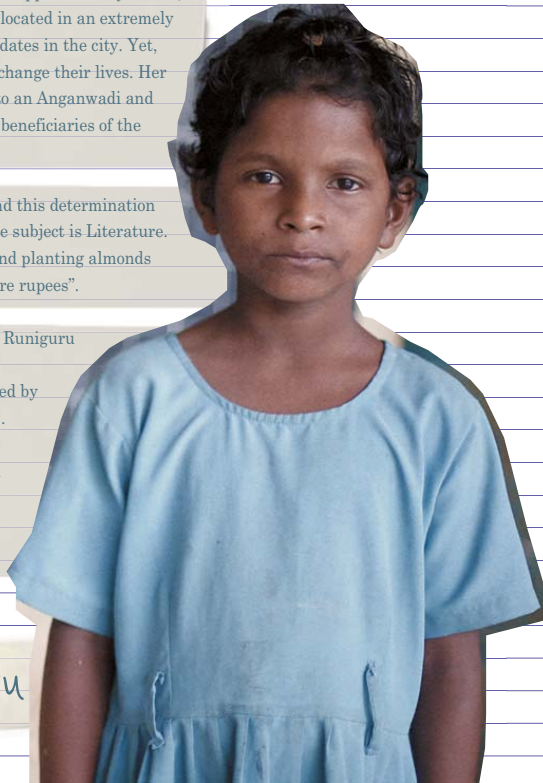
## SUCCESS STORIES

Runiguru is a Standard III student in Brahmanpada Project Upper Primary School, Satyabadi, a village about 25 kms from Puri. This school is located in an extremely remote place, which has kept children away from all the updates in the city. Yet, Runiguru and her siblings are aware of how education can change their lives. Her elder sister studies in Standard X, her younger sister goes to an Anganwadi and her younger brother studies in the same school, and are all beneficiaries of the Akshaya Patra mid-day meal programme.

Runiguru is very clear that she wants to serve the needy and this determination is evident as she says "I want to serve people." Her favourite subject is Literature. She says, "I like to help my mother in the farm in peeling and planting almonds during my summer holidays, by which she can earn few more rupees".

Her English teacher, Rabinarayan Mohanty says, "Initially Runiguru seemed malnourished due to lack of nutritious food. But, she is much better now after eating the healthy food provided by Akshaya Patra, and her favourite is *paneer* (cottage cheese). Most of the parents are farmers. They earn very little and they mostly have big families to support. The mid-day meal helps such families and reduces their responsibilities by taking care of the nourishment of their kids, while also supporting an education."

Runiguru



Eight-year-old Sonali Pradhan has partial visual impairment. She is studying in Zilla Parishad High School, Brahmanapura. Despite the disability, Sonali is very active and energetic. She yearns for normal vision in both eyes, but doctors have advised that the surgery should be done only after she turns 15.

Her father, Ajaya Pradhan, works in a farm and earns about ₹ 100 per day. Akshaya Patra mid-day meals are a real blessing.

Sonali says, "*Dalma* or *dal* and vegetable and *paneer mutter* (cottage cheese and peas) are my favourite."

She admires her English teacher, Sarojini Mahapatra, and aspires to be a teacher herself. Sarojini Mahapatra says, "Sonali's family is below poverty line and a beneficiary of the Government BPL card scheme, where they get 30 kgs of rice at low prices. Yet, they can't afford to cook a complete meal and hence, eat just rice and water most of the time. Akshaya Patra provides a complete healthy meal to such needy children, and the parents too feel happy about the programme."

Sonali Pradhan





## Jitu and Buli

*Jhopdi Basti* is an area near Bhudan Nagar, Puri Municipality, where few families below the poverty line live in small *jhopdis* or huts. The brother-sister duo of Jitu Pradhan and Buli Pradhan come from one of these families. Jitu is a student of Standard V and Buli of Standard VII in Sechan Bihar Primary School, Bhudan Nagar, Puri Municipality. They are each other's best friend.

They lost their father many years ago and since then their mother, Sangita Devi manages the family alone. She is a daily wage worker and leaves home by 6 am. But, there are days when she doesn't get work and earns nothing.

Their mother returns only late in the evening but she can work peacefully since the school is a safe place and lunch is also taken care of. Tapati Mukherjee, Head Mistress, Primary school says, "Children will be very hungry by lunchtime since they would've come to school with just a piece of bread or *roti*. Even during heavy rains or some unfavourable conditions, children come to school since they do not want to miss the mid-day meal."

The children are eager to make the most of their education. "We study using a kerosene lamp and sometimes, when there is no kerosene, we try to read with the help of street light near the main road," says Buli. Jitu aims high to be an engineer, while Buli wants to complete her Standard X first and find a job that will support the family and provide for the education of her brother.



## Tanku and Sankar

At the beginning of every academic year, the Government of Puri appoints a few people to identify children who are school drop-outs and get them back to school, creating awareness on education among parents and children alike. Tanku Behra, 11, and Sankar Behra, 13, are two brothers who were brought back to a Primary School in Bhudan Nagar. Since they didn't know even the basics of reading and writing, teachers enrolled them in the first standard. Gradually, the duo caught up with studies and is now in Standard III.

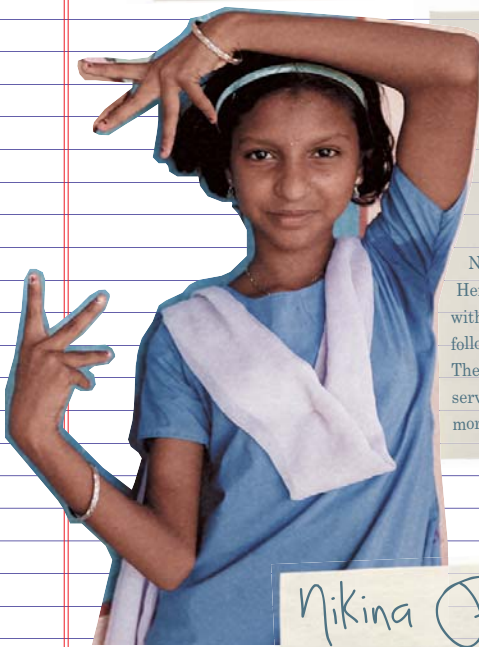
A polio victim since birth, Tanku Behra manages on his own without any help. Their mother, Domini Behra, and elder brother take care of the family income. Their mother is a fish seller while the brother works in a factory. Their teacher, Prabhamani says, "Tanku and Sankar have improved a lot in all aspects. Their health condition is much better now and so is their cleanliness. Akshaya Patra provides nutritious food and they look forward to it every day. This one meal has motivated them to come to school."

Oruali, a small village about 25 kms from Puri, is home to many economically backward families. Nikina Pradhan, studying in Standard VII in Oruali, Project Upper Primary school is a topper in her class and also excels in all extra-curricular activities. She is very gifted in the areas of music and painting, though she's most partial to dance. This self-taught dancer is everyone's first choice for a stage performance during cultural festivals at school.

Her Science teacher, Babita Rout, speaks highly of the little girl, who pursues her passion despite reservations from her conservative family. "Despite all her familial pressures, Nikina continues to excel in her studies and we hope that she will achieve her dreams to study masters in Arts and Literature," says Bijaya Laxmi, Nikina's History and Literature teacher.

Nikina's father is a farmer and earns a minimum wage. Her brother works as a labourer in Cuttack and she stays with her grandparents. School gives her the chance to follow her own path, and she is happier here than at home. The *paneer* (cottage cheese) that's part of the mid-day meal served by Akshaya Patra makes a day at school even more delightful.

Nikina Pradhan







## GUJARAT

*State Profile: Gujarat is located in the western coastal region of India. Gandhinagar is the capital city of Gujarat and Ahmedabad is the state's largest city. Gujarati is the official language of the state.*

*POPULATION: 60.38 million, 2011 census (Source: Wikipedia)*

## WHEN AND HOW WE STARTED

*The Akshaya Patra Foundation was set up in Gujarat with its first kitchen in Gandhinagar in June 2007. Sensing a need to extend the reach of the programme, a second kitchen was set up in Vadodara in November 2009. The most recent, and the third, kitchen in Gujarat was set up in Surat in June 2012. All three kitchens are centralised and are well equipped to cater to more than a lakh children.*

### AKSHAYA PATRA'S REACH IN GUJARAT

State Location	Type of Kitchen	Year of Establishment	Number of Children	Number of Schools
Gujarat			400,158	1,653
Gandhinagar	Centralised Kitchen	June 2007	121,508	666
Vadodara	Centralised Kitchen	November 2009	113,593	616
Surat	Centralised Kitchen	June 2012	165,057	371

## GANDHINAGAR

The centralised kitchen unit at Gandhinagar was established in June 2007. This kitchen currently feeds 1,21,508 Government school children each day. This kitchen is an ISO 22000:2005 certified unit. There are 44 custom-made meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools.

## VADODARA

The centralised kitchen unit at Vadodara was established in November 2009. This kitchen currently feeds 1,13,593 Government school children each day. It is an ISO 22000:2005 certified unit. There are 39 customised meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools.

## SURAT

The centralised kitchen unit at Surat was established in June 2012. It currently feeds 1,65,057 Government school children each day. There are 25 custom designed meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools.

## GUJARAT STATE REVIEW FOR THE FINANCIAL YEAR 2012-13:

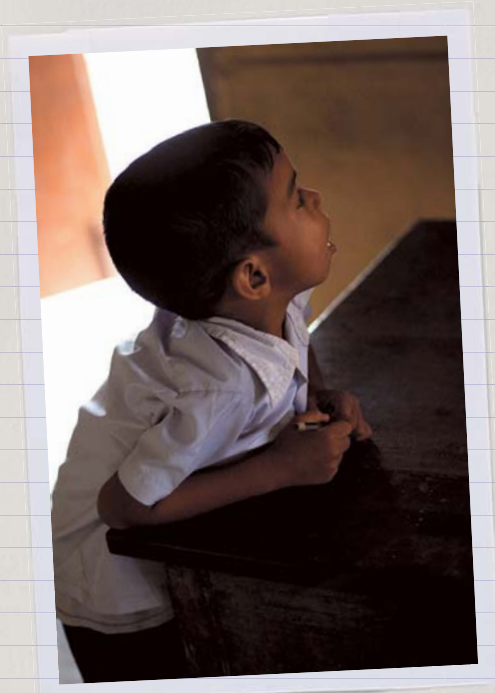
### ACHIEVEMENTS FOR THE YEAR 2012-13

- The kitchens at Vadodara and Surat have begun implementing Six Sigma Project and Quality Circle principles for optimisation of resources
- Since its inception, the kitchen at Surat has made ERP a part of its infrastructure
- The installation of roof ventilators in the kitchen working area has improved efficiency
- Close to 125 STP (Special Training Programme) classes were conducted in Gandhinagar to feed 2,799 children
- The Gandhinagar kitchen also worked in coordination with the State Government to feed children who are out of school. The Vadodara kitchen started ICDS (Anganwadi) in nearly 137 schools, which now feeds around 2,500 children every day.

### VISITS BY DELEGATIONS & DIGNITARIES

- Ashwin Tirvedi, Deputy Collector, Ahmedabad
- Mrs. Vithlani, U.K. based donor
- AJBS College students, Anand
- CTI College students, Gandhinagar
- Deputy Commissioner, Deputy Collector and FCI Official
- Ramesh Parmar, President Primary Teacher Association - Surat
- J.B. Bhora, Deputy Commissioner - Health and Hospital of ICDS - Surat
- Anju Sharma, ICDS Commissioner
- Jawahar Jay Malhotra, President from Indo American News (U.S.A.)
- Arvind, Deputy Commissioner from Mumbai



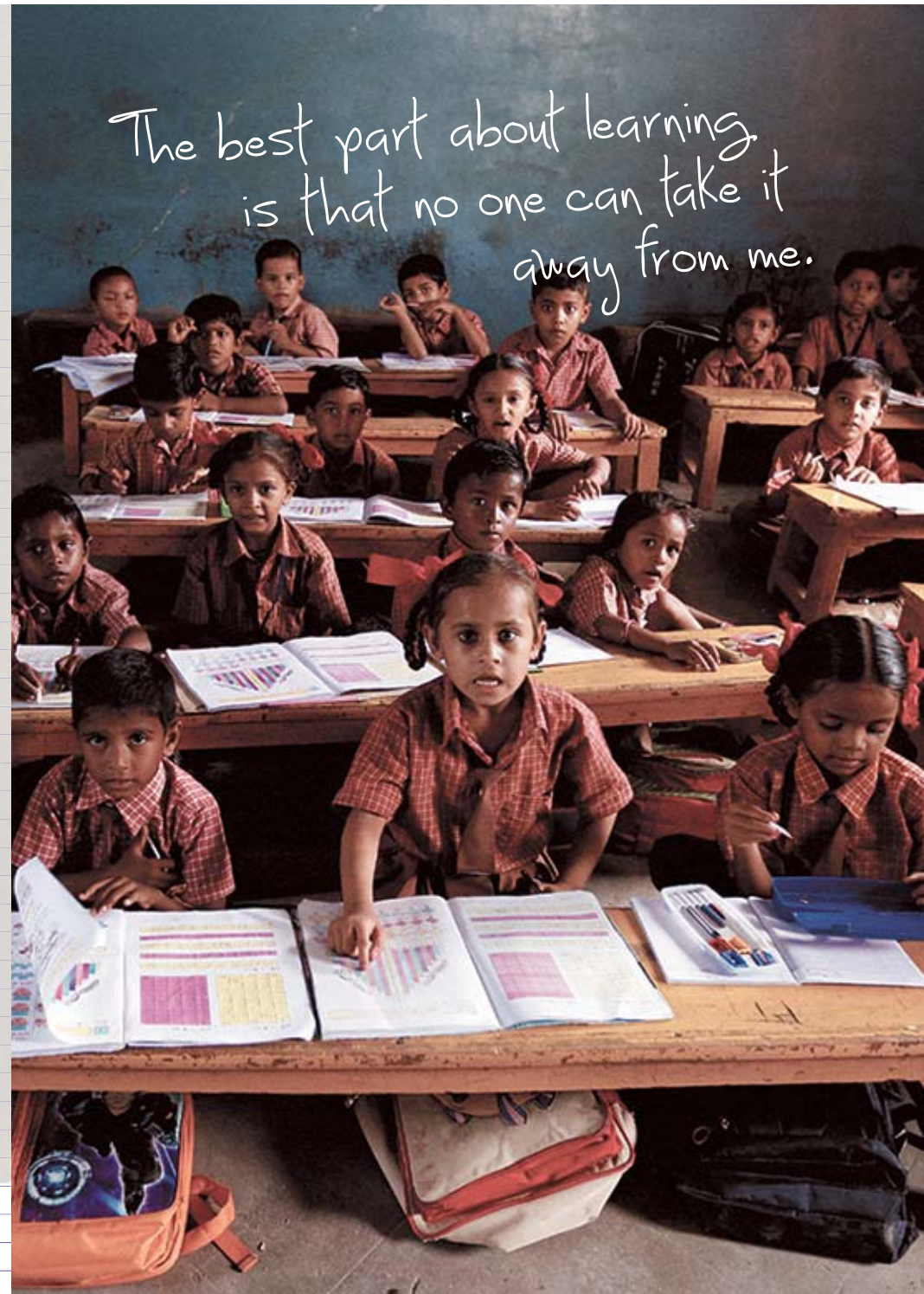


#### PLANS FOR THE YEAR 2013-14

- Set up a new kitchen in Ahmedabad. As a strategic development, ONGC has expressed interest in aiding this initiative
- Work on getting the kitchen at Surat ISO certified has started
- Begin work on an ICDS model that ensures needy children and mothers get wholesome and nutritious meals every day. The Government of Gujarat has approached Akshaya Patra to take up the feeding programme of a million ICDS beneficiaries
- Take steps to implement Six Sigma Project and Quality Circle practices in all kitchens in the state
- With the help of a newly developed lab, increase focus on the quality of food related parameters and kitchen processes

#### FINANCIAL HIGHLIGHTS

<i>Gujarat Financial Highlights (2012 - 2013)</i>	
<i>Particulars</i>	<i>₹ in Lakhs</i>
<i>Total Income</i>	2,733.07
<i>Total Expenditure</i>	2,911.37



## SUCCESS STORIES

Rajput Pritesh Mahesh Bhai is a 13-year-old boy studying in the Standard VII at Pragati Vidyalaya, Bhayli, near Vadodara. Due to his close resemblance to Mahatma Gandhi and his belief in *Ahimsa* or non-violence, his schoolmates fondly address him as '*Bapu*'. Pritesh aspires to become a Software Engineer in order to support his family of seven members. He has a slight difficulty in speaking fluently.

Pritesh comes from a humble dwelling called '*Jhumri Bavri*'. He lives with his parents, brother, sister and grandparents. He finishes his homework between 3 pm and 7 pm before members of his family return home.

His father rides a rickshaw and earns minimum wage, which is insufficient for a family of seven. "But my grandmother is energetic and works in tobacco fields. She supports my father and the family," says Pritesh. The morning breakfast in this household is usually a single *roti* (Indian flat bread) from the previous day. Hence the children depend on the mid-day meal. With a soft voice Pritesh says, "Akshaya Patra food is better than homemade food.

I like to eat *Dal Dokhli* and *Moong khichdi* every day."

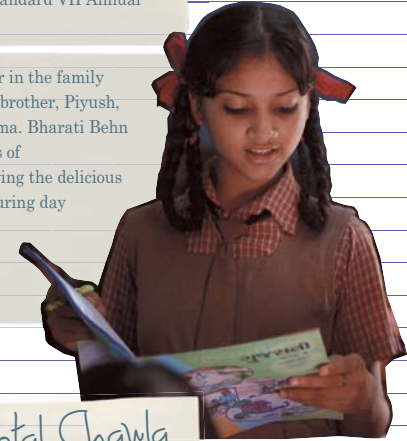
Rajput Pritesh Mahesh Bhai



Sheetal Chawla loves to draw *mehendi* on others' hands and dance in her free time. Due to the untimely demise of her father, she missed her Standard VII Annual Examinations. Yet, she is determined to clear it.

Bharati Behn, Sheetal's mother, is the only earning member in the family now. She works as a domestic help in households. Sheetal's brother, Piyush, who is studying in the Standard X, aims to do his ITI Diploma. Bharati Behn leaves for work by 6 am and hence the two kids have a glass of milk for breakfast. This is why Sheetal looks forward to having the delicious meal provided by Akshaya Patra. It is served before noon during day school from 7 am to 1 pm. "Akshaya Patra mid-day meals are a boon to families like ours, where it is difficult to have such a nutritious meal every day," says Sheetal, extending her gratitude to the Foundation.

Sheetal Chawla



Bharwad Gopal Hamili Bhai

Bharwad Gopal Hamili Bhai, a student of Class VI at the Dr. Hansa Mehta Primary School, Vadsar, speaks fluent Hindi, which is a rarity among children studying in Gujarati-medium schools. His parents belong to a community that rears cows and sheep for a living. He loves to eat *moong khichdi* which is part of the Akshaya Patra mid-day meal programme. By eating well, Gopal wishes to grow stronger and become a Police Officer. His determination to go to school neat and tidy makes him wash his only uniform every day. After school, Gopal takes the calves to graze in the fields.

Gopal and his three siblings depend on the afternoon meal provided by Akshaya Patra. His mother, Jeeku Behn says, "Akshaya Patra has made our life easier by giving freshly cooked nutritious meals to my four children.

We cannot afford such a meal every day." Jeeku Behn encourages her neighbours to send their children to schools where Akshaya Patra serves mid-day meals.







11-year-old Neelam Behn comes from Mali Street near Vadsar where most of the families are into garland-making. Most of them send their children to school because their lunch is taken care of. Neelam's parents work in their small farm where they grow roses, jasmine and other flowers. Their only source of income is selling *malas* (garlands) as per the orders placed. They earn very little every day and find it difficult to make ends meet.

It is a common practice in this community that girls study only till the Standard X and later help their parents at home. Neelam too is prepared for a similar future. When asked about her ambition, she says, "I want to be happy." She adds, "I love school and the Akshaya Patra mid-day meal. My favourites are idlis and mixed vegetable *sabji*."

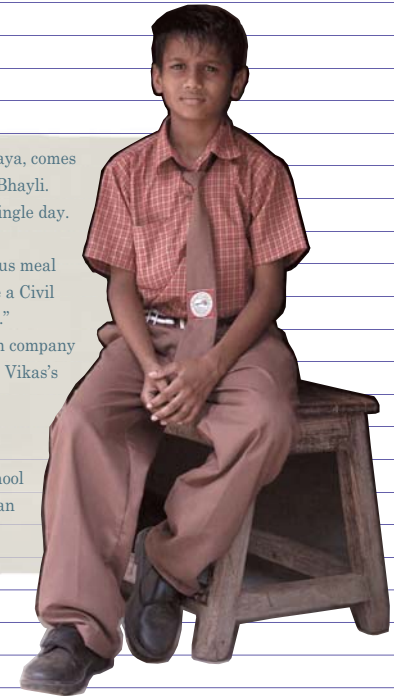
Neelam Behn

Vikas Solanki

Vikas Solanki, studying in the Standard VII at Pragathi Vidyalaya, comes from a village called Chhapparipura which is 10 kms away from Bhayli. He cycles all the way to school and doesn't miss classes even a single day.

Vikas is encouraged by his parents to proudly enjoy the nutritious meal provided by Akshaya Patra. Vikas says, "My dream is to become a Civil Engineer and work for construction projects and help my family." His father now works as a daily wage labourer for a construction company and it is difficult for the family to meet the day-to-day expenses. Vikas's sisters too are beneficiaries of the Akshaya Patra mid-day meal.

His teacher says, "A mid-day meal reduces the burden of such parents to pack lunch for their kids. The children are sent to school mainly because lunch is taken care of. Vikas and his family set an example for a positive impact of mid-day meals."





ANDHRA PRADESH

## ANDHRA PRADESH

*State Profile: Andhra Pradesh is located in the south eastern part of the country. Hyderabad is the capital city of Andhra Pradesh. Telugu is the primary official language, followed by the co-official language Urdu.*

*POPULATION: 84.65 million, 2011 census (Source: Wikipedia)*

## WHEN AND HOW WE STARTED

*The Akshaya Patra Foundation expanded its reach in Andhra Pradesh by starting kitchens in Hyderabad and Visakhapatnam in October 2008. Both the kitchens provide mid-day meals to Government schools and Anganwadi children.*

### AKSHAYA PATRA'S REACH IN ANDHRA PRADESH

State Location	Type of Kitchen	Year of Establishment	Number of Children	Number of Schools
Andhra Pradesh			60,098	461
Visakhapatnam	Centralised Kitchen	October 2008	5,249	7
Hyderabad	Centralised Kitchen	October 2008	54,849	454



## VISAKHAPATNAM

The Centralised kitchen unit at Visakhapatnam was established in October 2008. This kitchen currently feeds 5,249 Government school children and 34,241 Anganwadi children each day. There are 25 custom-made meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools. A water harvesting pit is an eco-friendly initiative undertaken by this kitchen.

## HYDERABAD

The Centralised kitchen unit at Hyderabad was established in October 2008. This kitchen currently feeds 54,849 Government school children and 25,768 Anganwadi children each day. There are 23 custom-made meal distribution vehicles in this unit to deliver the cooked mid-day meals to the beneficiary schools.



## ANDHRA PRADESH STATE REVIEW FOR THE FINANCIAL YEAR 2012-13: ACHIEVEMENTS FOR THE YEAR 2012-13

Andhra Pradesh kitchens saw many developments and improvisations during 2012-13. The Hyderabad kitchen's capacity was enhanced from producing 50,000 meals to 1,00,000 meals. This kitchen also saw an increase in feeding mid-day meals from 38,000 meals (7 mandals) to 62,500 meals (11 mandals) in Medak District.

Witnessing the good work, we were approached to take up the initiative of feeding Anganwadi children too. Thus, Hyderabad began the Anganwadi feeding initiative from November 2012 and currently feeds 26,000 beneficiaries in Ranga Reddy district. It reached a significant milestone of providing over 2 crore meals cumulative between 2008 to 2012.

Land has been identified to build a new kitchen in Narsinghi, Ranga Reddy District. This will be significant in increasing the reach of Akshaya Patra in the state.

The kitchen in Hyderabad has the distinction of having won, three times in a row, the 'Best Mid-day Meal Provider' award presented by EPICURUS.

In addition to the mid-day meal programme, The Akshaya Patra Foundation in Andhra Pradesh has begun many other unique initiatives like the 'The Akshaya Life Skills and Medical Intervention Programme', 'Ananth Akshaya Scholarship', feeding children working in construction sites.

#### VISITS BY DELEGATIONS & DIGNITARIES

- S Ramachandra Rao- RDO & Sub-Divisional Magistrate, Sangareddy, Medak District
- S Mohan Reddy- DSP Intelligence, Sangareddy, Medak
- P Jyothi- Regional Joint Director, WCD & SC, Hyderabad
- A Dinakar Babu- IAS, Collector District Magistrate, Medak Headquarters, Sangareddy
- M.V.S. Krishnaji Rao- UPA-Lokayukta, Government of Andhra Pradesh
- Nandeeswar Goud- Legislator
- Dr. N.K. Raju- Executive Director (P&A), Bharat Dynamics Limited

#### PLANS FOR THE YEAR 2013-14

Some of the major plans the State has charted out are as follows:

- Akshaya Patra will aim to increase feeding in Anganwadis by an addition of 20,000 beneficiaries, apart from providing regular mid-day meals in Government schools
- Route optimisation and reduction in production cost of meals by making strategic purchases of commodities
- Implementation of GPRS system to track meal distribution vehicles
- Construct a new kitchen with the capacity to feed around 1.5 lakh children every day

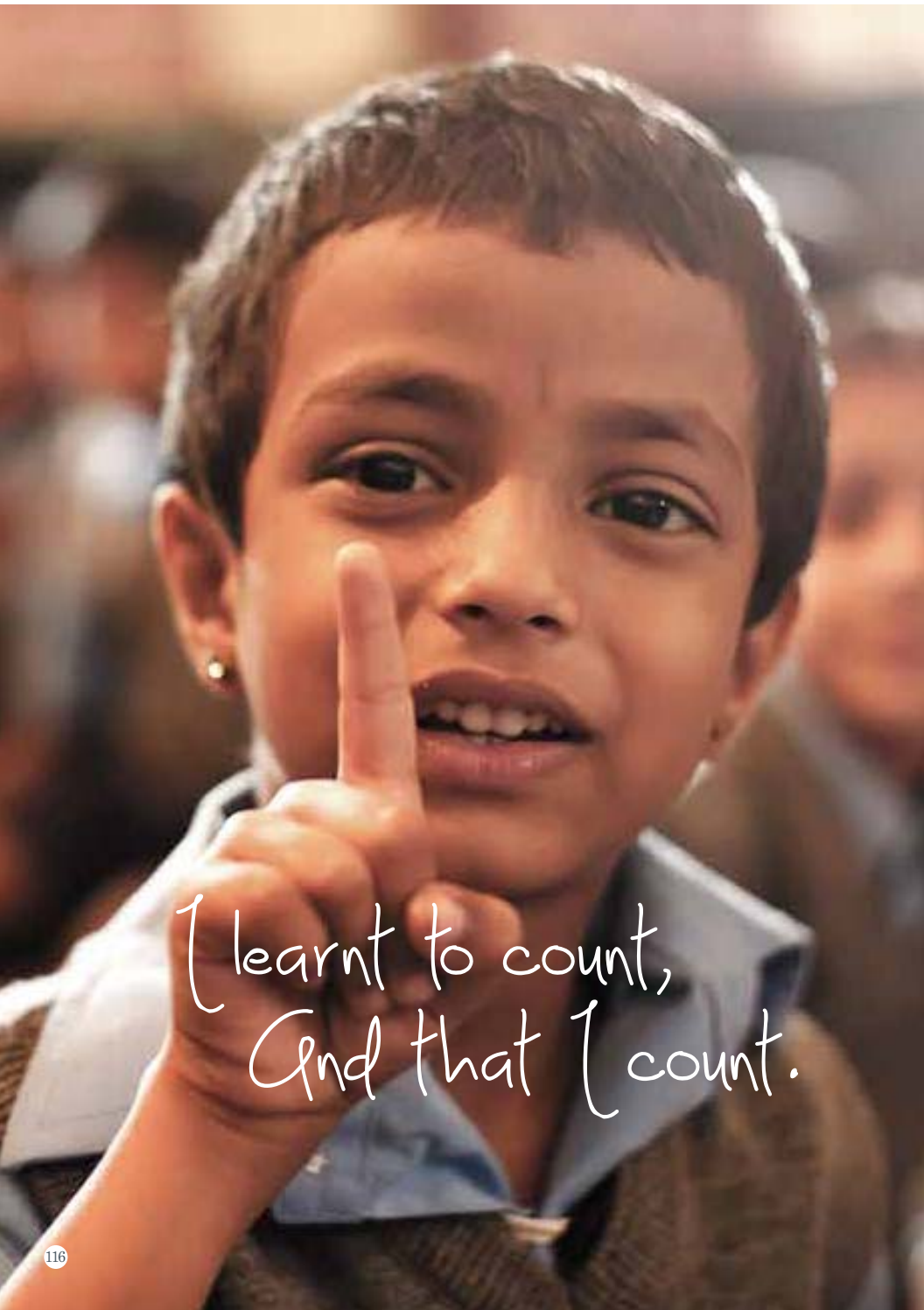
#### FINANCIAL HIGHLIGHTS

##### Andhra Pradesh Financial Highlights (2012-2013)

Particulars	₹ in Lakhs
Total Income	1,202.54
Total Expenditure	1,190.29







I learnt to count,  
And that I count.

SUCCESS STORIES

Manasa speaks English with enthusiasm and confidence, her eagerness to learn glossing over minor mistakes. A student of Standard VII at the Zilla Parishad High School, Kanithi, she is a class topper with great passion to learn English.



Manasa aspires to teach English to all Government school children with a quality equivalent to that of any private school. Priyadarshini, her Computer Science teacher, praises her interest in learning English and also her ardent attempt to speak fluently. She says, "Manasa is a brilliant student and also very attentive in class. We feel very motivated to teach such students and to encourage them in achieving their dreams. Akshaya Patra helps children get a nutritious meal and thus children are able to

concentrate better in class."

Manasa's father runs a small corner shop near a hotel. Her mother is a homemaker and manages the house with the little money that is given to her every day. Manasa loves to eat Akshaya Patra food since such a variety of food is hardly cooked in her house.

Manasa

## Bhanuprasad

A gifted painter, Bhanuprasad balances his ambitions and responsibilities with equal enthusiasm. This Class IX student of the Zilla Parishad High School, Aganampudi is the leader of the National Green Corps (NGC), a group formed by the school to create awareness on the nutritional values of the mid-day meal. Bhanuprasad is a topper in his class and a wizard at art and crafts. He hopes to join the Armed Forces one day. Bhanu's enthusiasm for learning is immense.

"I always read the lessons before they are taught in class. That way, I understand better and clear my doubts if any. My parents are very confident that I will study well and get a good job to settle comfortably in life unlike our present condition," he says.

Bhanu's father does small welding jobs and his mother is a homemaker. His brother Jagan, who also studied in the same school and was a beneficiary of the Akshaya Patra programme, is now pursuing his diploma and wants to be an engineer. With a limited income, Bhanu's mother tries hard to manage the family of four with basic necessities.

Bhanu says, "My mother feels very happy since I get to eat healthy food for lunch and that she need not worry about packing food for me." He likes the vegetable *biryani* (a form of rice preparation) served as part of the mid-day meal and ensures that all his friends eat their meal every day.



Anganwadi is the nursery school programme run by the Government, in which mid-day meals are served to infants, lactating mothers and school drop-outs. In Vizag, Akshaya Patra reaches out to around 40,000 children in 304 Anganwadi schools in and around the city.



Tarakarama Nagar I, Anganwadi centre, Kancharaplam is situated in a residential area filled with one-room houses. L. Kumari, enrolled in this programme during her pregnancy, and now she and her 6-month-old baby enjoy a freshly cooked nutritious lunch every day. It has boosted their health manifold, without straining the limited income her husband earns as a *coolie* (porter) in the neighbouring market.

The Anganwadi programme also supports adolescents who drop out of school due to financial constraints. Jhansi's mother is a widow and her family feels that her education is unaffordable. This programme at least ensures that she eats a nutritious meal; this, in turn, acts as a stimulus for her to continue her education.



## The Anganwadi programme



A neat building with iron grills along the compound, Upper Primary School, Chinna Kanjarala, Patancheru Mandal has the look of a private school in a city. But this school is in a small village about 12 kms from Patancheru. Every child is dressed neatly with clean uniforms and high discipline is in the air here. This transformation was made possible by the current Head Mistress, T. Laxmi.

In July 2012, when Laxmi was appointed as the Headmistress, she found that the strength of the school was very low. Noting that a high percentage of parents worked as migrant labourers and looked at their children's education as a temporary arrangement, she campaigned hard to change their mind-set.

Laxmi then went around the village with a few teachers and created awareness about education and its importance. During the past year, she has taken up many initiatives including an Annual Day celebration which motivated the parents to send their children to this school. Impressed by the proactive nature of the Head Mistress and dedication of the teachers, parents started sending their kids to school. Today, the school has strength of 150 students in Chinna Kanjarala.

Akshaya Patra's mid-day meal programme has further incentivised parents to enrol their children in school, which serves as a complete home, with education, noon meals, snacks, and a nurturing environment.



T Laxmi

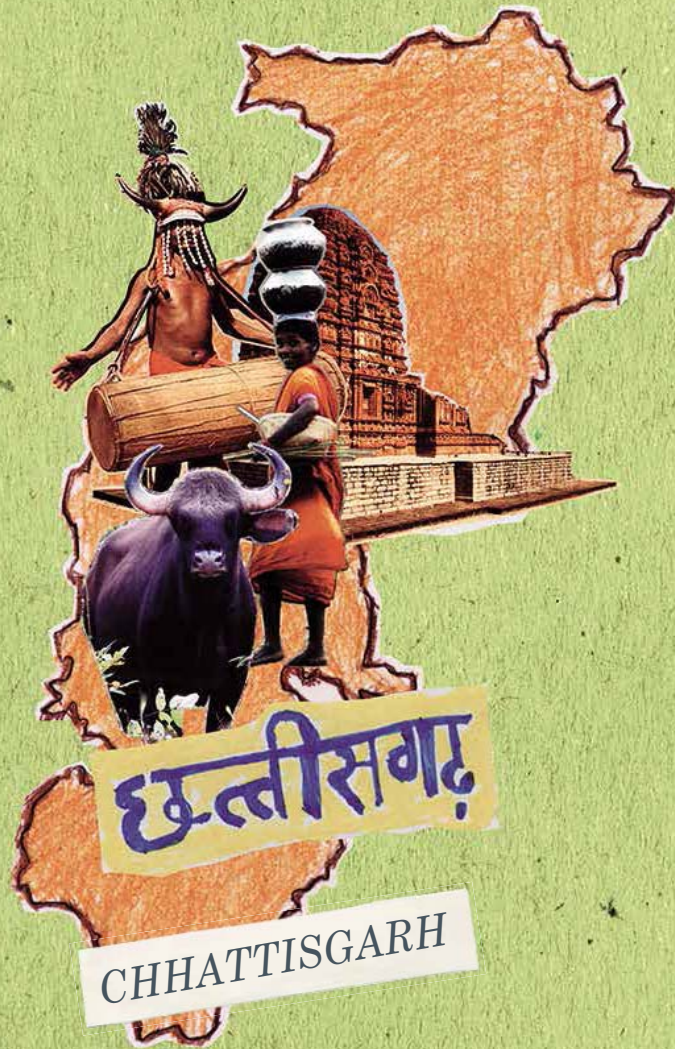
## Bhanuchandar

Eight-year-old Bhanuchandar was diagnosed with polio at birth. His mother abandoned him, and he's now raised by his 'Ammamma' (grandmother) and uncle. All thanks to her, Bhanu still has that twinkle in his eyes and there is hope for him. Bhanu's Ammamma is asthmatic. Despite her sickness, the 55-year-old woman pushes his wheelchair twice a day to drop him and pick him up from school.

Bhanu's uncle works as *coolie* (porter) for daily wages. The days when he fails to get a job, the family goes to sleep on an empty stomach. Bhanu is also deprived of nutritious food at home, which is vital for his physical stamina.

His Ammamma says, "My grandson is happy to go to school since he gets nutritious food, snacks and fruits also. I can't afford any of these constantly." Most of the time, the food at home is only some porridge. Due to lack of nutrition, Bhanu seems to have underdeveloped maturity too. But his teacher Laxmi is confident that with healthy food from Akshaya Patra, children like Bhanu will grow better and gain confidence despite the challenges they face.





## CHHATTISGARH

*State Profile: Chhattisgarh is located in central India, with Raipur as the capital city. Hindi is the official language but Chhattisgarhi, a dialect of Hindi, is also used widely by the people of the state.*

*POPULATION: 25.54 million, 2011 census (Source: Wikipedia)*

## WHEN AND HOW WE STARTED

*Akshaya Patra began its operations in Chhattisgarh by setting up a centralised kitchen in Bhilai in January 2009.*

### AKSHAYA PATRA'S REACH IN CHHATTISGARH

State Location	Type of Kitchen	Year of Establishment	Number of Children	Number of Schools
Chhattisgarh			23,674	160
Bhilai	Centralised Kitchen	January 2009	23,674	160



## BHILAI

The centralised kitchen unit of Bhilai was established in January 2009. Currently, this kitchen feeds 23,674 children in 160 government schools each day. It is an ISO 22000:2005 certified centralised kitchen unit. There are eight customised meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools.

### CHHATTISGARH STATE REVIEW FOR THE FINANCIAL YEAR 2012-13:

#### ACHIEVEMENTS FOR THE YEAR 2012-13

- Phase 2 of ERP was recently implemented in the Bhilai kitchen
- A media workshop was conducted to make the local media aware of the programme's functions
- As a CSR initiative, Cafe Coffee Day sponsored cookies for the beneficiary children
- The kitchen staff was vaccinated for typhoid and provided with a free and complete health check-up, in coordination with the CSR department of the Bhilai Steel Plant

#### VISITS BY DELEGATIONS & DIGNITARIES

- SAIL

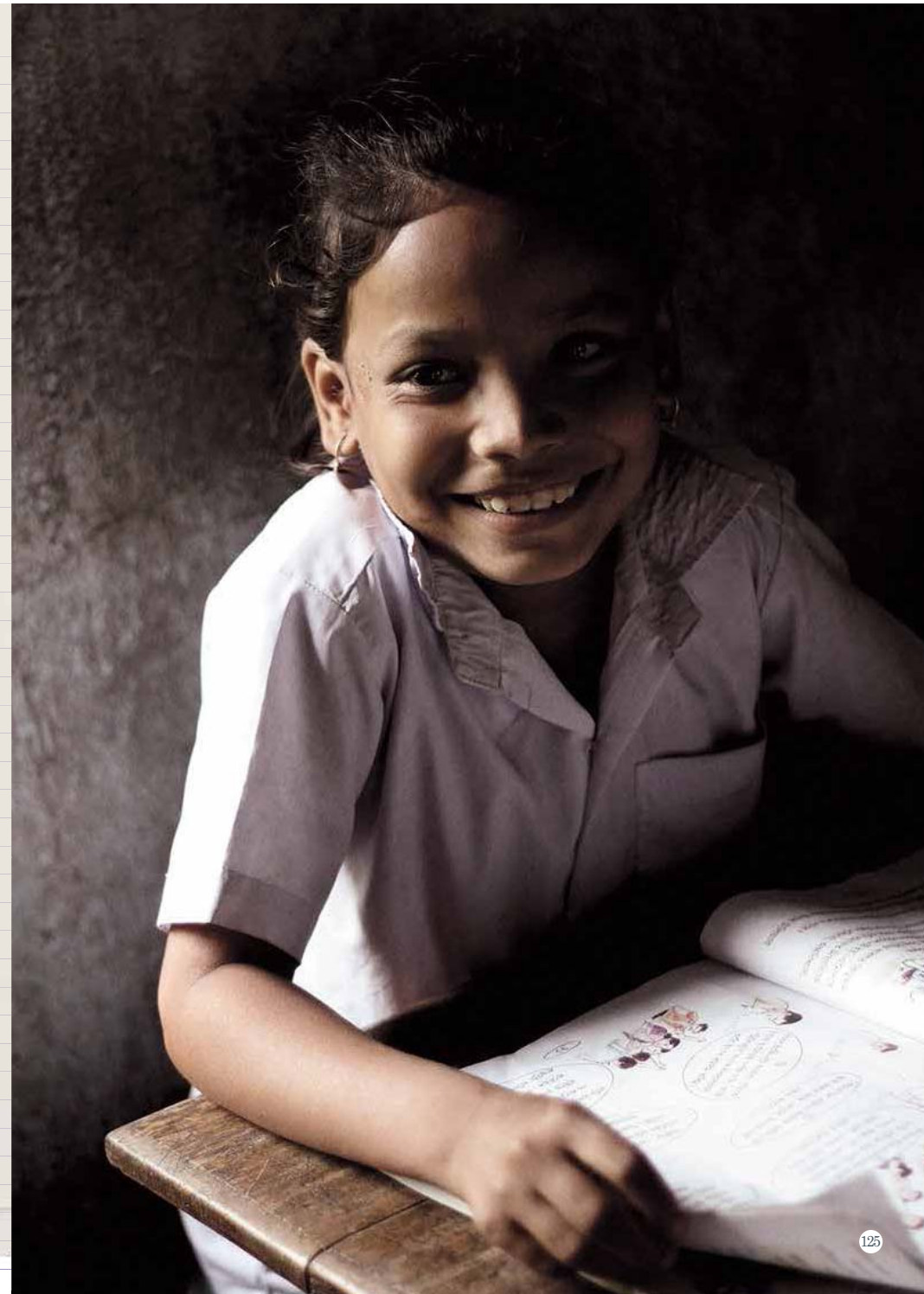
#### MAJOR PLANS FOR THE YEAR 2013-14

To further the quality and process optimisation, the state has already chalked out its plans for the financial year 2013-14. They are as follows:

- Implement Kaizen and 5S
- Conduct quality and continuous improvement training in 5S, Kaizen, Quality Metrics, GMP, PDCA, Food Safety and Hygiene and similar methods for the employees as a pilot project
- Create an opportunity for the Production staff to meet school children, to enhance relations with beneficiaries as well as motivate the team
- Organise an awareness programme for school staff and children on personal hygiene and safe handling
- Install Pressure Regulator System (PRS) to improve the production process

#### FINANCIAL HIGHLIGHTS

<i>Chhattisgarh Financial Highlights (2012 - 2013)</i>	
<i>Particulars</i>	<i>₹ in Lakhs</i>
<i>Total Income</i>	<i>282.21</i>
<i>Total Expenditure</i>	<i>279.15</i>



## Sheetal



Young Sheetal was just nine years old when she had to move to a Government school three years ago, due to an unforeseen financial collapse. Her parents had to move her from a private school to a Government school where education and mid-day meal are provided.

Although Sheetal had some difficulty getting along with the kids in her initial days at the Government school, she is now accustomed to the environment there. The sole reason for this is her strong ambition to study medicine. Sheetal wants to become a doctor and help the economically backward classes.

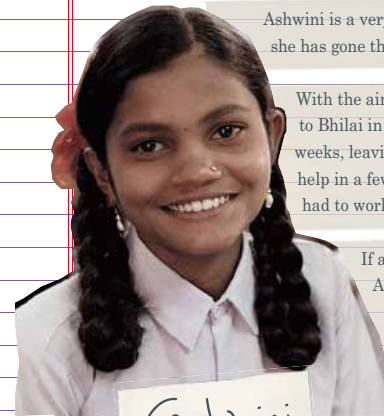
Sheetal also takes great interest in the field of sport and loves to play Kho-kho. Even though the current financial conditions of Sheetal's family are not very favourable, her parents want her to study well and convert her dreams into reality.

Saraswati is a 16-year-old girl studying in the Standard VIII. From a young age, Saraswati has been through a lot of hardship. Her family has an irregular income. Her mother and grandmother support the family by working as domestic aides in households.

Children working as a domestic help is a common occurrence in this location. Saraswati's situation is no different. This has not deterred her from dreaming big. Saraswati aspires to serve in the Indian Police Services. But she says with a shy smile, "I plan to complete studying till Standard XII at least."

She loves going to school and eagerly waits for the wholesome mid-day meal provided by Akshaya Patra.

## Saraswati



Ashwini is a very emotional 14-year-old girl studying in Standard VIII. Unfortunately, she has gone through a lot of trouble at a tender age due to a tragedy.

With the aim of settling down with his family, Ashwini's father brought them all to Bhilai in December 2012. However, he mysteriously disappeared in a couple of weeks, leaving the family devastated. Her mother was forced to work as domestic help in a few households to support the family. Eventually, all her three sisters had to work as domestic aides to support the family.

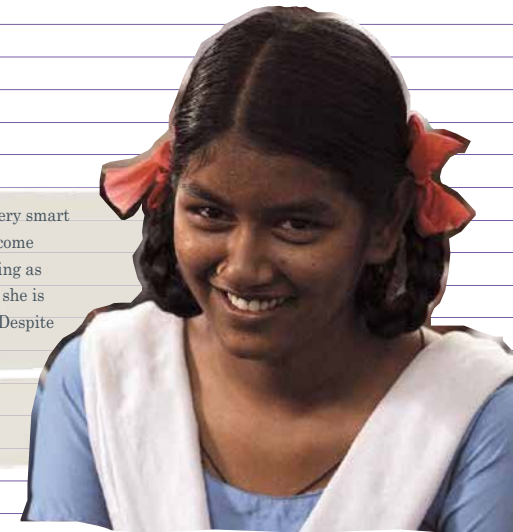
If anything, the struggle has only motivated Ashwini to work hard. A bright student, she wants to grow up and take up teaching as a profession, so that all the kids in her town are well educated. The Akshaya Patra mid-day meal that is served at her school is her favourite food and she is very grateful that she has access to it.

## Ashwini

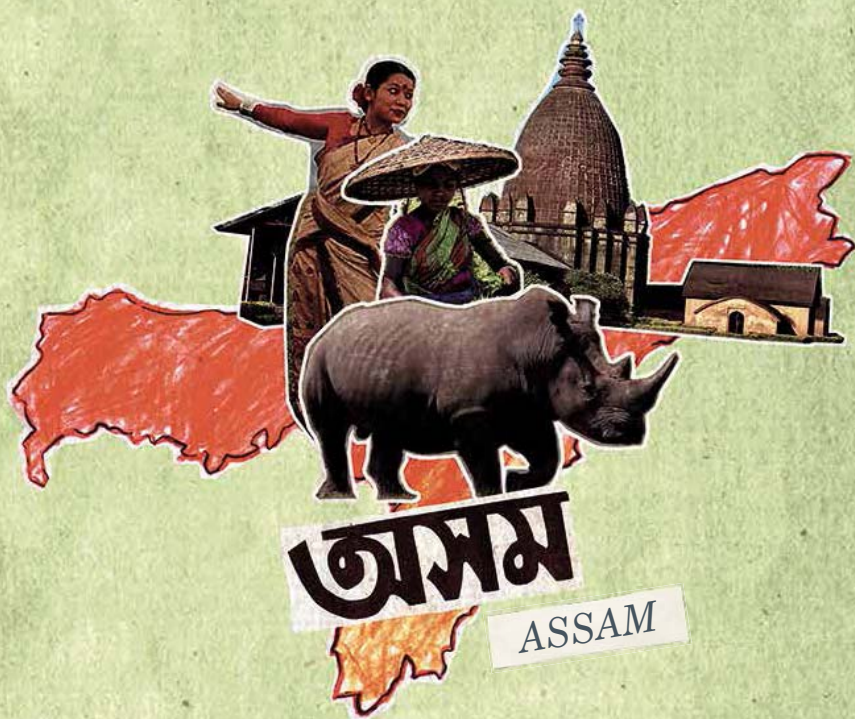
## Sadhana

14-year-old Sadhana studying in Standard VIII is a very smart girl with a sweet smile. Sadhana comes from a low income background. Her mother supports the family by working as domestic help. Due to the heavy debt her family is in, she is compelled to lend a helping hand to ease the burden. Despite these hardships, she is determined to study.

She aims to be a teacher so that she can impart her life's lessons to other children. Her mother is very supportive of her education too.







## ASSAM

*State Profile: Assam is one of the Seven Sister States, tucked away among lush green lands of the north-eastern part of India. Dispur located at Guwahati is the capital of Assam. Assamese is the primary official language of this north eastern state.*

*POPULATION: 31.16 million, 2011 census (Source: Wikipedia)*

### WHEN AND HOW WE STARTED

*The Akshaya Patra Foundation established its presence in the north-east region of India by setting up a centralised kitchen in Guwahati in February 2010. This kitchen is one of the largest of its kind here and provides mid-day meals to government school children in the Guwahati region.*

#### AKSHAYA PATRA'S REACH IN ASSAM

State Location	Type of Kitchen	Year of Establishment	Number of Children	Number of Schools
Assam			53,649	592
Guwahati	Centralised Kitchen	February 2010	53,649	592

### Guwahati - February 2010

The kitchen unit at Guwahati was established in February 2010. This kitchen currently feeds 53,649 Government school children each day. It is an ISO 22000:2005 certified centralised kitchen unit. There are 28 customised meal distribution vehicles to deliver the cooked mid-day meals to the beneficiary schools.

#### ASSAM STATE REVIEW FOR THE FINANCIAL YEAR 2012-13:

#### ACHIEVEMENTS FOR THE YEAR 2012-13

Akshaya Patra, Guwahati initiated a programme to distribute 47,000 steel plates to Government school children, in phases. This initiative is meant to improve the impact of the mid-day meal programme. Akshaya Patra held a media orientation at Guwahati. The workshop was well attended by representatives from both print and electronic media. The objective of the workshop was to direct attention to hunger and encourage debate on the way it impedes education, through the media.

#### VISITS BY DIGNITARIES AND DELEGATIONS

- BHEL representatives
- A group of GNRC hospital staff along with Medical Director Dr. J. P. Sharma
- Don Bosco School
- Royal Group of Institutions



#### PLANS FOR THE YEAR 2013-14

Sensing a growing need to expand the programme in the region, Akshaya Patra plans to set up a second kitchen in Assam, capable of preparing 1,00,000 meals. The Government of Assam has extended its support by allotting land for this initiative and providing resources for the construction and running of the new kitchen unit.

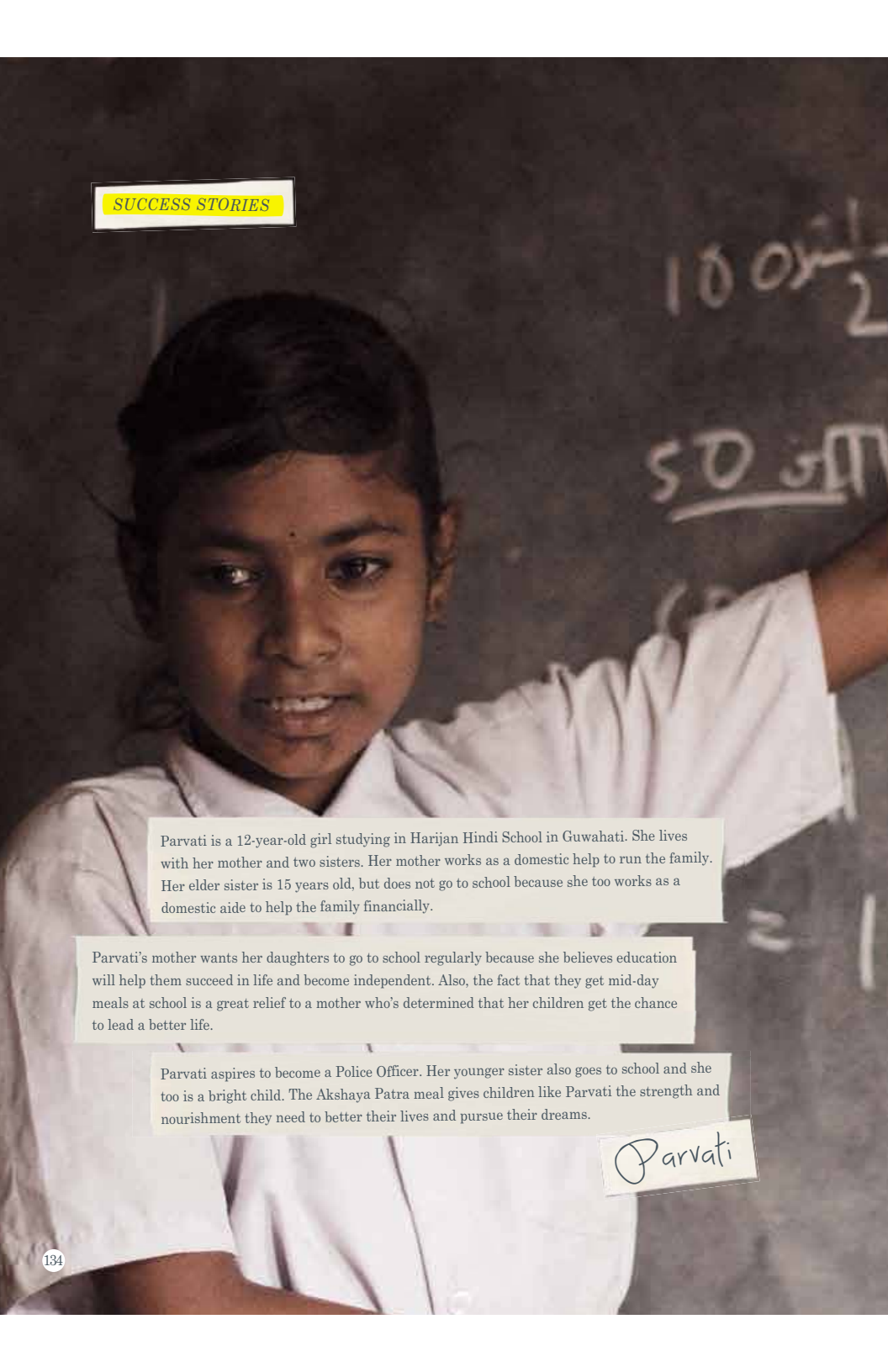
#### FINANCIAL HIGHLIGHTS

<i>Assam Financial Highlights (2012 - 2013)</i>	
<i>Particulars</i>	<i>₹ in Lakhs</i>
<i>Total Income</i>	<i>428.97</i>
<i>Total Expenditure</i>	<i>510.18</i>





SUCCESS STORIES

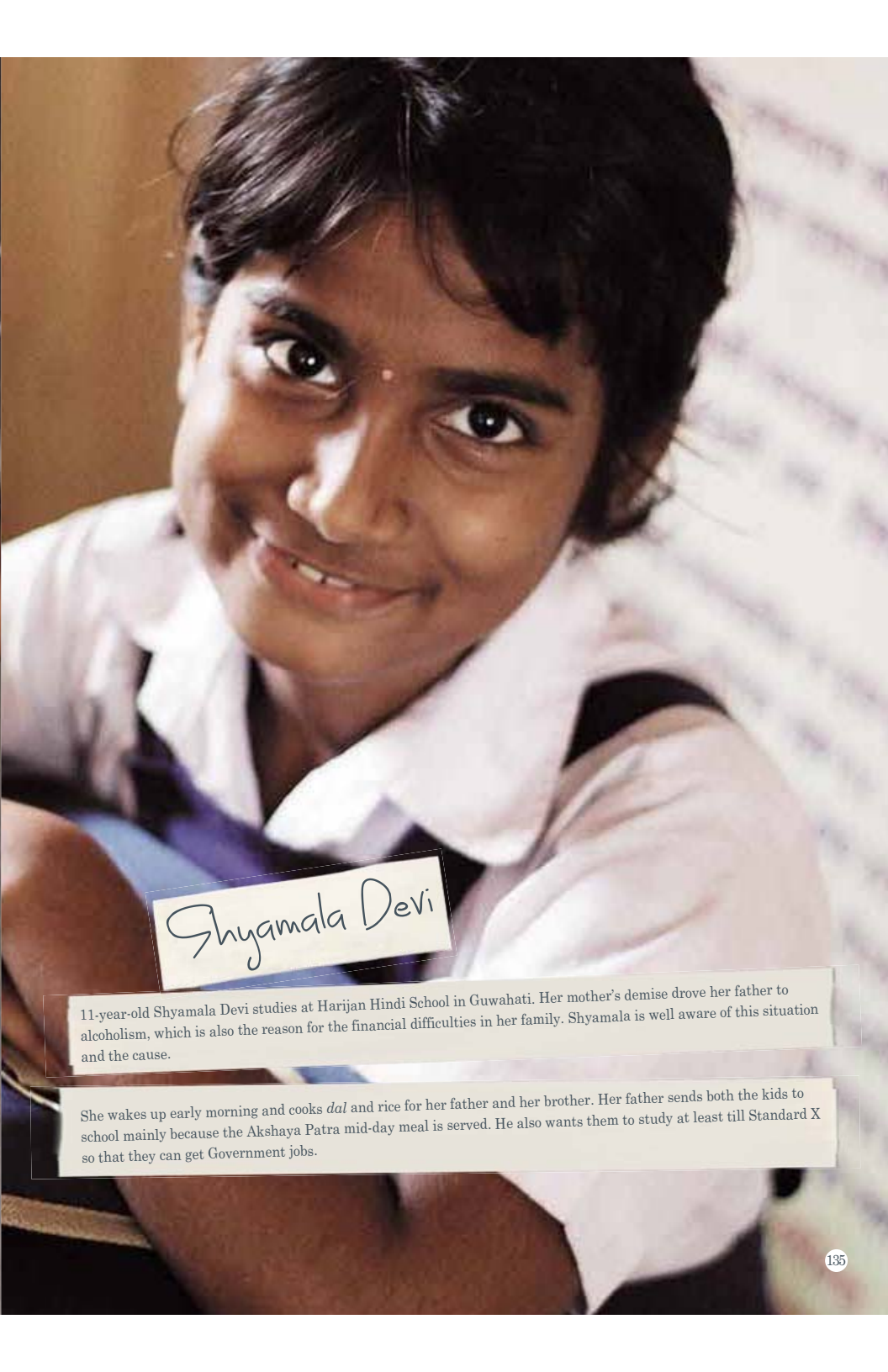


Parvati is a 12-year-old girl studying in Harijan Hindi School in Guwahati. She lives with her mother and two sisters. Her mother works as a domestic help to run the family. Her elder sister is 15 years old, but does not go to school because she too works as a domestic aide to help the family financially.

Parvati's mother wants her daughters to go to school regularly because she believes education will help them succeed in life and become independent. Also, the fact that they get mid-day meals at school is a great relief to a mother who's determined that her children get the chance to lead a better life.

Parvati aspires to become a Police Officer. Her younger sister also goes to school and she too is a bright child. The Akshaya Patra meal gives children like Parvati the strength and nourishment they need to better their lives and pursue their dreams.

Parvati



Shyamala Devi

11-year-old Shyamala Devi studies at Harijan Hindi School in Guwahati. Her mother's demise drove her father to alcoholism, which is also the reason for the financial difficulties in her family. Shyamala is well aware of this situation and the cause.

She wakes up early morning and cooks *dal* and rice for her father and her brother. Her father sends both the kids to school mainly because the Akshaya Patra mid-day meal is served. He also wants them to study at least till Standard X so that they can get Government jobs.



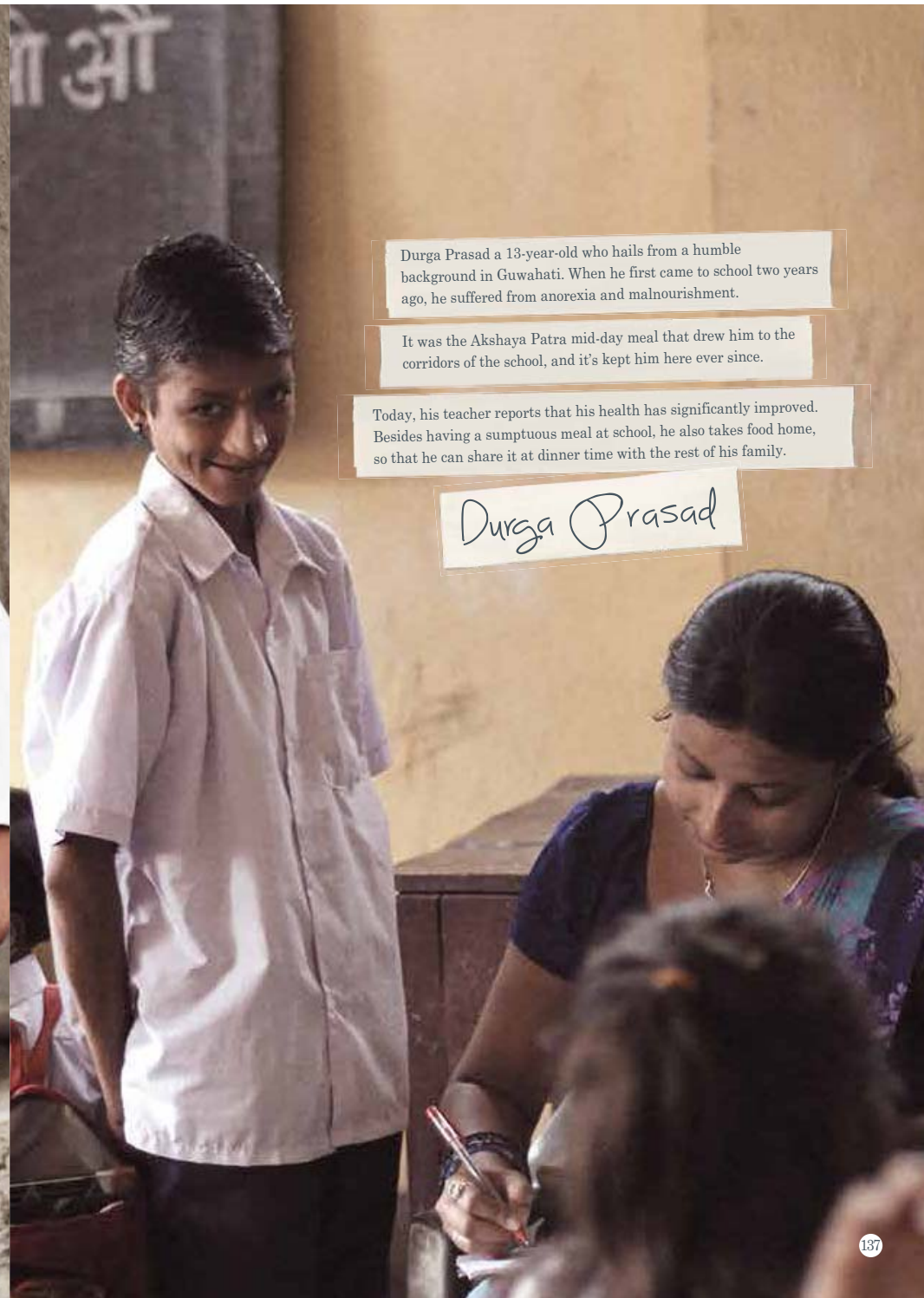


Krishna Beni

Lakshman Beni

Krishna and his brother Lakshman are 8-year-old students of a Government school in Guwahati. Both brothers are enthusiastic about going to school, despite the fact that both suffer from blindness in one eye. They have only 30% vision in the other eye. But that doesn't stop them from pulling the book close to their faces and reading the lines aloud.

Their mother also works in the same school as a helper and cleaner, and both parents are supportive of their boys. "By hook or crook, we want them to study till Standard X at least," their mother says. She also says that they have consulted doctors about getting their sons' eyes operated but financial constraint is thwarting the treatment. Yet, they want their children to continue studying and not wait until they get the money for the operation, so that they don't lose out on time. Both the boys are humble and realistic with very genuine and beautiful smiles. Perhaps this comes as no surprise, but they both aim to be doctors when they grow up.



Durga Prasad a 13-year-old who hails from a humble background in Guwahati. When he first came to school two years ago, he suffered from anorexia and malnourishment.

It was the Akshaya Patra mid-day meal that drew him to the corridors of the school, and it's kept him here ever since.

Today, his teacher reports that his health has significantly improved. Besides having a sumptuous meal at school, he also takes food home, so that he can share it at dinner time with the rest of his family.

Durga Prasad





Feeding ambitions,  
not just appetites.

### **FUTURE PLANS**

As we set foot into a new financial year, many dreams and aspirations for the programme also get initiated. The mid-day meal is an enormous programme and its sustainability is always a task. This is so because it directly impacts the lives of millions of children. These children are the beneficiaries of the wholesome meal and rightful education. Thus, sustainability of this programme in current locations and newer expansions should indeed be considered strategically and practically so that the lives of the children are secure.





OUR PLANS  
FOR THE  
FINANCIAL  
YEAR 2013-14

REVOLVE MAINLY AROUND

the Six main focus areas

**QUALITY**  
**SUSTAINABILITY**  
**STAKEHOLDER SATISFACTION**  
**EFFICIENCY,**  
**COMPLIANCE**  
**AND AWARENESS**



Quality and Food Safety are primary ingredients at each of the Akshaya Patra kitchens. Learning from the past, we have introduced various metrics in every area of operations and service delivery. We have also tied up with different organisations to review the quality of the mid-day meals we prepare and serve to children. To maintain the quality of the meal, standardisation of recipes across all locations has been undertaken. To improve quality standards, improvement projects like Kaizen and 5S have been started in different locations. Employee Health and Safety activities are conducted to further increase hygiene standards and improve safety and health.

A detailed explanation on Quality and Food Safety measures has been provided in the section titled, 'Akshaya Patra Kitchen Infrastructure'.

We aim to further focus and improve our core cause of implementing the mid-day meal programme by focusing on our Income-Expenditure ratio so that more money can be utilised towards feeding children. We plan to have a system of fund allocation so that expenses are within an allocated budget. It is also necessary that we utilise our infrastructure optimally and think of innovative ways to improve the same.

The Financial Year 2013-14 will see comprehensive developments, improvisations and innovations in the areas of Civil Design & Construction, Equipment Design, Planning and Project Management, Purchase & Logistics, and Maintenance & Lean Management. The following is a mention of the charted out projects – Develop Quality Assurance and Control Systems, an Economical Kitchen design model, Standard Operating Procedures for all key processes, 3D modelling software for equipment and kitchen design, Implementation of Biogas plant, Automated vessel washer and Indigenous soap solutions across all kitchens, Cost-effective Vehicle procurement, Route optimisation & maintenance solutions among others.



We enjoy growing  
and growing up together.

*Sustainability is of prime importance when it comes to operating in the existing reach and also for the expansion plans of Akshaya Patra.*

In appreciation of our good work, the Foundation has received requests from different states to start the mid-day meal programme there. Akshaya Patra aims to expand by keeping sustainability in mind so that once the children are fed, their hopes too can be sustained and nurtured. Thus, Akshaya Patra will look to increase its reach only when adequate resources are available to erect kitchen infrastructure and to cover the running cost for at least three years.

Akshaya Patra will also explore newer areas and initiatives within the Foundation that will support the primary cause of sustaining the mid-day meal programme. In an effort to increase local awareness and achieve sustainability, Akshaya Patra will initiate Local Kitchen Boards that will aid in local resource mobilisation and better governance.

In Resource Mobilisation, a strategic shift will be made to focus on Individual donors and also to encourage donations in kind. Recently, we have begun two new Resource Mobilisation offices, one each in Mumbai and Hyderabad. To further improve the functionality of the Resource Mobilisation team, we plan to think innovatively and maximise our reach, so that more and more people become aware of our cause and extend their much needed aid.

Akshaya Patra plans to spread its reach to new locations - Bhubaneswar and Rourkela in Odisha as well as Kanpur, Agra, Lucknow and Varanasi in Uttar Pradesh.

The enormity of our programme requires a Risk Management System to identify risks and draw plans to mitigate them. We have partnered with solution providers to implement an integrated risk management solution. Akshaya Patra has implemented a Grain Grant Accounting Policy for reporting and maintenance of grain supply and usage. We plan to share these records in greater detail with the Government to ensure higher transparency throughout the process.

In our efforts to run the mid-day meal initiative, the Public-Private Partnership model of functioning has proved very vital. The significance of this model is visible in many of our developments that took place during 2012-13. Akshaya Patra in association with the Ministry of Human Resource Development, Department of School Education and Literacy, Government of India, organised a two-day exposure-cum-training programme in Vrindavan, Uttar Pradesh on smooth functioning of the Mid-Day Meal Scheme (MDMS). Mid-day meal officials from 12 states attended the programme.



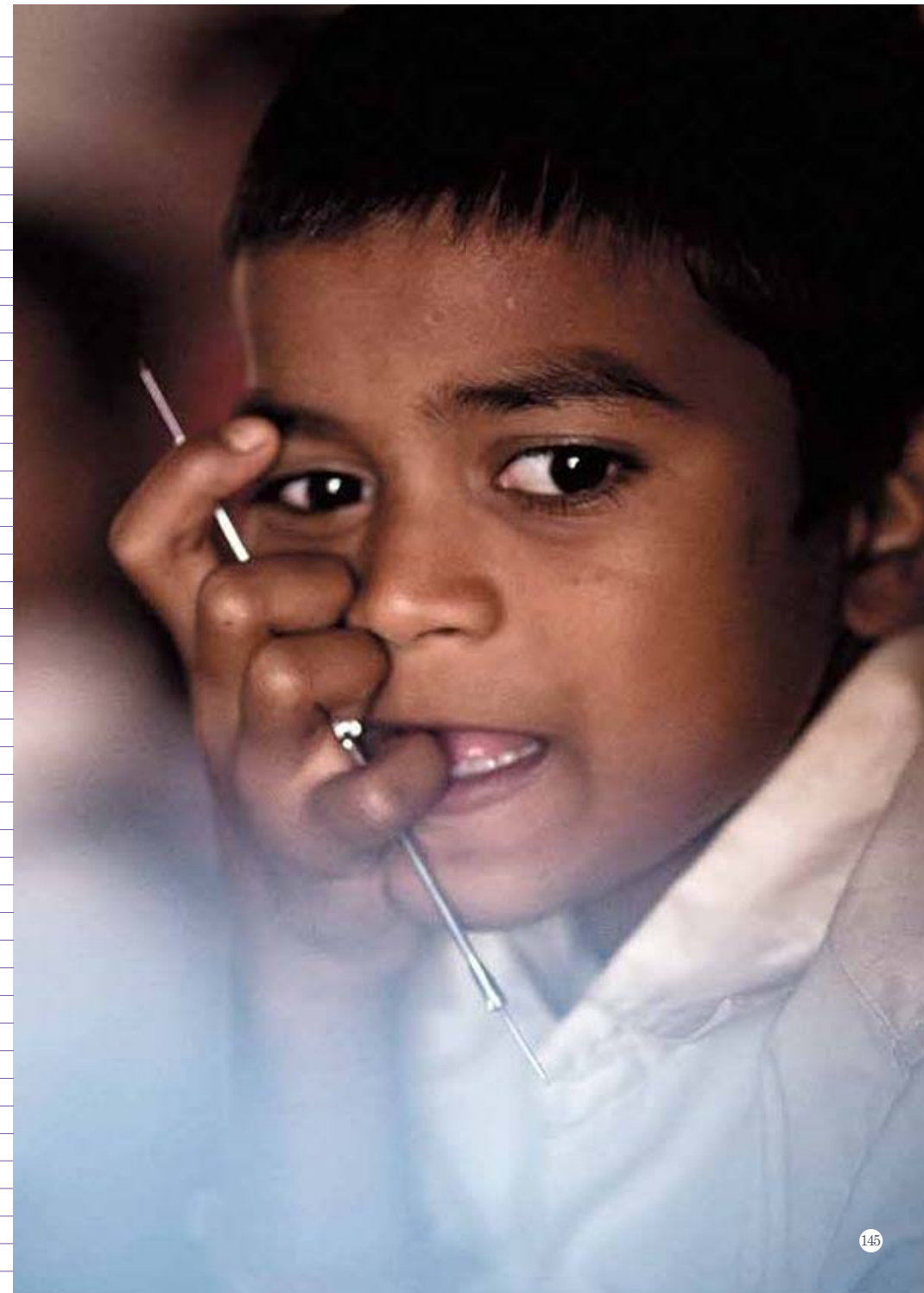
Akshaya Patra intends to further improve stakeholder relationship and engagement by introducing and initiating various tools and programmes for both external and internal stakeholders.

The employees, specially the kitchen staff, are a significant part of the Foundation. Programmes such as Annual Day, Sports Day, Employee Recognition and other such employee engagement activities are being conducted at all locations to motivate, encourage and applaud their constant valuable support and involvement each day. The Foundation will further initiate celebrations and meets like Teachers' Day, Volunteers Meet and the like.

Each stakeholder has an important role to play and the above plans can be achieved only when all of us work in unison. The global recognition of being the 23rd NGO among the Top 100 World NGOs is a testimony to the combined efforts of all the stakeholders. Let's continue to work together to achieve our aspiration of feeding more and more children and to live up to our Vision and Mission.



The employees, specially the kitchen staff are a significant part of the Foundation.





You look after me now  
& when i grow up  
I can look after you  
- Aspiring doctor.



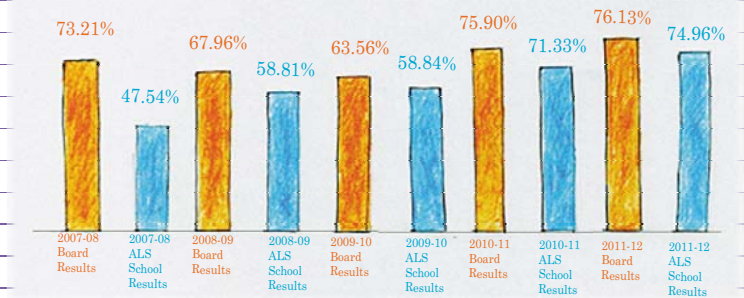
## AKSHAYA LIFE SKILLS

### IMPACT STUDY

#### Impact of the Akshaya Patra Mid-Day Meal Programme

- 1) Increased enrolment – The mid-day meal scheme has become a great incentive for children to come to school. As it's more often than not, children's only meal for the day, parents prefer to send their children to school.
- 2) Increased attendance – Children look forward to coming to school every day due to the delicious menu. In addition, regional delicacies are also a big draw for them to attend school.
- 3) Increased concentration – The nutritious and healthy food increases the child's concentration in class and helps them perform better.
- 4) Improved socialisation – The intermingling and eating together habit has increased the unity among children of various religions and castes. It has helped in removing divisional hierarchy in terms of social standing and has fostered a sense of equality among them.
- 5) Addressed malnutrition – Akshaya Patra is striving to meet the nutritional requirements of children such as energy, carbohydrates, proteins and fat.
- 6) Empowered women – Women have been employed in different capacities in operations and other areas as cooks, helpers etc., with the advent of the mid-day meal scheme. This vocational opportunity has given a boost to their self-esteem and improved their social standing.

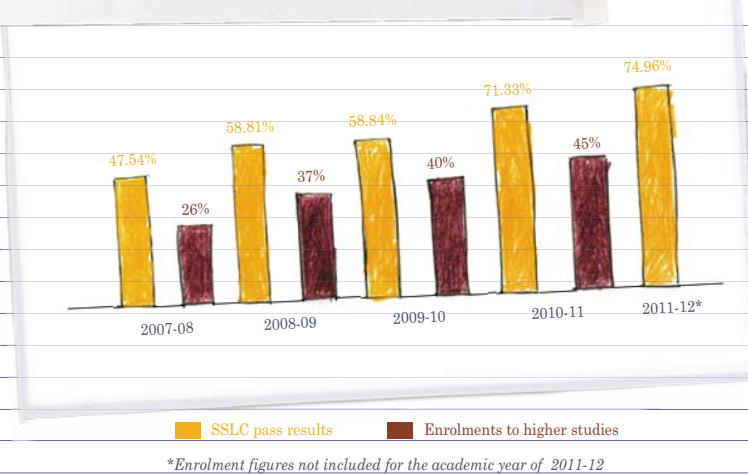
#### Impact Study of Life Skills programme in all schools (Karnataka)



Impact Study of Life Skills programme in Akshaya Life Skills (ALS) schools has proved to be positive throughout the years. When the SSLC result data of the year 2007 to 2012 is analysed the results depict that most of the ALS schools have successfully gained improved results when it is compared to Board results. Also the number of distinction holders have increased when compared to the previous year.

The Akshaya Life Skills programme has been very beneficial in improving academic performance of the students and in ensuring that they continue their education. There has always been a significant increase and improvement through the years.

*Impact on pass percentage and enrolment to higher studies*



The above graph represents the percentage of students who have cleared their Secondary School Leaving Certificate (SSLC) examinations and are pursuing their higher studies across the different academic years after the programme.

The Akshaya Life Skills (ALS) is a programme in collaboration with EduMedia, aimed at holistic development of school children. ALS trains ten important life skills outlined by WHO: Decision Making, Problem Solving, Effective Communication, Inter-Personal Skills, Critical Thinking, Creative Thinking, Self Awareness, Empathy, Coping with Stress and Self Management.

**MANIPAL UNIVERSITY STUDY**

Hunger, malnutrition, ill health, gender inequality are constraints for attainment of education. Akshaya Patra as a mid-day meal programme has tackled these problems as well as heightened the expectations. "Malnutrition among school children receiving mid-day meals is very less as compared to students who are not receiving mid-day meals."

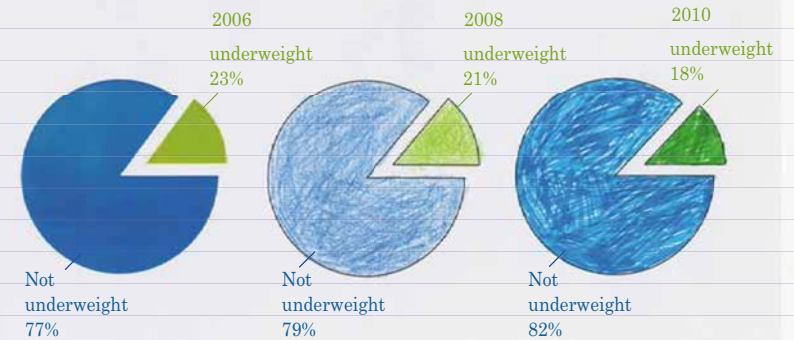
*Excerpts of a Study conducted on measuring the impact of mid-day meals on a child's growth by Department of Public Health of Manipal University*

**AC NEILSON IMPACT STUDY**

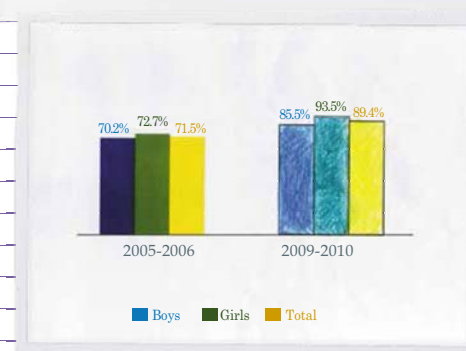
*Impact of Akshaya Patra Mid-Day Meal Programme:*

- Increase in school attendance
- Socialisation among children
- Empowerment of local women
- Improvement in nutritional status
- Increase in enrolment by 28%
- Decrease in drop-out rate by 8%

*Nutritional Status In Akshaya Patra Schools In Bangalore*

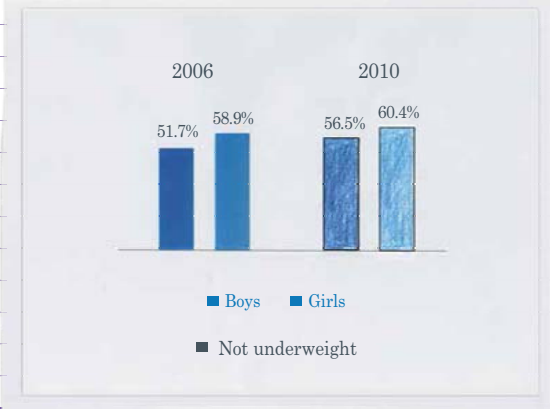


*Impact on attendance in Akshaya Patra schools in Bangalore*

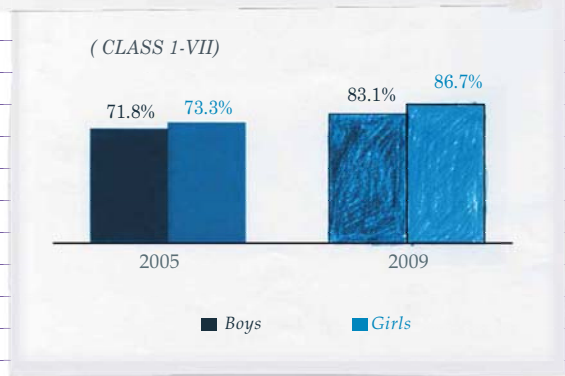





*Impact on Nutritional Status in Akshaya Patra schools in Puri*



*Impact on Attendance in Akshaya Patra Schools In Puri*



A young girl with short black hair, wearing a white collared shirt and a dark brown vest, sits on the floor. She is holding a fan of colorful banknotes, including a 1000 Kenyan Shilling note. Another person's hands are visible in the foreground, holding the fan. A red bag with a floral pattern is visible in the background.

Education gives  
me more choices.





## AWARDS AND RECOGNITIONS

1. Akshaya Patra nominated to be Member of National Steering -cum-Monitoring Committee (NSMC) for Mid-Day Meal Programme.
2. ICAI Gold Shield Award for the 4th consecutive year for Excellence in Financial Reporting: Feb-2013.
3. Gold Award for Annual Report 2011-12 by SAFA (South Asian Federation of Accountants).
4. Ranked 23rd among the Top 100 NGOs by The Global Journal in its 2013 edition.
5. LASSIB Society – Honorary Award on Social Responsibility
6. Akshaya Patra Jaipur wins Community Leadership Award 2012.
7. Featured as one of the 8 Indian game changers in the inaugural issue of *Innowin* - India's first magazine dedicated to innovation.
8. Participated in the International Congress titled 'Rural Woman, Partner of the Development Process' held in Rabat, Morocco.
9. A documentary on Akshaya Patra was featured on National Television- Doordarshan.
10. Ranked 30th among Top 100 Annual Reports Worldwide at LACP (League of American Communications Professionals) 2011/12 Vision Awards.
11. Gold Award at LACP (League of American Communications Professionals) 2011/12 Vision Awards.
12. Silver at Summit International Creative Award 2013 - Recognition for creative representation of the 2011-12 Annual Report.
13. Gold Award at Public Relations Council of India (PRCI) Corporate Collateral Awards 2013.

# AKSHAYA PATRA

# IN THE NEWS

DECCAN  
**Chronicle**  
SUNDAY 31 FEBRUARY 2013



**DNA**  
Feeding the hungry student



**ವಿಜಯ ಕರ್ನಾಟಕ**  
ಅಕ್ಕಾ ಪತ್ರಿಕೆಗೆ ಶತ್ರು ಅಕ್ಕಿಯ ಪಾತ್ರ

**GLOBAL**  
NGO NEWS



**Akshaya Patra Windavan Kitchen**  
The Akshaya Patra Foundation, a world-renowned organization in the global arena, recently announced a new initiative to launch a mobile kitchen unit in the state of Karnataka. The unit will be used to provide nutritious meals to children in rural areas. The unit is a mobile kitchen unit that can be used to provide nutritious meals to children in rural areas. The unit is a mobile kitchen unit that can be used to provide nutritious meals to children in rural areas.

**Commonwealth Journalists Association**  
Hunger in India: A silent emergency - what are we doing about it?  
CIA India tackles sensitive issue of hunger and malnutrition  
Australia's relations with India expected to strengthen, says High Commissioner



**Business Wire**  
The Akshaya Patra Foundation Receives Awards and Accolades Galore

The Akshaya Patra Foundation has been named as one of the Top 100 NGOs in the world by The Global Journalists' Association's 'Top 100 NGOs Annual Ranking'. Akshaya Patra stands at 23rd rank among the 100 top NGOs in the category of Children and Youth. The Global Journalists' Association is a global network of approximately 450 NGOs based on their impact, innovation and sustainability. Well-known and reputed NGOs such as UNICEF, MSF, PAF, etc. share space with Akshaya Patra. The Global Journalists' Association is a unique content media platform that provides coverage of global governance led by think tanks and Foundations de The G.A. It is best known for its well-researched and high-quality content.

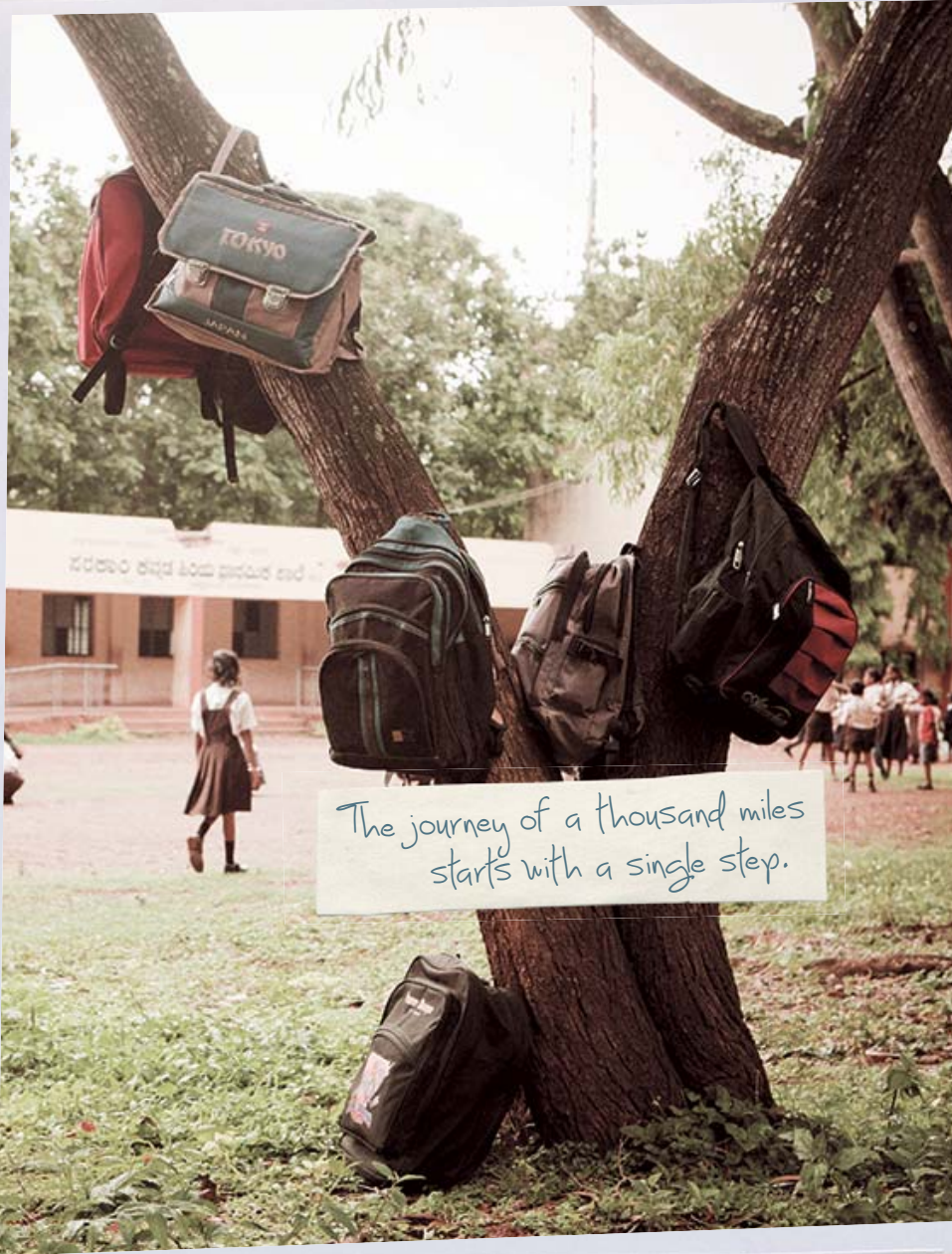


**Organisation to extend midday meal scheme in Uttar Pradesh**

**Uttar Pradesh Chief Minister Akhlesh Yadav honours teachers at VH on Saturdays - PHOTO VVARDHANA**





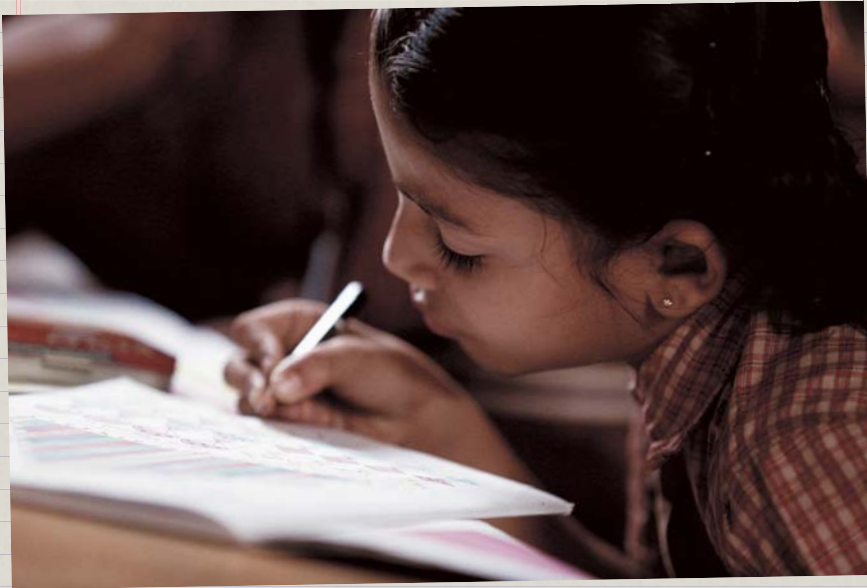


The journey of a thousand miles starts with a single step.



MANAGEMENT DISCUSSION & ANALYSIS





Education gives the confidence to dream and achieve. It has the potential to break the recurring cycle of poverty and promote self-sustainability. To improve primary education, the Government of India has initiated Sarva Shiksha Abhiyan (SSA) - a flagship programme meant to enable Universalisation of Elementary Education (UEE) in a time bound manner.

But, without the assurance of food security to the children, the educational infrastructure will not be able to achieve its full potential. Hunger will invariably force a child to work for a square meal rather than attend school. In effect, many such children will miss out on the benefit of their right to education.

This indicates that to ensure educational facilities are made use of optimally by the lowest sections of the society, food is an important intervention. Taking this inference forward, the Government introduced the Mid-Day Meal Scheme (MDMS), a programme that focuses on providing free lunches to children at all Government schools in order to enhance enrolment, retention and attendance, and also improve child nutritional levels.

The Mid-Day Meal (MDM) is an effective programme in the socio-economic context of India for bringing children to school. It is an imperative pillar of support to the existing infrastructure of education, which counters classroom hunger so that it does not impede children from coming to school. Food security and education thus have the potential to uplift not only a family but the entire society by breaking the vicious 'poverty-hunger-illiteracy' cycle.

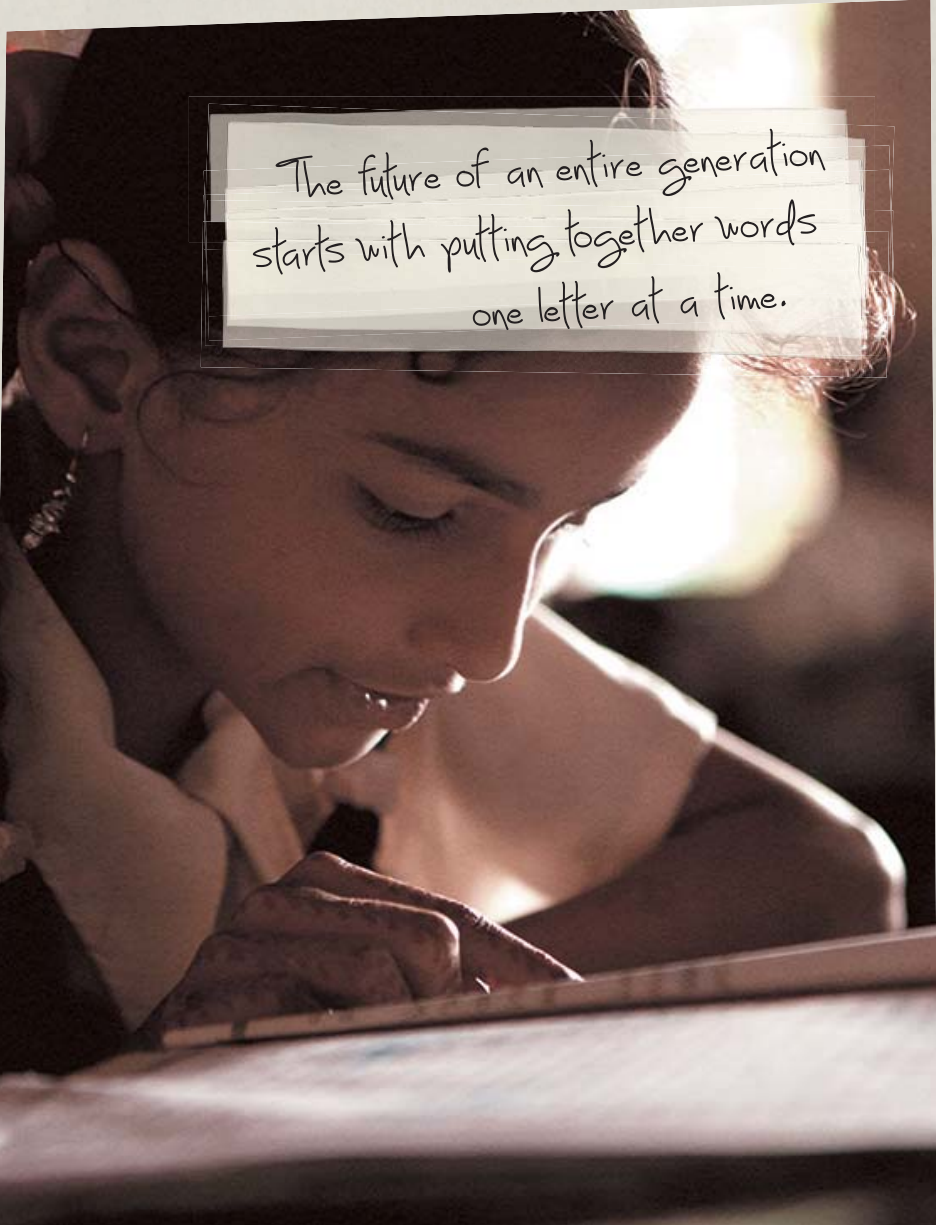
Recognising the importance of the initiative, there has been an enhanced focus by the Government on the Mid-Day Meal Scheme, with continued investment in MDMS and SSA. In the past year, the education sector received a 17 % increase in budget allocation for the Mid-Day Meal programme and currently 11 crore children across 12 lakh schools are benefitting from the MDM programme. The Government has inferred that successful implementation of the MDMS and SSA initiative can work as a panacea to a host of critical issues, which are also listed under United Nations Millennium Development Goals, such as Eradication of Extreme Poverty and Hunger and Achieving Universal Primary Education. This is the reason the Government wants renewed community support and involvement, and more dedicated NGOs, to improve the reach and impact of the MDM programme.

This is where The Akshaya Patra Foundation's role becomes more evident. The advances and developments in the MDM programme are testimony to the combined effort of the Central Government and all the State Governments in conjunction with NGOs and community support.

The Akshaya Patra Foundation had deduced the connection between food and education and had started serving mid-day meals in schools since 2000. Later, when the Mid-Day Meal programme was mandated centrally by the Government of India in 2003, Akshaya Patra partnered with the Government to serve cooked meals at all Government schools. Working in association with the Government to tackle classroom hunger was a welcome progression for the Foundation.







The future of an entire generation starts with putting together words one letter at a time.

This Public-Private Partnership with Akshaya Patra in implementing the Mid-Day Meal programme has been successful in meeting the following objectives:

- Eliminating classroom hunger
- Increasing school enrolment
- Increasing school attendance
- Improving socialisation among castes
- Addressing malnutrition
- Women empowerment

Along with focussing on the primary Mid-Day Meal programme, Akshaya Patra has been able to dedicate its resources towards disaster relief, feeding drought-hit families and children in special schools etc.

The work of Akshaya Patra has been recognised by the National Steering-cum-Monitoring Committee (NSMC) for Mid-Day Meal Programme. NSMC has accredited Akshaya Patra as a part of the monitoring committee, and Chanchalpathi Dasa, Vice Chairman of The Akshaya Patra Foundation, is one among the 13 nominated members to be part of this Committee. As of March 2013, around 51% of funding (amounting to ₹ 40,668 lakhs) has been accounted for by Central and State Government grants and subsidies, allowing us to focus on raising the rest.

The NP-NSPE guidelines have cited Akshaya Patra's Centralised kitchen as a model infrastructure for large scale production of mid-day meals. The success of this Public-Private Partnership is being appreciated widely and is also being considered as a model partnership worthy of adoption. The Foundation has also received global recognition by being ranked the 23<sup>rd</sup> NGO among the Top 100 NGOs of the world, by The Global Journal.

In order to further increase the efficiency and effectiveness of service delivery in this already well thought out and constructive programme, Akshaya Patra has designed its Governance model in a manner that will aid in achieving the objectives of its six focus areas - Quality, Sustainability, Stakeholder Satisfaction, Efficiency, Compliance and Awareness.

In précis, it predominantly surfaces that it is indeed very vital to transform food to be an enabler of education. So, to achieve a society that reflects health, literacy and sustainability it is important to support the children of today. Akshaya Patra thus will tread aggressively yet cautiously to scale up this programme to keep the child, the most important stakeholder, happy and hopeful by continuing to provide 'unlimited food for education'.



### Mission

To reach out to 5 million children by 2020.

### Vision

No child in India shall be deprived of education because of hunger.



### A successful Public-Private Partnership

The programme is conducted in partnership with the Central Government and various State Governments. They support us by providing grain and cash subsidies to successfully run the Mid-Day Meal Scheme. In addition, corporate houses and individual donors also extend their generous support.



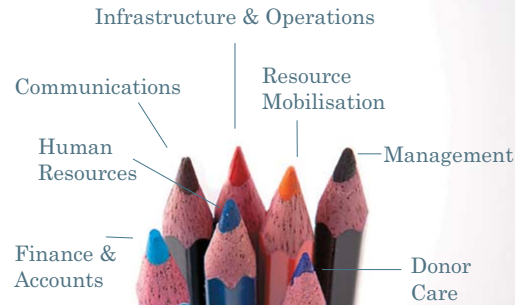


A photograph of three young boys in school uniforms sitting together and eating. The boy on the left is smiling broadly and holding a metal cup. The boy in the middle is smiling and has his arm around the boy on the left. The boy on the right is smiling and holding a metal plate. The background is blurred, suggesting an outdoor setting.

Happiness is multiplied when it's shared.

## Our Operation Model

Our Operation Model has been driven to optimum functioning by a chain of departments coming together in a co-ordinated manner. Result: Excellence in Operations



*Excellence in Operations*

The Governance Philosophy at Akshaya Patra refers to a set of laws, regulations and good practices that enable an organisation to perform efficiently and ethically and create value for all its stakeholders.

At The Akshaya Patra Foundation, we are committed to the belief that the adoption of the best governance practices will take us a long way. It's also in us to not just aspire to be a truly world-class not-for-profit organisation, but also adhere to a governance model that's world-class.

Our governance practices reflect the culture of the trusteeship that is deeply ingrained in our value system. The core philosophy rests on four basic tenets:

- Board accountability to the Foundation and stakeholders
- Equitable treatment to all stakeholders
- Strategic guidance and effective monitoring by the Board
- Transparency and timely disclosure

In line with this philosophy, The Akshaya Patra Foundation continuously strives for excellence through adoption of best governance practices.

### HUMAN RESOURCE & MANAGEMENT

#### Staff Details:

Gender	Paid Part Time	Paid Full Time	Unpaid Volunteers
Male	0	2571	974
Female	22	547	284
<b>Total</b>	<b>22</b>	<b>3118</b>	<b>1258</b>

### REMUNERATION OF THE FIVE HIGHEST PAID STAFF MEMBERS

Name	Designation	Remuneration earned in ₹
Shridhar Venkat	Executive Director	4,322,435.00
Binali Suhandani	Director – Resource Mobilisation	3,329,857.00
Venkatachalan B S	General Manager – Human Resources	2,141,392.00
Somashekar Manjunath	General Manager – Finance	2,090,821.00
Vinay N Kumar	General Manager – Operations	1,632,432.00

### • REMUNERATION OF THE LOWEST PAID STAFF MEMBERS:

₹ 4,266 (as per the then Minimum Wages in the respective States or as per the Central Government Policy). The minimum wages are paid to the kitchen and distribution staff of the Foundation as per the prevalent Minimum Wages in the respective States or where not applicable, as per the Central Government policy. Apart from this, the Foundation also adheres to various other statutory laws such as the Employee State Insurance Act, 1948, Employees Provident Fund and Miscellaneous Provisions Act, 1952 and the Payment of Gratuity Act, 1972.

**Average Salary-** ₹ 7,925; **Median Salary-** ₹ 5,370



*DISTRIBUTION OF STAFF ACCORDING TO SALARY LEVELS*

Slab of gross salary (in ₹) plus benefits paid to staff	Male Staff	Female Staff	Total Staff
Less than 5,000	551	252	803
5,001-10,000	1,657	232	1,889
10,001-25,000	264	35	299
25,001-50,000	64	14	78
50,001-1,00,000	20	13	33
Greater than 1,00,000	15	1	16
<b>Total</b>	<b>2,571</b>	<b>547</b>	<b>3,118</b>

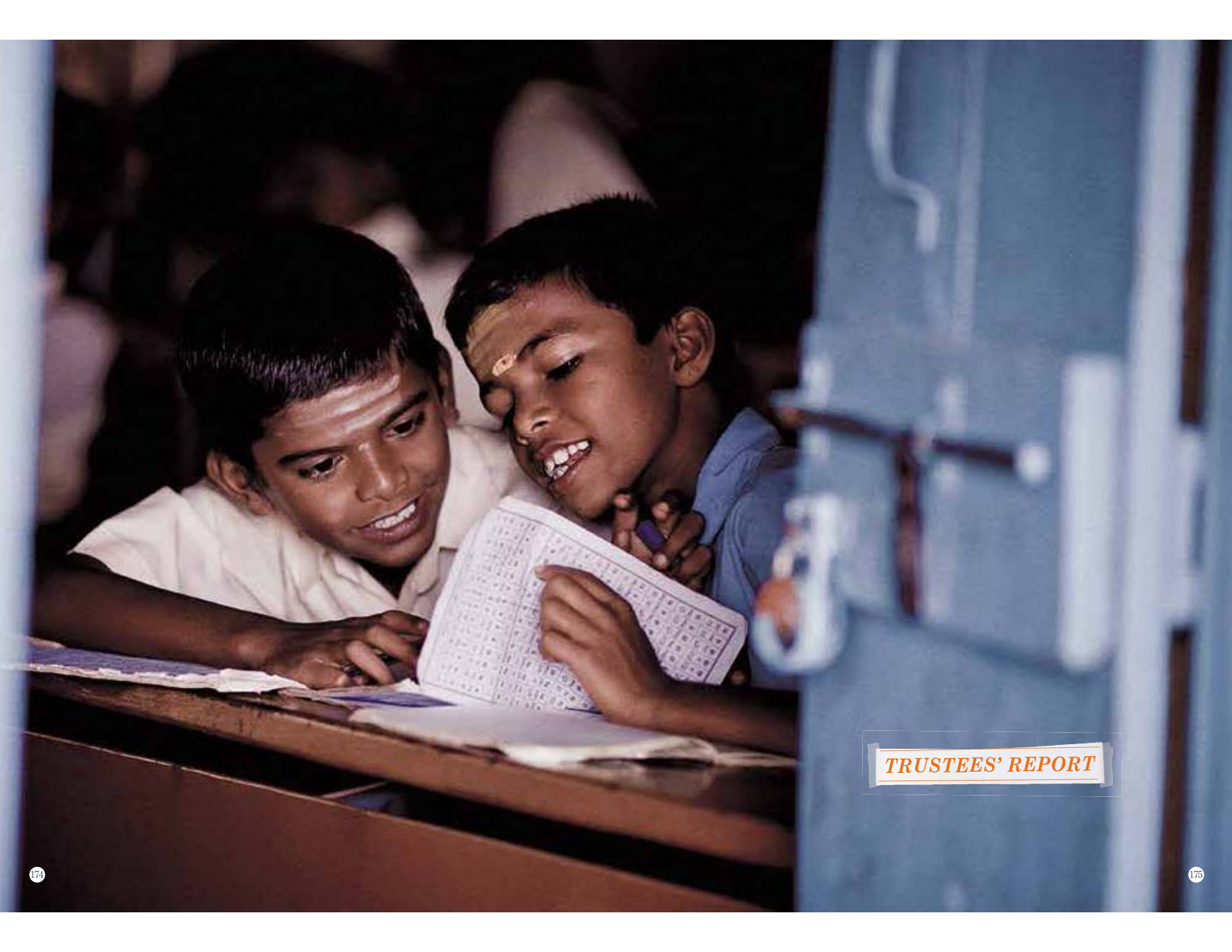
*TOTAL COST OF NATIONAL TRAVEL BY ALL PERSONNEL*

Domestic Travel	₹ in Lakhs
Air travel	56.00
Others	46.50
<b>Total</b>	<b>102.50</b>

*TOTAL COST OF INTERNATIONAL TRAVEL BY ALL PERSONNEL INCLUDING BOARD MEMBERS*

Name of Person	Designation	Amount in ₹	%
Shridhar Venkat	Executive Director	29,371	28%
Bharathi Ghanashyam	Head - Communications	17,039	16%
Somashekar S.M.	General Manager - Finance	42,418	41%
Rajeev Lochana Dasa	Unit President - Hubli	14,580	14%
<b>Total</b>		<b>1,03,408</b>	<b>100%</b>





**TRUSTEES' REPORT**



To The Stakeholders,

Your Foundation's Trustees are pleased to present the Annual Report of the 13th year of the Foundation, along with audited accounts under Indian GAAP and IFRS for the Financial Year ended 31st March 2013.

### Financial Performance

Extract of Income & Expenditure Account	For the year ended 31 March 2013		For the year ended 31 March 2012		Fiscal 2013 Vs. 2012 % Increase/ (Decrease)
	₹ (In Lakhs)	% of Income	₹ (In Lakhs)	% of Income	
<b>Income from:</b>					
Donations	5,209.41	32.79%	5,191.57	38.10%	0.34%
Subsidies	10,365.65	65.24%	8,119.95	59.59%	27.66%
Others	313.11	1.97%	314.75	2.31%	-0.52%
<b>Total Income</b>	<b>15,888.17</b>	<b>100.00%</b>	<b>13,626.27</b>	<b>100.00%</b>	<b>16.60%</b>
<b>Expenditure towards:</b>					
Materials and utilities consumed	8,682.44	54.65%	6,839.80	50.20%	26.94%
Personnel cost	4,031.40	25.37%	2,904.96	21.32%	38.78%
Other operating expenses	3,047.06	19.18%	2,281.26	16.74%	33.57%
<b>Total Expenditure</b>	<b>15,760.90</b>	<b>99.20%</b>	<b>12,026.02</b>	<b>88.26%</b>	<b>31.06%</b>
<b>Operating Results</b>	<b>127.27</b>	<b>0.80%</b>	<b>1,600.25</b>	<b>11.74%</b>	<b>-92.05%</b>
Depreciation	1,586.42	9.98%	1,394.50	10.23%	13.76%
<b>Net Operating Results</b>	<b>(1,459.15)</b>	<b>-9.18%</b>	<b>205.75</b>	<b>1.51%</b>	<b>-809.19%</b>

Extract of Receipt & Payments Account	For the year ended 31 March 2013		For the year ended 31 March 2012		Fiscal 2013 Vs. 2012 Increase / (Decrease)
	₹ (In Lakhs)	% of Receipts	₹ (In Lakhs)	% of Receipts	
<b>Opening Balance</b>	<b>3,767.02</b>		<b>2,262.27</b>		<b>1,504.75</b>
<b>Receipts from:</b>					
Donations	7,470.62	44.32%	6,817.61	47.99%	653.01
Subsidies	9,077.34	53.85%	7,127.00	50.16%	1,950.34
Others	309.84	1.84%	263.02	1.85%	46.82
<b>Total Receipts (A)</b>	<b>16,857.80</b>	<b>100.00%</b>	<b>14,207.63</b>	<b>100.00%</b>	<b>2,650.17</b>
<b>Payments towards:</b>					
Revenue Expenditure	13,932.19	82.65%	11,166.80	78.60%	2,765.39
Capital Expenditure	2,494.41	14.80%	1,506.12	10.60%	988.29
Others	75.48	0.45%	29.96	0.21%	45.52
<b>Total Payments (B)</b>	<b>16,502.08</b>	<b>97.89%</b>	<b>12,702.88</b>	<b>89.41%</b>	<b>3,799.20</b>
Excess of Receipts over Payments (A-B)	355.72	2.11%	1,504.75	10.59%	355.72
<b>Closing Balance</b>	<b>4,122.74</b>		<b>3,767.02</b>		<b>355.72</b>

### Revenues

The total revenue recognised during the year 2012-13 has increased to ₹ 15,888.17 lakhs, resulting in 16.60% growth over the previous year.

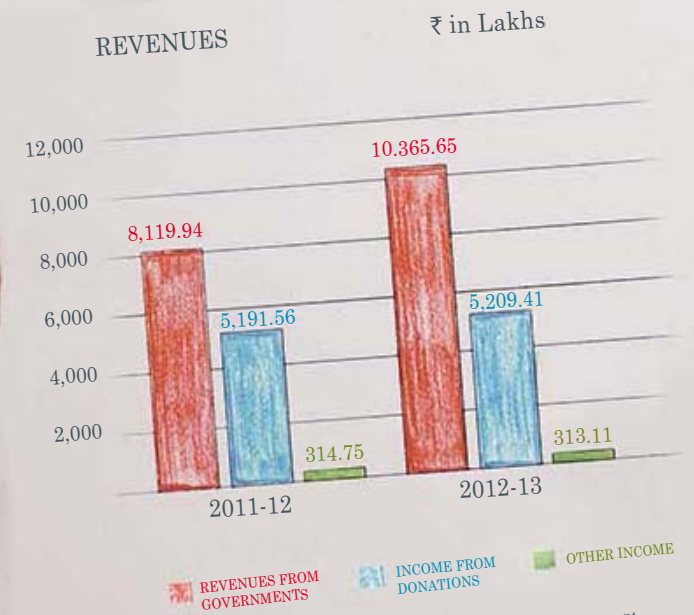


Chart 1: Revenue Analysis

Source: Income & Expenditure account

This Y-o-Y growth in revenue by 16.60% is further analysed below:

### Subsidies from Governments

The incremental revenue from the Governments during the year is ₹ 2,245.71 lakhs. This growth of 28% is contributed by 17% increase in number of meals served over the previous year and the rest due to increase in cash subsidy rates per meal. The cash subsidy rate per meal has increased substantially in Gujarat, which is majorly contributing to the overall increase in subsidies from Governments.

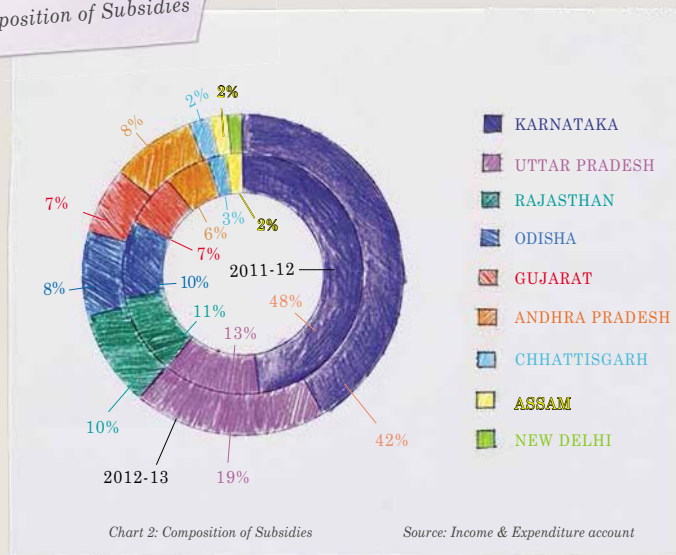
₹ in Lakhs

State-wise Subsidies (Cash & Grain)	2012-13	2011-12	Incremental revenue
Karnataka	4,339.26	3,906.46	432.80
Gujarat	2,014.88	1,051.90	962.98
Rajasthan	989.11	878.59	110.52
Uttar Pradesh	881.21	836.57	44.64
Odisha	703.43	576.54	126.88
Andhra Pradesh	878.13	489.90	388.23
Assam	234.53	202.52	32.01
Chhattisgarh	166.04	177.47	(11.44)
New Delhi	159.07	-	159.07
<b>Total Subsidies (Cash &amp; Grain)</b>	<b>10,365.65</b>	<b>8,119.94</b>	<b>2,245.71</b>

Table 1: Analysis of Subsidies (Cash & Grains)

While the Karnataka Government continues to contribute significantly, the Gujarat Government has also become a major contributor during the current year. In addition, the expansion of Anganwadi programme feeding in Andhra Pradesh has also contributed significantly to the Government Subsidies. In 2012-13, there was a significant increase in the number of meals served in Gujarat, Odisha and Andhra Pradesh due to addition of more schools under the MDM programme coverage and increase in Anganwadi feeding in Andhra Pradesh and Gujarat.

### Composition of Subsidies



### State-wise Subsidy (Cash & Grain) per meal

Amount in ₹

State-wise Subsidy per Meal	2012-13	2011-12
Karnataka	5.28	4.27
Uttar Pradesh	4.72	4.01
Rajasthan	4.78	3.79
Odisha	5.39	4.71
Gujarat	3.70	2.50
Andhra Pradesh	4.54	3.92
Chhattisgarh	5.13	4.41
Assam	4.54	3.70
New Delhi	4.41	-

Table 2: State-wise Subsidy per Meal

As can be observed from the above table, average subsidy per meal has increased in many states and significantly in Gujarat, Rajasthan, Karnataka and Assam. The Foundation has immensely benefitted from the unstinted patronage of Central and several State Governments in achieving the growth plans to a large extent. This support and encouragement is enabling the Foundation to further accelerate the expansion of MDM programme to a larger section of the society, thus helping in nation building.



DATE :

### Donation Income

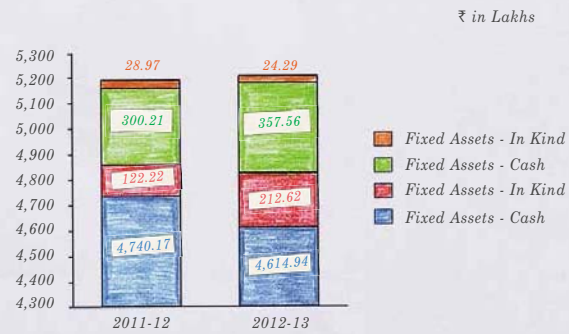


Chart 3: Income from Donations

Source: Income & Expenditure account

### Donation Received

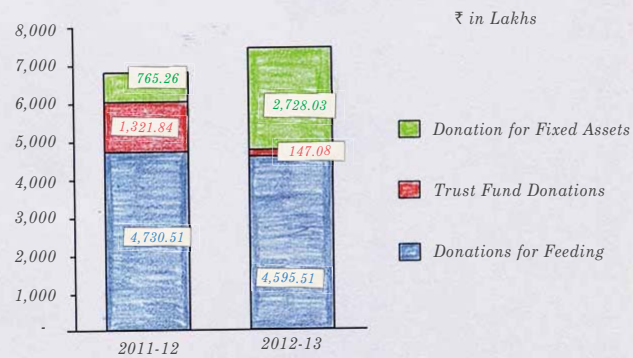
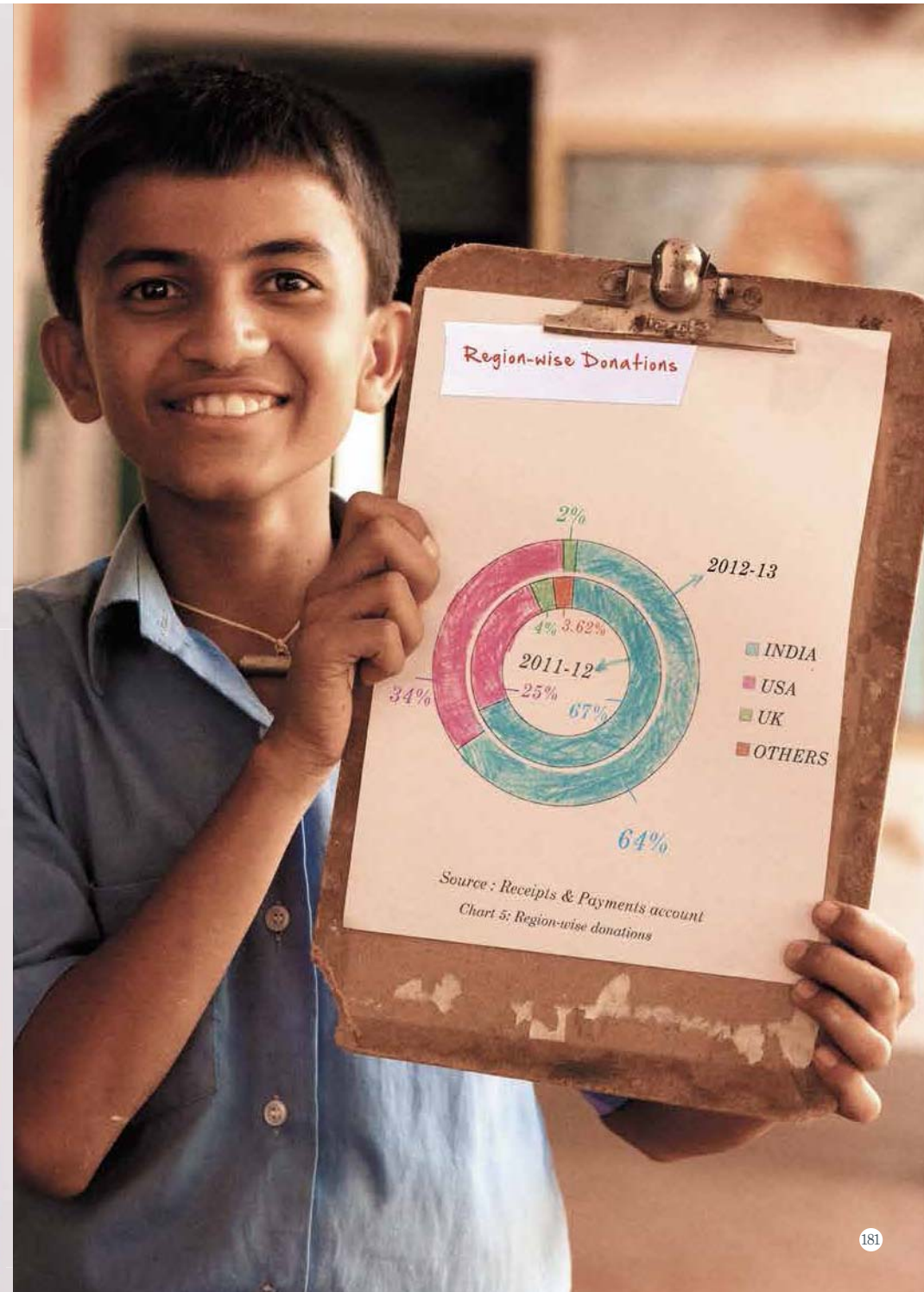
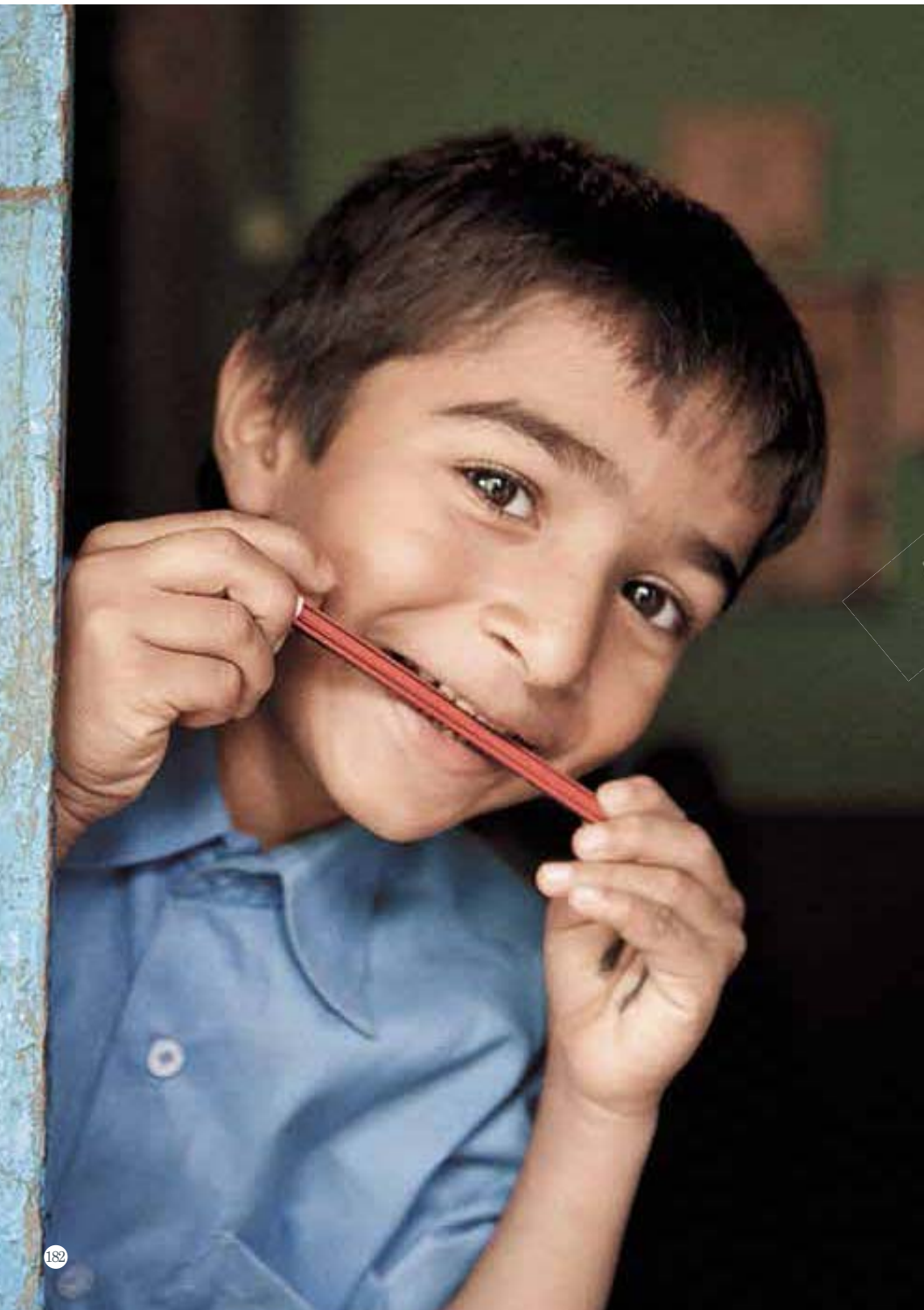


Chart 4: Donations received

Source: Receipts & Payments account



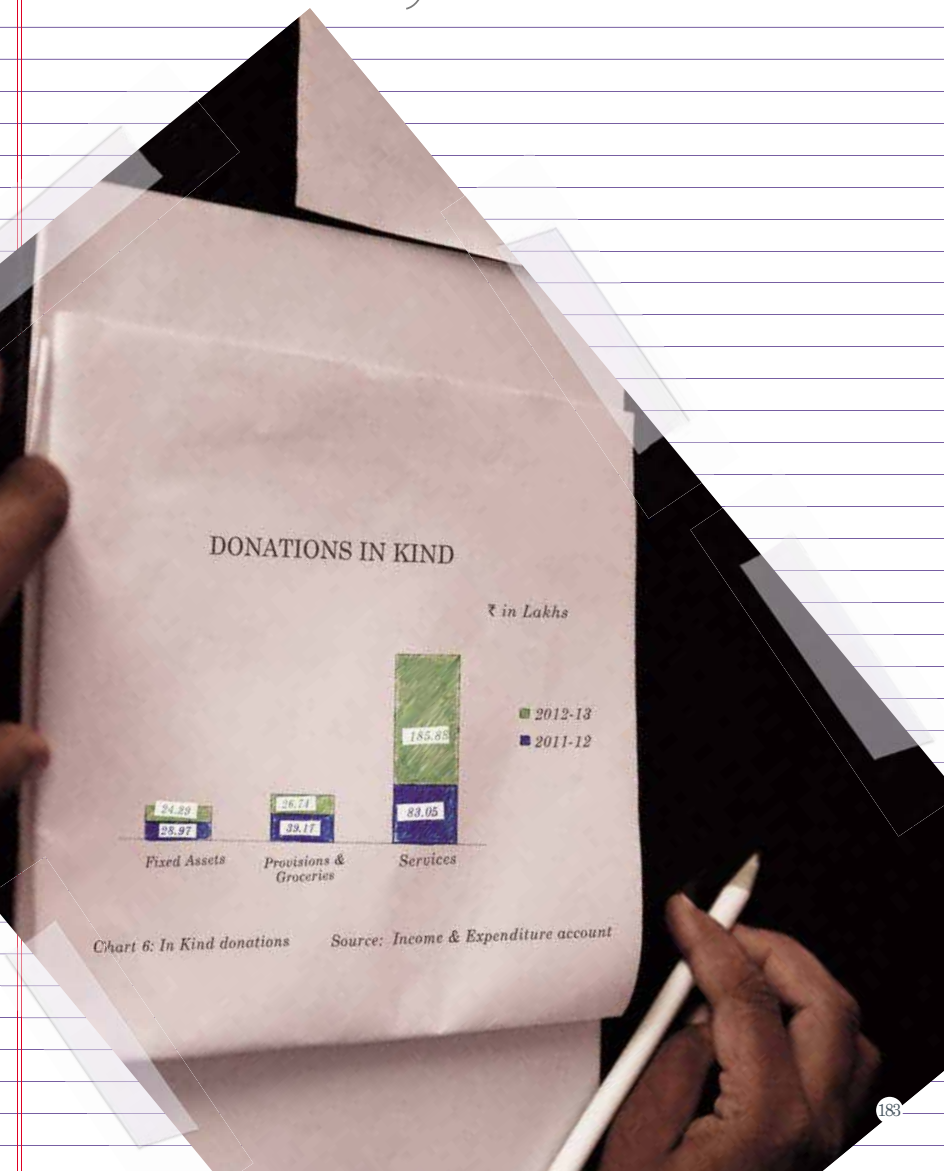




While the donation income recognised during the year is ₹ 5,209.41 lakhs, the actual receipts of donations is ₹ 7,470.62 lakhs. The difference is mainly attributed to earmarked donations for capital expenditure for new projects and for other programmes which will be largely utilised in the next year.

While India contributed ₹ 4,780 lakhs (previous year ₹ 4,586 lakhs), contributions from the USA have substantially increased to ₹ 2,569 lakhs (previous year ₹ 1,713 lakhs) resulting in an increase of 50%.

The details of In Kind Donations are as follows:)





**Other Incomes**

Other income of the Foundation comprises largely of income generated from interest, sale of scrap, sale of assets, etc. amounting to ₹ 313.11 lakhs during the year (previous year ₹ 314.75 lakhs).

**Revenue Expenditure**

The total revenue expenditure for the year 2012-13 was ₹ 17,347.32 lakhs as compared to ₹ 13,420.52 lakhs for the previous year.

**Analysis of Revenue Expenditure**

₹ in Lakhs

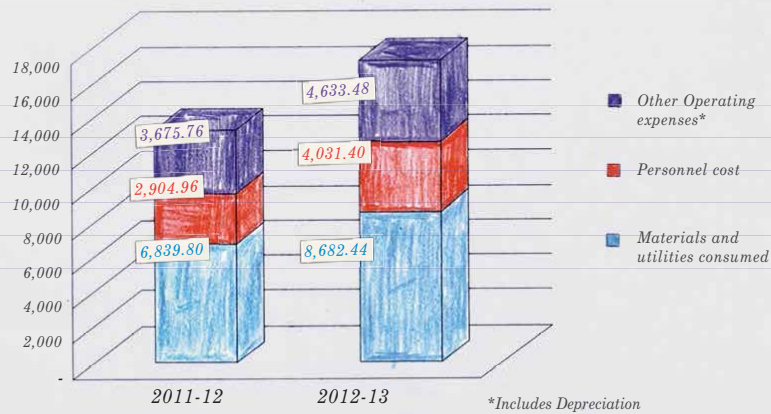
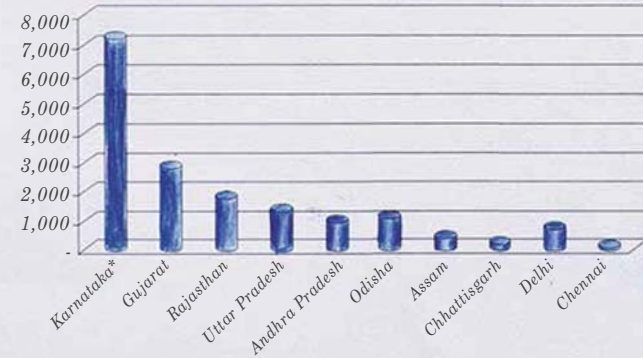


Chart 7: Analysis of Revenue expenditure

Source: Income & Expenditure account

**State-wise Revenue Expenditure for 2012-13**

₹ in Lakhs



\* Includes HO Expenditure

Chart 8: State-wise Revenue expenditure

Source: Income & Expenditure account

**Year-wise % Revenue Expenditure Break-up**



Chart 9: Year-on-Year Revex break up

Source: Income & Expenditure account

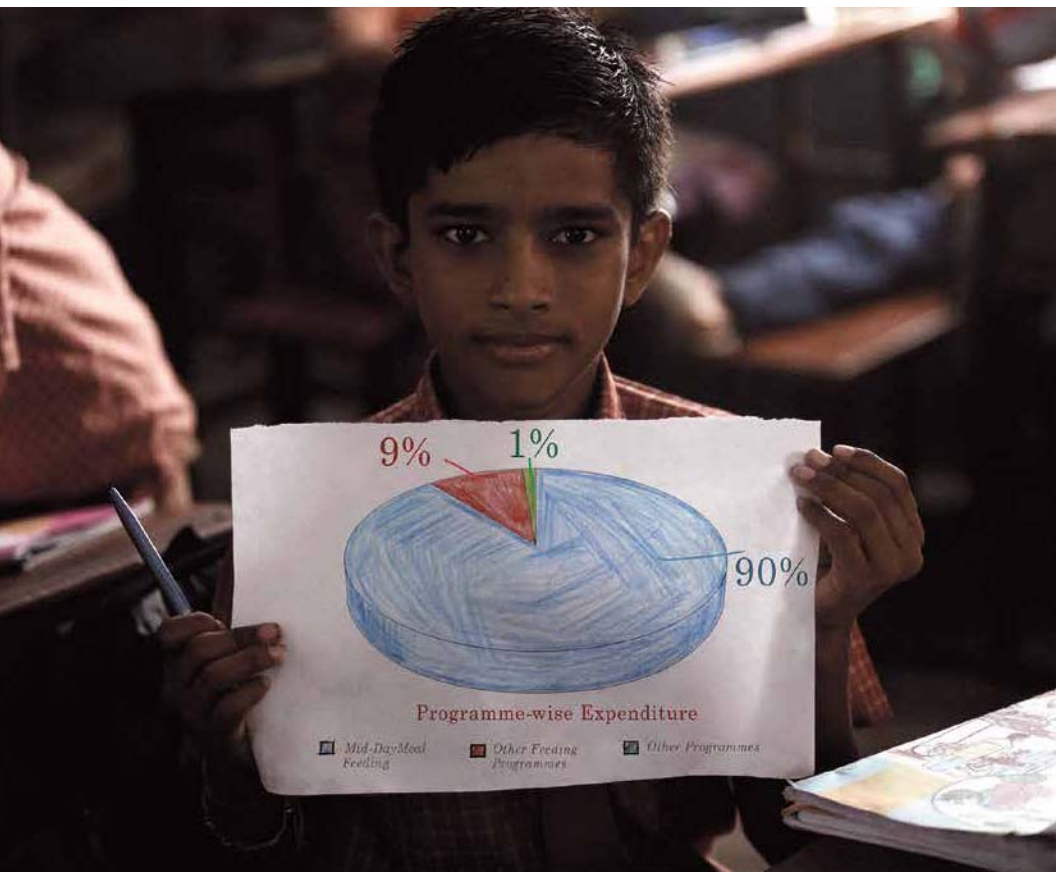


Chart 10: Programme-wise expenditure

Source: Income & Expenditure account

Compared to the previous year, there was an increase of 17% in the overall meals served from 2,125 lakhs to 2,476 lakhs.

During the year, materials and utilities consumed increased by 27% over the previous year with an increase of ₹ 1,842.64 lakhs.

The consumption of provisions and groceries has increased by 26% over the previous year. The increase in material consumption is due to increase in volume and prices of commodities. The effect of increase in average prices of Dhal & Pulses over the previous year is 34%. However, some of the sourcing initiatives in procurement of Spices & Condiments have contributed to marginal reduction in costs.

The increase in fuel costs by 30% is majorly attributed to a steep increase in Vehicle fuel & LPG fuel costs and also an increase in logistical needs due to the expansion of programme coverage.

The increase in Power, Lighting & Water costs by 28% is attributable to the commencement of operations in Delhi & Surat and a substantial volume increase in Hyderabad.

During the year, the personnel cost has increased by 39%. This is explained as follows:

- 1) 10% increase due to implementation of Minimum Wages Act
- 2) 8% due to annual increment and correction for long tenure workmen
- 3) 5% increase due to staff welfare
- 4) 10% increase due to head count, primarily in Surat, Delhi & Hyderabad
- 5) 6% increase due to increase in head count at HO due to new recruits and strengthening of new departments such as Projects & Infrastructure, Central Strategic Sourcing and Process Excellence

On functional classification of costs, it can be noted that the Foundation has spent 84% mainly towards direct feeding programmes. (Chart 9 – YoY cost break up)

It can be noted from Chart 10 that 90% of the total expenditure is incurred on the Mid-day Meal feeding programme, 9% is spent on other feeding programmes and 1% of the total cost is incurred on other programmes. Volumes in other feeding programmes increased significantly in Andhra Pradesh and Gujarat due to the Anganwadi feeding programme.

During the year, the Foundation has incurred ₹ 2,703.97 lakhs towards increasing the asset base. The following table illustrates the branch-wise capital expenditure incurred during the year:

*Capital Expenditure*

₹ in Lakhs

Branch Name	Capital Expenditure
Bhubaneswar	753.43
Surat	460.37
Ahmedabad	401.95
Rourkela	133.35
Head Office	118.80
Jaipur	102.46
Hyderabad	92.04
Other Locations	641.57
<b>Total</b>	<b>2,703.97</b>

Table 3: State-wise CAPEX

During the year, civil construction projects for new kitchens started in Bhubaneswar, Surat, Rourkela and Ahmedabad covering about 65 % of the total capital expenditure for the year.

The Foundation set up a temporary kitchen in Surat with an installed capacity to feed about 1,50,000 children per day commenced its operations in June 2012.

The following table highlights the category-wise capital expenditure incurred for the new kitchen projects:

₹ in Lakhs

Branch Name	Bhubaneswar	Surat	Ahmedabad	Rourkela	Total
Civil works & buildings	495.38	302.93	401.95	25.31	1,225.57
Kitchen & related equipment	159.08	108.53	-	5.08	272.68
Vehicles	77.34	3.50	-	102.06	182.90
Distribution vessels	17.09	38.61	-	-	55.71
Others	4.53	6.79	-	0.91	12.23
<b>Total</b>	<b>753.43</b>	<b>460.37</b>	<b>401.95</b>	<b>133.35</b>	<b>1,749.10</b>



In the Head Office, the Foundation has invested ₹ 22.93 lakhs on civil works on the leased premises; ₹ 34.22 lakhs on computer hardware; ₹ 35.60 lakhs on computer software and ₹ 12.31 lakhs on other vehicles. ₹ 86.62 lakhs and ₹ 87.02 lakhs have been invested in Hyderabad and Jaipur respectively, and mostly on distribution vessels, vehicles, kitchen and related equipment.

In New Delhi, the Foundation commenced mid-day meal feeding in July 2012 with an enrolment of 39,000 children. Due to unavoidable circumstances, the mid-day meal operations had to be discontinued in December 2012.

Overall, the Foundation has been able to continue to substantially invest in asset base and develop infrastructure needed to support the ambitious growth plans in the coming years. These investments were largely possible due to the unstinted support from the Governments and generous donors.

#### *Cash and Bank Balances:*

The Foundation had total Cash and Bank balances of ₹ 4,122.74 lakhs as on 31st March 2013 including ₹ 647.39 lakhs in Fixed Deposits with original maturity of more than 12 months. ₹ 647.39 lakhs of fixed deposits have been disclosed in the financial statements under 'Other non-current assets' (Sch 2.11).

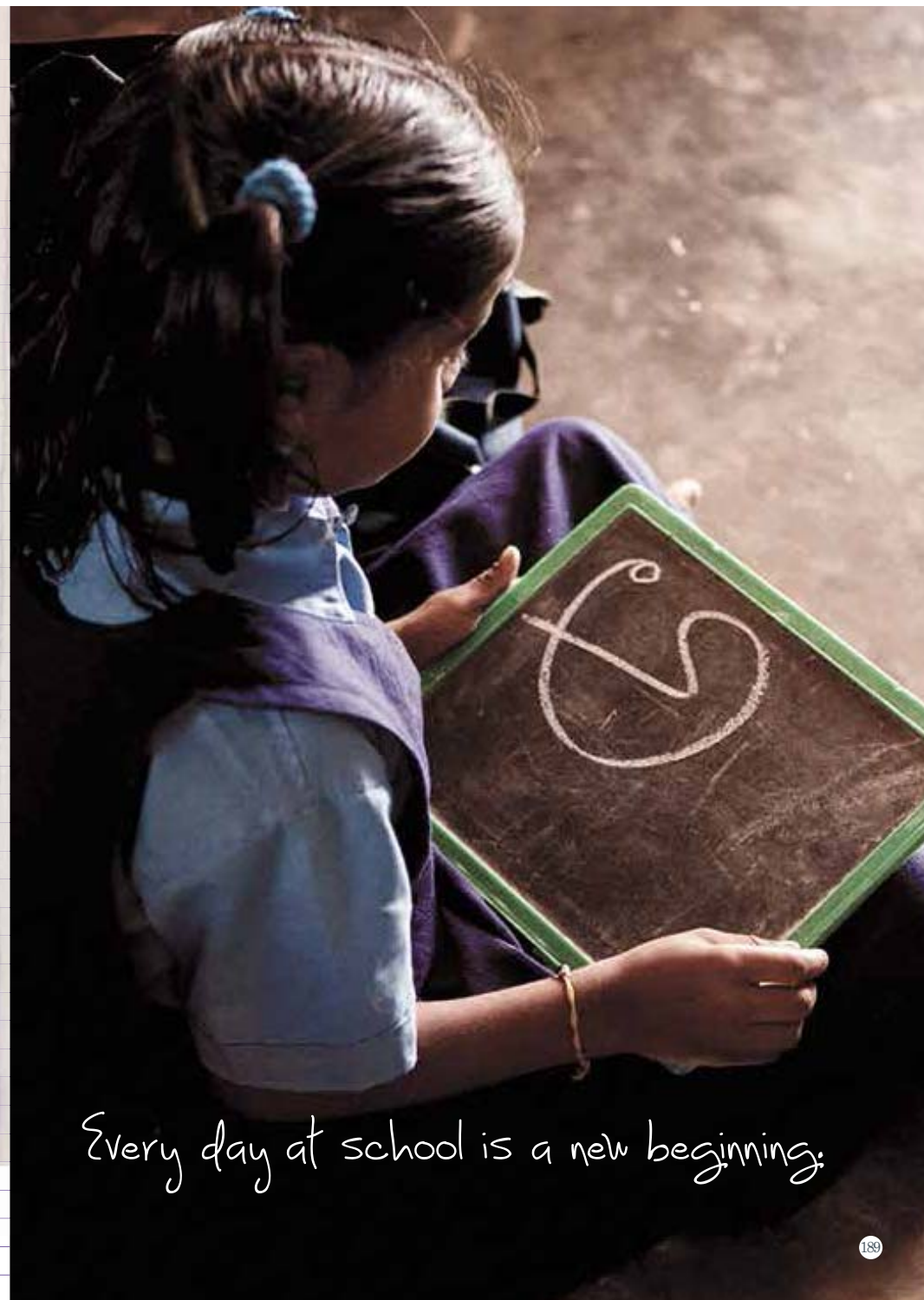
There is a nominal increase of 9% in the overall cash and bank balances over the previous year. Of the total balances, ₹ 2,709.37 lakhs was placed in fixed deposits. 64% of the above deposits are earmarked funds for ongoing and future projects / programmes.

Reference is drawn to Schedule 2.29 of the Financial Statements about the earmarked funds of the Foundation. This consists of funds contributed by donors to the upcoming projects of the Foundation and expansion of the existing facilities in the Foundation, which are in various stages of completion. Considering the duration of the projects, the funds so received are earmarked for the projects and are parked in separate Fixed Deposits which cannot be used for any purpose other than those intended by the donors. The total of such earmarked funds amounts to ₹ 1,729.41 lakhs as on 31st March, 2013.

#### *Receivables:*

The total amount of receivables from the Government as on 31st March, 2013 is ₹ 1,536.10 lakhs including unclaimed cash subsidy of ₹ 965.23 lakhs. The unclaimed cash subsidy from the Government pertains to cash subsidy against meals served during March 2013 which has been submitted in April 2013. The cash subsidy income from Government and government bodies increased by 29% over the previous year while the receivables increased substantially by 22%. 63% of the total receivables pertain to claim for March 2013.

Receivables outstanding for more than 90 days is ₹ 306.31 lakhs, out of which ₹ 74.43 lakhs is outstanding for more than 365 days which is considered as doubtful and provided for. The Foundation is rigorously pursuing the various State Governments to collect the overdue receivables and is confident of receiving the same next year.



*Every day at school is a new beginning.*

## Management Discussion and Analysis

Management discussion and analysis report analysing the current circumstances and assessing the future plans of the organisation are presented in a separate section forming part of the Annual report.

### Awards and Accolades

During the year the Foundation had received recognition from various quarters. These have been separately covered in a section of the Annual Report.

### Transparency

The continuous and rigorous focus on transparency has once again resulted in accolades and recognitions as in the previous years. The organisation's value systems have received their due recognition by receiving the ICAI Gold Shield Award for 'Excellence in Financial Reporting' for the last four consecutive years and the CSO Partners Award for the Best Annual Report in the NGO category for three years. We have also been recognised internationally through the LACP (League of American Communications Professionals) Vision Award for the last two consecutive years and South Asian Federation of Accountants (SAFA) Best Presented Accounts Award for three years consecutively.

The Foundation continues to be at the forefront in adopting newer standards of accounting and financial reporting to enhance the quality of presentations. This year, we have adopted the Revised Schedule VI format as per Companies Act 1956 for the presentation of Financial Statements, to the extent applicable to the Foundation. The IFRS reporting, which was adopted in 2008-09, has contributed substantially in building confidence amongst the stakeholders of the Foundation.

### Auditors and Auditors' Report

Each branch of the organisation has a branch auditor who reports to the Management on a periodical basis; these reports are in turn reviewed by the audit committee through the audit department of the Foundation. M/s B S R & Co, Chartered Accountants, Registration No. 101248W, are the statutory auditors of the Foundation and they have audited the financial statements that have been attached in the Annual Report and have expressed an unqualified report which does not call for any further comments. M/s KPMG are the Independent auditors of the Foundation for the financial statements prepared under International Financial Reporting Standards. They have audited the said financial statements and have expressed an unqualified report which does not call for any further comments.

## Trust Governance

### Governance Philosophy

Trust governance refers to a set of laws, regulations and good practices that enable an organisation to perform efficiently and ethically and create value for all its stakeholders.

We, at The Akshaya Patra Foundation, are committed to the adoption of best governance practices and its adherence in the true spirit, at all times. It is our firm belief that as we move closer towards our set aspirations of becoming a world class NGO, we also adhere to the highest standards of governance, for an NGO its own zeal to grow is its competitor.

Our governance practices are self-driven, reflecting the culture of the trusteeship that is deeply ingrained in our value system and reflected in our strategic growth process.

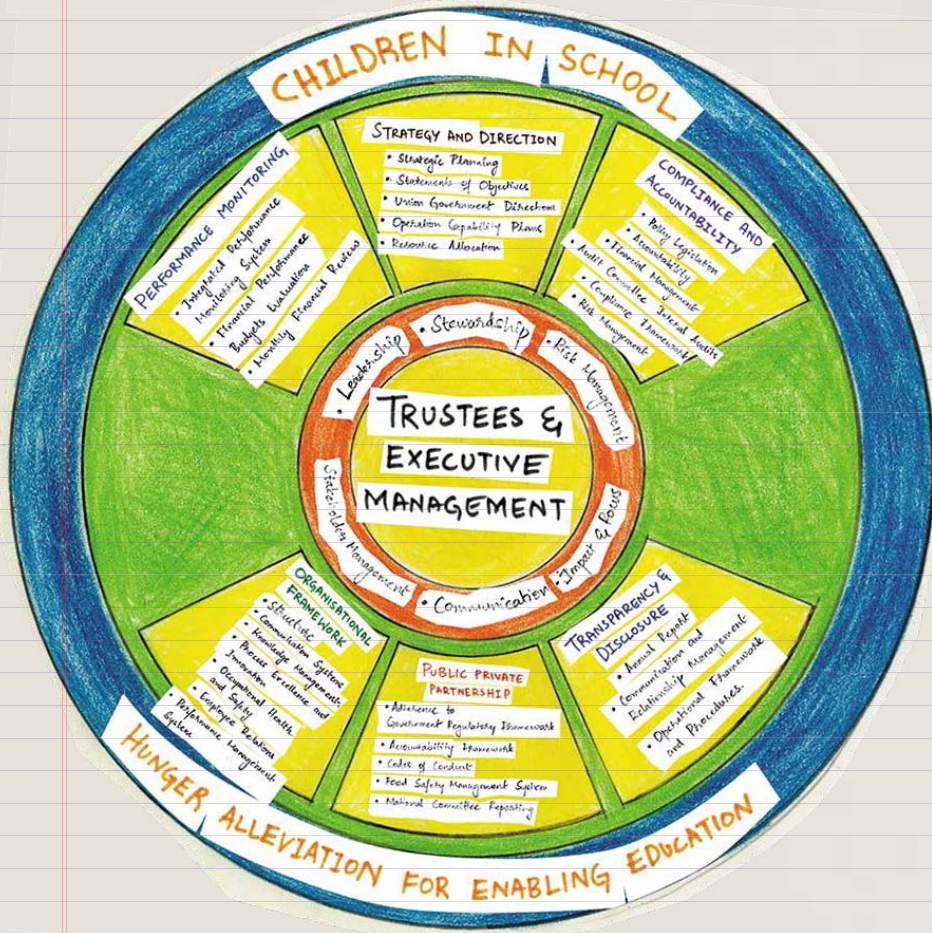
Our governance philosophy rests on these four basic tenets:

- \* Board accountability to the Foundation and stakeholders
- \* Equitable treatment to all stakeholders
- \* Strategic guidance and effective monitoring by the Board
- \* Transparency and timely disclosure

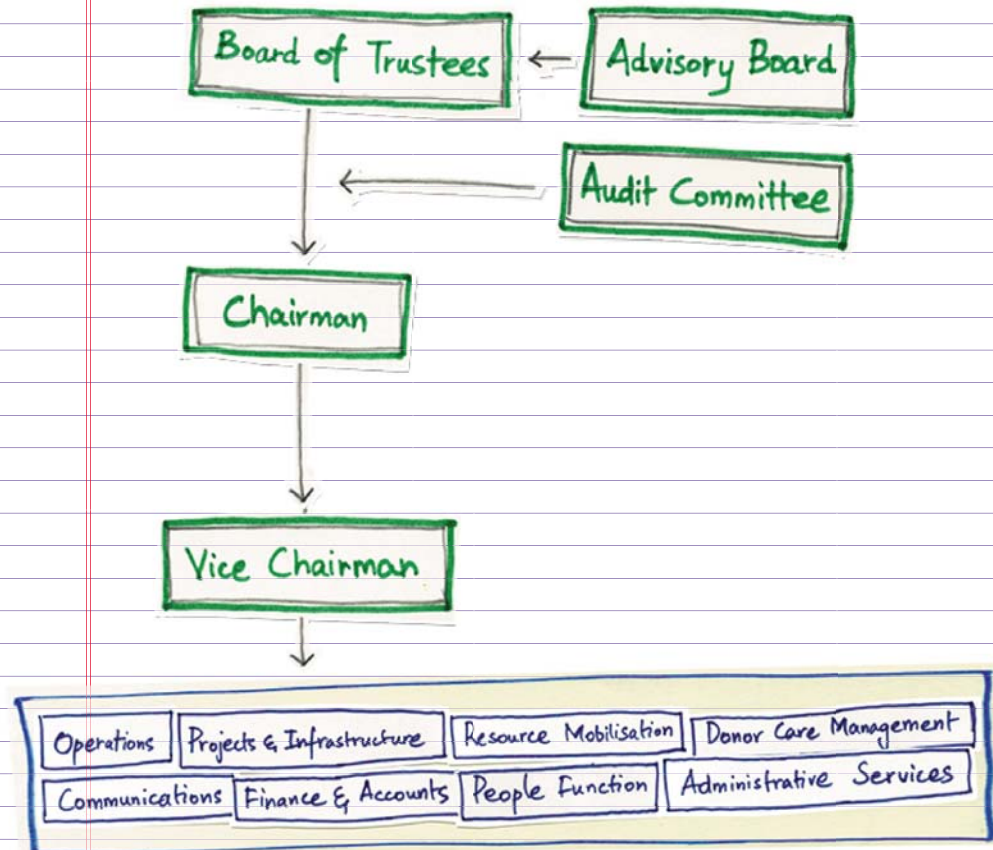
In line with this philosophy, Akshaya Patra Foundation continuously strives for excellence through adoption of best governance practices, the details of which for the year ended 31st March, 2013 are as follows:



GOVERNANCE MODEL



ORGANISATION STRUCTURE



## Board Composition & Related Information

### BOARD OF TRUSTEES

The Foundation's Board presently comprises eight Trustees, all having considerable experience in their respective fields.

### COMPOSITION OF THE BOARD

Name	Age	Sex	Position On Board	Occupation	Area of Competency	Meetings attended
Madhu Pandit Dasa	56	Male	Chairman	Missionary Volunteer, The Akshaya Patra Foundation	Management / Governance	4
Chanchalpathi Dasa	49	Male	Vice Chairman	Missionary Volunteer, The Akshaya Patra Foundation	Management	4
Chitranga Chaitanya Dasa	47	Male	Programme Director	Missionary Volunteer, The Akshaya Patra Foundation	Operations	4
T.V. Mohandas Pai	54	Male	Trustee	Chairman, Manipal Global Education Services	Finance/HR/Governance	4
Abhay Jain	53	Male	Trustee	Advisor, Group Corporate Affairs of Manipal Education & Medical Group	Government Relations	4
Ramdas Kamath	51	Male	Trustee	Senior Vice President Head of Infrastructure, Commercial, Facilities, Administration and Security, Member-Executive Council, Infosys Limited	Finance /Infrastructure	2
V. Balakrishnan	48	Male	Trustee	Member of Board, Infosys Limited, Head - Infosys BPO, Finacle & India Business Unit and Chairman of Infosys Lodestone	Finance /Governance	1
Raj Kondur	41	Male	Trustee	Co-Founder and Chairman of Nirvana Business Solutions Pvt. Ltd.	Management	3

Table 4: Composition of the Board

### Other Information Regarding the Board:

The Foundation's Board of Trustees plays a primary role in ensuring good governance and functioning of the Foundation. The Board's role, functions, responsibility and accountability are clearly defined.

The agenda and notes on the Agenda are generally circulated to the Trustees ahead of each meeting of the Board of Trustees. Where it is not practical to attach or send the relevant information as a part of agenda papers, the same are tabled at the meeting and the presentations are made to the Board. The Members of the Board have complete freedom to express their opinion and the decisions are taken after detailed discussions.

The Board meets regularly and reviews the operations of the Foundation. The Foundation follows the regular process of submitting Monthly Financials to the Board of Trustees, updating them on the performance of the Foundation and other important matters. The Board also reviews the same and advises the management from time to time with their feedback / inputs. Apart from the above, additional Board Meetings are convened by giving appropriate notice to address the specific needs of the Foundation. The members do not take any sitting fees from the Foundation.

The Board of Trustees met four times during the year. The details of Board Meetings held during FY 2012-13 are as under:

Sr. No.	Date of Board Meeting	City	No. of Trustees Present
1	17th Jun 2012	Bangalore	6
2	11th Nov 2012	Bangalore	6
3	20th Jan 2013	Bangalore	7
4	31st Mar 2013	Bangalore	7

Table 5: Particulars of Board meetings held



## Profile of the Board Members

### **Madhu Pandit Dasa:**

Madhu Pandit Dasa (legal name Madhusudan S.) was born in Trivandrum, India. He completed his B.Tech in Civil Engineering from IIT-Mumbai in the year 1980. While he was doing his M.Tech course in IIT-Mumbai in 1981, he dedicated himself to the service of humanity by becoming a full-time member of ISKCON.

In 1994, he initiated an integrated social development project for the benefit of the rural people of Mysore and Mandya districts. A model, prototype organic farm based on natural and earth-friendly farming methods along with an internationally accredited farmer-training centre has been setup in the 110-acre land on the banks of river Kaveri in Srirangapatam.

He designed the first centralised and mechanised kitchen of Akshaya Patra, to provide mid-day meals to underprivileged children in the Government schools of Bangalore Rural District during July 2000.

### **Chanchalpathi Dasa:**

Chanchalpathi Dasa (legal name S. Chandrashekar), was born in Bangalore, India. While an undergraduate student in PSG College of Technology, Coimbatore, he became interested in the message and mission of Srila Prabhupada, the founder-acharya of ISKCON. Later he joined the Indian Institute of Science, Bangalore for the Masters programme in Electrical Communication Engineering. In 1984 he became a full-time dedicated member of ISKCON, Bangalore and soon became the Vice President. He has been involved in the implementation of the various programmes of ISKCON, Bangalore and presently serves as the Vice Chairman of The Akshaya Patra Foundation.

### **Chitranga Chaitanya Dasa:**

Chitranga Chaitanya Dasa (legal name V. V. Chandrasekharan), was born in Ernakulam, India. He came in touch with the books of Srila Prabhupada, the founder-acharya of ISKCON, while studying for his B. Tech at the College of Engg. Trivandrum. He later worked briefly in a chemical industry in Mumbai as a design engineer. In 1988 he became a full-time dedicated member of ISKCON at Mumbai. He served in ISKCON at Mayapur and Coimbatore till 1993 and moved over to ISKCON, Bangalore. After the inception of the Akshaya Patra Foundation, he became involved as the Programme Director, bringing his experience of the catering and fund-raising to the mid-day meal programme.

### **T.V. Mohandas Pai:**

T. V. Mohandas Pai is currently Chairman of Manipal Global Education Services. He was the former Director, Human Resources at Infosys Technologies and also the former head of Infosys Leadership Institute. He was also the Ex-chairman of the BPO arm of Infosys and served as a director on the boards of Infosys China and Infosys Public Services, Inc. He joined Infosys in 1994 and served as the Chief Financial Officer from 1994 to 2006. He serves as a member of several committees constituted by the Government of India, the Reserve Bank of India and the Securities and Exchange Board of India (SEBI). He is also a trustee of the International Accounting Standards Committee Foundation, the body that oversees the International Accounting Standards Board. He also works with the Central and State Governments of India in the field of education, IT and business.

Mohandas Pai has won the Best CFO in India award from Finance Asia in 2002 and was named as Best Chief Financial Officer in India in the Best Managed Companies poll conducted by Asia Money in 2004. He received a B.Com. degree from St. Joseph's College of Commerce, Bangalore and a L.L.B. from Bangalore University. He is a Fellow Chartered Accountant (FCA).

Mohandas Pai has been serving as a trustee of the Akshaya Patra Foundation since its inception. He is also a donor, apart from being strategic visionary of the Foundation.

### **V. Balakrishnan:**

V. Balakrishnan is a Member of the Board of Infosys. He has more than 22 years of experience in leadership positions in the finance domain. Mr. Balakrishnan is currently the Chairman of Infosys Lodestone, the management consulting arm of Infosys, as well as Head of Infosys BPO, Finacle and the India Business Unit.

Balakrishnan has received several accolades in the financial services industry. He was voted the Best CFO by Finance Asia in its Asia's Best Companies Poll for 2008, 2009 and 2011. He won the CNBC TV 18 'Best performing CFO' award for IT and ITES sector for 2008 and 2009 and he also won the Best CFO (Information Technology, Media, Communication and Entertainment) award from the ICAI (The Institute of Chartered Accountants of India) for 2008.

Balakrishnan has a bachelor's degree from the University of Madras. He is an Associate Member of the Institute of Chartered Accountants of India, the Institute of Company Secretaries of India and the Institute of Cost & Works Accountants of India. He joined the Akshaya Patra Board of Trustees in June 2006. He presently also serves as the Chairman of the Akshaya Patra Audit Committee.

**Ramdas U Kamath:**

Ramdas Kamath, Senior Vice President, Head of Infrastructure, Commercial, Facilities, Administration and Security, Member-Executive Council, Infosys Limited plays a vital role in the management of Infosys' facilities and administration worldwide. From managing the company's infrastructural growth to ensuring physical security across campuses, he has been instrumental in ensuring that Infosys' growth as a global IT leader has been reflected across the locations and facilities from which it operates. He holds a BBM degree and is also a member of the Institute of Chartered Accountants of India. Ramdas Kamath has been serving as a trustee of the Foundation since its founding days. He presently also serves as a member of The Akshaya Patra Audit Committee.

**Abhay Jain:**

Born in Rajasthan, India, Abhay Jain completed his graduation in Science from St. Joseph's College and his Bachelor of Law degree from Bangalore University. He then went on to do his PG Diploma in Management. He is one of the largest distributors for polymers in South India. He has also served as the Vice President in the Birla Group of Companies. Presently, he is the Advisor, Group Corporate Affairs of Manipal Education and Medical Group. He is also currently the Member of the Board of Jain University, Bangalore.

He has been serving as a trustee of the Foundation since its inception. He brings in his important strength of networking to the service of the Foundation.

**Raj Kondur:**

Raj P. Kondur is a Co-Founder and Chairman of Nirvana Business Solutions Pvt. Ltd. Previously, he was the Director and a Member of the Board of Directors at Ascent Capital Advisors. Kondur was a Co-Founder and Director of ChrysCapital which he left in 2002. He worked in the Mergers & Acquisitions Group at Morgan Stanley, initiating and executing transactions for private equity clients. Kondur also invested capital for Morgan Stanley's Princes Gate Fund. He was a Management Consultant at A.T. Kearney where he worked on projects in high technology, outsourcing services, and telecommunications. He served as Analyst of A.T. Kearney, Inc. Kondur serves as Independent Trustee of The Akshaya Patra Foundation. He served as Director of Ascent Capital Advisors and ChrysCapital. Kondur received an M.B.A. from Harvard University and a B.B.A. in Finance and Accounting from Georgia State University.

He has been engaged with The Akshaya Patra Foundation since April 2002. He is also a member of Akshaya Patra Audit Committee.

**I. AUDIT COMMITTEE**

**(A) Composition of Audit Committee**

Your Foundation has an Audit Committee at the Board level, which acts as a link between the management, the statutory and branch auditors and the Board of Trustees, and oversees the financial reporting process.

The composition of the Audit Committee is as follows:

1. V. Balakrishnan, Chairman
2. Ramdas Kamath, Member
3. Raj Kondur, Member

Statutory Auditors, Finance Head and certain senior key officers of the Foundation are permanent invitees to the Audit Committee Meetings. The branch auditors of the Foundation are also invited to the Audit Committee Meetings on a need basis.

**(B) Meetings of Audit Committee**

During the year under review, the Audit Committee met three times to deliberate on various matters and the details of the composition, attendance by the Committee members are as follows:

Name Of Member	No. Of Board Meetings	
	Held	Attended
V. Balakrishnan	4	3
Ramdas Kamath	4	4
Raj Kondur	4	4

Table 6: Particulars of Audit Committee meetings held

Committee members do not take any sitting fees from the Foundation.

**(C) Charter of Audit Committee**

The Foundation first published the Charter of Audit Committee in 2009-10. Any changes in the Charter will be made part of the Annual Report. There were no changes in Audit Committee charter during the year, hence the charter as published in the Annual Report 2011-12 is listed as follows:



## **1. Preface**

The Audit Committee's role shall flow directly from the Board of Trustees' function of overseeing trust governance, which holds the Management accountable to the Board and the Board accountable to the stakeholders. Acting as a catalyst in helping the Foundation achieve its objectives, the Audit Committee's review function will include the financial reporting process, the system of internal control, the audit process and the Foundation's process for monitoring compliance with laws and regulations and the Code of Conduct. The audit committee should also ensure accurate, timely and proper disclosures and the transparency, integrity and quality of financial reporting.

## **2. Authority**

- 2.1. To investigate any activity within its charter/terms of reference
- 2.2. To seek information from any employee or trustee
- 2.3. To obtain outside legal or other professional advice from time to time
- 2.4. To secure attendance of outsiders with relevant expertise, if considered necessary
- 2.5. To have full access to information contained in the records of the Foundation

## **3. Composition**

- 3.1. The committee shall comprise a minimum of three members, all of whom should be independent trustees. All members of the Audit Committee shall be financially literate and at least one member shall have accounting or related financial management expertise.
- 3.2. They should be diligent, knowledgeable, dedicated, interested in the job and willing to devote a substantial amount of time and energy to the responsibilities of the committee, in addition to Board of Trustees responsibilities.
- 3.3. The members of the committee shall be elected by the Board of Trustees and shall continue until their successors are duly elected.
- 3.4. The duties and responsibilities of a member are in addition to those applicable to a member of the Board of Trustees.
- 3.5. In recognition of the time factor associated with the service and with a view to bringing in fresh insight, the committee may consider limiting the term of the audit committee service, by automatic rotation or by other means.
- 3.6. One of the members shall be elected as the Chairperson, either by the full Board of Trustees or by the members themselves, by majority vote.

## **4. Meetings**

- 4.1. The committee shall meet periodically, but at least four times a year and not more than four months shall elapse between two successive meetings.
- 4.2. One meeting shall be held before the annual accounts and quarterly/ half yearly accounts are presented to the Board.
- 4.3. The quorum shall be either two members or one-third of the members of the Audit Committee, whichever is higher.
- 4.4. The Chairman or the Vice-Chairman, The Finance Controller and a Representative of the External Auditor should be invited to be present as invitees for the meetings of the Audit Committee.
- 4.5. The Audit Committee may invite such executives, branch auditors and branch operations managers as it considers appropriate, to be present at the meetings of the Committee. The Audit committee may also on occasions meet without the presence of any executive of the Foundation.
- 4.6. The committee may meet separately with the Vice Chairman and the Finance Controller of the Organisation at such times as are appropriate to review the financial affairs of the Foundation. The audit committee will meet separately with the independent auditors and branch auditors of the Organisation, at such times as it deems appropriate (but not less than quarterly) to fulfill the responsibilities of the audit committee under this charter.
- 4.7. Meeting agenda will be prepared and provided in advance to members, along with appropriate briefing materials.
- 4.8. Minutes of every meeting will be maintained.

## **5. Responsibilities**

The committee shall carry out the following responsibilities:

- 5.1. Financial Reporting Process
- 5.2. System of Risk Management
- 5.3. System of Internal Control
- 5.4. Branch Audit Process
- 5.5. External Audit of the Financial Statements
- 5.6. Organisation's Processes for Monitoring Compliance
- 5.7. Special Investigations and Whistleblower Mechanism
- 5.8. Audit Committee Management and Reporting Responsibilities
- 5.9. Related Party Transactions
- 5.10 Others

### 5.1. Financial Reporting Process

- 5.1.1. Review significant accounting and reporting issues, including complex or unusual transactions and highly judgmental areas, and recent professional and regulatory pronouncements, and understand their impact on the financial statements.
- 5.1.2. Review with management, the external auditors, and the branch auditors the results of the audit, including any difficulties encountered.
- 5.1.3. Review all significant adjustments proposed by the external financial statement auditor and by the branch auditor.
- 5.1.4. Review all significant suggestions for improved financial reporting made by the external financial statement auditor and by the branch auditor.
- 5.1.5. Review with the General Counsel the status of legal matters that may have an effect on the financial statements.
- 5.1.6. Review the annual financial statements before submission to the Board for approval, and consider whether they are complete, consistent with information known to committee members, and reflect appropriate accounting principles. Review should be done with specific reference to:
  - 5.1.6.1. Changes, if any, in accounting policies and practices and reasons for the same.
  - 5.1.6.2. Major accounting entries involving estimates based on the exercise of judgment by management.
  - 5.1.6.3. Significant adjustments made in the financial statements arising out of audit findings.
  - 5.1.6.4. Compliance with any legal requirements relating to financial statements.
  - 5.1.6.5. Disclosure of any related party transactions.
  - 5.1.6.6. Qualifications in the draft audit report
- 5.1.7. Review other sections of the annual report and related regulatory filings before release and consider the accuracy and completeness of the information.
- 5.1.8. Review with management and the external auditors all matters required to be communicated to the committee under generally accepted auditing Standards.
- 5.1.9. Understand how management develops interim financial information, and the nature and extent of internal and external auditor involvement.
- 5.1.10. Review interim financial reports with management and the external auditors before filing with regulators/publishing them, and consider whether they are complete and consistent with the information known to committee members.
- 5.1.11. Review the statement of management responsibility for and the assessment of the effectiveness of the internal control structure and procedures of the organisation for financial reporting. Review the attestation on this management assertion by the financial statement auditor as part of the financial statement audit engagement.

### 5.2. System of Risk Management

- 5.2.1. Ensure that the Foundation has a comprehensive policy on risk management.
- 5.2.2. Consider the effectiveness of the Foundation's risk management system, including risks of information technology systems.
- 5.2.3. Consider the risks of business relationships with significant vendors and consultants.
- 5.2.4. Reviews management's reports on management's self-assessment of risks and the mitigations of these risks.
- 5.2.5. Understand the scope of branch auditor's and external auditor's review of risk management over financial reporting.

- 5.2.6. Understand the scope of the branch auditor's review of risk management over all other processes, and obtain reports on significant findings and recommendations, together with management's responses.
- 5.2.7. Understand the scope of any other external auditor's or consultant's review of risk management.
- 5.2.8. Hire outside experts and consultants in risk management as necessary.

### 5.3. System of Internal Control

- 5.3.1. Ensure that the Foundation has a comprehensive policy on internal control and compliance.
- 5.3.2. Review periodically the policy on ethics, code of conduct and fraud policy.
- 5.3.3. Consider the effectiveness of the Foundation's internal control system, including Information Technology security and control.
- 5.3.4. Consider any internal controls required because of business relationships with significant vendors and consultants.
- 5.3.5. Understand the scope of branch auditor's and external auditor's review of internal control over financial reporting, and obtain reports on significant findings and recommendations, together with management's responses.
- 5.3.6. Understand the scope of the branch auditor's review of internal control over all other processes, and obtain reports on significant findings and recommendations, together with management's responses.
- 5.3.7. Review the role of the branch auditor's involvement in the Trust governance process, including trust governance documentation and training.
- 5.3.8. Ensure that contracts with external service providers contain appropriate record-keeping and audit language.
- 5.3.9. Direct employees to cooperate with the committee's requests, or the requests of internal or external parties working for the audit committee. These parties include the internal auditors, all external auditors, consultants, investigators and any other specialists working for the audit committee.

### 5.4. Branch Audit Process

- 5.4.1. Assure and maintain, through the organisational structure of the organisation and by other means, the independence of the branch audit process.
- 5.4.2. Ensure that branch auditors have access to all documents, information and systems in the organisation.
- 5.4.3. Receive and review all branch audit reports and management letters.
- 5.4.4. Review the responsiveness and timeliness of management's follow-up activities pertaining to any reported findings and recommendations.
- 5.4.5. Discussion with branch auditors with respect to the coverage and frequency of branch audits as per the annual audit plan, nature of significant findings and follow up thereof.
- 5.4.6. Receive periodic notices of advisory and consulting activities by branch auditors.



**5.5. External Audit of the Financial Statements**

- 5.5.1. Review the external auditor's proposed audit scope and approach, including coordination of audit effort with internal audit.
- 5.5.2. Review the performance of the external financial statement audit firm, and exercise final approval on the request for proposal, and the appointment, retention or discharge of the audit firm. Obtain input from management and other parties as appropriate.
- 5.5.3. Define the services that the external financial statement auditor is allowed to perform and the services that are prohibited.
- 5.5.4. Pre-approve all services to be performed by the external financial statement auditor.
- 5.5.5. Review the independence of the external financial statement audit firm by obtaining statements from the auditors on relationships between the audit firm and the Foundation, including any non-audit services, and discussing these relationships with the audit firm. Obtain from management a listing of all services provided by the external audit firm. Obtain information from the Chief Audit Executive and other sources as necessary.
- 5.5.6. Review and approve the audited financial statements, associated management letter, attestation on the effectiveness of the internal control structure and procedures for financial reporting, other required auditor communications, and all other auditor reports and communications relating to the financial statements.
- 5.5.7. Review and approve all other reports and communications made by the external financial statement auditor.
- 5.5.8. Review the responsiveness and timeliness of management's follow-up activities pertaining to any reported findings and recommendations.
- 5.5.9. On a regular basis, meet separately with the external financial statement audit firm to discuss any matters that the committee or auditors believe should be discussed privately.
- 5.5.10. Provide guidelines and mechanisms so that no member of the audit committee or organisation staff shall improperly influence the auditors or the firm engaged to perform audit services.
- 5.5.11. Ensure production of a report of all costs of and payments to the external financial statement auditor. The listing should separately disclose the costs of the financial statement audit, other attest projects, agreed-upon-procedures and any non-audit services provided.
- 5.5.12. Obtain and review a report by the independent auditor describing the firm's internal quality-control procedures; any material issues raised by the most recent internal quality-control review, or peer review, of the firm and assess the auditor's independence;

**5.6. Organisation's Processes for Monitoring Compliance**

- 5.6.1. Review the effectiveness of the system for monitoring compliance with laws and regulations and the results of management's investigation and follow-up (including disciplinary action) of any instances of noncompliance.
- 5.6.2. Review the findings of any examinations by regulatory agencies, and any auditor observations, including investigations of misconduct and fraud.
- 5.6.3. Review the process for communicating to all affected parties the ethics policy, code of conduct and fraud policy to Foundation personnel, and for monitoring compliance therewith.
- 5.6.4. Obtain regular updates from management and Foundation legal counsel regarding compliance matters.
- 5.6.5. Monitor changes and proposed changes in laws, regulations and rules affecting the Foundation.

**5.7. Special Investigations and Whistleblower Mechanism**

- 5.7.1. Institute and oversee special investigations, as needed.
- 5.7.2. Provide an appropriate confidential mechanism for whistleblowers to provide information on potentially fraudulent financial reporting or breaches of internal control, to the audit committee.

**5.8. Audit Committee Management and Reporting Responsibilities**

- 5.8.1. Regularly report to the Board of Trustees about all committee activities, issues, and related recommendations.
- 5.8.2. Perform other activities related to this charter as requested by the Board of Trustees, and report to the Board.
- 5.8.3. Provide an open avenue of communication between branch audit, the external financial statement auditors, other external auditors, management and the Board of Trustees.
- 5.8.4. Review any other reports that the organisation issues that relates to audit committee responsibilities.
- 5.8.5. The committee charter should be published in the Annual Report once every three years and also whenever any significant amendment is made to the charter.
- 5.8.6. Confirm annually that all responsibilities outlined in this charter have been carried out. Report annually to the Board and beneficiaries, describing the committee's composition, responsibilities and how they were discharged, and any other information required by rule, including approval of non-audit services.
- 5.8.7. Evaluate the committee's and individual member's performance on a regular basis, and report to the Board.
- 5.8.8. Review and assess the adequacy of the committee charter annually, requesting Board approval for proposed changes, and ensure appropriate disclosure as may be required by law or regulation.

**5.9. Related Party Transactions**

- 5.9.1. Review and approve all related party transactions in the Foundation.
- 5.9.2. A statement of all transactions with related parties, including their basis shall be placed before the Committee for formal approval / ratification with explanations where there are interested transactions.
- 5.9.3. Details of individual material transactions with related parties which are not in the normal course of business or are not on an arm's length basis shall be placed before the Committee, together with the Management's responses.

## 5.10. Others

5.10.1. Consider and, if deemed fit, pre-approve all permitted non-auditing services to be provided by the independent auditor to the Organisation. For the purpose of this clause, "non-auditing services" shall mean any professional services provided to the Organisation by the independent auditor, other than those provided to the Organisation in connection with an audit or a review of the financial statements of the Organisation and includes (but not limited to):

- a) Book-keeping or other services related to the accounting records of financial statements of the Organisation
- b) Financial information system design and implementation
- c) Appraisal or valuation services, fairness opinions, or contribution-in-kind reports
- d) Actuarial services
- e) Internal / Branch audit outsourcing services
- f) Management functions or human resources
- g) Broker or dealer, investment advisor, or investment banking services
- h) Legal services and expert services unrelated to the audit
- i) Any other service that the Board of Trustees determines impermissible

## 6. Delegation of authority

The Committee may sub-delegate any or all of its powers and authority as it thinks fit, including, without limitation, the establishment of sub-committees from each party to analyse particular issues or themes and to report back to the Committee.

The committee may delegate to one or more designated members of the committee the authority to pre-approve audit and permissible non-audit services, provided such pre-approval decision is presented to the full audit committee at its scheduled meetings.

## II. DISCLOSURES

### (A) Basis of related party transactions:

The Foundation places all the relevant details before the Audit Committee periodically. Considering the nature of the organisation, as a Foundation, it has specifically identified the related parties which are trusts or societies having one or more common trustees.

A comprehensive list of related parties and the transactions held with them forms part of the Note No. 2.25 (a) of Schedule 2 - Notes to the Accounts under Indian GAAP. These transactions are not likely to have any conflict with the interests of the Foundation at large and have been valued at arm's length.

### (B) Disclosure of Accounting Treatment:

In the absence of any authoritative, established accounting principles for the specialised aspects related to charitable trusts that do not carry out any commercial activity, the Foundation has prepared the financial statements in accordance to the significant accounting policies described in Note 1.2 to Schedule 1 to the Financial statements prepared under the Indian GAAP.

However the Financial statements prepared by the Foundation under the IFRS are prepared in accordance with the International Financial Reporting Standards (IFRSs) issued by the International Accounting Standards Board, except for such modifications as have been considered appropriate to reflect the objectives of the Foundation i.e., carrying out charitable activities with effective use of resources rather than making profits and maximisation of members' wealth.

### (C) Trustees' Responsibility:

Your Trustees, based on the representations from the Operating Management, confirm that:

- a. In the preparation of annual accounts, accounting policies described in Note 1.2 to Schedule 1 to the Financial statements prepared under the Indian GAAP have been followed and there are no material departures;
- b. They have, in selection of the accounting policies, consulted the statutory auditors and applied these policies consistently, making judgments and estimates that are reasonable and prudent, so as to give a true and fair view of the state of affairs of the Foundation as at 31st March 2013 and of the Income and Expenditure of the Foundation for the year ended 31st March, 2013;
- c. They have taken proper and sufficient care, to the best of their knowledge and ability, for the maintenance of adequate accounting records for safeguarding the assets of the Foundation and for preventing and detecting fraud and other irregularities;
- d. They have prepared the annual accounts on a going concern basis.

### (D) Remuneration of Trustees:

The trustees of the Foundation declare that they have not received any remuneration from the Foundation for the year 2012-13. They have not received any sitting fees from the Foundation for the Board meetings and Audit Committee meetings attended by them during the year. The total amount spent for travel and other expenses, reimbursements which are measured and valued at arm's length are indicated in the table below:

Amount in ₹

Sl. No	Trustee Name	Domestic Travel	International Travel	Total amount
1	Madhu Pandit Dasa	20,217	-	20,217
2	Chanchalpathi Dasa	1,82,484	-	1,82,484
3	Chitranga Chaitanya Dasa	46,458	-	46,458
4	T.V. Mohandas Pai	3,000	-	3,000
5	Abhay Jain	32,993	-	32,993
	<b>Totals</b>	<b>2,85,152</b>	<b>-</b>	<b>2,85,152</b>

### (E) Management:

- i. The Management Discussion and Analysis Report forms part of the Annual Report.
- ii. No material transaction has been entered into by the Foundation with the Trustees or the Management, their relatives etc. that may have a potential conflict with the interest of the Foundation.





Belief  
overcomes  
boundaries.

#### *Acknowledgement*

The trustees would like to express their appreciation for assistance and co-operation received from all the stakeholders during the year under review. The trustees also wish to place on record their deep sense of appreciation for the committed services by the volunteers and employees of the Foundation.

We continue to be inspired by the vision that has been so far outlined and discussed and we pray that we be given multiple opportunities and avenues to serve society at large and the stakeholders in particular.

We are deeply indebted and grateful to the Central Government, all the State Governments and all our donors (Corporates, Trusts & Foundations, Bankers and Individuals) whose active contribution has enabled us to scale the current heights and more importantly, stay on top. You are the backbone of the operation and your efforts complement our desire to eradicate hunger, thereby changing the destiny of the nation.

#### *For and on behalf of the Board of Trustees,*

Chanchalpathi Dasa  
Vice Chairman  
The Akshaya Patra Foundation

28th July 2013



FINANCIALS



**B S R & Co.**

(Registered)  
Chartered Accountants

Maruthi Info-Tech Centre  
11-12/1 Inner Ring Road  
Koramangala  
Bangalore 560 071 India  
Telephone +91 80 3980 6000  
Fax +91 80 3980 6999

**Auditors' Report**

**To the Board of Trustees of The Akshaya Patra Foundation**

We have audited the attached balance sheet of The Akshaya Patra Foundation ('the Trust') as at 31 March 2013 and the income and expenditure account of the Trust for the year then ended, annexed thereto. These financial statements are the responsibility of the Trust's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

We report that:

- (a) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- (b) in our opinion, proper books of accounts have been kept by the Trust so far as appears from our examination of those books;
- (c) the balance sheet and the income and expenditure account dealt with by this report are in agreement with the books of account;
- (d) as there are presently no authoritatively established accounting principles for the specialised aspects related to charitable trusts not having any commercial activity, these statements have been prepared on the basis of accounting policies referred to in the Note 1.2 to the financial statements. On this basis, in our opinion and to the best of our information, and according to the explanations given to us, the said accounts give a true and fair view:
  - (i) in the case of the balance sheet, of the state of affairs of the Trust as at 31 March 2013; and
  - (ii) in the case of the income and expenditure account, of the excess of expenditure over income for the year ended on that date.

for B S R & Co.  
Chartered Accountants  
Firm registration number: 101248W

*Natraj Ramakrishna*

**Natraj Ramakrishna**  
Partner  
Membership No. 32815  
Bangalore  
28 July 2013

**The Akshaya Patra Foundation**

Balance Sheet as at	Note	31 March 2013	Rs in lakhs 31 March 2012
<b>FUNDS AND LIABILITIES</b>			
<b>FUNDS</b>			
Trust fund receipts	2.1	7,752.96	7,605.88
Excess of income over expenditure	2.2	(1,074.22)	384.93
Designated Funds	2.3	3,823.59	1,441.58
		<u>10,502.33</u>	<u>9,432.39</u>
<b>LIABILITIES</b>			
<b>Non-current Liabilities</b>			
Other long-term liabilities	2.4	56.76	42.84
Long-term provisions	2.5	3.58	-
		<u>60.34</u>	<u>42.84</u>
<b>Current liabilities</b>			
Trade payables	2.6	1,066.46	417.99
Other current liabilities	2.7	1,032.39	822.14
Short-term provisions	2.8	104.44	71.56
		<u>2,203.29</u>	<u>1,311.69</u>
		<u>12,765.96</u>	<u>10,786.92</u>
<b>ASSETS</b>			
<b>Non-current assets</b>			
Fixed assets			
- Tangible assets	2.9	4,633.99	4,796.87
- Intangible assets	2.9	72.18	94.56
- Capital work in progress		1,173.42	194.61
		<u>5,879.59</u>	<u>5,086.04</u>
Long-term loans and advances	2.10	602.51	208.68
Other non-current assets	2.11	647.39	601.40
		<u>1,249.90</u>	<u>810.08</u>
<b>Current assets</b>			
Inventories	2.12	469.51	338.48
Cash and bank balances	2.13	3,475.35	3,165.62
Cash subsidy receivables from Government	2.14	496.44	455.16
Unclaimed cash subsidy from Government	2.15	965.23	759.48
Short term loan and advances	2.16	109.18	96.54
Other current assets	2.17	120.76	75.52
		<u>5,636.47</u>	<u>4,890.80</u>
		<u>12,765.96</u>	<u>10,786.92</u>

Significant accounting policies & Notes on accounts

1 & 2

As per our report attached  
for B S R & Co.  
Chartered Accountants  
Firm registration no.: 101248W

*Natraj Ramakrishna*  
**Natraj Ramakrishna**  
Partner  
Membership No. 32815  
Place: Bangalore  
Date : 28th July 2013

for and on behalf of the Board of Trustees of  
The Akshaya Patra Foundation

*Madhu Pandit Dasa*  
**Madhu Pandit Dasa**  
Chairman  
Place: Bangalore  
Date : 28th July 2013

*V. Balakrishnan*  
**V Balakrishnan**  
Trustee

The Akshaya Patra Foundation

Income and expenditure account for the period ended	Note	Rs in lakhs	
		31 March 2013	31 March 2012
<b>INCOME</b>			
Income from operations			
Income from donations	2.18	5,209.41	5,191.57
Grants and subsidy received from government	2.19	10,365.65	8,119.95
		<u>15,575.06</u>	<u>13,311.52</u>
Other income	2.20	313.11	314.75
<b>TOTAL INCOME</b>		<u>15,888.17</u>	<u>13,626.27</u>
<b>EXPENSES</b>			
Materials and utilities consumed	2.21	8,682.44	6,839.80
Personnel cost	2.22	4,031.40	2,904.96
Depreciation / Amortization	2.9	1,586.42	1,394.50
Rent		850.76	584.77
Repairs and maintenance		772.09	644.65
Security charges		224.86	160.07
Professional and consultancy charges		222.80	281.64
Travelling and conveyance		181.47	141.91
Scholarship and training expenses		196.00	53.38
Other operating expenses	2.23	599.08	414.84
<b>TOTAL EXPENSES</b>		<u>17,347.32</u>	<u>13,420.52</u>
<b>Excess of income over expenditure</b>		<u>(1,459.15)</u>	<u>205.75</u>


Significant accounting policies & Notes on accounts 1 & 2

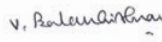
As per our report attached  
for B S R & Co.  
Chartered Accountants  
Firm registration no.: 101248W

  
Natrajh Ramakrishna  
Partner  
Membership No. 32815

Place: Bangalore  
Date : 28th July 2013

for and on behalf of the Board of Trustees of  
The Akshaya Patra Foundation

  
Madhu Pandit Dasa  
Chairman

  
V Balakrishnan  
Trustee

Place: Bangalore  
Date : 28th July 2013

The Akshaya Patra Foundation

1. Significant accounting policies

1.1 Organisation overview

The Akshaya Patra Foundation ('the Trust or TAPF') is registered under Indian Trust Act 1882 as a Public Charitable Trust. It was formed on 1<sup>st</sup> July 2000 and was registered on 16<sup>th</sup> October 2001. The principal activity of the Trust is to implement the mid-day meal program of Government of India through respective state governments for the children studying in government and municipal schools.

The Trust is also involved in various other charitable activities such as providing intensive coaching for eligible students after school hours under "Vidya Akshaya Patra Program", providing subsidized meals to daily wage earners under various schemes like "Akshaya Kalewa Program" and "Aap Ki Rasoi Program", providing food for babies and mothers in Anganwadis and implementing various other programs for the relief of poor.

1.2 Significant accounting policies

(i) Basis of preparation of financial statements

The balance sheet and income and expenditure accounts are prepared under the historical cost convention and the accounting is on accrual basis. In the absence of any authoritatively established accounting principles for the specialised aspects related to charitable trusts which do not carry out any commercial activity, these statements have been prepared in accordance with the significant accounting policies as described below. There are no other trusts or entities over which TAPF exercises controlling interest, thus there is no requirement of consolidating other entities into the TAPF's financial statements.

(ii) Use of estimates

The preparation of the financial statements in conformity with the significant accounting policies requires that the Board of Trustees of the Trust ('Trustees') make estimates and assumptions that affect the reported amounts of income and expenditure of the year and reported balances of assets and liabilities. Actual results could differ from those estimates. Any revision to accounting estimates is recognised prospectively in current and future periods.

(iii) Fixed assets

Fixed assets are stated at cost of acquisition or construction, less accumulated depreciation. The cost of fixed assets includes the purchase cost of fixed assets and any other directly attributable costs of bringing the assets to their working condition for the intended use. Borrowing costs, if any, directly attributable to acquisition or construction of those fixed assets which necessarily take a substantial period of time to get ready for their intended use are capitalised.

Intangible assets are recorded at the consideration paid for acquisition of such assets and are carried at cost less accumulated amortization.

Fixed assets received as donation in kind are measured and recognised at fair value on the date of being ready for their intended use.

Advances paid towards the acquisition of fixed assets as at the balance sheet date are disclosed under long-term loans and advances.





The Akshaya Patra Foundation

1. Significant accounting policies (continued)

(iv) Depreciation

Depreciation on fixed assets is provided on a straight-line method basis over the estimated useful life as follows:

Class of assets	Estimated useful life in years
Buildings	15
Kitchen and related equipments	3
Office and other equipments	3
Computer equipments	3
Furniture and fixtures	5
Vehicles	3
Distribution vessels	2
Intangible assets	3

Land is not depreciated. Depreciation on leasehold improvements is provided over the primary lease term or the useful life of assets, whichever is lower.

Depreciation is charged on a proportionate basis for all assets purchased and sold during the year.

Individual low cost assets, acquired for less than Rs 5,000 (other than distribution vessels), are depreciated fully in the year of acquisition.

(v) Inventory

Inventory comprises provisions and groceries which include food grains, dhal & pulses, oils and ghee and other items like spares and fuel. Inventory is valued at cost, determined under the First-In-First-Out method.

In case of Government grants of rice and wheat, the inventory cost is determined at the lower of the market price or government regulated price.

Cost of inventory, other than those received as government grants, comprises purchase cost and all expenses incurred in bringing the inventory to its present location and condition.

Inventories received as donation in kind are measured at fair value on the date of receipt.

(vi) Revenue recognition

Donations received in cash, other than those received for depreciable fixed assets, are recognised as income when the donation is received, except where the terms and conditions require the donations to be utilised over a certain period. Such donations are accordingly recognised rateably over the period of usage. The deferred income is disclosed as "Deferred donation – feeding" under other current liabilities in the balance sheet.



The Akshaya Patra Foundation

1. Significant accounting policies (continued)

Donations received in kind, other than those received for depreciable fixed assets are measured at fair value on the date of receipt and recognised as income only upon their utilisation. Unutilised donations are deferred and disclosed as kind donations or grain grants received in advance under other current liabilities in the balance sheet.

Donations made with a specific direction that they shall form part of the corpus fund or endowment fund of the Trust are classified as such, and are directly reflected as trust fund receipts in the balance sheet.

Government grants related to subsidy received in cash or in kind are recognised as income when the obligation associated with the grant is performed and right to receive money is established and reflected as receivables in the balance sheet. The value of subsidies and donations received in kind is determined based on the lower of market price or government regulated price of those goods at the time of receipt.

Donation received in cash towards depreciable fixed assets, the ownership of which lies with the Trust, are treated as deferred donation income and recognized as donation income in the income and expenditure account on a systematic and rational basis over the useful life of the asset.

The deferred donations towards depreciable fixed assets (received both in cash and in kind), being identified as funds which provide long term benefits to the Trust, are disclosed under the Designated Funds in the Balance Sheet.

Income from cultural events, if any, is recognised as and when such events are performed.

Income from receipts for other programs is recognised when the associated obligation is performed and right to receive money is established.

Interest on deployment of funds is recognised using the time-proportion method, based on underlying interest rates.

(vii) Income tax

The Trust is registered under Section 12A of the Income tax Act, 1961 ("the Act"). Under the provisions of the Act, the income of the Trust is exempt from tax, subject to the compliance of terms and conditions specified in the Act.

Consequent to the insertion of tax liability on anonymous donations vide Finance Act 2006, the Trust provides for the tax liability in accordance with the provisions of Section 115 BBC of the Act, if at all there are any such anonymous donations.

(viii) Foreign exchange transactions

*Transaction:* Foreign exchange transactions are recorded at a rate that approximates the exchange rate prevailing on the date of the transaction. The difference between the rate at which foreign currency transactions are accounted and the rate at which they are realized is recognized in the income and expenditure account.

*Translation:* Monetary foreign currency assets and liabilities at the year-end are restated at the closing rate. The difference arising from the restatement is recognized in the income and expenditure account.



The Akshaya Patra Foundation

1. Significant accounting policies (continued)

(ix) Provisions and contingent liabilities

The provisions are recognised when, as a result of obligating events, there is a present obligation that probably requires an outflow of resources and a reliable estimate can be made of the amount of obligation.

The contingent liability disclosure is made when, as a result of obligating events, there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources.

No provision or disclosure is made when, as a result of obligating events, there is a possible obligation or a present obligation where the likelihood of an outflow of resources is remote.

(x) Impairment of assets

The Trust periodically assesses whether there is any indication that an asset may be impaired. If any such indication exists, the Trust estimates the recoverable amount of the asset. If such recoverable amount of the asset is less than its carrying amount, the carrying amount is reduced to its recoverable amount. The reduction is treated as an impairment loss and is recognised in the income and expenditure account. If at the balance sheet date there is an indication that if a previously assessed impairment loss no longer exists, the recoverable amount is reassessed and the asset is reflected at the recoverable amount subject to a maximum of depreciable historical cost.

(xi) Retirement benefits

*Provident fund*

All eligible employees receive benefit from provident fund, which is a defined contribution plan. Both the employee and the Trust make monthly contribution to the fund, which is equal to a specified percentage of the covered employee's basic salary. The Trust has no further obligations under this plan beyond its monthly contributions. Monthly contributions made by the Trust are charged to income and expenditure account.

*Gratuity*

The Trust provides gratuity, a defined benefit retirement plan, to its eligible employees. In accordance with the Payment of Gratuity Act, 1972, the gratuity plan provides a lump sum payment to the eligible employees at retirement, death, incapacitation or termination of employment, of an amount based on the respective employee's basic salary and tenure of employment with the Trust. The gratuity liability is accrued based on an actuarial valuation at the balance sheet date, carried out by an independent actuary.

*Compensated absences*

The employees of the Trust are entitled to compensated absences which are both accumulating and non-accumulating in nature. The expected cost of accumulating compensated absences is determined by actuarial valuation based on the additional amount expected to be paid as a result of the unused entitlement that has accumulated as at the Balance Sheet date. Expense on non-accumulating compensated absences is recognized in the period in which the absences occur.



The Akshaya Patra Foundation

1. Significant accounting policies (continued)

(xii) Leases

Assets acquired under lease, where the Trust substantially has all the risks and rewards of ownership, are classified as finance lease. Such assets acquired are capitalised at the inception of lease at lower of the fair value or present value of minimum lease payments.

Assets acquired under lease where the significant portion of risks and rewards of ownership are retained by the lessor are classified as operating lease. Lease rentals are charged to income and expenditure account on a straight line basis over the lease term.





The Akshaya Patra Foundation

2. Notes on accounts for the year ended 31 March 2013

The previous period figures have been regrouped/reclassified, wherever necessary to conform to the current presentation.

2.1 Trust Fund Receipts	<i>Rs in Lakhs</i>	
	As at 31 March 2013	As at 31 March 2012
<b>Corpus Donations</b>		
Corpus Donations	7,452.64	6,180.86
Add: Corpus donations received during the year	111.98	1,271.78
<b>Endowment fund</b>		
Endowment fund	153.24	103.18
Add: Endowment fund received during the year	35.10	50.06
	<u>7,752.96</u>	<u>7,605.88</u>
<b>2.2 Excess of Income over Expenditure</b>		
Opening balance	384.93	179.18
Add: Balance carried forward during the year	(1,459.15)	205.75
<b>Closing balance</b>	<u>(1,074.22)</u>	<u>384.93</u>
<b>2.3 Designated Funds</b>		
<b>Donations related to depreciable assets</b>		
- Donation received in cash	3,760.02	1,389.55
- Donation received in kind	63.57	52.03
<b>Closing Balance</b>	<u>3,823.59</u>	<u>1,441.58</u>
<b>2.4 Other long term liabilities</b>		
Others		
Cash Grants received in advance	8.50	8.50
Other payables		
Retention money	48.26	34.34
	<u>56.76</u>	<u>42.84</u>
<b>2.5 Long-term provisions</b>		
Provision for employee benefits		
Gratuity	3.58	-
	<u>3.58</u>	<u>-</u>



The Akshaya Patra Foundation

2. Notes on accounts for the year ended 31 March 2013 (continued)

2.6 Trade payables	As at	<i>Rs in lakhs</i>
	31 March 2013	As at 31 March 2012
Payables to related parties	18.42	8.87
Creditors for expenses	835.23	352.74
Creditors for capital goods	212.81	56.38
	<u>1,066.46</u>	<u>417.99</u>
<b>2.7 Other current liabilities</b>		
Grain Grant received in advance	171.33	143.07
Cash Grant received in advance	101.40	14.41
Ear Marked Donations - Others	130.53	176.07
Deferred Donation - Feeding	177.22	151.71
Other payables (specify nature)		
Accrued salaries	183.07	113.00
Contribution to provident and other funds	38.56	18.10
Other liabilities	210.33	201.04
Withholding and other tax payable	19.95	4.74
	<u>1,032.39</u>	<u>822.14</u>
<b>2.8 Short-term provisions</b>		
Provision for employee benefits		
Compensated absences	104.44	71.56
	<u>104.44</u>	<u>71.56</u>



The Akshaya Patra Foundation  
2. Notes on accounts for the year ended 31 March 2013

2.9 Fixed assets

Fixed Assets	Gross block			Accumulated depreciation				Net block		
	As at 1 April 2012	Additions during the year	Disposals during the year	As at 31 March 2013	As at 1 April 2012	Charge for the year	Deletions during the year	As at 31 March 2013	As at 31 March 2013	As at 31 March 2012
<b>Tangible assets, Owned</b>										
Land	224.78	0.10	-	224.88	-	-	-	-	224.88	224.78
Buildings	2,952.10	233.61	-	3,185.71	754.22	216.35	-	970.57	2,215.14	2,197.88
Leasehold improvements	1,057.40	45.78	35.47	1,067.71	370.72	115.85	5.67	480.90	586.81	686.68
Plant and Equipment	2,680.55	428.64	0.08	3,109.11	2,121.87	453.64	-	2,575.51	533.60	558.68
Furniture and Fixtures	300.35	30.80	-	331.15	172.63	43.91	-	216.54	114.61	127.72
Vehicles	2,524.05	394.39	55.16	2,863.28	1,752.53	481.54	54.68	2,179.39	683.89	771.52
Office equipment	137.89	36.52	0.10	174.31	99.82	28.28	-	128.10	46.21	38.07
Computer Equipment	156.78	53.32	-	210.10	95.92	39.86	-	135.78	74.32	60.86
Distribution Vessels	1,059.97	190.38	63.75	1,186.60	929.29	166.53	63.75	1,032.07	154.53	130.68
<b>Total - tangible fixed assets</b>	<b>11,093.87</b>	<b>1,413.54</b>	<b>154.56</b>	<b>12,352.85</b>	<b>6,297.00</b>	<b>1,545.96</b>	<b>124.10</b>	<b>7,718.86</b>	<b>4,633.99</b>	<b>4,796.87</b>
<b>Intangible assets, owned</b>										
Computer software	129.65	18.08	-	147.73	35.09	40.46	-	75.55	72.18	94.56
<b>Total - intangible fixed assets</b>	<b>129.65</b>	<b>18.08</b>	<b>-</b>	<b>147.73</b>	<b>35.09</b>	<b>40.46</b>	<b>-</b>	<b>75.55</b>	<b>72.18</b>	<b>94.56</b>
	<b>11,223.52</b>	<b>1,431.62</b>	<b>154.56</b>	<b>12,500.58</b>	<b>6,332.09</b>	<b>1,586.42</b>	<b>124.10</b>	<b>7,794.41</b>	<b>4,706.17</b>	<b>4,891.43</b>
Previous year	9,527.46	1,725.95	29.90	11,223.51	4,952.54	1,394.50	14.95	6,332.09	4,891.42	4,574.92



The Akshaya Patra Foundation

2. Notes on accounts for the year ended 31 March 2013 (continued)

	As at	Rs in lakhs As at
<b>2.10 Long term loans and advances</b>		
<i>Secured, considered good</i>		
Capital advances for purchase of fixed assets	414.65	121.11
Doubtful		
Less: Provision for doubtful advances		
	<u>414.65</u>	<u>121.11</u>
<b>Other loans and advances</b>		
<i>Unsecured, considered good</i>		
Advance income tax		
Tax deducted at source	25.02	10.66
Prepaid expenses	1.70	1.31
Prepaid expenses under Gratuity Trust	-	4.10
Electricity & other deposits	26.81	18.89
Rental deposits	115.34	33.71
Security deposits	17.45	18.48
Telephone deposits	1.54	0.42
Unamortised expenses		
	<u>187.86</u>	<u>87.57</u>
	<u><b>602.51</b></u>	<u><b>208.68</b></u>
<b>2.11 Other non current assets</b>		
Bank deposits (with original maturity more than 12 months)	647.39	601.40
	<u>647.39</u>	<u>601.40</u>





The Akshaya Patra Foundation  
2. Notes on accounts for the year ended 31 March 2013 (continued)

	As at 31 March 2013	Rs in lakhs As at 31 March 2012
<b>2.12 Inventories</b>		
Provisions and groceries		
- Rice and wheat	207.65	180.21
- Dhal and pulses	78.35	44.79
- Oils and ghee	36.79	28.52
- Others	70.25	57.05
	<u>393.04</u>	<u>310.57</u>
Fuel	19.91	12.14
Stores and spares	56.56	15.77
	<u>76.47</u>	<u>27.91</u>
	<u>469.51</u>	<u>338.48</u>
<b>2.13 Cash and bank balances</b>		
Cash and cash equivalents		
Cash on hand	0.10	0.47
Cash in transit	0.04	0.04
Balance with banks		
In savings accounts	1,413.20	1,263.30
In deposit accounts (with original maturity within 3 months)	762.29	1,640.22
	<u>2,175.63</u>	<u>2,904.03</u>
Other Bank balances		
Bank deposits (with original maturity more than 3 months but less than 12 months)	1,299.72	261.59
	<u>3,475.35</u>	<u>3,165.62</u>
<b>2.14 Cash subsidy receivables from Government</b>		
<i>Unsecured, considered good</i>		
Government of Karnataka	240.90	109.74
Government of Uttarpradesh	20.05	132.28
Government of Rajasthan	32.14	40.84
Government of Orissa	35.99	31.83
Government of Gujarat	3.14	12.16
Government of Andhra Pradesh	33.98	81.99
Government of Chattisgarh	2.04	2.02
Government of New Delhi	45.78	-
Government of Assam	82.42	44.30
	<u>496.44</u>	<u>455.16</u>
<i>Unsecured, considered doubtful</i>		
Government of Karnataka	5.10	-
Government of Rajasthan	5.20	-
Government of Gujarat	9.19	-
Government of Andhra Pradesh	54.94	-
	<u>74.43</u>	<u>-</u>
	<u>570.87</u>	<u>455.16</u>
Less: Provision for doubtful receivables from Government	74.43	-
	<u>496.44</u>	<u>455.16</u>



The Akshaya Patra Foundation  
2. Notes on accounts for the year ended 31 March 2013 (continued)

	As at 31 March 2013	Rs in lakhs As at 31 March 2012
<b>2.15 Unclaimed Cash subsidy from Government</b>		
Government of Karnataka	397.01	373.85
Government of Uttarpradesh	75.05	77.30
Government of Rajasthan	97.51	81.76
Government of Orissa	55.02	49.82
Government of Gujarat	202.35	89.95
Government of Andhra Pradesh	92.64	46.51
Government of Chattisgarh	15.82	16.02
Government of New Delhi	1.93	-
Government of Assam	27.90	24.27
	<u>965.23</u>	<u>759.48</u>
<b>2.16 Short-term loan and advances</b>		
Loans and advances to related parties		
<i>Unsecured, considered good</i>	18.25	5.99
	<u>18.25</u>	<u>5.99</u>
Others		
<i>Unsecured, considered good</i>		
Prepaid expenses	75.15	46.21
Electricity & other deposits	-	8.51
Rental deposits	-	22.55
Security deposits	4.08	1.87
Telephone deposits	-	1.04
Staff advance	11.70	10.37
	<u>90.93</u>	<u>90.55</u>
	<u>109.18</u>	<u>96.54</u>
<b>2.17 Other current assets</b>		
Accrued income	0.13	0.73
Interest accrued	41.06	27.26
Advance Recoverable in cash or kind	79.57	47.53
	<u>120.76</u>	<u>75.52</u>



The Akshaya Patra Foundation

2. Notes on accounts for the year ended 31 March 2013 (continued)

	<i>Rs in lakhs</i>	
	For the year ended 31 March 2013	For the year ended 31 March 2012
<b>2.18 Income from Donations</b>		
Donations in cash		
-received in India towards meals	2,948.54	2,970.05
-received in other countries towards meals	1,428.02	1,683.87
-received in India towards fixed assets	291.86	237.60
-received in other countries towards fixed assets	65.70	62.61
Donations in kind		
- towards fixed assets	24.29	28.97
- others	212.62	122.22
Donation - Others	238.38	86.25
	<u>5,209.41</u>	<u>5,191.57</u>
<b>2.19 Grants and subsidy received from government</b>		
A. Grant of food grains from :		
Government of Karnataka	492.45	490.67
Government of Uttarpradesh	87.27	89.19
Government of Rajasthan	107.04	70.10
Government of Orissa	94.77	81.29
Government of Gujarat	214.84	155.78
Government of Andhra Pradesh	62.65	36.61
Government of Chattisgarh	18.67	20.15
Government of New Delhi	20.52	-
Government of Assam	30.06	26.56
	<u>1,128.27</u>	<u>970.35</u>
B. Cash subsidies from :		
Government of Karnataka	3,846.81	3,415.79
Government of Uttarpradesh	793.94	747.37
Government of Rajasthan	882.07	808.50
Government of Orissa	608.65	495.25
Government of Gujarat	1,800.04	896.11
Government of Andhra Pradesh	815.48	453.29
Government of Chattisgarh	147.37	157.32
Government of New Delhi	138.55	-
Government of Assam	204.47	175.97
	<u>9,237.38</u>	<u>7,149.60</u>
	<u>10,365.65</u>	<u>8,119.95</u>
<b>2.20 Other income</b>		
Interest income	201.30	199.12
Profit on sale of fixed assets	-	1.30
Liabilities no longer required written back	3.38	61.52
Miscellaneous Income	108.43	52.81
	<u>313.11</u>	<u>314.75</u>



The Akshaya Patra Foundation

2. Notes on accounts for the year ended 31 March 2013 (continued)

	<i>Rs in lakhs</i>	
	For the year ended 31 March 2013	For the year ended 31 March 2012
<b>2.21 Cost of material consumed</b>		
Materials and utilities consumed		
Provisions, groceries and spares consumed	7,008.42	5,553.40
Fuel	1,427.50	1,093.92
Power and lighting	246.52	192.48
	<u>8,682.44</u>	<u>6,839.80</u>
<b>2.22 Personnel Cost</b>		
Salaries, wages and bonus	3,060.53	2,104.66
Contributions to provident and other funds	319.34	295.80
Contract staff	428.58	340.35
Staff welfare	146.21	73.16
Honorarium to administration volunteers	76.74	90.99
	<u>4,031.40</u>	<u>2,904.96</u>
<b>2.23 Other operating expenses</b>		
Printing and stationery	69.18	49.74
Courier and postage	25.84	24.23
Statutory audit fees	12.01	11.51
Other audit fees	45.35	35.76
Rates and taxes	23.19	16.62
Insurance	90.81	52.08
Communication expenses	83.83	58.98
Advertisement	5.52	11.63
Promotion and inauguration expenses	88.84	50.99
Interest and bank charges	10.57	9.86
Office expenses	21.23	34.75
Loss on write off or sale of fixed assets, net	16.56	-
Provision for doubtful receivables from Government	74.43	9.75
Write offs - Other receivables	0.89	2.42
Miscellaneous expenses	30.83	46.52
	<u>599.08</u>	<u>414.84</u>





The Akshaya Patra Foundation

Schedules to the accounts

2. Notes to accounts for the year ended 31 March 2013 (continued)

2.24 Capital Commitments and contingencies

	<i>Rs in Lakhs</i>	
	As at 31 March 2013	As at 31 March 2012
Estimated amount of contracts remaining to be executed on capital account and not provided for, net of advances	1,307.97	906.45
Outstanding bank guarantee, in respect of the guarantee given by bank in favour of others, secured by equivalent fixed deposit with bank	150.00	NIL
Dues not acknowledged as debt by the Trust	NIL	2.27

2.25 Related party transactions

The Trust has identified the following entities as related parties which are trusts or societies having one or more of its trustees as the trustees of these entities and transactions with those related parties have been disclosed below:

a. Entities where significant influence exists:

- International Society for Krishna Consciousness, Bangalore ("ISKCON");
- The Akshaya Patra Foundation Inc, USA ("TAPF USA");
- The Akshaya Patra Foundation Inc, UK ("TAPF UK");
- ISKCON Charities;
- India Heritage Foundation ("IHF");
- Hare Krishna Movement - Vrindavan ("HKM - Vrindavan");
- Hare Krishna Movement - Jaipur ("HKM - Jaipur");
- Hare Krishna Movement - Ahmedabad ("HKM - Ahmedabad");
- Hare Krishna Movement - Hubli ("HKM - Hubli");
- Hare Krishna Movement - Bellary ("HKM - Bellary");
- Hare Krishna Movement - Chennai ("HKM - Chennai");
- Basics Foundation

b. The following is a summary of significant transactions with entities where significant influence exists:

Particulars	<i>Rs in Lakhs</i>	
	For the year ended 31 March 2013	For the year ended 31 March 2012
Corpus fund donations received:		
- ISKCON	1.50	1.00
Income from cash donations received towards mid-day meal feeding programme:		
- ISKCON	37.55	50.93
- TAPF USA	1,028.13	1,050.24



The Akshaya Patra Foundation

Schedules to the accounts

2. Notes to accounts for the year ended 31 March 2013 (continued)

Particulars	For the year ended 31 March 2013	For the year ended 31 March 2012
	- TAPF UK	98.33
- HKM - Jaipur	22.99	20.87
- HKM - Ahmedabad	-	7.62
- HKM - Bellary	4.50	0.25
- HKM - Vrindavan	-	4.20
Income from cash donations received towards fixed assets:		
- TAPF USA	301.32	135.12
- ISKCON	14.17	-
Rent and other expenses paid		
- ISKCON	194.20	172.61
- HKM - Hubli	13.56	2.36
Provisions and groceries purchased		
- ISKCON Charities	1.97	2.09
- HKM - Hubli	0.37	0.57
- Basic Foundation	0.05	-
Expenditure incurred on behalf of the Trust		
- ISKCON	38.99	16.13
- ISKCON Charities	0.56	-
- HKM Jaipur	2.74	3.52
- TAPF UK	-	0.10
- HKM - Vrindavan	20.48	-
Expenditure incurred by the Trust on behalf of related parties:		
- ISKCON	9.41	2.27
- HKM - Vrindavan	38.18	0.02
- HKM - Jaipur	5.90	4.08
- HKM - Hubli	0.01	-
- TAPF UK	0.25	-



The Akshaya Patra Foundation

Schedules to the accounts

2. Notes to accounts for the year ended 31 March 2013 (continued)

Balances receivable from and payable to related parties:

Particulars	Rs in Lakhs	
	As at	As at
	31 March 13	31 March 12
Sundry creditors for expenses:		
- ISKCON	18.42	8.87
Advances recoverable in cash or in kind		
- HKM – Jaipur	-	5.00
- HKM – Vrindavan	18.00	0.02
- Basics Foundation	-	0.97
- TAPF UK	0.25	-

2.26 The Trust has offices, kitchen facilities and vehicles under cancellable operating lease agreements. The Trust intends to renew these lease agreements in the normal course of its business. Total rental expenses under cancellable operating leases for the year ended 31 March 2013 is Rs 850.76 Lakhs (Previous year Rs 584.77 Lakhs).

2.27 Employee Benefit Plans

a. Defined contribution plans

Total contribution made by the Trust during the year towards provident fund and employee's state insurance, defined contribution plans is Rs 319.34 (Previous year Rs 295.80 Lakhs).

b. Gratuity – Defined benefit plan

Reconciliation of opening and closing balances of the present value of the defined benefit obligation:

	Rs in Lakhs	
	Year ended	Year ended
	31 March 2013	31 March 2012
Obligations at period beginning	122.38	81.92
Service cost	62.70	38.02
Interest cost	10.04	7.02
Benefits settled	(1.37)	NIL
Actuarial (gain) / loss	(3.18)	(4.58)
Obligations at period end	190.57	122.38



The Akshaya Patra Foundation

Schedules to the accounts

2. Notes to accounts for the year ended 31 March 2013 (continued)

	Year ended 31 March 2013	Year ended 31 March 2012
<b>Change in plan assets:</b>		
Plans assets at beginning of the period, at fair value	126.47	70.04
Expected return on plan assets	11.10	7.60
Actuarial gain / (loss)	0.57	(1.20)
Contributions	50.22	50.03
Benefits settled	(1.37)	NIL
<b>Plans assets at end of the period, at fair value</b>	<b>186.99</b>	<b>126.47</b>

100% of plan assets are maintained with Life Insurance Corporation of India.

Reconciliation of present value of the obligation and the fair value of the plan assets:

	Rs in Lakhs	
	As at	As at
	31 March 2013	31 March 2012
Present value of the defined benefit obligations at the end of the period	190.57	122.38
Fair value of plan assets at the end of the period	186.99	126.48
Liability recognized in the balance sheet	3.58	-
Asset recognized in the balance sheet	-	4.10

Gratuity cost for the year:

	Rs in Lakhs	
	Year ended	Year ended
	31 March 2013	31 March 2012
Service cost	62.70	38.02
Interest cost	10.04	7.02
Expected return on plan assets	(11.10)	(7.60)
Actuarial loss	(3.75)	(3.39)
<b>Net gratuity cost</b>	<b>57.90</b>	<b>34.05</b>
<b>Actual return plan assets</b>	<b>11.66</b>	<b>6.40</b>

Assumptions

	2013	2012
Discount rate	8.25%	8.57%
Estimated rate of return on plan assets	8.00%	8.00%
Salary escalation rate	6.00%	6.00%





The Akshaya Patra Foundation

Schedules to the accounts

2. Notes to accounts for the year ended 31 March 2013 (continued)

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors such as supply and demand factors in the employment market.

c. *Compensated absences*

With effect from 1 April 2009, the Trust has provided for compensated absences for all employees who have worked for 240 days or more and who continue to be on rolls as on 31 March 2013. The liability is computed on actuarial basis on the gross wages for the earned leave day balance available as on 31 March 2013. The liability as at 31 March 2013 is Rs 104.44 lakhs (*Previous year Rs 71.56 lakhs*).

2.28 Earnings and expenditure in foreign currency (on receipt and payment basis)

(a) Earnings in foreign currency:

	<i>Rs in Lakhs</i>	
	Year ended 31 March 2013	Year ended 31 March 2012
Donations received towards fixed assets	1,723.83	521.38
Donation received towards meals	1,401.40	1,701.41
Donation received towards other projects	104.04	9.21
<b>Total earnings</b>	<b>3,229.27</b>	<b>2,232.00</b>

(b) Expenditure in foreign currency:

	<i>Rs in Lakhs</i>	
	Year ended 31 March 2013	Year ended 31 March 2012
Trustees' travel	NIL	0.22
Employees' travel	1.18	2.22
Delegates' travel	NIL	14.34
<b>Total expenditure</b>	<b>1.18</b>	<b>16.78</b>

2.29 Fixed deposits included donations of Rs 1,208.07 Lakhs (*Previous year Rs 846.86 Lakhs*) received towards expansion but yet to be expended, Rs 188.43 Lakhs (*Previous year Rs 154.08 Lakhs*) towards Endowment Fund and Rs 182.91 Lakhs (*Previous year Rs 160.95 Lakhs*) towards Life Skills and Health Intervention Programmes at Jaipur and Hyderabad and Lien of Bank Guarantee Rs 150.00 Lakhs (*Previous year Rs Nil*)



The Akshaya Patra Foundation

Schedules to the accounts

2. Notes to accounts for the year ended 31 March 2013 (continued)

2.30 Travelling and conveyance incurred towards:

	<i>Rs in Lakhs</i>	
	Year ended 31 March 2013	Year ended 31 March 2012
International travel	1.03	6.81
Domestic travel		
Air travel	56.00	87.82
Others	46.50	47.28
	<b>103.53</b>	<b>141.91</b>

for B S R & Co.  
Chartered Accountants  
Firm registration no.: 101248W

for and on behalf of the Board of Trustees of  
The Akshaya Patra Foundation

*Natraj Ramakrishna*  
Natraj Ramakrishna  
Partner  
Membership No. 32815

*Madhu Pandit Dasa*  
Madhu Pandit Dasa  
Chairman

*V. Balakrishnan*  
V Balakrishnan  
Trustee

Place: Bangalore  
Date: 28<sup>th</sup> July 2013

Place: Bangalore  
Date: 28<sup>th</sup> July 2013

# BSR & Co.

(Registered)  
Chartered Accountants

Maruthi Info-Tech Centre  
11-12/1 Inner Ring Road  
Koramangala  
Bangalore 560 071 India

Telephone +91 80 3980 6000  
Fax +91 80 3980 6999

## Auditors' Report

### To the Board of Trustees of The Akshaya Patra Foundation

We have examined the attached statement of receipts and payments account of The Akshaya Patra Foundation ('the Trust') for the period from 1 April 2012 to 31 March 2013, signed by us under reference to this report, with the books and records maintained by the Trust and the information and explanations given to us, we confirm that the said statement is in accordance therewith.

for BSR & Co.  
Chartered Accountants  
Firm registration number: 101248W

Natrajh Ramakrishna  
Partner  
Membership No. 32815

Bangalore  
28 July 2013

## The Akshaya Patra Foundation

### Receipts and payments account

Schedule	Rs in Lakhs	
	Year ended 31 March 2013	Year ended 31 March 2012
<b>Opening balance</b>		
Cash	0.51	2.55
Bank	3,766.51	2,259.72
	<u>3,767.02</u>	<u>2,262.27</u>
<b>Add : Receipts</b>		
Donations	A 7,470.62	6,817.61
Cash subsidies from government	B 9,077.34	7,127.00
Other receipts	C 295.93	246.78
Sale of fixed assets	D 13.91	16.24
	<u>20,624.82</u>	<u>16,469.90</u>
<b>Less: Payments</b>		
Purchase of fixed assets	E 2,494.41	1,506.12
Loans and advances	F 61.12	25.98
Utilisation of materials and other utilities	G 6,837.23	5,927.07
Personnel Cost	H 3,990.84	2,925.79
General Expenses	I 3,104.12	2,313.94
Tax Deducted at Source	J 14.36	3.98
	<u>16,502.08</u>	<u>12,702.88</u>
<b>Closing balance</b>	<b>4,122.74</b>	<b>3,767.02</b>
<b>Represented by</b>		
Cash	0.14	0.51
Bank	4,122.60	3,766.51
	<u>4,122.74</u>	<u>3,767.02</u>

for BSR & Co.  
Chartered Accountants  
Firm Registration No. : 101248W

Natrajh Ramakrishna  
Partner  
Membership No. 32815

Place : Bangalore  
Date : 28th July 2013

for and on behalf of the Board of Trustees of  
The Akshaya Patra Foundation

Madhu Pandit Dasa  
Chairman

V. Balakrishnan  
Trustee

Place : Bangalore  
Date : 28th July 2013



The Akshaya Patra Foundation  
Schedules to the receipts and payments account

	<i>Rs in Lakhs</i>	
	Year ended 31 March 13	Year ended 31 March 12
<b>Receipts:</b>		
<b>Schedule A - Donations</b>		
Donations in cash		
- received in India towards meals	2,948.54	2,984.79
- received in other countries towards meals	1,428.02	1,683.87
- received in India towards fixed assets	291.86	237.60
- received in other countries towards fixed assets	65.70	62.61
- Donation Others	238.38	71.50
Change in corpus fund receipts	111.98	1,271.78
Change in endowment fund receipts	35.10	50.06
Change in deferred income from donations		
- received towards meals	(20.02)	(11.79)
- received towards fixed assets	2,370.47	465.05
Change in donation receivable	0.59	2.14
	<u>7,470.62</u>	<u>6,817.61</u>
<b>Schedule B - Cash subsidies from government and government bodies</b>		
Cash subsidies from government and government bodies		
	9,237.38	7,149.59
Change in cash subsidies receivable from government and government bodies advance	(261.44)	(22.59)
	<u>101.40</u>	<u>-</u>
	<u>9,077.34</u>	<u>7,127.00</u>
<b>Schedule C - Other receipts</b>		
Interest received	201.30	199.12
Miscellaneous income	108.43	52.82
Other program receipts	-	-
Change in Other receivables	-	-
Advance tax refund	-	-
Change in interest accrued and not due	(13.80)	(5.16)
	<u>295.93</u>	<u>246.78</u>
<b>Schedule D - Sale of fixed assets</b>		
Book value of assets sold, net	30.47	14.94
(Loss) / profit on sale or write-off of fixed assets, net	(16.56)	1.30
	<u>13.91</u>	<u>16.24</u>



The Akshaya Patra Foundation  
Schedules to the receipts and payments account

	<i>Rs in Lakhs</i>	
	Year ended 31 March 13	Year ended 31 March 12
<b>The Akshaya Patra Foundation Schedules to the receipts and payments account</b>		
<b>Payments:</b>		
<b>Schedule E - Purchase of fixed assets</b>		
Additions as per balance sheet	1,431.61	1,725.94
Assets received as donations	(35.83)	(24.05)
Change in sundry creditors for capital goods	(156.43)	2.83
Change in retention monies payable	(13.92)	2.61
Creditors write back	(3.38)	(61.52)
Change in capital work in progress	1,272.36	(139.69)
Adjustment for asset transfer	-	-
	<u>2,494.41</u>	<u>1,506.12</u>
<b>Schedule F - Loans and advances</b>		
Change in salary advances	1.33	(0.20)
Change in deposits	59.79	26.18
	<u>61.12</u>	<u>25.98</u>
<b>Schedule G - Utilisation of material and other utilities</b>		
Consumption of materials and utilities as per income and expenditure account	8,682.44	6,839.80
Change in inventory of provisions and groceries	131.03	30.61
Donations received in kind	(212.62)	(122.22)
Change in grant of food grains from government and government bodies received in advance	(28.26)	(10.14)
Grants of food grains from government and government bodies	(1,128.29)	(970.35)
Change in Statutory Liabilities	(35.67)	17.27
Change in accruals & other current liabilities	(79.35)	(123.72)
Change in sundry creditors	(492.05)	265.82
Change in advance recoverable in cash or kind	-	-
	<u>6,837.23</u>	<u>5,927.07</u>
<b>Schedule H - Personnel Cost</b>		
Personnel cost as per the income and expenditure account	4,031.39	2,904.96
Change in Statutory Liabilities	-	-
Change in Accruals & Other Current Liabilities	-	-
Change in provisions	(36.45)	16.73
Change in sundry creditors	-	-
Change in advance recoverable in cash or kind	-	-
Change in prepaid expenses for Gratuity trust	(4.10)	4.10
	<u>3,990.84</u>	<u>2,925.79</u>
<b>Schedule I - General expenses</b>		
Other operating expenses as per income and expenditure account	3,030.50	2,281.25
Change in prepaid expenses	29.33	20.07
Change in Statutory Liabilities	-	-
Change in accruals & other current liabilities	-	-
Change in provisions	-	-
Change in sundry creditors	44.29	12.62
Change in advance recoverable in cash or kind	-	-
	<u>3,104.12</u>	<u>2,313.94</u>
<b>Schedule J - Income taxes paid</b>		
Change in advance tax	14.36	3.98
	<u>14.36</u>	<u>3.98</u>









KPMG (Registered)  
Maruthi Info-Tech Centre  
11-12/1 Inner Ring Road  
Koramangala  
Bangalore 560 071 India

Telephone +91 80 3980 6000  
Fax +91 80 3980 6999  
Internet www.in.kpmg.com

#### Independent Auditors' Report

The Board of Trustees  
The Akshaya Patra Foundation

#### Report on the Financial Statements

We have audited the accompanying financial statements of The Akshaya Patra Foundation ("the Trust"), which comprise the balance sheet as at March 31, 2013, and the Statements of Operation, Changes in Trust funds and Cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards as issued by International Accounting Standards Board, except for such modifications as are considered appropriate to reflect the objectives of the Trust i.e. carrying out charitable activities with effective use of resources rather than making profits and maximisation of members' wealth (refer to note 1.2, Basis of preparation of financial statements, in significant accounting policies), and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Trust as at March 31, 2013, and of its operations and its cash flows for the year then ended in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board except for the modifications considered appropriate to reflect the objectives of the Trust i.e. carrying out charitable activities with effective use of resources rather than making profits and maximisation of members' wealth (refer to note 1.2, basis of preparation of financial statements), as reflected in significant accounting policies.

KPMG

August 2, 2013  
Bangalore, India

KPMG, an Indian partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity.

#### The Akshaya Patra Foundation

#### Balance Sheet as at March 31,

	Note	2013	Rs in lakhs 2012
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	2.1	5,879.59	5,086.04
Other non current assets	2.2	602.51	208.68
<b>Total non-current assets</b>		<b>6,482.10</b>	<b>5,294.72</b>
<b>Current assets</b>			
Inventories	2.3	469.51	338.48
Cash subsidies receivable from government and government bodies		496.44	455.16
Unclaimed cash subsidy		965.23	759.48
Prepayments and other assets	2.4	229.81	171.33
Cash and cash equivalents	2.5	1,413.34	1,263.81
Deposits with banks		2,709.40	2,503.21
<b>Total current assets</b>		<b>6,283.73</b>	<b>5,491.47</b>
<b>Total assets</b>		<b>12,765.83</b>	<b>10,786.19</b>
<b>LIABILITIES AND TRUST FUNDS</b>			
<b>Non-current liabilities</b>			
Employee benefit obligation	2.6	3.58	-
Other non current liabilities	2.7	48.26	34.34
<b>Total non-current liabilities</b>		<b>51.84</b>	<b>34.34</b>
<b>Current liabilities</b>			
Payables	2.8	1,066.46	417.99
Other current liabilities	2.9	451.91	336.88
Short-term provisions	2.10	104.44	71.56
<b>Total current liabilities</b>		<b>1,622.81</b>	<b>826.43</b>
<b>Total liabilities</b>		<b>1,674.65</b>	<b>860.77</b>
<b>Trust funds</b>			
Corpus fund	2.18	7,564.63	7,452.64
General fund		(1,074.22)	384.93
		<b>6,490.41</b>	<b>7,837.57</b>
<b>Restricted fund</b>			
Endowment fund		188.34	153.24
Designated fund		3,823.59	1,441.58
Mid-day meal fund		588.84	493.03
		<b>4,600.77</b>	<b>2,087.85</b>
<b>Total trust funds</b>		<b>11,091.18</b>	<b>9,925.42</b>
<b>Total liabilities and trust funds</b>		<b>12,765.83</b>	<b>10,786.19</b>

The accompanying notes form an integral part of these financial statements

The Akshaya Patra Foundation

Statement of Operations for the year ended March 31,

	Note	Rs in lakhs	
		2013	2012
<b>Income</b>			
Income from donations	2.11	5,209.41	5,191.56
Income from grants from governments and government bodies	2.12	10,365.65	8,119.95
<b>Total income</b>		<b>15,575.06</b>	<b>13,311.51</b>
<b>Expenditure</b>			
Materials and utilities consumed	2.14	8,682.44	6,839.80
Personnel cost	2.15	4,031.40	2,904.96
Depreciation	2.1	1,586.42	1,394.50
Other operating expenses	2.16	3,047.06	2,281.25
<b>Total expenditure</b>		<b>17,347.32</b>	<b>13,420.51</b>
<b>Net surplus/(deficit) before other income</b>		<b>(1,772.26)</b>	<b>(109.00)</b>
Other income	2.13	313.11	314.75
<b>Surplus/(deficit) before income taxes</b>		<b>(1,459.15)</b>	<b>205.75</b>
Income tax expense		-	-
<b>Net surplus/(deficit) transferred to general fund</b>		<b>(1,459.15)</b>	<b>205.75</b>

The accompanying notes form an integral part of these financial statements

The Akshaya Patra Foundation

Statement of changes in Trust Funds

Particulars	Rs in lakhs					
	Corpus fund	General fund	Endowment Fund	Designated fund	Mid-day meal fund	Total Trust Funds
<b>Balance as on 1 April 2011</b>	<b>6,180.87</b>	<b>179.18</b>	<b>103.18</b>	<b>975.82</b>	<b>483.75</b>	<b>7,922.80</b>
Less: Cash subsidies receivable from government and government bodies - opening balance	-	-	-	-	(1,177.62)	(1,177.62)
Add: Donation funds received during the year	1,271.78	-	50.06	770.89	4,724.88	6,817.61
Add: Assets received as donations during the year	-	-	-	24.05	122.22	146.27
Add: Grant of food grains received during the year	-	-	-	-	980.49	980.49
Add: Subsidies received during the year	-	-	-	-	7,127.00	7,127.00
Add: Cash subsidies receivable from government and government bodies - closing balance	-	-	-	-	455.16	455.16
Add: Unclaimed cash subsidy	-	-	-	-	759.48	759.48
Less: Income recognised during the year	-	-	-	(329.18)	(12,982.33)	(13,311.51)
Add: Surplus/(deficit) for the year	-	205.75	-	-	-	205.75
<b>Balance as of 31 March 2012</b>	<b>7,452.65</b>	<b>384.93</b>	<b>153.24</b>	<b>1,441.58</b>	<b>493.03</b>	<b>9,925.43</b>
Less: Cash subsidies receivable from government and government bodies - opening balance	-	-	-	-	(455.16)	(455.16)
Less: Unclaimed cash subsidy - opening balance	-	-	-	-	(759.48)	(759.48)
Add: Donation funds received during the year	111.98	-	35.10	2,728.03	4,595.50	7,470.61
Add: Assets received as donations during the year	-	-	-	35.83	212.62	248.45
Add: Grant of food grains received during the year	-	-	-	-	1,156.53	1,156.53
Add: Subsidies received during the year	-	-	-	-	9,077.34	9,077.34
Add: Cash subsidies receivable from government and government bodies - closing balance	-	-	-	-	496.44	496.44
Add: Unclaimed cash subsidy	-	-	-	-	965.23	965.23
Less: Income recognised during the year	-	-	-	(381.85)	(15,193.21)	(15,575.06)
Add: Surplus/(deficit) for the year	-	(1,459.15)	-	-	-	(1,459.15)
<b>Balance as of 31 March 2013</b>	<b>7,564.63</b>	<b>(1,074.22)</b>	<b>188.34</b>	<b>3,823.59</b>	<b>588.84</b>	<b>11,091.18</b>

The accompanying notes form an integral part of these financial statements



The Akshaya Patra Foundation

Statement of Cash Flows for the year ended March 31,

Particulars	2013	Rs in lakhs 2012
<b>Cash flows from operating activities</b>		
Donations towards mid-day meal fund	4,595.50	4,724.88
Cash subsidies from government and government bodies	9,077.34	7,127.00
Other receipts	108.43	52.81
Utilisation of material and other utilities	(6,837.23)	(5,927.07)
Personnel Cost	(3,990.84)	(2,925.79)
Other operating expenses	(3,104.12)	(2,313.91)
Advances and deposits collected/(paid)	(61.12)	(25.98)
<b>Cash generated from operations</b>	<b>(212.04)</b>	<b>711.94</b>
Income taxes paid	(14.36)	(3.98)
<b>Net cash from operating activities</b>	<b>(226.40)</b>	<b>707.96</b>
<b>Cash flows from investing activities</b>		
Purchase of property, plant and equipment	(2,494.40)	(1,506.14)
Movement in deposits with banks	(206.19)	(980.90)
Interest received	187.50	193.96
Proceeds from sale of property plant and equipments	13.91	16.24
<b>Net cash used in investing activities</b>	<b>(2,499.18)</b>	<b>(2,276.84)</b>
<b>Cash flows from financing activities</b>		
Corpus fund donations received	111.98	1,271.78
Endowment fund donations received	35.10	50.06
Designated fund donations received	2,728.03	770.89
<b>Net cash from financing activities</b>	<b>2,875.11</b>	<b>2,092.73</b>
<b>Net change in cash and cash equivalent</b>	<b>149.53</b>	<b>523.85</b>
<b>Cash and cash equivalent at the beginning of the period</b>	<b>1,263.81</b>	<b>739.96</b>
<b>Cash and cash equivalent at the end of the period</b>	<b>1,413.34</b>	<b>1,263.81</b>

The accompanying notes form an integral part of these financial statements

The Akshaya Patra Foundation

1. Organisation overview and significant accounting policies

1.1 Organisation overview

The Akshaya Patra Foundation ('the Trust or TAPF') is registered under Indian Trusts Act 1882 as a public charitable trust. It was formed on 1 July 2000 and was registered on 16 October 2001. The principal activity of the Trust is to provide mid-day meals to the children studying in government and municipal schools (the 'Akshaya Patra Programme') in various states in India.

The Trust is also involved in various other charitable activities like providing intensive coaching for non meritorious students and food after school hours under "Vidya Akshaya Patra Programme", providing subsidized meals to daily wage earners under "Akshaya Kalewa Programme", providing water in water starved slum areas under the "Akshaya Jaldhara Programme" and providing meals to prisoners at central prison and senior citizens.

These financial statements were authorised for issuance by the Trust's Board of Trustees on 28<sup>th</sup> July 2013.

1.2 Basis of preparation of financial statements

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) as issued by the International Accounting Standards Board except for such modifications as have been considered appropriate to reflect the objectives of the Trust i.e., carrying out charitable activities with effective use of resources rather than making profits and maximisation of members' wealth. IFRSs are not primarily designed for non-profit organizations. Therefore, to properly reflect the objectives of the trust, departures from certain IFRSs have been made in presenting these financial statements, e.g. from IAS 1 Presentation of Financial Statements and IAS 20 Accounting for Government Grants and Disclosure of Government Assistance. These financial statements as at and for the year ended 31 March 2013 have been prepared under the historical cost convention on the accrual basis except for certain financial instruments which have been measured at fair values.

Accounting policies have been applied consistently to all periods presented in the financial statements.

1.3 Use of estimates

The preparation of the financial statements in conformity with IFRS requires the Trustees of the Trust ('Trustees') to make estimates, judgments and assumptions. These estimates affect the application of accounting policies and the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the period. Accounting estimates could change from period to period. Actual results could differ from those estimates. Any revision to accounting estimates is recognised prospectively in current and future periods.

**1.4 Property, plant and equipment including capital work-in-progress**

Property, plant and equipment are stated at cost of acquisition or construction, less accumulated depreciation and impairment, if any. Property, plant and equipment received on donation are recorded at fair value. The cost of property, plant and equipment includes the purchase cost of fixed assets and any other directly attributable costs of bringing the assets to their working condition for intended use. Borrowing costs directly attributable to acquisition or construction of those assets which necessarily take a substantial period of time to get ready for their intended use are capitalised. When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Advances paid towards the acquisition of property, plant and equipment are disclosed as capital advances under non-current assets. The cost of property, plant and equipment not put to use as at the balance sheet date are disclosed under capital work in progress. Subsequent expenditure relating to property, plant and equipment is capitalized only when it is probable that future economic benefits associated with these will flow to the Trust and the cost of the item can be measured reliably. Repairs and maintenance costs are recognized in the statement of operations when incurred. The cost and related accumulated depreciation are eliminated from the financial statements upon sale or disposition of the asset and the resultant gains or losses are recognized in the statement of operations.

Depreciation on property, plant and equipment is provided on a straight-line method basis over the estimated useful life of each part of an item of property, plant and equipment, since this most closely reflects the expected pattern of consumption of the future economic benefits embodied in the assets. The estimated useful lives for the current and comparative period are as follows:

Class of assets	Estimated useful life
Buildings	15 years
Kitchen and related equipments	3 years
Office equipments	3 years
Computer equipment	3 years
Furniture and fixtures	5 years
Vehicles	3 years
Distribution vessels	2 years

Depreciation is charged on a proportionate basis for all assets purchased and sold during the year. Depreciation methods, useful lives and residual values are reviewed at each reporting date.

Freehold land is not depreciated. Depreciation on leasehold improvements is provided over the lease term or the useful lives of assets, whichever is lower.

Individual low cost assets, acquired for less than Rs 5,000 (other than distribution vessels), are depreciated fully in the year of acquisition.

**1.5 Leases**

Assets acquired under lease where the Trust assumes substantially all the risks and rewards of ownership are classified as finance lease. Such leases are capitalised at the inception of lease at lower of the fair value and present value of minimum lease payments.

Assets acquired under lease where the significant portion of risks and rewards of ownership are retained by the lessor are classified as operating lease. Lease rentals are charged to the statement of operations on accrual basis over the lease term.

**1.6 Inventory**

Inventory comprises provisions and groceries which include food grains, dhal and pulses, oils and ghee and other items like spares and fuel. Inventory is valued at cost, determined under the first-in-first-out (FIFO) method. Inventory cost, when received as government grants is determined at the lower of the market price or government regulated price. Cost of inventory, other than those received as government grants, comprises purchase cost and all expenses incurred in bringing the inventory to its present location and condition. Inventories received as donation in kind are measured at fair value on the date of receipt.

**1.7 Grants and donations**

The Trust receives government grants as well as donations from non-government sources to carry out the charitable activities for which it is set up.

Grants and donations, including non-monetary grants and donations, are recognised when there is reasonable assurance that the Trust will comply with the conditions attaching to them, and that the donations will be received. On initial recognition, non-monetary grants and donations are measured on gross basis i.e. non monetary grant of grains at regulated prices and other non-monetary grants at fair value.

**Corpus fund**

Corpus fund is held as a capital fund. Donations with a specific mandate that they should be included in the corpus fund are credited to the "corpus fund" without recognition in the statement of operations.

**Endowment fund**

Donations with a specific mandate that they should be considered as an endowment are credited to the specific "endowment fund" without recognition in the statement of operations. Income from investment of endowment funds and expenses incurred for meeting the related obligation are recognised in the statement of operations.

**Donations towards depreciable fixed assets**

Donations in cash or in kind specifically towards depreciable fixed assets are credited to "designated fund". As depreciation is charged every year on such assets in the statement of operations, an equivalent amount is transferred from the 'designated fund' to the statement of operations.

**Mid-day meal fund**

Donations towards mid-day meal scheme where the terms and conditions require utilization over specified period are credited to "mid-day meal fund" and are recognised as income ratably over the period of usage.



## The Akshaya Patra Foundation

Government grants of grains, cash subsidy from government and donations received from other donors towards mid-day meal scheme are credited to "mid-day meal fund" and are recognised in statement of operations when the obligation associated with such grant/donation is met. Government grants of grains are measured at lower of market price and regulated price of grains at the time of receipt. Grants of grains other than from government are recorded at fair value at the time of receipt.

### *General fund*

The balance in the statement of operations is transferred to general fund.

### *Donations without specific mandate/usage period*

Other donations without a specific mandate or a specified usage period are recognised as income when received.

### *Others*

Income from cultural events is recognised over the period of the related event.

Income from other program receipts is recognised when the associated obligation is performed and right to receive money is established.

Interest on deployment of funds is recognised using the time-proportion method, based on underlying interest rates.

## 1.8 Income tax

The Trust is registered under Section 12A of the Income tax Act, 1961 ("the Act") in India. Income of the Trust is exempted from tax under the provisions of the Act, subject to the compliance of specific terms and conditions specified in the Act.

Consequent to the insertion of tax liability on anonymous donations vide Finance Act 2006 in India, the Trust provides for the tax liability, if any, in accordance with the provisions of Section 115 BBC of the Act.

## 1.9 Foreign exchange transactions

The functional currency and the presentation currency of the Trust is Indian Rupees. All amounts are stated in Indian rupees, except as otherwise stated. Foreign exchange transactions are recorded at a rate that approximates the exchange rate prevailing at the date of the respective transaction. Exchange differences arising on foreign exchange transactions settled during the year are recognized in the statement of operations of the year. Monetary assets and liabilities denominated in foreign currencies as at the balance sheet date are translated at the exchange rates on that date; the resultant exchange differences are recognized in the statement of operations.

## The Akshaya Patra Foundation

### 1.10 Provisions and contingencies

A provision is recognised when, as a result of obligating events, there is a present obligation that probably requires an outflow of economic benefits and a reliable estimate can be made of the amount of obligation. Provisions are measured at the present value of the expenditure expected to settle the obligation. The disclosure of contingent liability is made when, as a result of obligating events, there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. No provision or disclosure is made when, as a result of obligating events, there is a possible obligation or a present obligation where the likelihood of an outflow of resources is remote.

Provisions for onerous contracts, i.e. contracts where the expected unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it, are recognised when it is probable that an outflow of resources embodying economic benefits will be required to settle a present obligation as a result of an obligating event, based on a reliable estimate of such obligation.

### 1.11 Non-derivative financial instruments

#### (i) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are presented as current assets, except for those maturing later than 12 months after the balance sheet date which are presented as non-current assets. Loans and receivables are measured initially at fair value plus transaction costs and subsequently carried at amortized cost using the effective interest method, less any impairment loss. Loans and receivables are represented by prepayments and other assets, cash and cash equivalents and deposits with banks. Cash and cash equivalents comprise of cash and deposits held at call with banks.

#### (ii) Payables

Payables are initially recognised at fair value, and subsequently carried at amortized cost using the effective interest method.

### 1.12 Employees benefits

#### *Provident fund and employee's state insurance*

All eligible employees receive benefit from provident fund and employee's state insurance, which are defined contribution plan. Both the employee and the Trust make monthly contribution, which are equal to a specified percentage of the covered employee's basic salary. The Trust has no further obligations under these plans beyond its monthly contributions. Monthly contributions made by the Trust are charged to the statement of operations.

#### *Gratuity*

Liabilities with regard to the Gratuity Plan, a defined benefit plan, are determined by actuarial valuation at each balance sheet date using the projected unit credit method. The Trust recognizes the net obligation of a defined benefit plan in the statement of balance sheet as an asset or liability, respectively in accordance with IAS 19, Employee benefits. The discount rate is based on the Government securities yield. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to the statement of operations in the period in which they arise.

## The Akshaya Patra Foundation

### Compensated absences

The employees of the Trust are entitled to compensated absences. The policies of the Trust allow carry forward of certain leave days which can be utilized in the future period. Liabilities for such compensated absence are provided based on actuarial valuation.

### 1.13 Fair value of financial instruments

A number of the Trust's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and / or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

- a) *Other receivables* - The fair value of other receivables is estimated as the present value of future cash flows, discounted at the market rate of interest at the reporting date.
- b) *Non-derivate financial liabilities* - Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the reporting date.

### 1.14 Impairment of assets

#### (a) Financial assets

The Trust assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired. A financial asset is considered impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of that asset. Individually significant financial assets are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit risk characteristics. Impairment loss in respect of loans and receivables measured at amortized cost are calculated as the difference between their carrying amount, and the present value of the estimated future cash flows discounted at the original effective interest rate. Such impairment loss is recognized in the statement of operations.

#### (b) Non-financial assets

Property, plant and equipment are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the CGU to which the asset belongs.

If such assets are considered to be impaired, the impairment to be recognized in the statement of operations is measured by the amount by which the carrying value of the assets exceeds the estimated recoverable amount of the asset.

#### (c) Reversal of impairment loss

An impairment loss for an asset is reversed if, and only if, the reversal can be related objectively to an event occurring after the impairment loss was recognized. The carrying amount of an asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortization or depreciation) had no impairment loss been recognized for the asset in prior years.

## The Akshaya Patra Foundation

### 1.15 Cash flow statement

The Trust has prepared its cash flow statement under the direct method whereby major classes of gross receipts and gross payments are disclosed. The cash flows from operating, investing and financing activities of the Trust are segregated. Receipts towards corpus, endowment and designated funds are considered as financing activities. Receipts towards mid-day meal fund are considered as operating activities.

### 1.16 New standards and interpretations not yet adopted

A number of new standards, amendments to standards and interpretations are not yet effective for the year ended 31 March 2013, and have not been applied in preparing these financial statements:

*A number of new standards, amendments to standards and interpretations are not yet effective for the year ended March 31, 2013, and have not been applied in preparing these financial statements. The Trust is in the process of evaluating the impact of adoption of these standards on the Trust's financial statements:*

**IFRS 9 Financial Instruments:** In November 2009, the International Accounting Standards Board issued IFRS 9, Financial Instruments: Recognition and Measurement, to reduce the complexity of the current rules on financial instruments as mandated in IAS 39. The effective date for IFRS 9 is annual periods beginning on or after January 1, 2015 with early adoption permitted. IFRS 9 has fewer classification and measurement categories as compared to IAS 39 and has eliminated the categories of held to maturity, available for sale and loans and receivables. Further it eliminates the rule-based requirement of segregating embedded derivatives and tainting rules pertaining to held to maturity investments. IFRS 9 is not expected to be applicable for the Trust's financial statements.

**IFRS 10, Consolidated Financial Statements, IFRS 11, Joint Arrangements and IFRS 12, Disclosure of Interests in Other Entities:** In May 2011, the International Accounting Standards Board issued IFRS 10, IFRS 11 and IFRS 12. The effective date for IFRS 10, IFRS 11 and IFRS 12 is annual periods beginning on or after January 1, 2013 with early adoption permitted.

IFRS 10 Consolidated Financial Statements builds on existing principles by identifying the concept of control as the determining factor in whether an entity should be included within the consolidated financial statements of the parent Company. IFRS 10 replaces the consolidation requirements in SIC-12 Consolidation of Special Purpose Entities and IAS 27 Consolidated and Separate Financial Statements. The standard provides additional guidance for determining of control in cases of ambiguity for instance in case of franchisor franchisee relationship, de facto agent, silos and potential voting rights.

IFRS 11 Joint Arrangements determines nature of arrangement by focusing on the rights and obligations of the arrangement, rather than its legal form. IFRS 11 replaces IAS 31 Interests in Joint Ventures and SIC-13 Jointly-controlled Entities-Non-monetary Contributions by Venturers. IFRS 11 addresses only forms of joint arrangements (joint operations and joint ventures) where there is joint control whereas IAS 31 had identified three forms of joint ventures, namely jointly controlled operations, jointly controlled assets and jointly controlled entities. The standard addresses inconsistencies in the reporting of joint arrangements by requiring a single method to account for interests in jointly controlled entities, which is the equity method.



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IFRS 12 Disclosure of Interests in Other Entities is a new and comprehensive standard on disclosure requirements for all forms of interests in other entities, including joint arrangements, associates, special purpose vehicles and other off balance sheet vehicles. One major requirement of IFRS 12 is that an entity needs to disclose the significant judgment and assumptions it has made in determining:

- Whether it has control, joint control or significant influence over another entity.
- The type of joint arrangement when the joint arrangement is structured through a separate vehicle.

IFRS 10, IFRS 11 and IFRS 12 will not be applicable to the Trust's financial statements.

**IFRS 13 Fair Value Measurement:** In May 2011, the International Accounting Standards Board issued IFRS 13, Fair Value Measurement to provide a specific guidance on fair value measurement and requires enhanced disclosures for all assets and liabilities measured at fair value, not restricting to financial assets and liabilities. The standard introduces a precise definition of fair value and a consistent measure for fair valuation across assets and liabilities, with a few specified exceptions. The effective date for IFRS 13 is annual periods beginning on or after January 1, 2013 with early adoption permitted. The Trust is currently evaluating the requirements of IFRS 13, and has not yet determined the impact on the financial statements.

**IAS 1 (Amended) Presentation of Financial Statements:** In June 2011, the International Accounting Standard Board published amendments to IAS 1 Presentation of Financial Statements. The amendments to IAS 1, Presentation of Financial Statements, require companies preparing financial statements in accordance with IFRS to group items within other comprehensive income that may be reclassified to the profit or loss separately from those items which would not be recyclable in the profit or loss section of the income statement. The Trust has evaluated the requirements of IAS 1 (Amended) and does not believe that the adoption of IAS 1 (Amended) will have a material effect on our consolidated financial statements.

**IAS 19 (Amended) Employee Benefits:** In June 2011, International Accounting Standards Board issued IAS 19 (Amended), Employee Benefits. The effective date for adoption of IAS 19 (Amended) is annual periods beginning on or after January 1, 2013, though early adoption is permitted. IAS 19 (Amended) has eliminated an option to defer the recognition of gains and losses through re-measurements and requires such gain or loss to be recognized through other comprehensive income in the year of occurrence to reduce volatility. The amended standard requires immediate recognition of effects of any plan amendments. Further it also requires asset in profit or loss to be restricted to government bond yields or corporate bond yields, considered for valuation of Projected Benefit Obligation, irrespective of actual portfolio allocations. The actual return from the portfolio in excess of such yields is recognized through other comprehensive income. These amendments enhance the disclosure requirements for defined benefit plans by requiring information about the characteristics of defined benefit plan and risks that entities are exposed to through participation in those plans. The amendments need to be adopted retrospectively. The Trust is required to adopt IAS 19 (Amended) by accounting year commencing April 1, 2013. The Trust is currently evaluating the requirements of IAS 19 (Amended), and has not yet determined the impact on the financial statements.

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**2. Notes to financial statements**

**2.1 Property, plant and equipment**

The following tables present the carrying value of property, plant and equipment as at March 31, 2013 and March 31, 2012 and the changes to the carrying value of property, plant and equipment during the years ended March 31, 2013 and March 31, 2012:

Class of asset	Rs in lakhs								
	Gross carrying amount as at 1 April 2012	Additions during the year	Disposals during the year	Gross carrying amount as at 31 March 2013	Accumulated depreciation as at 1 April 2012	Depreciation for the year	Disposals during the year	Accumulated depreciation as at 31 March 2013	Net carrying amount as at 31 March 2013
Land	224.78	0.10	-	224.88	-	-	-	-	224.88
Buildings	2,952.10	233.61	-	3,185.71	754.22	216.35	-	970.57	2,215.14
Lease-hold improvements	1,057.40	45.78	35.47	1,067.71	370.72	115.85	5.67	480.90	586.81
Kitchen and related equipment	2,680.55	428.64	0.08	3,109.11	2,121.87	453.64	-	2,575.51	533.60
Furniture and fixtures	300.35	30.80	-	331.15	172.63	43.91	-	216.54	114.61
Vehicles	2,524.04	394.39	55.16	2,863.27	1,752.53	481.54	54.68	2,179.39	683.88
Office equipments	137.89	36.52	0.10	174.31	99.82	28.28	-	128.10	46.21
Computer equipments	286.43	71.40	-	357.83	131.01	80.32	-	211.33	146.50
Distribution vessels	1,059.97	190.38	63.75	1,186.60	929.29	166.53	63.75	1,032.07	154.53
	11,223.51	1,431.62	154.56	12,500.57	6,332.09	1,586.42	124.10	7,794.41	4,706.16
Capital work-in-progress	194.62	2,410.43	1,431.62	1,173.43	-	-	-	-	1,173.43
<b>Total</b>	<b>11,418.13</b>	<b>3,842.05</b>	<b>1,586.18</b>	<b>13,674.00</b>	<b>6,332.09</b>	<b>1,586.42</b>	<b>124.10</b>	<b>7,794.41</b>	<b>5,879.59</b>

Class of asset	Rs in lakhs								
	Gross carrying amount as at 1 April 2011	Additions during the year	Disposals during the year	Gross carrying amount as at 31 March 2012	Accumulated depreciation as at 1 April 2011	Depreciation for the year	Disposals during the year	Accumulated depreciation as at 31 March 2012	Net carrying amount as at 31 March 2012
Land	236.76	2.27	14.25	224.78	-	-	-	-	224.78
Buildings	2,103.88	491.05	-	2,594.93	485.37	162.61	-	647.98	1,946.95
Lease-hold improvements	1,394.11	20.46	-	1,414.57	329.89	147.07	-	476.96	937.61
Kitchen and related equipment	2,374.61	315.55	11.44	2,678.72	1,727.66	404.12	11.41	2,120.37	558.35
Furniture and fixtures	209.42	91.12	0.07	300.47	137.74	35.00	-	172.74	127.73
Vehicles	1,994.70	526.97	3.24	2,518.43	1,331.93	426.45	3.24	1,755.14	763.29
Office equipments	117.52	27.88	0.19	145.21	69.88	28.85	0.05	98.68	46.53
Computer equipments	162.95	124.19	0.71	286.43	82.48	48.78	0.25	131.01	155.42
Distribution vessels	933.51	126.46	-	1,059.97	787.59	141.62	-	929.21	130.76
	9,527.46	1,725.95	29.90	11,223.51	4,952.54	1,394.50	14.95	6,332.09	4,891.42
Capital work-in-progress	352.86	1,567.71	1,725.95	194.62	-	-	-	-	194.62
<b>Total</b>	<b>9,880.32</b>	<b>3,293.66</b>	<b>1,755.85</b>	<b>11,418.13</b>	<b>4,952.54</b>	<b>1,394.50</b>	<b>14.95</b>	<b>6,332.09</b>	<b>5,086.04</b>

\*: Represents amount capitalised.

During the year, the Trust has reclassified lease-hold improvements amounting to Rs 357.17 lakhs to buildings which was incorrectly classified in the previous year. However, there was no impact of depreciation expense which was correctly computed in the previous year.

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2.2 Other non-current assets

Other non-current assets consist of the following:

Rs in Lakhs

	As at March 31,	
	2013	2012
<i>Long term loans and advances</i>		
Capital advances for purchase of fixed assets		
Unsecured, considered good	414.65	121.11
<i>Other loans and advances</i>		
Unsecured, considered good		
Tax deducted at source	25.02	10.66
Prepaid expenses	1.70	1.31
Advance to gratuity trust	-	4.10
Electricity and other deposits	26.81	18.89
Rental deposits	115.34	33.71
Security deposits	17.45	18.48
Telephone deposits	1.54	0.42
<b>Total</b>	<b>602.51</b>	<b>208.68</b>
Financial assets in prepayments and other assets	186.16	82.19

2.3 Inventories

Inventories consist of the following:

Rs in Lakhs

	As at March 31,	
	2013	2012
Food grains and other consumables	393.04	310.57
Fuel and spares held for consumption	76.47	27.91
<b>Total</b>	<b>469.51</b>	<b>338.48</b>

2.4 Prepayments and other assets

Prepayments and other assets consist of the following:

Rs in Lakhs

	As at March 31,	
	2013	2012
Unsecured, considered good		
Prepaid expenses	75.15	46.21
Electricity & other deposits	-	8.51
Rental deposits	-	22.55
Security deposits	4.08	1.87
Telephone deposits	-	1.04
Staff advance	11.70	10.37
<i>Loans and advances to related parties</i>		
Unsecured, considered good	18.25	5.99
Interest accrued	41.06	27.26
Advance Recoverable in cash or kind	79.57	47.53
<b>Total</b>	<b>229.81</b>	<b>171.33</b>
Financial assets in prepayments and other assets	154.66	125.13

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2.5 Cash and cash equivalents

Cash and cash equivalents consist of the following:

Rs in Lakhs

	As at March 31,	
	2013	2012
Cash in hand	0.14	0.51
Balance in bank accounts	1,413.20	1,263.30
<b>Total</b>	<b>1,413.34</b>	<b>1,263.81</b>

2.6 Employee benefits:

Gratuity

Employee benefit obligation represents payable for gratuity plan of the Trust as of March 31, 2013 and March 31, 2012 respectively. The plan is funded with Life Insurance Corporation of India.

Reconciliation of opening and closing balances of the present value of the defined benefit obligation:

Rs in Lakhs

	As at March 31,				
	2013	2012	2011	2010	2009
Obligations at period beginning	122.38	81.92	39.16	13.76	7.96
Service cost	62.70	38.02	46.05	24.71	5.87
Interest cost	10.04	7.02	2.91	1.07	0.56
Benefits settled	(1.37)	-	(5.29)	-	-
Actuarial (gain) / loss	(3.18)	(4.58)	(0.91)	(0.38)	(0.63)
<b>Obligations at period end</b>	<b>190.57</b>	<b>122.38</b>	<b>81.92</b>	<b>39.16</b>	<b>13.76</b>

Change in plan assets:

Rs in Lakhs

	As at March 31,				
	2013	2012	2011	2010	2009
Plans assets at beginning of the period, at fair value	126.48	70.04	23.16	12.04	-
Expected return on plan assets	11.09	7.60	4.83	1.33	-
Actuarial gain / (loss)	0.57	(1.20)	(1.66)	(1.21)	-
Contributions	50.22	50.04	49.00	11.00	12.04
Benefits settled	(1.37)	-	(5.29)	-	-
<b>Plans assets at end of the period, at fair value</b>	<b>186.99</b>	<b>126.48</b>	<b>70.04</b>	<b>23.16</b>	<b>12.04</b>

100% of plan assets are maintained with Life Insurance Corporation of India.



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Reconciliation of present value of the obligation and the fair value of the plan assets:

	Rs in Lakhs				
	As at March 31,				
	2013	2012	2011	2010	2009
Present value of the defined benefit obligations at the end of the period	190.57	122.38	81.92	39.16	13.76
Fair value of plan assets at the end of the period	186.99	126.48	70.04	23.16	12.04
Liability recorded in the balance sheet	3.58	-	11.88	16.00	1.72
Asset recorded in the balance sheet	-	4.10	-	-	-

Gratuity cost for the year:

	Rs in Lakhs	
	Year ended March 31,	
	2013	2012
Service cost	62.70	38.02
Interest cost	10.04	7.02
Expected return on plan assets	(11.10)	(7.60)
Actuarial loss	(3.75)	(3.39)
Net gratuity cost	57.89	34.05

Assumptions

	Rs in Lakhs				
	2013	2012	2011	2010	2009
Discount rate	8.25%	8.57%	7.98%	7.82%	7.00%
Expected rate of return on plan assets	8.00%	8.00%	8.00%	8.00%	7.00%
Salary escalation rate	6.00%	6.00%	6.00%	6.00%	6.00%

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors such as supply and demand factors in the employment market.

### Leave encashment

Effective April 1, 2009, the Trust has communicated the revised leave policy which permits carry forward of leave and encashment on termination. The liability is computed on actuarial basis on the gross wages for the earned leave day balance available as on March 31, 2013. The liability as at March 31, 2013 is Rs 104.44 lakhs (Previous year Rs 71.56 lakhs)

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### Provident fund and employee state insurance

The Trust has contributed Rs 319.34 lakhs and Rs 295.80 lakhs to the Provident Fund and Employee State Insurance during the year ended March 31, 2013 and March 31, 2012 respectively.

Employee costs include:

	Rs in Lakhs	
	Year ended March 31,	
	2013	2012
Salaries, bonus and honorarium	3,186.00	2,233.97
Defined contribution plan	319.34	295.80
Defined benefit plan	97.48	34.84
Total	3,602.82	2,564.61

### 2.7 Other non-current liabilities

Other Non Current Liabilities consist of the following:

	Rs in Lakhs	
	Year ended March 31,	
	2013	2012
Other payables - retention money	48.26	34.34
Total	48.26	34.34
Financial liabilities included in Other Non Current Liabilities	48.26	34.34

### 2.8 Payables

Trade and other payables consist of the following:

	Rs in Lakhs	
	As at March 31,	
	2013	2012
Creditors for capital goods	212.81	56.38
Creditors for expenses	853.65	361.61
Total	1,066.46	417.99
Financial liabilities included in payables	1,066.46	417.99

### 2.9 Other current liabilities

Other Current Liabilities consist of the following:

	Rs in Lakhs	
	As at March 31,	
	2013	2012
Salary liability	183.07	113.00
Contribution to provident and other funds	38.56	18.10
Provision for expenses	210.33	201.04
Withholding and other tax payable	19.95	4.74
Total	451.91	336.88
Financial liabilities included in other current liabilities	451.91	336.88

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2.10 Short-term provisions

Short-term provisions consist of the following: : Rs in Lakhs

	As at March 31,	
	2013	2012
Provision for employee benefits		
Compensated absences	104.44	71.56
<b>Total</b>	<b>104.44</b>	<b>71.56</b>
Financial liabilities included in Short Term Provisions	104.44	71.56

2.11 Income from donations

Income from donations comprised of: Rs in Lakhs

	Year ended March 31,	
	2013	2012
Donation in cash for mid-day meal scheme	4,376.56	4,668.66
Donation in cash towards fixed assets	357.56	300.21
Donations in kind towards fixed assets	24.29	28.97
Donations in kind – others	212.62	122.22
Donations – others	238.38	71.50
<b>Total</b>	<b>5,209.41</b>	<b>5,191.56</b>

2.12 Grant income from governments and government bodies

Income from government grants comprised of: Rs in Lakhs

	Year ended March 31,	
	2013	2012
Grant of food grains from governments and government bodies for mid-day meal scheme	1,128.27	970.35
Cash subsidies received from governments and government bodies for mid-day meal scheme	8,032.62	6,206.41
Cash subsidies received from governments and government bodies for other than mid-day meal scheme	1,204.76	943.19
<b>Total</b>	<b>10,365.65</b>	<b>8,119.95</b>

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2.13 Other income

Other Income consists of: Rs in Lakhs

	Year ended March 31,	
	2013	2012
Interest income	201.30	199.12
Liabilities no longer required written back	3.38	61.52
Profit on sale of assets, net	-	1.30
Miscellaneous income*	108.43	52.81
<b>Total</b>	<b>313.11</b>	<b>314.75</b>

\*Miscellaneous income primarily comprises of receipts from sale of scrap, bags and other waste materials.

2.14 Materials and utilities consumed

Consumption of materials comprised of: Rs in Lakhs

	Year ended March 31,	
	2013	2012
Provisions, groceries and spares consumed	7,008.42	5,553.40
Fuel	1,427.50	1,093.92
Power and lighting	246.52	192.48
<b>Total</b>	<b>8,682.44</b>	<b>6,839.80</b>

2.15 Personnel cost

Personnel cost comprised of: Rs in Lakhs

	Year ended March 31,	
	2013	2012
Salaries, wages and bonus	3060.53	2,104.66
Contributions to provident and other funds	319.34	295.80
Contract staff	428.58	340.35
Staff welfare	146.21	73.16
Honorarium to administration volunteers	76.74	90.99
<b>Total</b>	<b>4,031.40</b>	<b>2,904.96</b>



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2.16 Other operating expenses

Other operating expenses comprised of:

Rs in Lakhs

	Year ended March 31,	
	2013	2012
Repairs and maintenance	772.09	644.65
Rent and vehicle hire / parking charges	850.76	584.77
Security charges	224.86	160.07
Printing and stationery	69.18	49.74
Courier and postage	25.84	24.23
Professional and consultancy charges	222.80	281.64
Statutory audit fees	12.01	11.51
Other audit fees	45.35	35.76
Rates and taxes	23.19	16.62
Insurance	90.81	52.08
Travelling and conveyance	181.47	141.91
Communication expenses	83.83	58.98
Advertisement	5.52	11.63
Promotion and inauguration expenses	88.84	50.99
Interest and bank charges	10.57	9.86
Office expenses	21.23	34.75
Scholarship and training expenses	196.00	53.37
Loss on write off or sale of fixed assets, net	16.56	-
Write offs - Government receivables	74.43	9.75
Write offs - Other receivables	0.89	2.42
Miscellaneous expenses	30.83	46.52
<b>Total</b>	<b>3,047.06</b>	<b>2,281.25</b>

2.17 Financial risk management

The Trust's financial instruments include financial assets (cash and cash equivalents, and prepayments and other assets), and financial liabilities (payables that arise directly from operations). The Trust has exposure to following risks from its use of financial instruments:

- credit risk
- liquidity risk

This note presents information about the Trust's exposure to each of the above risks, the Trust's objective, policies and processes for measuring and managing risk.

Credit Risk:

Credit risk is the risk that a third party will default on its obligations to the Trust and therefore cause a loss. The Trust is not exposed to any material concentrations of credit risk other than its exposure to various government and government bodies. Receivable balances are monitored on an ongoing basis with the result that the Trust's exposure to non recoverability is insignificant. The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the balance sheet.

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Liquidity risk:

Liquidity risk is the risk that the Trust will encounter difficulty raising liquid funds to meet the cause of the Trust. Prudent liquidity risk management implies maintaining sufficient cash, the availability of funding through an adequate amount of committed credit facilities and the ability to raise sufficient donation income. The Trust aims to maintain its committed stream of donors and flexibility in funding by keeping committed short term loan available.

Fair Value:

Fair value is the amount for which an item could be exchanged, or a liability is settled, between knowledgeable and willing parties in an arm's length transaction. The fair values of all financial instruments are detailed below by class.

The carrying value and fair value of financial instruments by categories as at March 31, 2013 and March 31, 2012 were as follows:

Rs in Lakhs  
As at March 31, 2013  
As at March 31, 2012

Particulars	Loans and receivables	Payables	Total carrying value	Total fair value
<b>Assets:</b>				
Cash and cash equivalents	1,413.34	-	1,413.34	1,413.34
	1,263.82	-	1,263.82	1,263.82
Deposits with banks	2,709.40	-	2,709.40	2,709.40
	2,503.21	-	2,503.21	2,503.21
Prepayment and other assets	340.82	-	340.82	340.82
	207.32	-	207.32	207.32
<b>Total</b>	<b>4,463.56</b>	<b>-</b>	<b>4,463.56</b>	<b>4,463.56</b>
	3,974.35	-	3,974.35	3,974.35
<b>Liabilities:</b>				
Employee benefit obligation	-	104.44	104.44	104.44
	-	71.56	71.56	71.56
Payables	-	1,066.46	1,066.46	1,066.46
	-	417.99	417.99	417.99
Other liabilities	-	500.17	500.17	500.17
	-	371.22	371.22	371.22
<b>Total</b>	<b>-</b>	<b>1,671.07</b>	<b>1,671.07</b>	<b>1,671.07</b>
	-	860.77	860.77	860.77

## The Akshaya Patra Foundation

### 2.18 Trust funds

Trust funds of the Trust are classified based on the mandate received from the donors. Presently, the trust funds comprises of corpus fund, endowment fund, designated fund, mid-day meal fund and general fund.

#### Corpus fund

Corpus fund are donations received with specific mandate to form part of corpus of the Trust. Corpus fund can be diluted only in case of liquidation of the Trust and the donation once received towards corpus fund cannot be refunded in any other case. Further, these funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity. Accordingly, these donations are treated as unrestricted capital receipts and credited directly to corpus fund of the Trust.

#### Endowment fund

Endowment fund are donations received with specific mandate to form part of endowment fund of the Trust. These donations are generally given with a specific instruction to invest in an income generating asset like fixed deposit. Such donation are received on non-refundable basis and hence treated as capital receipt.

#### Designated fund

Donation received in cash or in kind specifically for depreciable fixed assets are recognised as designated fund. Such funds are recognised as income ratably over the useful life of the related asset.

#### Mid-day meal fund

Food grains and subsidies received from governments and government bodies and donations received in cash towards mid-day meal scheme are recognised as mid-day meal fund.

#### General fund

General fund represents the amount of accumulated income over expenditure / expenditure over income of the Trust.

#### Voting power

All the trustees of the Trust are entitled to one vote each.

#### Dissolution

The trust deed requires that, in the event of dissolution of the Trust, the assets remaining as on the date of dissolution shall be transferred to another charitable trust whose objects are similar to those of the Trust and which enjoys recognition under section 80G of the Income Tax Act, 1961 of India. The assets remaining on the date of dissolution shall under no circumstance be distributed among the trustees or the managing committee.

## The Akshaya Patra Foundation

### 2.19 Related party transactions

The Trust has identified the following entities as related parties which are trusts or societies having one or more trustees as trustees of these entities and transactions with those related parties have been disclosed below.

a. List of trusts having one or more trustees as trustees of these entities is as follows:

International Society for Krishna Consciousness (ISKCON)  
ISKCON Charities  
India Heritage Foundation ("IHF")  
Hare Krishna Movement - Vrindavan ("HKM - Vrindavan")  
Hare Krishna Movement - Jaipur ("HKM - Jaipur")  
Hare Krishna Movement - Ahmedabad ("HKM - Ahmedabad")  
Hare Krishna Movement - Hubli ("HKM - Hubli");  
Hare Krishna Movement - Bellary ("HKM - Bellary");  
Hare Krishna Movement - Chennai ("HKM - Chennai")  
Basics Foundation  
The Akshaya Patra Foundation Inc, USA ("TAPF USA")  
The Akshaya Patra Foundation Inc, UK ("TAPF UK")

b. The following is a summary of transactions by the trust with related parties:

	Rs in Lakhs	
	Year ended March 31,	
	2013	2012
Corpus fund donations received:		
- ISKCON	1.50	1.00
Cash donations received towards mid-day meal fund:		
- ISKCON	37.55	50.93
- TAPF USA	1,028.13	1,050.24
- TAPF UK	98.33	239.29
- HKM Jaipur	22.99	20.87
- HKM Bellary	4.50	0.25
- HKM Ahmedabad	-	7.62
- HKM Vrindavan	-	4.20
- HKM Chennai	-	-
Cash donations received towards fixed assets:		
- TAPF USA	301.32	135.12
- ISKCON	14.17	-
Rent and other expenses		
- ISKCON	194.20	172.61
- HKM Hubli	13.56	2.36
Purchase of provisions and groceries:		
- ISKCON Charities	1.97	2.09
- HKM Hubli	0.37	0.57
- Basics Foundation	0.05	-



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Rs in Lakhs		
	Year ended March 31,	
	2013	2012
Expense incurred on behalf of the Trust		
- ISKCON	38.99	16.13
- ISKCON Charities	0.56	-
- HKM Jaipur	2.74	3.52
- TAPF UK	-	0.10
- HKM Vrindavan	20.48	-
Expenditure incurred by the Trust on behalf of the related parties:		
- ISKCON	9.41	2.27
- HKM Vrindavan	38.18	0.02
- HKM Jaipur	5.90	4.08
- HKM Hubli	0.01	-
- TAPF UK	0.25	-

Further, the Trust uses certain land and premises of other related parties free of cost. Additionally, certain utility expenses incurred by other related parties are not cross charged to the Trust.

c. The balances receivable from and payable to related parties are as follows:

Rs in Lakhs		
	Year ended March 31,	
	2013	2012
Payables:		
- ISKCON	18.42	8.87
Prepayments and other assets:		
- HKM Jaipur	-	5.00
- HKM Vrindavan	18.00	0.02
- Basics Foundation	-	0.97
- TAPF UK	0.25	-

2.20 Operating leases

The Trust has offices, kitchen facilities and vehicles under cancellable operating lease agreements. The Trust intends to renew these lease agreements in the normal course of its business. Total rental expense under cancellable operating leases for the year ended March 31, 2013 and March 31, 2012 were Rs 850.76 lakhs and Rs 584.77 lakhs respectively.

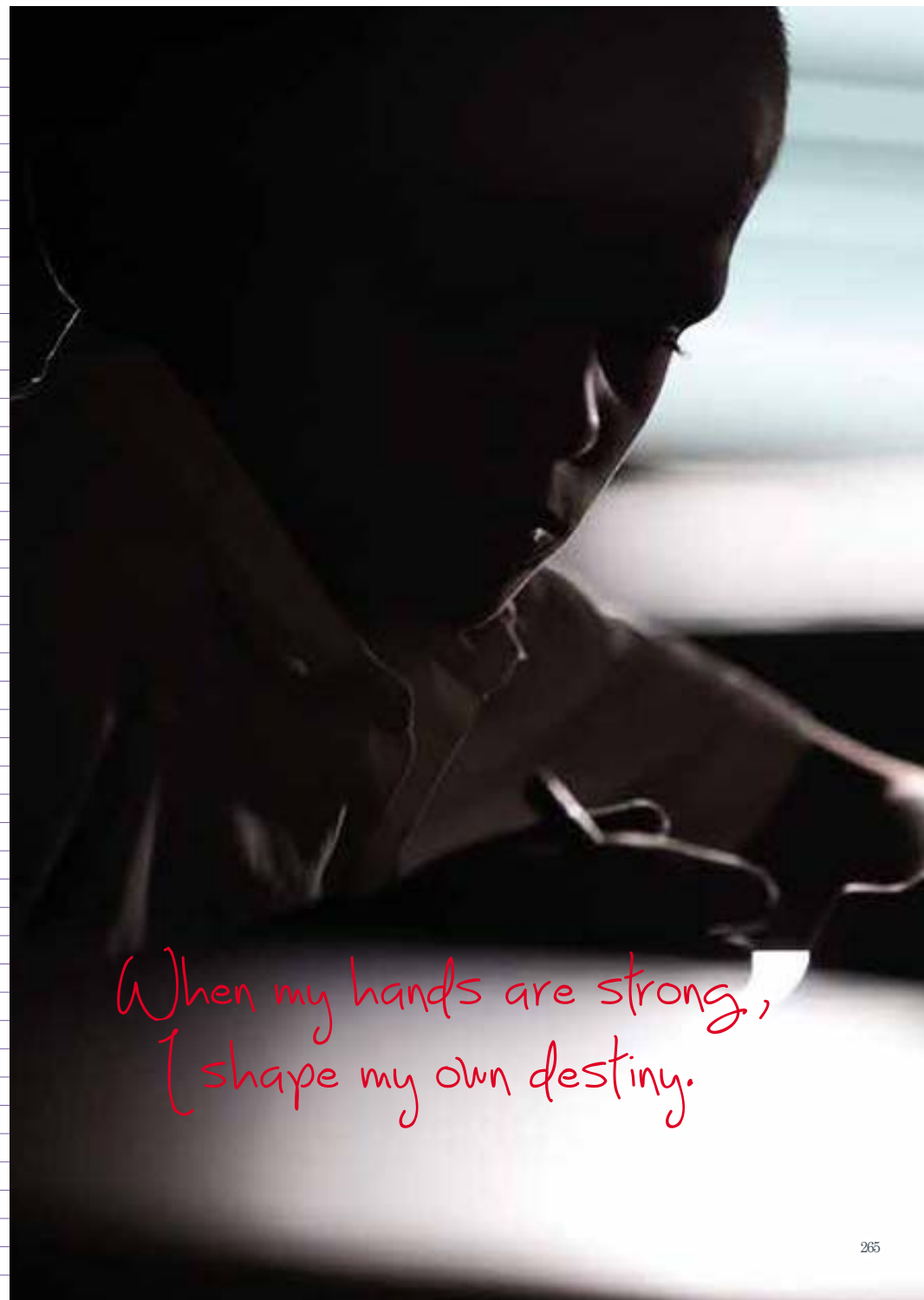
2.21 Contractual commitments

The contractual commitments, net of advances for capital expenditure were Rs 1,307.97 lakhs and Rs 906.45 lakhs, net of advances as of March 31, 2013 and March 31, 2012 respectively.

2.22 Contingencies

Outstanding Bank guarantee in respect of the guarantee given by bank in favour of others, secured by equivalent fixed deposit with bank was 150.00 lakhs as on March 31, 2013 and Nil as on March 31, 2012.

Dues not acknowledged as debt by the Trust is Rs Nil as on March 31, 2013 and Rs 2.27 lakhs as on March 31, 2012. The Trust has 6 facilities taken on rent-free basis from government bodies based on mutual verbal understanding.



When my hands are strong,  
I shape my own destiny.

**NATH ASSOCIATES**  
Chartered Accountants

433/C, 5<sup>TH</sup> Cross, 7<sup>th</sup> Block West,  
Jayanagar, BANGALORE 560082  
Ph 26765764 / 9880595018  
[bsmanjunatha@gmail.com](mailto:bsmanjunatha@gmail.com)

NA: TAPF:FC6/2012-13/ 9<sup>th</sup> August 2013

**CERTIFICATE**

We have audited the accounts related to 'Foreign Contributions' receipts and utilisation of THE AKSHAYA PATRA FOUNDATION, HK Hills, Chord Road, Rajaji Nagar, 1<sup>st</sup> Block, BANGALORE 560010, (a registered charitable Trust and having FCRA Registration No.094421037 & PAN AAATTT6468P) for the year ending 31<sup>st</sup> March 2013 and we have examined all relevant books and vouchers and certify that according to the audited accounts:

- (i) the brought forward foreign contribution at the beginning of the year was **Rs 13,59,27,856** ;
- (ii) foreign contribution of/worth **Rs 47,27,55, 228**(including interest of Rs.1,38,99,985 and credit of NEFT/RTGS transfer of Rs 27.325 ) was received by the TRUST during the year ending 31<sup>st</sup> March 2013;
- (iii) the balance of unutilised foreign contribution with the TRUST at the year end 31<sup>st</sup> March 2013 was **Rs. 18,31,24,529/-**
- (iv) Certified that the TRUST has maintained the accounts of foreign contribution and records relating thereto in the manner specified in section 19 of the Foreign Contribution (Regulation) Act, 2010 (42 of 2010) read with rule 16 of the Foreign Contribution (Regulation) Rules, 2011.
- (v) The information in this certificate and in the enclosed Balance Sheet and Statement of Receipt and Payment is correct as checked by us.

FOR NATH ASSOCIATES,  
Chartered Accountants,  
FRN . 024265



B S MANJUNATH  
Membership No F 9743  
Partner

Place: Bangalore  
Date: 9<sup>th</sup> August 2013

**NATH ASSOCIATES**  
Chartered Accountants  
433/C, 5th Cross,  
7th Block West, Jayanagar,  
Bangalore-560 082.

THE AKSHAYA PATRA FOUNDATION  
HK Hill, Chord Road, Rajajinagar, Bangalore - 560 010  
FOREIGN CONTRIBUTION

FCRA Registration No: 094421037

Receipts & Payments as at 31st March 2013

	Schedule	31 Mar 2013	31 Mar 2012
<b>Opening Balance</b>			
Investment in fixed deposit		1,228.53	583.10
Balance with Axis Bank		130.75	12.66
		<b>1,359.28</b>	<b>595.76</b>
<b>Add : Receipts</b>			
Donations received into Foreign Contribution Remittance Account during the year	A	3,229.27	2,232.00
Interest on FD		139.00	78.13
		<b>4,727.55</b>	<b>2,905.89</b>
<b>Less : Payments</b>			
<b>Welfare of Children :</b>			
Utilisation of materials and other utilities	B	552.03	613.15
Personnel Cost	C	487.37	259.84
General Expenses	D	608.83	318.16
Loans and advances	E	42.55	1.00
Income taxes paid	F	5.46	2.79
Purchase of fixed assets	G	1,200.06	351.67
		<b>2,896.30</b>	<b>1,546.61</b>
Closing Balance		<b>1,831.25</b>	<b>1,359.28</b>
<b>Represented By</b>			
Investment in fixed deposit		1,765.39	1,228.53
Balance with Bank		65.86	130.75
		<b>1,831.25</b>	<b>1,359.28</b>

The Schedules referred to above form an integral part of the Receipts & Payments Account

As per our audit report of even date.  
for Nath Associates  
Chartered Accountants  
Firm Registration No: 024265



B S Manjunath  
Partner  
Membership No. F9743

Place : Bangalore  
Date : 9 August 2013

**NATH ASSOCIATES**  
Chartered Accountants  
433/C, 5th Cross,  
7th Block West, Jayanagar,  
Bangalore-560 082.

for The Akshaya Patra Foundation

*(Signature)*  
Chanchalpathi Dasa  
Vice Chairman

Place : Bangalore  
Date : 9 August 2013



THE AKSHAYA PATRA FOUNDATION  
 ILK Hill, Chord Road, Rajajinagar, Bangalore - 560 010  
 FOREIGN CONTRIBUTION

FCRA Registration No: 094421037

Balance Sheet as on 31st March 2013

Schedule	Amount Rs in Lakhs	
	31 Mar 2013	31 Mar 2012
<b>Sources of Funds</b>		
Asset Fund	1,616.88	752.79
Designated Fund	1,111.11	660.83
General Fund	790.06	713.63
	<u>3,518.05</u>	<u>2,127.25</u>
<b>Application of Funds</b>		
<b>Fixed Assets</b>		
Opening Balance	1,808.29	1,456.61
Additions during the year	1,200.06	351.67
	<u>3,008.35</u>	<u>1,808.29</u>
Less: Accumulated Depreciation	1,391.47	1,055.49
Net Block	1,616.88	752.79
<b>Other Advances</b>		
Investment in fixed deposit	69.93	15.18
Balance with Bank	1,765.39	1,228.53
	<u>65.86</u>	<u>130.75</u>
	<u>3,518.05</u>	<u>2,127.25</u>

The schedules referred to above form an integral part of the balance sheet

As per our audit report of even date,  
 for Nath Associates  
 Chartered Accountants  
 Firm Registration No: 02426S



*S.S. Manjunath*  
 Partner  
 Membership No. F9743

Place : Bangalore  
 Date : 9 August 2013

**NATH ASSOCIATES**  
 Chartered Accountants  
 433/C, 5th Cross,  
 7th Block West, Jayanagar,  
 Bangalore-560 082.

for The Akshaya Patra Foundation

*Chanchalagathi Dasa*  
 Chanchalagathi Dasa  
 Vice Chairman

Place : Bangalore  
 Date : 9 August 2013

THE AKSHAYA PATRA FOUNDATION  
 ILK Hill, Chord Road, Rajajinagar, Bangalore - 560 010  
 FOREIGN CONTRIBUTION

FCRA Registration No: 094421037

Statement of Income and Expenditure - F C R Account - for the year ending 31 Mar 2013

Schedule	Amount Rs in Lakhs	
	31 Mar 2013	31 Mar 2012
<b>Income</b>		
Donations income from foreign contributions	1,914.90	1,686.54
Interest on FD	145.74	87.24
	<u>2,060.64</u>	<u>1,773.78</u>
<b>Expenditure</b>		
Materials and utilities consumed	552.03	613.15
Personnel cost	487.37	259.84
Depreciation and amortization	335.98	249.71
Other operating expenses	608.83	318.16
	<u>1,984.21</u>	<u>1,440.86</u>
Excess of income over expenditure	76.43	332.92
Balance in income and expenditure account brought forward	713.63	380.71
Balance carried forward	<u>790.06</u>	<u>713.63</u>

As per our audit report of even date,  
 for Nath Associates  
 Chartered Accountants  
 Firm Registration No: 02426S



*S.S. Manjunath*  
 Partner  
 Membership No. F9743

Place : Bangalore  
 Date : 9 August 2013

**NATH ASSOCIATES**  
 Chartered Accountants  
 433/C, 5th Cross,  
 7th Block West, Jayanagar,  
 Bangalore-560 082.

for The Akshaya Patra Foundation

*Chanchalagathi Dasa*  
 Chanchalagathi Dasa  
 Vice Chairman

Place : Bangalore  
 Date : 9 August 2013

The Akshaya Patra Foundation

Schedules to the Accounts

Amount Rs in Lakhs  
31-Mar-13                      31-Mar-12

**Schedule A - Donations received through Foreign Contribution Account during the year**

Donations received from	31-Mar-13	31-Mar-12
India	358.85	416.97
Singapore	1.87	212.59
United Kingdom	108.24	235.00
United States of America	2,748.34	1,328.96
Hong Kong	0.34	17.82
Others	11.63	20.66
	<u>3,229.27</u>	<u>2,232.00</u>

**Schedule B - Utilisation of material and other utilities**

Consumption of materials and utilities as per income and expenditure account	552.03	613.15
	<u>552.03</u>	<u>613.15</u>

**Schedule C - Personnel Cost**

Personnel cost as per the income and expenditure account	487.37	259.84
	<u>487.37</u>	<u>259.84</u>

**Schedule D - General expenses**

Other operating expenses as per income and expenditure account	608.83	318.16
	<u>608.83</u>	<u>318.16</u>

**Schedule E - Loans and advances**

Change in salary advances	-	-
Change in deposits	42.55	1.00
	<u>42.55</u>	<u>1.00</u>

**Schedule F - Income taxes paid**

Change in advance tax	5.46	2.78
	<u>5.46</u>	<u>2.78</u>



The Akshaya Patra Foundation

Schedules to the Accounts

Schedule G - Fixed Assets

Amount Rs in Lakhs

Assets	Gross Block			Accumulated Depreciation				
	As at 1-Apr-12	Additions during the year	Deductions during the year	As at 31-Mar-13	As at 1-Apr-12	Additions during the year	Deductions during the year	As at 31-Mar-13
Land	-	-	-	-	-	-	-	-
Buildings	536.66	666.68	-	1,203.34	103.45	58.00	-	161.45
Lease Hold Improvements	-	-	-	-	-	-	-	-
Kitchen and related equipment	414.73	236.93	-	651.66	292.98	102.56	-	395.54
Office Equipment	9.70	20.30	-	30.00	3.75	6.09	-	9.84
Computer equipment	55.99	32.09	-	88.08	30.68	20.79	-	51.47
Furniture and fixtures	11.75	5.26	-	17.01	5.82	2.37	-	8.19
Vehicles	502.12	162.54	-	664.66	358.38	113.52	-	471.90
Distribution vessels	277.34	76.26	-	353.60	260.43	32.65	-	293.08
Intangible asset	-	-	-	-	-	-	-	-
<b>Total</b>	<b>1,808.29</b>	<b>1,200.06</b>	<b>-</b>	<b>3,008.35</b>	<b>1,055.49</b>	<b>335.98</b>	<b>-</b>	<b>1,391.47</b>
<i>Previous Year</i>	<i>1,456.61</i>	<i>351.67</i>	<i>-</i>	<i>6,016.69</i>	<i>805.78</i>	<i>249.71</i>	<i>-</i>	<i>1,055.49</i>





**The Akshaya Patra Foundation**

**Schedules to the Accounts**

*Amount Rs in Lakhs*  
For period ended  
31-Mar-13      31-Mar-12

**Schedule H - Loans and advances**

Deposits	44.95	2.40
Interest accrued but not due	15.84	9.10
Advance Taxes	9.14	3.68
	<u>69.93</u>	<u>15.18</u>

**Schedule I - Materials and utilities consumed**

Provisions and groceries	512.99	585.54
Fuel	32.18	26.07
Power, Lighting and Water	6.86	1.54
	<u>552.03</u>	<u>613.15</u>

**Schedule J - Personnel cost**

Salaries and wages	444.39	216.44
Contribution to Provident Fund	32.36	42.08
Contribution to ESI	7.39	-
Staff welfare	1.40	0.27
Volunteers expenses	1.83	1.05
	<u>487.37</u>	<u>259.84</u>

**Schedule K - Other operating expenses**

Repairs & Maintenance	27.75	12.81
Rent	101.41	51.26
Security charges	6.38	9.91
Printing & Stationery	10.11	9.09
Courier & Postage Charges	13.12	11.43
Professional Charges	243.18	109.65
Audit Fees	4.31	20.33
Insurance	12.86	0.76
Travelling & Conveyance expenses	52.89	13.49
Communication Expenses	46.37	10.75
Promotion & Inauguration expenses	10.03	4.04
Office Expenses	8.51	17.01
Scholarship and training expenses	67.29	42.45
Interest & Bank Charges	1.61	2.52
Other expenses	3.01	2.66
	<u>608.83</u>	<u>318.16</u>



## LOOKING AHEAD



98.88%, 95.04%, 94.40%, 93.12%, 90.88%, 89.60%... these are not mere numbers. This is a reflection of the sincerity, determination and willpower of numerous children who hail from humble backgrounds. It's the mirror image of what each child aspires to be! These are the many silent promises that were lived!

From these achievements, we draw our motivation to continue being the vital connection between food and education; and tread forward with further enthusiasm and zeal. This Annual Report brought across to you the achievements and developments of the past year. It also presented to you the future plans of the Foundation. In the plans, it becomes evident that there is no time to take a pause. There are many more aspirations to be nourished. To achieve this, we will strategically plan our expansions, keeping in mind the sustainability of the programme not only in the locations we are currently serving in but also where we will begin to serve.

Sustainability requires real resources in terms of finance, community participation and social responsibility. We are proud to say that the Central Government and all State Governments, along with our well-wishers, supporters and stakeholders are the strength that enable us to serve the mid-day meal to 1.3 million children every day. We believe that with the continued support of the Government of India and all the State Governments, donors, volunteers, and society, providing 'unlimited food for education' to 5 million children by 2020 is an achievable dream.

On behalf of millions of children, I thank each one of you for being with us and inspiring us to move forward. I also take this opportune moment to welcome new members to support our growing movement and partake in the constructive cause of building the nation with healthy and educated generations.

We welcome you to join us in this momentous cause.  
Let us together nourish and educate our children.  
Let us together build a promising future for the nation.

T.V. MOHANDAS PAI  
Independent Trustee

## THE AKSHAYA PATRA NETWORK

State	Name of Unit President	Branch	Address	Landline	Branch Auditors
ANDHRA PRADESH	Satyga Gaaura Chandra Dasa	Hyderabad	#12, Phase-3, Near-ESI Hospital, IDA, Patancheru, Hyderabad, Pin - 502319, ANDHRA PRADESH	08455-246333	Brahmayya & Co.
	Nishinchana Bhaktia Dasa	Vishakhapatnam	Plot 57&58, B-Block, Auto Nagar, Vishakhapatnam - 530012 ANDHRA PRADESH	0891-6467744	Brahmayya & Co.
	Janardhana Dasa	Guwahati	Village Numaltijala, Mouza Sila, Sidarti Gopha, N.H - 31, Amingaon, Guwahati - 781031 ASSAM	0361-2680010	S.S Kathari Mehta & Co.
CHHATTISGARH	Vyomapada Dasa	Bhilai	Old Dairy Building Behind Gurudwara Sector - 6, Bhilai - 490006, CHHATTISGARH	0788-2223639	Brahmayya & Co.
	Jagannohan Krishna Dasa	Gandhinagar	B / 152-53, SECTOR-25 GIDC Gandhinagar - 382044 GUJARAT	079-23287304	S.S Kathari Mehta & Co.
GUJARAT	Jagannohan Krishna Dasa	Vadodara	Plot No. 42, Nr. Citizen Society, Opp. Sevashram Society, Hari Nagar-Gotri Road, Vadodara - 392 033, GUJARAT	0265-2388659	S.S Kathari Mehta & Co.
	Jagannohan Krishna Dasa	Surat	Plot No.55, Bhagyodaya Industrial Road, Behind D P World Mall, Near Saptarshi Row House, Aai Mata Chowk, Magorb to Dumbhal Road, Surat-395010, GUJARAT	092238002566	S.S Kathari Mehta & Co.
	Chanchalpathi Dasa	Bangalore - H.K Hill	Hare Krishna Hill, W.O.C Road, Rajajinagar, Bangalore - 560 010, KARNATAKA	080-23471956	Brahmayya & Co.
KARNATAKA	Chanchalpathi Dasa	Bangalore - Vasanthapura	8th Mile, Doddabhalasandra Village, Kannanpura Road, Bangalore - 560 062, KARNATAKA	080-23471956	Brahmayya & Co.
	Chanchalpathi Dasa	Bellary	Sandur Bellary Road, Shankar Guada Colony, Torangathi, Bellary Dist. Pin Code: 583215, KARNATAKA	0839-5256655	Brahmayya & Co.
	Rajeev Lochana Dasa	HUBLI	Behind KSPC office Hubli- Dharwad Road, RAYAPUR Dharwad - 580009, KARNATAKA	0836-2350585	Brahmayya & Co.
	Karunya Sigar Dasa	Mangalore	C/o ISKCON, Arya Samaj Road Balamatta, Mangalore - 575003, KARNATAKA	0824-2410722	Brahmayya & Co.
	Jai Chaitanya Dasa	Mysore	18th Cross, sy. No-31 Jayanagar, Mysore - 570014, KARNATAKA	0821-2500582	Brahmayya & Co.



State	Name of Unit President	Branch	Address	Land Line	Branch Auditors
ODISHA	Achyutha Krishna Dasa	Puri	Balagandi, Grand Road, Puri - 750001, ODISHA	0675-2224543	S.S Kohari Mehta & Co.
	Achyutha Krishna Dasa	Nayagarh	Blapur Block Nayagarh - 752063, ODISHA	0675-2224243	S.S Kohari Mehta & Co.
RAJASTHAN	Ratnangada Govinda Dasa	Jaipur	C6 - C 11, Mahal, Yogna, Goner Road, Jagatpura, Jaipur, RAJASTHAN	0141-3073333	S.S Kohari Mehta & Co.
	Ratnangada Govinda Dasa	Baran	Irrigation Colony, Sichai Vibhag, Bhananagarh, RAJASTHAN	0141-2707947	S.S Kohari Mehta & Co.
	Jaganmohan Krishna Dasa	Nathdwara	Ganesh Tekri Road, Tahsil Nathdwara - 313301 Dist Rajasmand, RAJASTHAN	079-23287304	S.S Kohari Mehta & Co.
TAMIL NADU	Chitranga Chaitanya Dasa	Chennai	63, Devendra Nagar, 1st Seaward Road, Vahnicki Nagar, Thiruvannamiyur-600041 Chennai, TAMIL NADU	044-24455100	Brahmayya & Co.
UTTAR PRADESH	Suryakta Narasimha Dasa	Vrindavan	Gopal Garh, Chhatikara Road Vrindavan, Mathura District-281121, UTTAR PRADESH	0565-2600541	S.S Kohari Mehta & Co.

#### Resource Mobilisation Offices

Contact person: Binati Schandani  
Country Director- Resource Mobilisation,  
The Akshaya Patra Foundation,  
email: binati.s@akshayapatra.org  
Mobile: +91 9898081919

#### Ahmedabad

The Akshaya Patra Foundation  
C-708 , Titanium Square, S.G Highway  
Thaltej Cross Roads, Ahmedabad-380054  
Phone: 079 - 6605 8600

#### Hyderabad

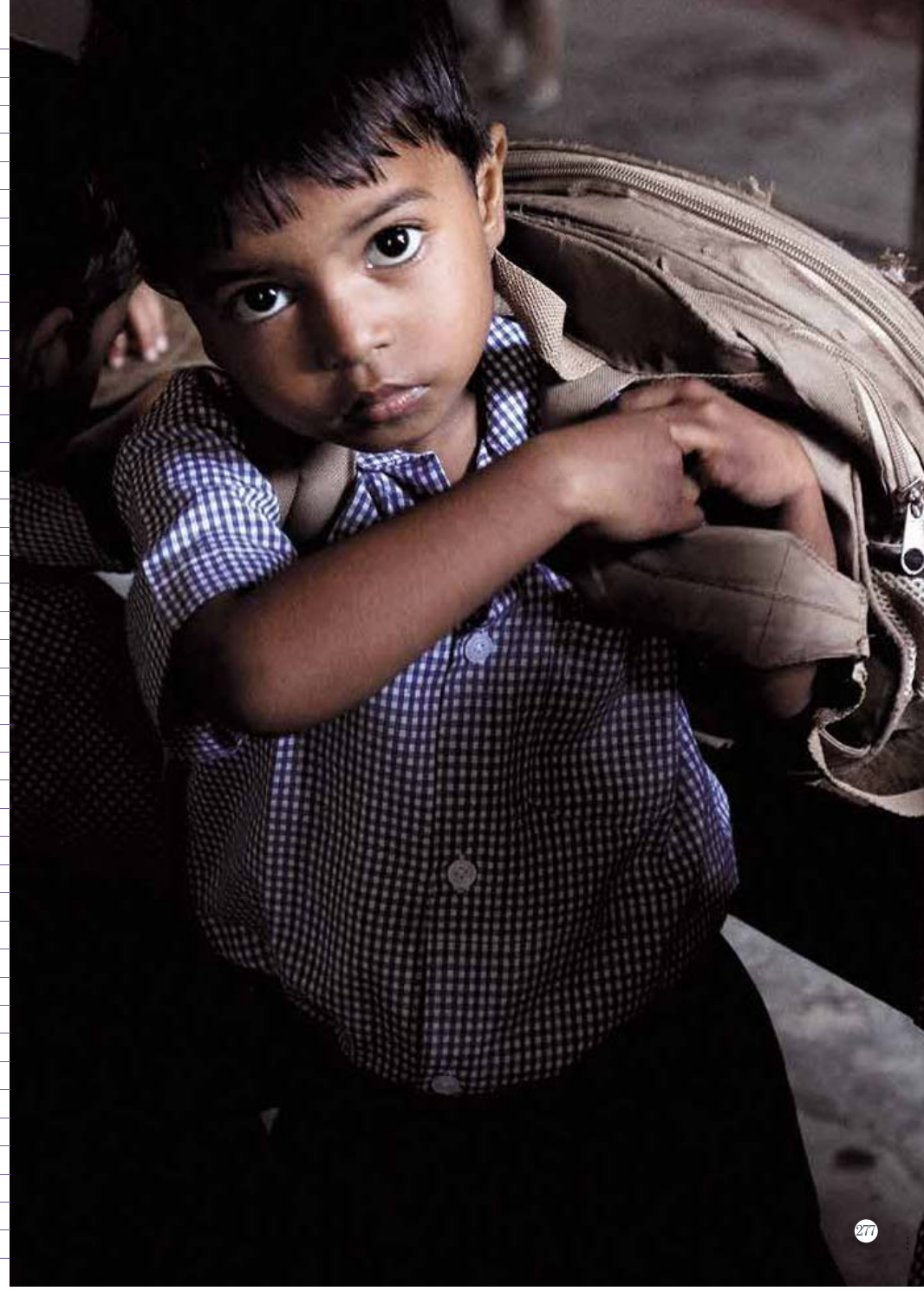
The Akshaya Patra Foundation,  
Plot No.II, Kesari Nilayam  
Picket - Secunderabad, Hyderabad

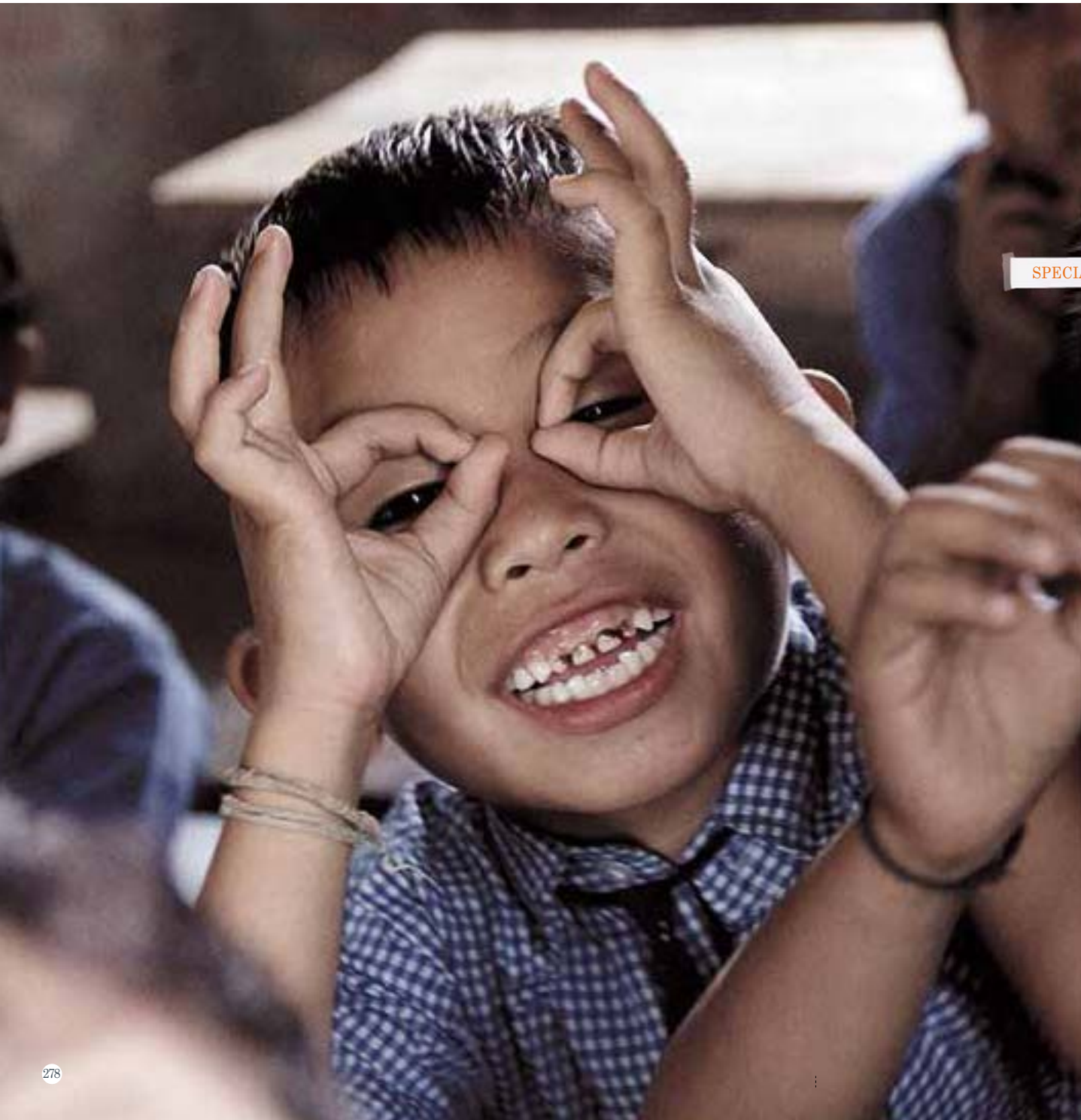
#### Gurgaon

The Akshaya Patra Foundation  
Office No.821, Galleria Complex,  
DLF City IV, Gurgaon

#### Mumbai

The Akshaya Patra Foundation  
C/o Shroden India Pvt. Ltd,  
411, 4th floor, Dheeraj Heritage,  
S.V. Road, Opp. Milan Sibusacy  
Santa Cruz West, Mumbai-400054





SPECIAL THANKS TO:

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SUBHASH KOPPULA  
YUKTI TODI

**PIC**centrix DIVIN SIMAKURTI

**ta** SINDHUR REDDY

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*For printing this Annual Report*



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*Conceived and designed by*

**J W T**





*Thank you....*



***The Akshaya Patra Foundation***

*Regd Office:*

*H. K. Hill, Chord Road*

*Bangalore - 560 010, India*

*Head Office:*

*No.72, 3rd Floor, 3rd Main,*

*1st & 2nd Stage, Yeshwantpur Industrial Suburb,*

*Rajajinagar, Ward No.10*

*Bangalore - 560 022, India*

*Ph: 91-80-30143400/23471956/23578346*

*Fax: 91-80-23578626*

*E-mail: infodesk@akshayapatra.org*

*www.akshayapatra.org*

*Toll-free No: 1800- 425- 8622*



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