



for a better, brighter tomorrow

ANNUAL REPORT 2019-20

HOPE

Hope preserves optimism for a better, brighter tomorrow. Despite uncertain times provoking despair, we always believe that the next day will usher in a new dawn.

For the last two decades, we have been nurturing aspirations and energising millions of smiles through the transformative power of a hot, nutritious meal. With the same commitment and perseverance, we also continue to direct our efforts in bringing relief to people during adversities by ensuring food security. It reflects our sole purpose—to be in service of the nation.

Though times may change, our resolve to serve the people in need will never falter. With unwavering commitment and dedication, we will come together to serve humanity. And, that is the foundation of 'Hope'.

A Story of
Compassion

One day, while looking out of a window in Mayapur, a small hamlet near Calcutta, HDG Srila Prabhupada saw a group of children fighting with stray dogs over scraps of food. Deeply moved by the incident, he directed his followers to ensure that no one within a ten-mile radius of his centre goes hungry. His resolve inspired the genesis of The Akshaya Patra Foundation and its vision, 'No child in India shall be deprived of education because of hunger.'

His Divine Grace
A.C. Bhaktivedanta Swami Prabhupada



Chairman's Message

As the country came to a standstill due to the COVID-19 pandemic, Akshaya Patra adapted to the role of mobilising and providing nation-wide food relief. With schools temporarily closed, we redirected our efforts to provide cooked meals and food relief kits with essential groceries to vulnerable communities across states.

While times may continue to change, a fundamental need will never change—food. Our aspiration through every endeavour, from PM-POSHAN (formerly the Mid-Day Meal Scheme) to relief feeding efforts, has been to fulfil this very intrinsic need. Your contributions to our endeavour have profoundly shaped our journey to bring hope in the lives of all our beneficiaries.

I believe that as people, we will always hold a collective responsibility to work for those who are in need. The resolve to serve those sections of the society that are most susceptible to hunger has been felt strongly with the pandemic gripping all tiers of our country. For us, this spirit of solidarity manifested in the form of individuals and corporate donors, partners, other not-for-profits, and Government agencies. It is their steadfast support that enabled us to serve over 23.82 crore meals to distressed communities, such as homebound migrant labourers, daily-wage workers, rough sleepers, and others, across 22 states and five union territories as of 31st March, 2022.

**We will always
hold a collective
responsibility to
work for those
who are in need**

Our larger purpose is to serve people, and we continue to pursue initiatives to provide food to vulnerable populations. We provide freshly cooked meals to pregnant and nursing women in Anganwadis, the working class, including daily wagers, rickshaw pullers, factory workers, and others, through various feeding initiatives. Apart from these feeding programmes, we have been undertaking food relief efforts in several locations to help communities affected by crises such as natural disasters and the COVID-19 global pandemic.

Over the years, our zeal to serve mid-day meals to children also brought with it opportunities to constantly evolve through innovation. Our network of kitchens enables us to provide wholesome meals to our beneficiary children and simultaneously, serves as the nerve centre of our food relief efforts.

The COVID-19 pandemic has significantly altered our lives for a time well into the future. However, it has also brought to the fore a facet of humanity that has helped us tide through this unprecedented time—resilience. And I am optimistic that we will continue to join forces and impact the lives of people.

From a fledgling initiative that was started by feeding a few thousand children in one city, Akshaya Patra became a social movement. In these 21 years of service, we have grown in our capacity as an implementing partner of the most strategic national child nutrition programme, serving meals to over 1.8 million children every school day. We stand committed to proactively working with the Government to serve children and communities.

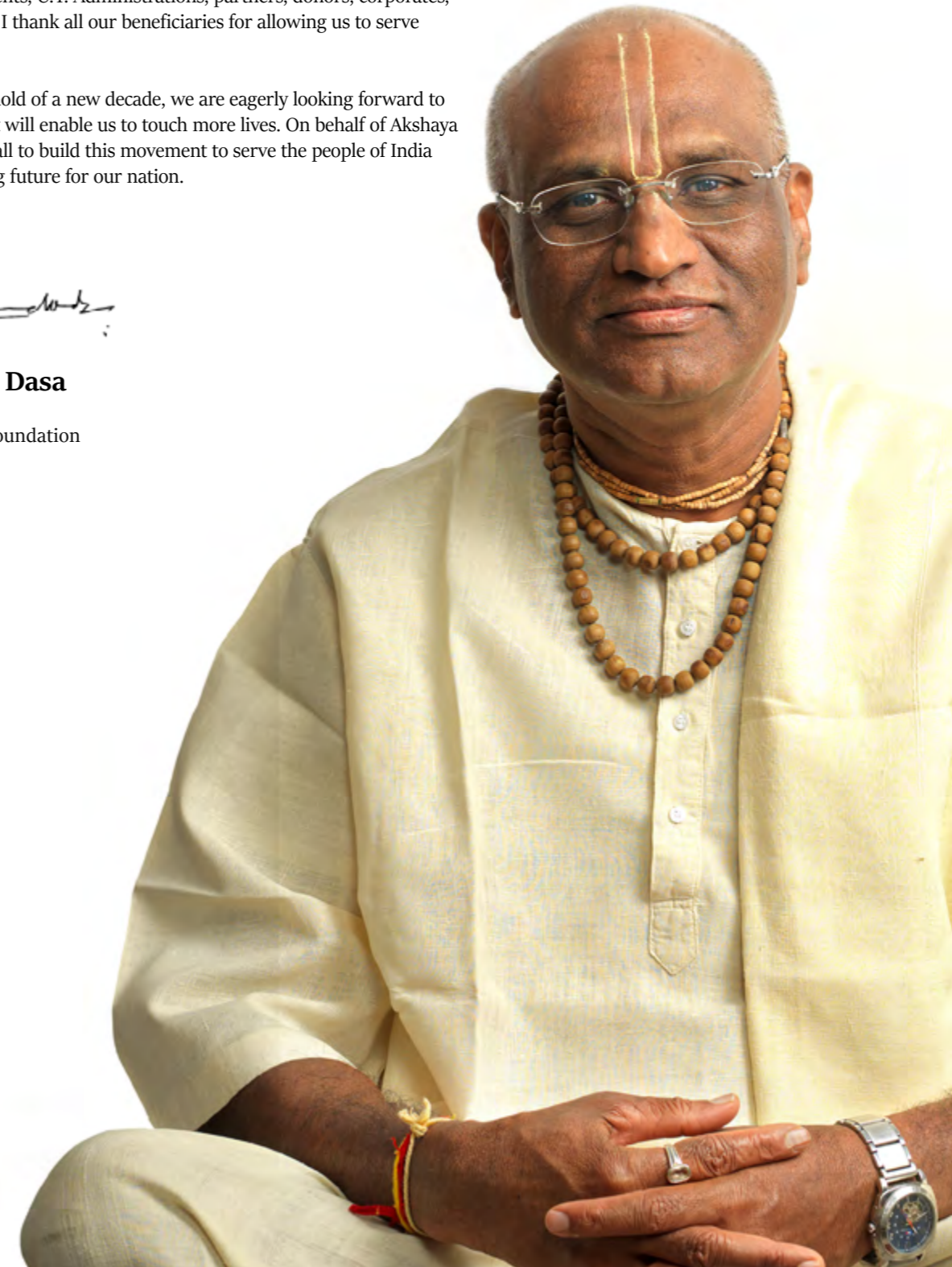
We have been able to explore new paths to reach out to more people and strengthen food security measures, owing to the unremitting support from our stakeholders. I offer my deepest gratitude to the Ministry of Education (formerly the Ministry of Human Resource Development), Government of India, State Governments, U.T. Administrations, partners, donors, corporates, and our well-wishers. I thank all our beneficiaries for allowing us to serve them.

Standing at the threshold of a new decade, we are eagerly looking forward to more possibilities that will enable us to touch more lives. On behalf of Akshaya Patra, I welcome you all to build this movement to serve the people of India and shape a promising future for our nation.

Sincerely,



Madhu Pandit Dasa
Chairman
The Akshaya Patra Foundation



Hope: An Outline

Akshaya Patra has had an eventful year, strengthening its programmes and increasing its reach to more beneficiaries through its various feeding initiatives and adapting to the need of the hour during the COVID-19 pandemic to bring food relief to vulnerable communities across India.

‘Hope’ captures the organisation’s workings in FY 2019-20, its current efforts, and the direction it is moving towards.

The first section, ‘Organisational Overview’ will give you a glimpse of our various feeding programmes along with a representation of our reach across the country. From Akshaya Patra’s role as an implementing partner for PM-POSHAN to its COVID-19 relief feeding efforts, it is the constant support that we have received from the Government of India, State Governments, and U.T. Administrations that has empowered us to serve people. The ‘Government and Akshaya Patra’ sub-section will explore this effective public-private partnership and how it has enabled us to progress in all our efforts. Also included in this section is the ‘Abridged Financials’ of FY 2019-20 and a timeline of the organisation’s key milestones over the past two decades.

adapting to the need of the hour during the COVID-19 pandemic to bring food relief to vulnerable communities

The second section, ‘The Foundation’ brings you the structure of the organisation and introduces you to our Board members, Consultative Council, and Management Council. We recognise and appreciate all our stakeholders in an independent sub-section here.

Akshaya Patra strives to ensure transparency and accountability in all its processes. In keeping with this aim, the IGAAP and FCRA financials have been published in the third section.

The fourth section, ‘Initiatives’ elaborates Akshaya Patra’s COVID-19 food relief efforts, which began when the country first went into lockdown. During the pandemic, the organisation aided the Government’s efforts to help the vulnerable populations by using its kitchens to provide them cooked meals and distributing food relief kits with essential groceries. This section will also talk about our breakfast initiative in Chennai and the parts and processes that make an Akshaya Patra meal.

The ‘Trustees’ Report’, covering the workings of the organisation in detail, is a part of the fifth section of this Annual Report. The Foundation spent 92% of the total outlay on mid-day meal feeding, 7% on other feeding programmes, and 1% on other programmes. This section also includes Akshaya Patra’s significant events and the awards that we have won this year. ‘Our Collaborations’ talks about the impetus that is added to our work by our partnerships with corporates, individuals, agencies, and other not-for-profits.

The ‘Management Discussion and Analysis’ in the sixth section—‘Strategy’, discusses Akshaya Patra’s current operations, plans for the upcoming financial year, and long-term strategic plans.



The final part of this report will give you an introduction to Akshaya Patra’s leadership and detail the location of all its units across India.

Woven through ‘Hope’ are stories of our beneficiaries from cities far and wide where we serve. Going from one page to another, we hope that this Annual Report brings you closer to all our endeavours and encourages you to join our movement to bring hope in the lives of all our beneficiaries.



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Organisational Overview

*Essence of Akshaya Patra
Government and Akshaya Patra
Our Reach
Governance Model
Our Identity
Abridged Financials
Twenty One Years of Service*

Essence of Akshaya Patra

Our Vision

'No child in India shall be deprived of education because of hunger'

Our Values

- Compassion
- Integrity
- Quality
- Synergy
- Trustworthiness
- Devotion

Our Mission

'To feed 5 million children by 2025'

Social Initiatives

- After-class tuitions
- Life skills programmes
- Community health camps
- Scholarship programmes
- Health check-up camps

Whom We Serve

We serve the children of Government and Government-aided schools across India

Other Feeding Initiatives

- Anganwadi feeding
- Feeding expecting and lactating mothers
- Feeding programmes in special schools
- Feeding runaway children
- Feeding programmes for old-age homes
- Feeding the homeless
- Disaster relief
- Other food assistance

Our Programme

The Akshaya Patra Foundation started implementing the school lunch initiative in June 2000. What started with 1,500 children in five Government schools of Bengaluru, Karnataka, has now evolved into an efficient programme with over 1.8 million beneficiaries across 13 states and one union territory

Our Purpose

To provide a wholesome and nutritious meal every school day to children, thereby contributing to eliminate classroom hunger, promote education, and develop confident citizens for the nation

A Successful Public-Private Partnership

Akshaya Patra implements PM-POSHAN in partnership with the Government of India, State Governments, and U.T. Administrations. In addition, corporate houses and individual donors extend their generous support to our cause, helping us achieve the full potential of this programme. A synergy of various entities coming together for a common goal has made our public-private partnership an effective model



One class at a time
One more lesson
One more school day
And a child moves closer
to a singular aspiration



Government and Akshaya Patra

The Akshaya Patra Foundation is immensely grateful to the Ministry of Education, Government of India, State Governments, U.T. Administrations, and civic authorities for their valued support and encouragement in implementing PM-POSHAN. Under the aegis of the Government, Akshaya Patra has been functioning as the implementing arm of the Government's flagship programme for two decades. We extend our deepest gratitude for the continued belief in the working of the Foundation.

The year 2003 marked the beginning of this resourceful public-private partnership, as we collaborated with the Government of Karnataka to implement *Akshara Dasoha*. Over the years, we forged more such partnerships and extended our services to various other states, from Gujarat to Assam and Uttar Pradesh to Tamil Nadu. This was largely possible because of the sustained support from the Government of India and various State Governments and U.T. Administrations. The collaborative effort has since developed into the perfect underpinning of this school feeding programme, enabling us to provide nutritious, hygienic, safe, and tasty meals to over 1.8 million children every school day and contribute to the Government's efforts to address classroom hunger.

The support from the Government of India has come in various forms, ranging from grants and subsidies to permissions and authorisations through various agencies and departments, and bolstered the efficiency of the programme. The Food Corporation of India (FCI) and the Food and Civil Supplies Corporations have warranted timely procurement of food grains year after year. This, along with assistance in the form of grants and subsidies, has added to the sustainability critical to the school feeding programme.

The Ministry of Home Affairs has accorded permission to collect overseas donations under the Foreign Contribution Regulation Act (FCRA), 1976, thereby boosting our resource mobilisation efforts. These authorisations have been pivotal in instilling in us, the confidence that only comes with financial sustainability.

In the year 2019-20, the contribution from the Government for Akshaya Patra's school feeding programme under PM-POSHAN was ₹24,817.96 lakhs vis-à-vis the total income of ₹58,639.62 lakhs.

Akshaya Patra has always been appreciative of the Government's efforts to strengthen the PM-POSHAN Programme. On our part, we will continue to furnish the requisite FCRA returns in a timely manner.

Akshaya Patra serves as a member of the National Steering-cum-Monitoring Committee (NSMC) for PM-POSHAN. We consider it an honour to be on this Committee, as it allows us to contribute to the programme at the policy level by sharing valuable insights about the workings of the flagship initiative that we have garnered over the course of implementing it. We will continue to offer policy advice to the Government to further develop the school feeding programme by focusing on areas such as programme implementation, impact assessment, and mobilisation of communities.

We are proud to be one of the implementing partners of the largest school feeding programme in the world and work with the Government of India, State Governments, and U.T. Administrations to provide a social safety net for millions of children belonging to vulnerable sections of society. While the school feeding programme has been our key initiative, our partnership with the Government goes well beyond it. With the commitment to serve the underserved, this partnership has also been channelised to serve people from vulnerable communities in the form of subsidised feeding programmes and relief feeding efforts in times of adversity.

We have always strived to use the spare capacity of our kitchens for social feeding initiatives. Through the *Akshaya Kalewa* programme, we provide evening meals to the underserved communities at a nominal cost, in collaboration with the municipal corporations of Jaipur and Ajmer in Rajasthan. We have also undertaken relief feeding in association with the Government to help those affected by adversities, ranging from floods (Gorakhpur, Uttar Pradesh and Alappuzha, Kerala) to droughts (Ballari, Karnataka and Nathdwara, Rajasthan). More recently, we supported the Government's efforts to help those affected by the COVID-19 outbreak through food assistance.



While the school feeding programme has been our key initiative, our partnership with the Government goes well beyond it

We are grateful to the Government of India and the State Governments of Karnataka, Uttar Pradesh, Rajasthan, Odisha, Gujarat, Andhra Pradesh, Chhattisgarh, Assam, Telangana, Maharashtra, Tripura, National Capital Territory of Delhi, Tamil Nadu, and Uttarakhand, and the U.T. Administrations of Dadra & Nagar Haveli and Daman & Diu and Puducherry, for their continued support over the years. We are also thankful to Shri Ramesh Pokhriyal, Minister of Education, and Smt Smriti Zubin Irani, Minister of Women and Child Development, for their guidance and assistance.

We look forward to the Government's continued support and hope to strengthen this public-private partnership further to ensure that we touch the lives of more people in the future.

Partnerships with State Governments and U.T. Administrations

Akshaya Patra extends its gratitude to the Ministry of Education (formerly the Ministry of Human Resource Development or MHRD), Government of India, and the State Governments and U.T. Administrations.

 Government of Andhra Pradesh	 Government of Assam	 Government of Chhattisgarh	 U.T. Administration of Dadra & Nagar Haveli and Daman & Diu
 Government of NCT of Delhi	 Government of Gujarat	 Government of Jharkhand	 Government of Karnataka
 Government of Maharashtra	 MINISTRY OF EDUCATION GOVERNMENT OF INDIA	 Pradhan Mantri Poshan Shakti Nirmam (PM POSHAN)	 Government of Odisha
 Government of Puducherry	 Government of Rajasthan	 Government of Tamil Nadu	 Government of Telangana
 Government of Tripura	 Government of Uttar Pradesh	 Government of Uttarakhand	

The Foundation hopes to continue its endeavours and build efficient partnerships with the Government to serve more people.

Note - The list of states is in an alphabetical order. Data as of 31st March, 2022



Our Reach

ANDHRA PRADESH

LOCATIONS	CHILDREN	SCHOOLS
Visakhapatnam	28,628	92
Kakinada	13,583	80
Mangalagiri	12,242	200
Nellore	16,167	232
Kuppam	6,692	79
Gudivada	1,898	74
Gambhiram	16,200	50
Srikakulam	16,976	307
Ongole	6,000	100
TOTAL	1,18,386	1214

ASSAM

LOCATIONS	CHILDREN	SCHOOLS
Guwahati	31,399	568
TOTAL	31,399	568

CHHATTISGARH

LOCATIONS	CHILDREN	SCHOOLS
Bhilai	22,854	176
TOTAL	22,854	176

DELHI

LOCATIONS	CHILDREN	SCHOOLS
Badli	19,837	59
Gole Market	7,842	10
Jahangirpuri	17,362	83
Mohan Cooperative	20,046	27
TOTAL	65,087	179

DADRA & NAGAR HAVELI

LOCATIONS	CHILDREN	SCHOOLS
Silvassa	40,844	348
TOTAL	40,844	348

GUJARAT

LOCATIONS	CHILDREN	SCHOOLS	AWCs*
Ahmedabad	91,591	518	495
Bhavnagar	18,192	56	
Vadodara	85,491	621	399
Surat	1,13,593	357	739
Kalol	10,474	93	
Bhuj	30,382	179	
TOTAL	3,49,723	1824	1633

KARNATAKA

LOCATIONS	CHILDREN	SCHOOLS
Bengaluru - HK Hill	78,607	558
Bengaluru - VK Hill	79,444	597
Ballari	87,820	577
Hubballi	1,02,129	830
Mangaluru	11,617	135
Mysuru	18,631	155
Jigani	22,734	145
TOTAL	4,00,982	2997

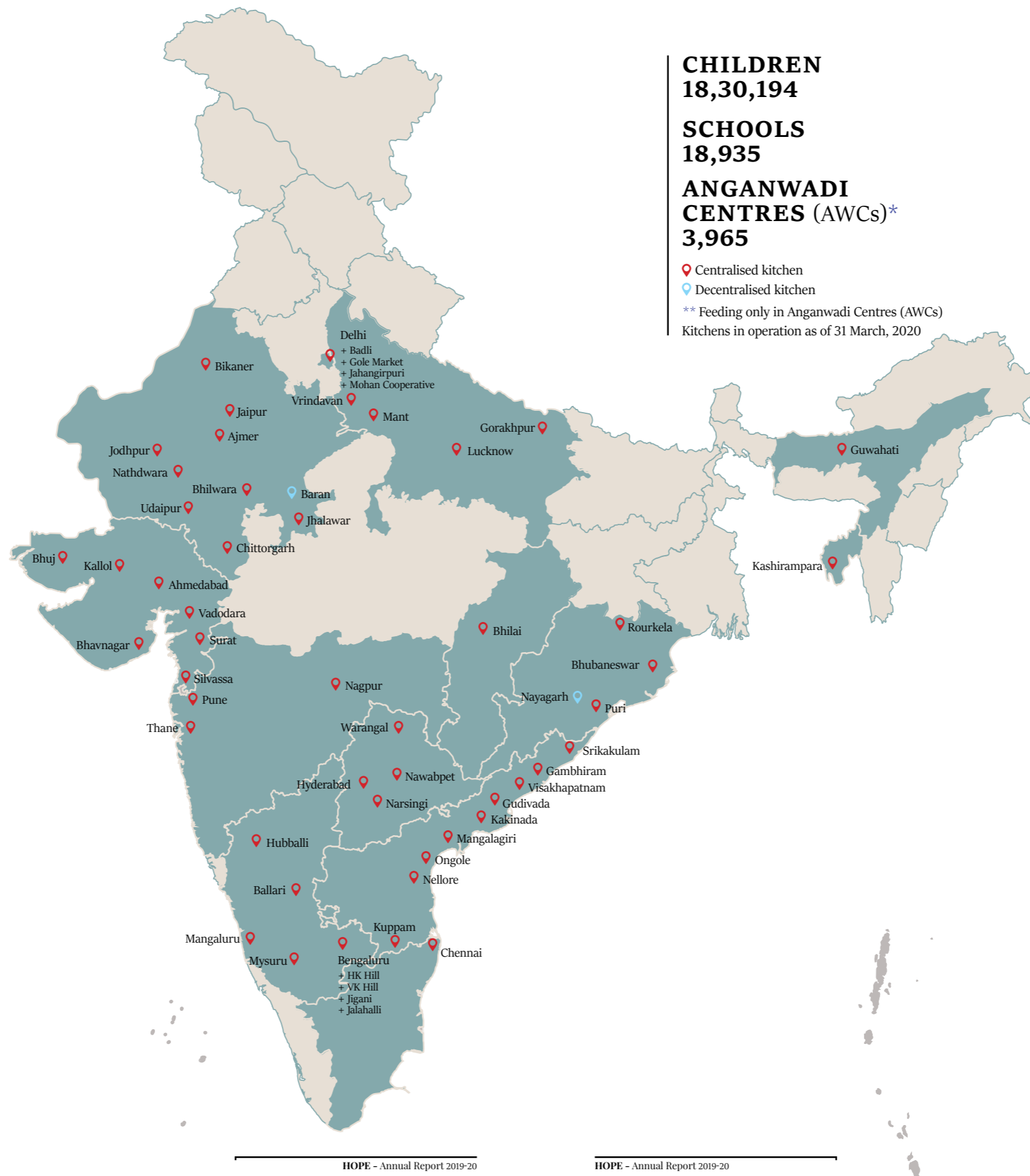
CHILDREN
18,30,194

SCHOOLS
18,935

ANGANWADI CENTRES (AWCs)*
3,965

- Centralised kitchen
- Decentralised kitchen

** Feeding only in Anganwadi Centres (AWCs)
Kitchens in operation as of 31 March, 2020



ODISHA

LOCATIONS	CHILDREN	SCHOOLS
Bhubaneswar	65,349	729
Puri	45,608	654
Nayagarh	16,783	319
Rourkela	32,351	355
TOTAL	1,60,091	2,057

RAJASTHAN

LOCATIONS	CHILDREN	SCHOOLS	AWCs*
Jaipur	1,00,115	1898	676
Jodhpur	13,883	209	
Nathdwara	38,942	899	
Ajmer	19,010	190	
Baran	11,911	161	140
Bhilwara	12,223	127	
Jhalawar	15,140	220	
Bikaner	15,195	215	
Udaipur	20,362	318	
Chittorgarh	13,371	155	
TOTAL	2,60,152	4,392	816

MAHARASHTRA

LOCATIONS	CHILDREN	SCHOOLS
Nagpur	18,165	245
Thane	14,109	123
Pune	10,199	26
TOTAL	42,473	394

TAMIL NADU

LOCATIONS	CHILDREN	SCHOOLS
Chennai	880	1
TOTAL	880	1

TELANGANA

LOCATIONS	CHILDREN	SCHOOLS	AWCs*
Hyderabad	62,036	707	438
Narsingi	16,655	201	283
Nawabpet	20,748	280	
Warangal**	16,500		795
TOTAL	1,15,939	1,188	1,516

TRIPURA

LOCATIONS	CHILDREN	SCHOOLS
Kashirampara	911	2
TOTAL	911	2

UTTAR PRADESH

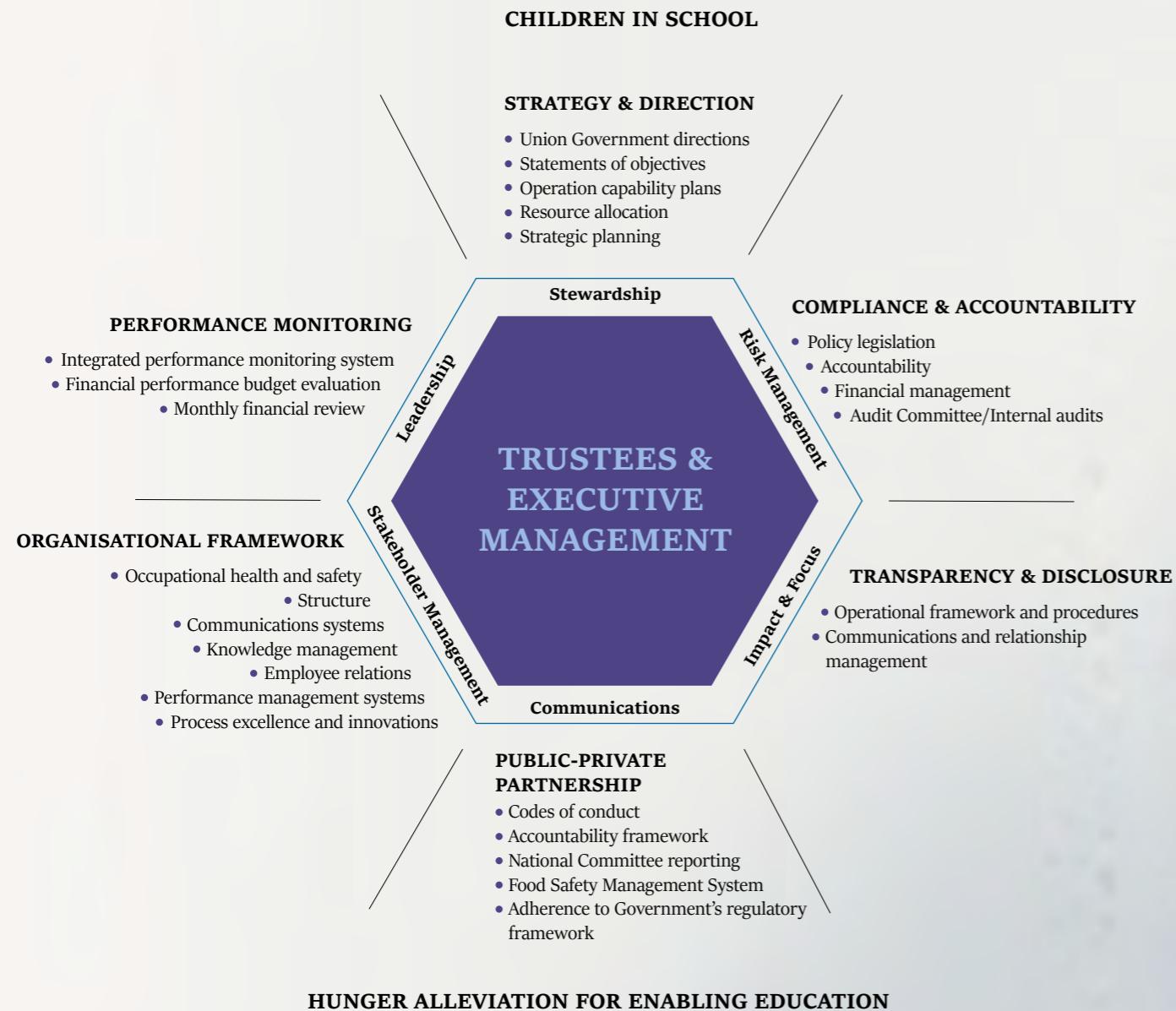
LOCATIONS	CHILDREN	SCHOOLS
Lucknow	1,03,134	1,354
Vrindavan	1,00,317	2,032
Mant, Mathura	7,421	122
Gorakhpur	9,600	104
TOTAL	2,20,472	3,612

Governance Model

The Akshaya Patra Foundation believes that a well-thought governance policy is key to an organisation's success, as adherence to it helps the organisation perform efficiently and ethically while creating value for its stakeholders.

Akshaya Patra strives for excellence through the adoption of laws, regulations, and best practices. We believe that transparency, in the context of financials and operations in particular, adds to the accountability of our initiatives and the organisation as a whole.

Our governance practices also reflect the culture of trusteeship, which is an important component of our value system.



Our Identity

The Akshaya Patra Foundation is registered as an NGO under the Indian Trusts Act, 1882 (Reg. No. 154). The Trust Deed will be made available upon request.

The Akshaya Patra Foundation is registered under Section 12A (a) of the Income Tax Act, 1961.

The Akshaya Patra Foundation is registered under Section 6 (1) (a) of the Foreign Contribution (Regulation) Act, 2010 (FCRA Reg. No. 094421037).

MAIN BANKERS

- **IndusInd Bank**
Sri Ganesh Towers, No. 124, 3rd Main Road, Margosa Road, Malleshwaram, Bengaluru - 560003
- **Axis Bank**
No. 10/116, 1st Block, Dr. Rajkumar Road, Rajajinagar, Bengaluru - 560010
- **Kotak Mahindra Bank**
63/1, Makam Plaza, Margosa Road, Opp. 18th Cross Bus Stand, Malleshwaram, Bengaluru - 560003
- **Yes Bank**
Plot No. 93, 2nd Sampige Main Road, 7th Cross, Malleshwaram, Bengaluru - 560003

AUDITORS

- **IGAAP Financials: M/s BSR & Co. LLP, Chartered Accountants**
Embassy Golf Links Business Park, Pebble Beach, B Block, 3rd Floor, Off Intermediate Ring Road, Bengaluru - 560071

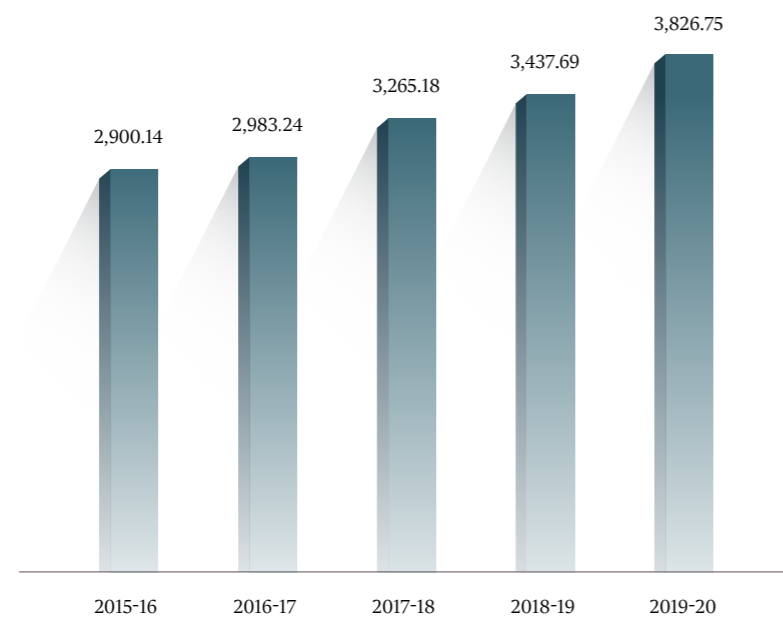


Abridged Financials

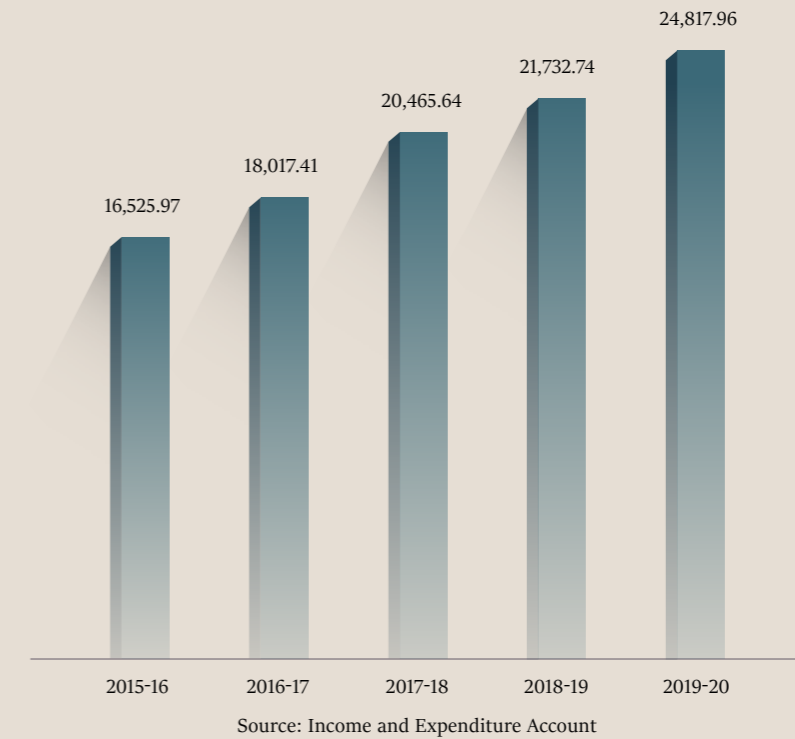
Abridged Income and Expenditure Statement ₹ (in lakhs)		
	2018-19	2019-20
Total Income	52,118.33	58,639.62
Total Expenditure	51,627.02	60,238.12
Excess/(Deficit) of Income Over Expenditure	491.31	(1,598.50)

Abridged Balance Sheet ₹ (in lakhs)		
	2018-19	2019-20
Fixed Assets	21,203.84	24,808.86
Net Non-Current Assets	4,869.15	3,606.91
Net Current Assets	17,894.75	18,263.25
Total Assets	43,967.74	46,679.02
Trust Funds, Designated Funds, and Excess of Income Over Expenditure	43,967.74	46,679.02

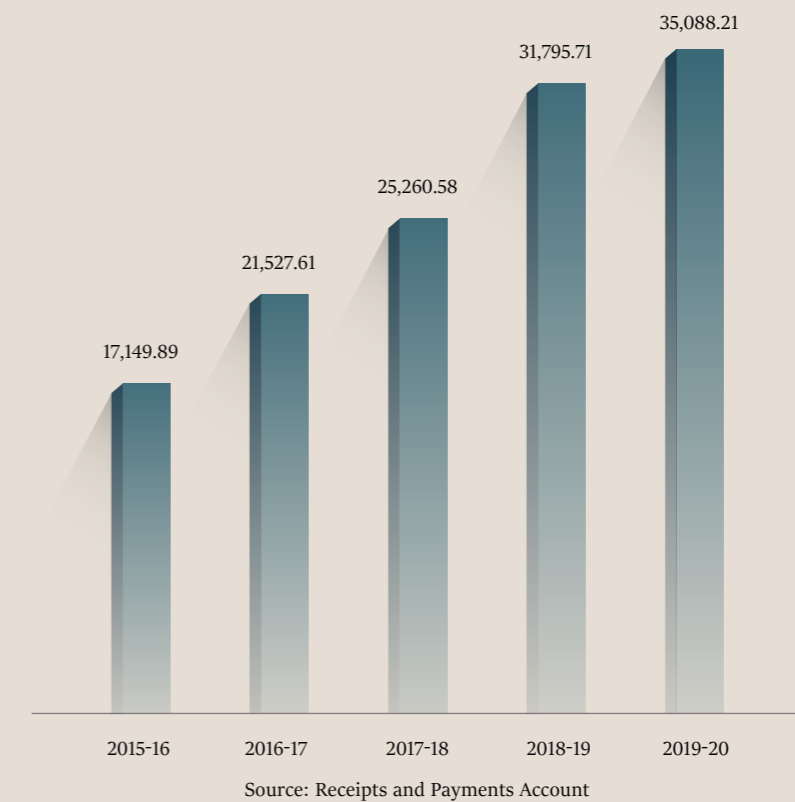
Comparative Number of Meals (in lakhs)



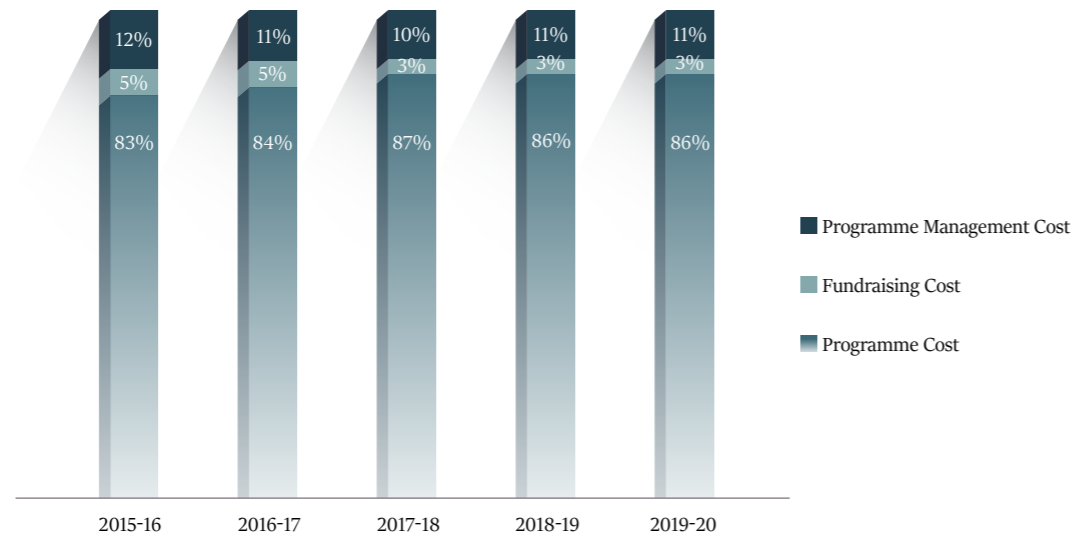
Government Support ₹ (in lakhs)



Donations Received ₹ (in lakhs)

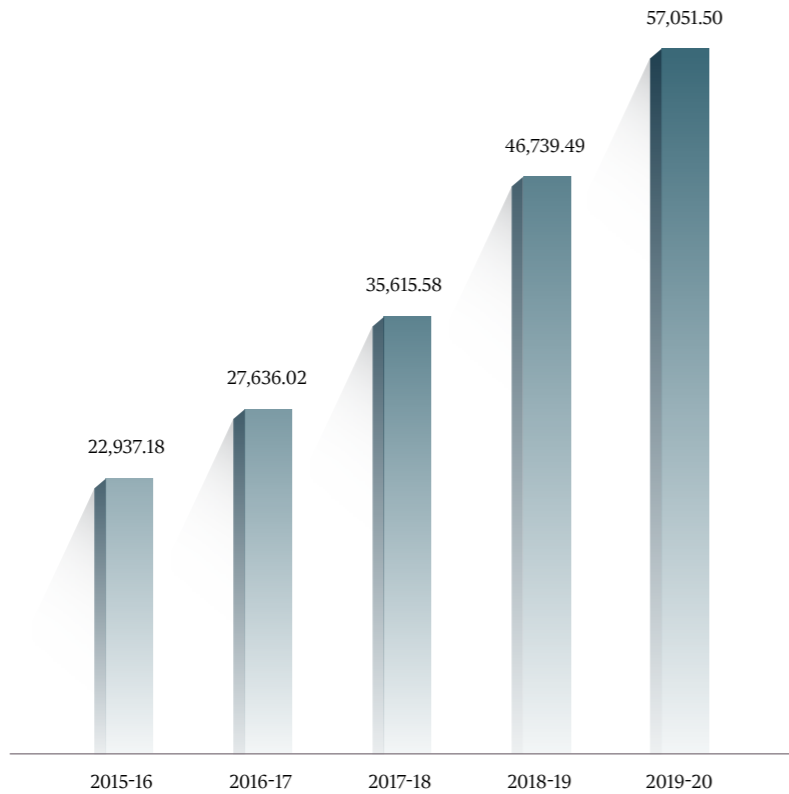


Year-Wise % Cost Break-Up



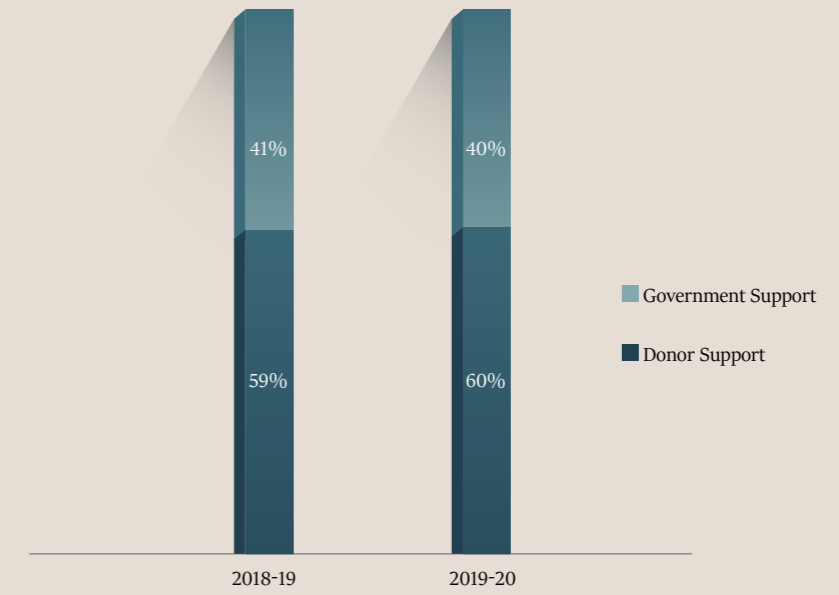
Source: Income and Expenditure Account

Asset Value ₹ (in lakhs)

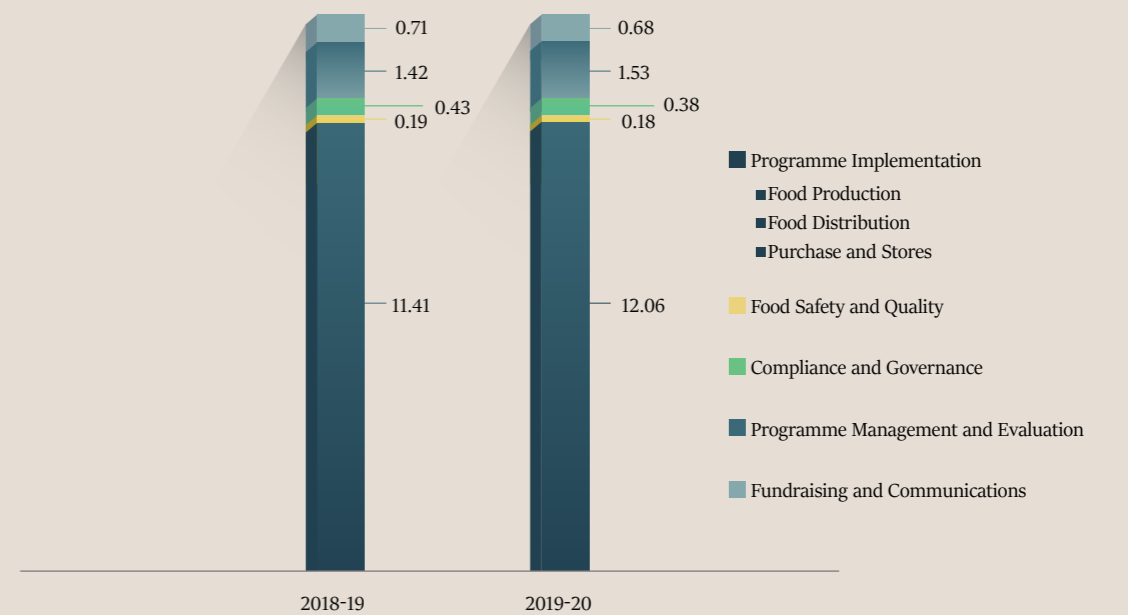


Source: Balance Sheet

Cost Per Meal



Cost Per Meal (with Grains) in ₹



Twenty One Years of Service



- The journey begins with the feeding of 1,500 children from five schools in Bengaluru, Karnataka

2000
 - The Supreme Court of India rules for implementing Mid-Day Meal (MDM) Scheme (now PM-POSHAN), giving an impetus to Akshaya Patra's school feeding programme

2001
 - Akshaya Patra's roti-making machines mark the first step towards technological innovation in the MDM sector

2002
 - MoU signed with the Government of Karnataka for *Akshara Dasoha*, an MDM programme for children, making Akshaya Patra the first NGO to start a public-private partnership in the MDM sector

2003
 - Largest state-of-the-art mega kitchen is set up in Hubballi in collaboration with Infosys Foundation

2004
 - Overcame accessibility barriers with the first decentralised kitchen model established in the remote location of Baran, Rajasthan

2005
 - AC Nielson conducts a study on Akshaya Patra's school lunch programme, finding significant improvement in attendance and enrolment since the commencement of the initiative

2006
 - Harvard Business School publishes a case study on Akshaya Patra

2007
 - Becomes first NGO to comply with International Financial Reporting Standards (IFRS)
 - Gold Shield Award for Best Financial Reporting in the NGO sector from the Institute of Chartered Accountants of India (ICAI)

2008
 - Reached the first significant milestone of serving 500 million cumulative meals

2009

- 2010**

 - Receives Innovations in Services for Urban Poor award by the World Bank, Swedish International Development Agency (SIDA), and the Ministry of Urban Development; and Leapvult Change Leadership Award for Social Change Leadership
 - 2011**

 - Recognised in the Limca Book of Records as the 'World's Largest School Meal Programme'
 - Receives a letter of appreciation from the then U.S. President-elect, Mr Barack Obama
 - 2012**

 - Billionth cumulative meal served, reaching yet another significant milestone
 - 2013**

 - First NGO to be inducted into the ICAI Hall of Fame for receiving the Gold Shield Award five years in a row
 - Nominated as a member of the National Steering-cum-Monitoring Committee for the MDM Scheme (now PM-POSHAN)
 - 2014**

 - Receives CII National Award for Food Safety for efficient management of Food Safety and Quality Systems (FSQS)
 - 2015**

 - Establishes the first Food Safety and Quality Control (FSQC) lab in Ahmedabad, Gujarat
 - Conducts humanitarian relief-feeding efforts for those affected by the Nepal earthquake
 - 2016**

 - 2 billion cumulative meals served and commemorated in an event attended by the then President of India, Shri Pranab Mukherjee
 - 2017**

 - Inaugurates the Great India Talent School in Kashirampara, Tripura, to provide holistic education to children from the *Reang* community
 - 2018**

 - Receives the prestigious National Award for Child Welfare from the Hon'ble President of India, Shri Ram Nath Kovind
 - Provides humanitarian food relief aid during Kerala floods
 - 2019**

 - Commemorates the 3 billion cumulative meals milestone in the presence of the Hon'ble Prime Minister, Shri Narendra Modi
 - Signs MoU with the Greater Chennai Corporation for the breakfast initiative, *Kaalai Unavu Thittam*
 - Receives Gandhi Peace Prize 2016 from the Hon'ble President of India, Shri Ram Nath Kovind and the Hon'ble Prime Minister of India, Shri Narendra Modi
 - 2020**

 - Provides food relief aid in the form of cooked meals and relief kits to those affected by the COVID-19 pandemic, serving more than 11 crore cumulative meals as of 31st December, 2020
 - 2021**

 - Achieves the milestone of serving 20 crore cumulative meals as a part of COVID-19 Food Relief Efforts
 - Partners with Indian Institute of Science (IISC) to form 'The Akshaya Patra Research Lab'



Scan to watch the film

Story of Hope Stalwarts of Education




Walking on the streets of Ghat Gate in Jaipur, towards Madarsa Iqra Talim Ul Quran School UPS, one would notice the closely built houses and small shops sharing uneven roads not wider than a few feet, indicating that the school is very much a part of the fabric in the daily life of the residents.

Covered in bright green and pink paint, the main building looks lively and fresh, much like the many children running to their classrooms before the morning bell rings at 8 o'clock. The campus has two buildings, separated by a small six-foot-wide concrete pathway that leads to the many homes and shops spread across.



The primary and kindergarten sections of the school are in a single storey building with three classrooms, while the upper primary and high school classes are conducted in the adjacent building, the one in bright green and pink. The establishment of this Madarsa was a requisite step towards the local community's progress and can be accredited to the hard work put in by many people, Mr Garnet being a key person amongst them.

A close-up photograph of a young boy with dark hair, wearing a dark blue school jacket over a plaid shirt. He is looking down and drinking from a silver metal cup. His right hand is near his mouth, with fingers slightly curled. The background is blurred, showing other people in similar blue uniforms.

The school is very much a part of the fabric in the daily life of the residents

Mohammad Rafique, fondly known as ‘Garnet’, is a businessman who plays a vital role in providing education to communities with limited means in Jaipur by being a decision-maker as the President of the local Madarsa Board. This well-travelled man has embraced how people have etched his experience in dealing with garnet stones for many decades to his identity.



Mr Mohammad Rafique 'Garnet'
*Founder, Madarsa Talim Ul Quran
Jaipur, Rajasthan*

To address the lack of accessibility to education for all, Garnet and 15 other residents of Ghat Gate formed a committee and established the Madarsa in 2002. Since inception, only nominal fees are collected from the students, and the Madarsa avoids taking fees from those with lesser fortunate backgrounds. Garnet explained, "We employ most teachers from the local community; many of them were students of this school itself. We want to give the members of our community every possible opportunity to progress."

The Madarsa follows a curriculum similar to other Government schools and has around 600 students. Since the majority of these students belong to families practising the Islamic faith, additional subjects like the Holy Quran and Urdu are also taught.

Located barely a few kilometres away from Madarsa Iqra Talim Ul Quran is another Madarsa by the name Madarsa Faiz-E-Aam Middle School. Established in 1980, as a small institution catering to students from low-income families in the neighbourhood, this school has expanded gradually over the last four decades. It currently has a total strength of 400 students. Riazuddin Khan, the Principal of this Madarsa and an educator from Jaipur, is also contributing by creating opportunities for education that are easily accessible. When the school was established, there were classes only till Grade 5. Over the years, it has expanded up to Grade 8. But Mr Khan is of the opinion that the school should expand till Grade 12 with MDM also being provided, so that the students can continue their education and pursue higher studies.

We want to give the members of our community every possible opportunity to progress

Mr Mohammad Rafique 'Garnet'



Mr Khan, understanding the financial conditions of many parents, explained that the fees from children of around 200 families had been completely waived. "The parents are very supportive and ensure their children reach school on time. They take keen interest in the academics of children, which allows us to work together and give our children a good education," he remarked.

Garnet reflected from his own experiences, "I have to travel quite a bit in my business. It instilled an understanding in me about the importance of education. If a person is not literate, life becomes a lot more challenging. Even to acquire a driving license, education is necessary. Some of us do as much as possible to support education, understanding the need."



Mr Riazuddin Khan
Principal, Faiz-E-Aam Middle School
Jaipur, Rajasthan

Combining education and food makes a school the perfect ecosystem for students to evolve

Mr Riazuddin Khan



Adding to Garnet's comment, Mr Khan explained that interaction with the local communities from time to time, to make them aware of the importance of education is necessary and having a strong educational foundation will guarantee the child and the family a good future.

Besides making education accessible, availability of nutritious food is equally necessary for children to have a healthy childhood and be able to absorb education constructively. This is where Akshaya Patra plays a crucial role by providing hot and nutritious mid-day meals at the Madarsas. A diverse menu of rice, rotis, and different vegetable curries are provided along with milk and fruits that supplement nutrition. The varied menu is maintained as an attempt to make the children enjoy the food more. Mr Khan said, "Since food was made available by Akshaya Patra, attendance and punctuality has greatly improved and the children have become healthier."

Mr Khan opined, "Combining education and food makes a school the perfect ecosystem for students to evolve."

Akshaya Patra plays a crucial role by providing hot and nutritious mid-day meals at the Madarsas

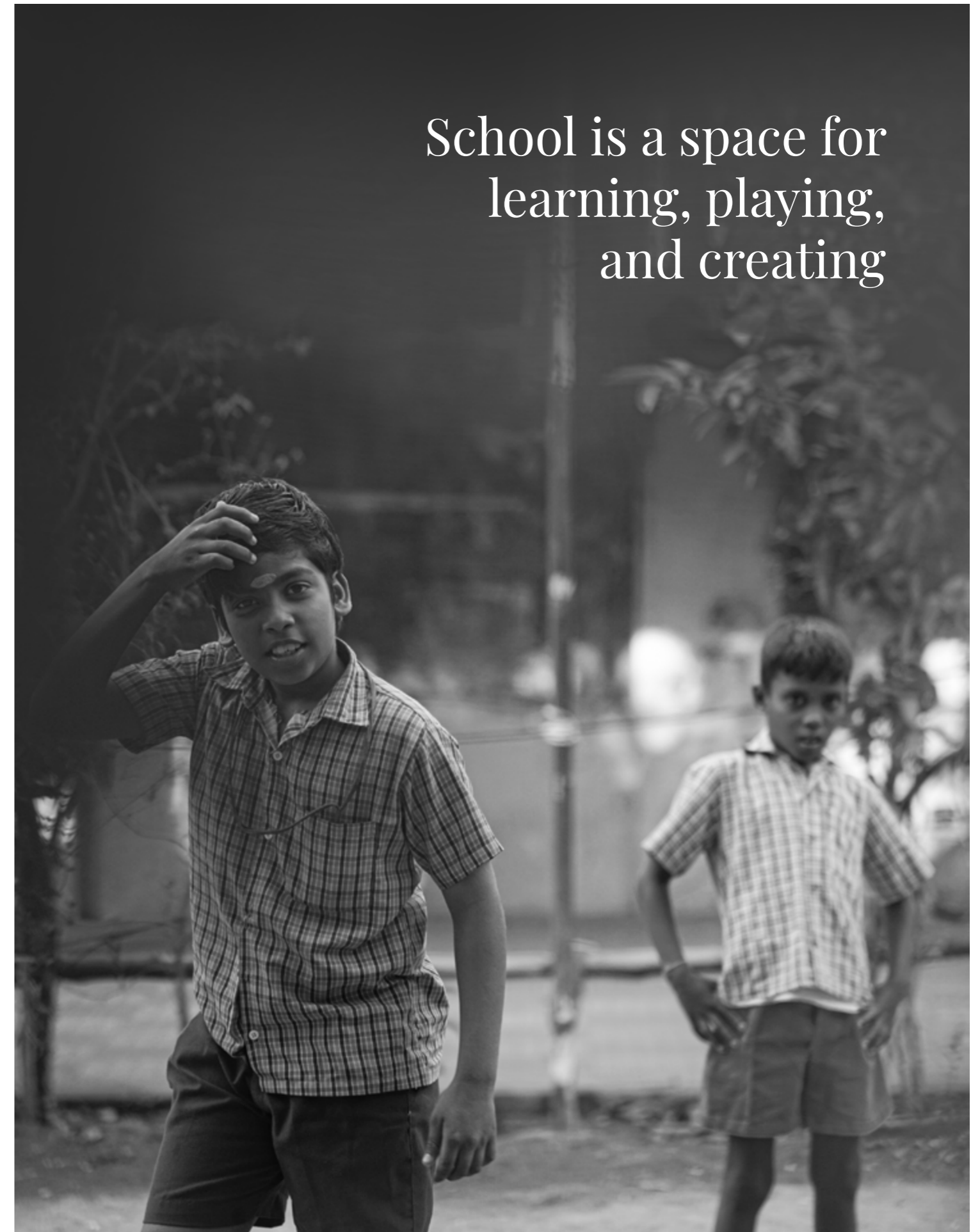
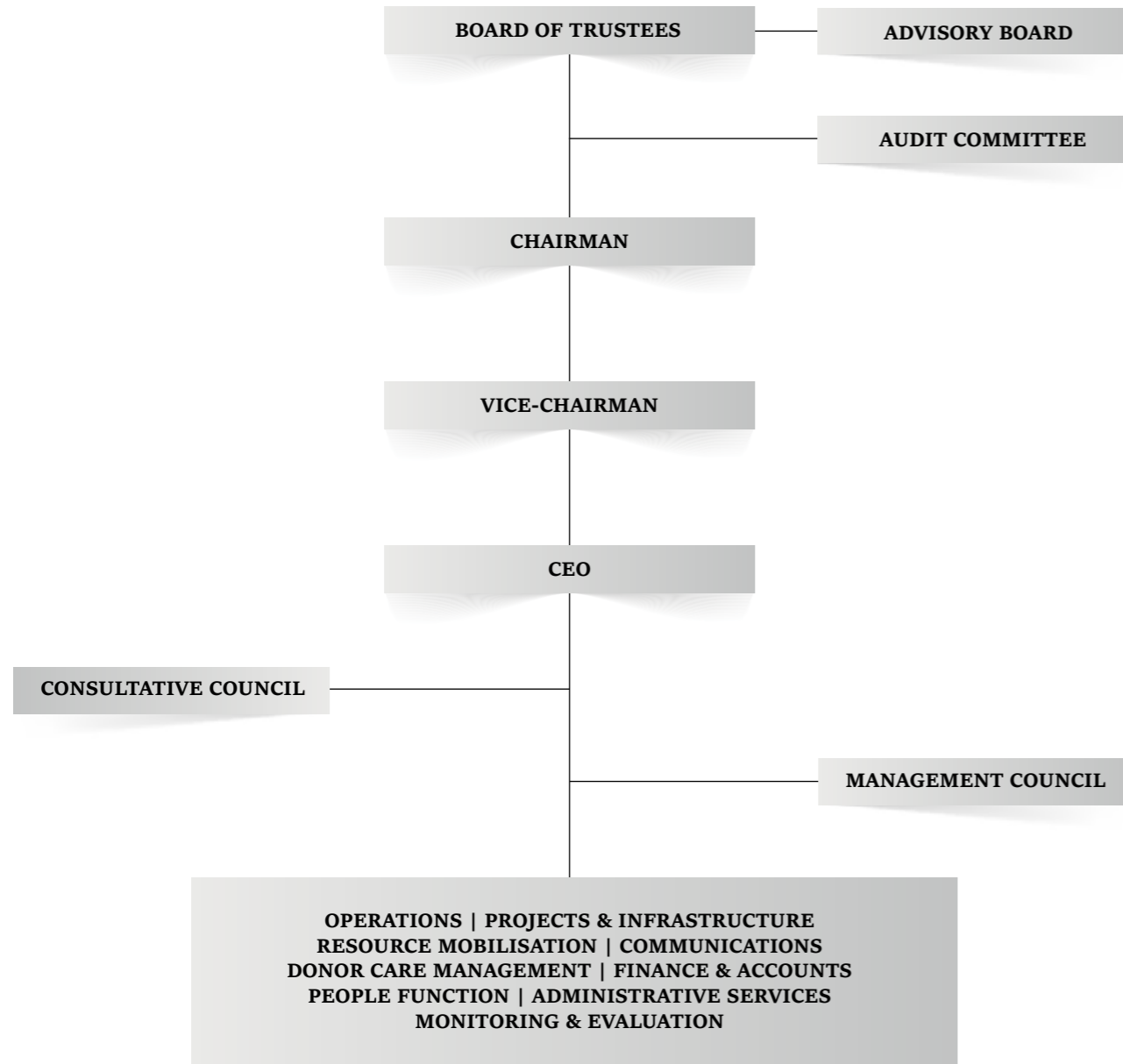




The Foundation

Organisation Structure
Board of Trustees
Board of Advisors
Boards of USA and UK
Consultative Council and Management Council
Our Stakeholders

Organisation Structure



School is a space for learning, playing, and creating

Board of Trustees

FY2019-20

- **Madhu Pandit Dasa**
Chairman, The Akshaya Patra Foundation
- **Chanchalpathi Dasa**
Vice-Chairman, The Akshaya Patra Foundation
- **Jaganmohan Krishna Dasa**
Trustee, The Akshaya Patra Foundation
(upto Nov 2020)
- **Ratnangada Govinda Dasa**
Trustee, The Akshaya Patra Foundation
(upto Jan 2020)
- **T.V. Mohandas Pai**
Chairman, Manipal Global Education Services
(upto Oct 2020)
- **Abhay Jain**
Advisor, Manipal Education Medical Group
(upto Feb 2020)
- **V. Balakrishnan**
Founder and Chairman, Exfinity Venture Partners;
Chairman, Tejas Networks
(upto Oct 2020)
- **Raj P. Kondur**
CEO, Plank Labs
(upto Oct 2020)

Reconstituted Board of Trustees

In November 2020, as Akshaya Patra entered its third decade of service, the Foundation's Board of Trustees was reconstituted.

- **Madhu Pandit Dasa**
Chairman, The Akshaya Patra Foundation
- **Chanchalpathi Dasa**
Vice-Chairman, The Akshaya Patra Foundation
- **Bharatarshabha Dasa**
Trustee, The Akshaya Patra Foundation
(from Jul 2020)
- **Satya Gaura Chandra Dasa**
Trustee, The Akshaya Patra Foundation
(from Nov 2020)
- **K.V. Chowdary, IRS (Retd.)**
Former Chairman, Central Vigilance Commission (CVC)
Former Chairman, Central Board of Direct Taxes (CBDT)
(from Nov 2020)
- **Anil Swarup, IAS (Retd.)**
Former Secretary, Ministry of Human Resource Department (MHRD)
Former Secretary, Ministry of Coal
(from Nov 2020)
- **M.S. Unnikrishnan**
CEO, IITB - Monash Research Academy, Mumbai
Former Managing Director & CEO, Thermax
(from Nov 2020)
- **G. Raghuram**
Principal Academic Advisor, National Rail & Transportation Institute (NRTI)
Former Director, IIM-Bangalore
(from Nov 2020)
- **Vidya Shah**
Chairperson and CEO, EdelGive Foundation
Former CFO, Edelweiss Group
(from Nov 2020)

Audit Committee

FY2019-20

- **V. Balakrishnan**
Founder and Chairman, Exfinity Venture Partners;
Chairman, Tejas Networks
(upto Oct 2020)
- **Suresh Senapaty**
Former CFO, Wipro Ltd.
(upto Nov 2020)
- **Raj P. Kondur**
CEO, Plank Labs
(upto Oct 2020)

Reconstituted Audit Committee

In November 2020, the Foundation's Audit Committee was reconstituted.

- **K.V. Chowdary, IRS (Retd.)**
Former Chairman, Central Vigilance Commission (CVC)
Former Chairman, Central Board of Direct Taxes (CBDT)
(from Oct 2020)
- **Noshir H. Dadrawala**
CEO, Centre for Advancement of Philanthropy (CAP)
Former Director, Board of International Centre for Not-for-profit Law (ICNL)
(from Dec 2020)
- **Kaushik Dutta**
Director, Thought Arbitrage Research Institute (TARI)
Former Partner, PricewaterhouseCoopers (PwC)
(from Nov 2020)

Board of Advisors

- **Rajendra Babu S.**
Chairman - Advisory Board,
The Akshaya Patra Foundation
Former Chief Justice of India,
Former Chairperson of NHRC,
Chair Professor, NLSIU
- **Sangita Jindal**
Chairperson,
JSW Foundation
- **Dr. Devi Shetty**
Chairman and Executive Director,
Narayana Health
- **Ramesh Ramanathan**
Co-Founder,
Janaagraha
- **Ravindra Chamaria**
Vice-Chairman - Advisory Board,
The Akshaya Patra Foundation
Chairman and Managing Director,
Infinity Infotech Parks Ltd.
- **Rajendra J. Hinduja**
Former Managing Director,
Gokaldas Exports Ltd.
- **Shannu Kaw**
Director - Operations,
Cisco Systems

Boards of USA and UK

BOARD OF DIRECTORS (USA)

- **Gururaj “Desh” Deshpande**
Chairman Emeritus,
The Akshaya Patra Foundation, USA
- **Madhu Pandit Dasa**
Chairman,
The Akshaya Patra Foundation, India
- **Chanchalapathi Dasa**
Vice-Chairman,
The Akshaya Patra Foundation, India
- **Siva Sivaram**
Board Chairman, The Akshaya Patra Foundation, USA
- **B.V. Jagadeesh**
Managing Partner, KAAJ Ventures
- **Roopa Makhija**
Co-founder and President of GEP
(from Jun 2021)
- **Dr. Rachana Kulkarni, MD**
Cardiologist, New Jersey
- **Srivatsan Rajan**
Vice-Chairman,
The Akshaya Patra Foundation, USA
Partner, Bain & Company
- **Raghu Raghuram**
CEO of VMware
(from Jun 2022)
- **Vandana Tilak**
CEO, The Akshaya Patra Foundation, USA
(upto 2021)

ADVISORY BOARD (USA)

- **N.R. Narayana Murthy**
Founder, Infosys
- **Dr. Deepak Chopra**
Founder, The Chopra Center
- **Sumir Chadha**
Co-founder & Managing Director,
WestBridge Capital Partners
- **Dr. Nitin Nohria**
Dean, Harvard Business School
- **Ramamurthy Sivakumar**
Founder, Pragya Ventures
- **Satya Tiwari**
President, Surya Inc.
- **Fareed Zakaria**
Author, Journalist, and Host of CNN’s “GPS”
- **Sanjeev Kapoor**
Celebrity Chef

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Office: +1-781-438-3090 Ext.1 | Email: contact@apusa.org

BOARD OF TRUSTEES (UK)

- **Ravindra Chamaria**
Chairman, The Akshaya Patra Foundation, UK
Vice-Chairman - Advisory Board,
The Akshaya Patra Foundation, India
Chairman and Managing Director,
Infinity Infotech Parks Ltd.
- **Chanchalapathi Dasa**
Vice-Chairman,
The Akshaya Patra Foundation, India
- **Bhawani Singh Shekhawat**
CEO, The Akshaya Patra Foundation, UK
- **Peter Marano**
Founder and Chairman, Broadgate West Ltd.
- **Wayne McArdle**
Former Senior Partner,
Gibson, Dunn & Crutcher LLP
- **Monica Sah**
Partner Clifford Chance
(from Mar 2022)

ADVISORY BOARD (UK)

- **Prashant Jhavar**
Vice-Chairman, Usha Martin Ltd.
- **Mihir Kapadia**
CEO, Sun Global Investments
- **Yogesh Mehta**
Group Managing Director, TEAM Group
- **Kris Murali**
Group Director of Finance & Resources, Sense
- **Rashmi Chatwani**
Director Davis & Dann Ltd.
- **Rishi Bhuchar**
Managing Director, Global Co-Head
of Real Estate, Gaming and Lodging
Investment Banking at Jefferies
International Ltd.
- **Nitin Singhal**
Partner, Fresco Global
- **Vikrant Bhargava**
Founder, Veddis Capital
- **Sanjay Sharma**
Managing Director, Interiors with Art
- **Dr. Ruchi Dass**
Entrepreneur and Angel Investor
(from Mar 2022)

Address

The Akshaya Patra Foundation, UK, 1 Snowden Street, London, EC2A 2DQ, UK Charity No: 1117756
Phone: +44-20-7422-6612 | Email: info@akshayapatra.co.uk



When food
tastes like
hope, the
future looks
promising

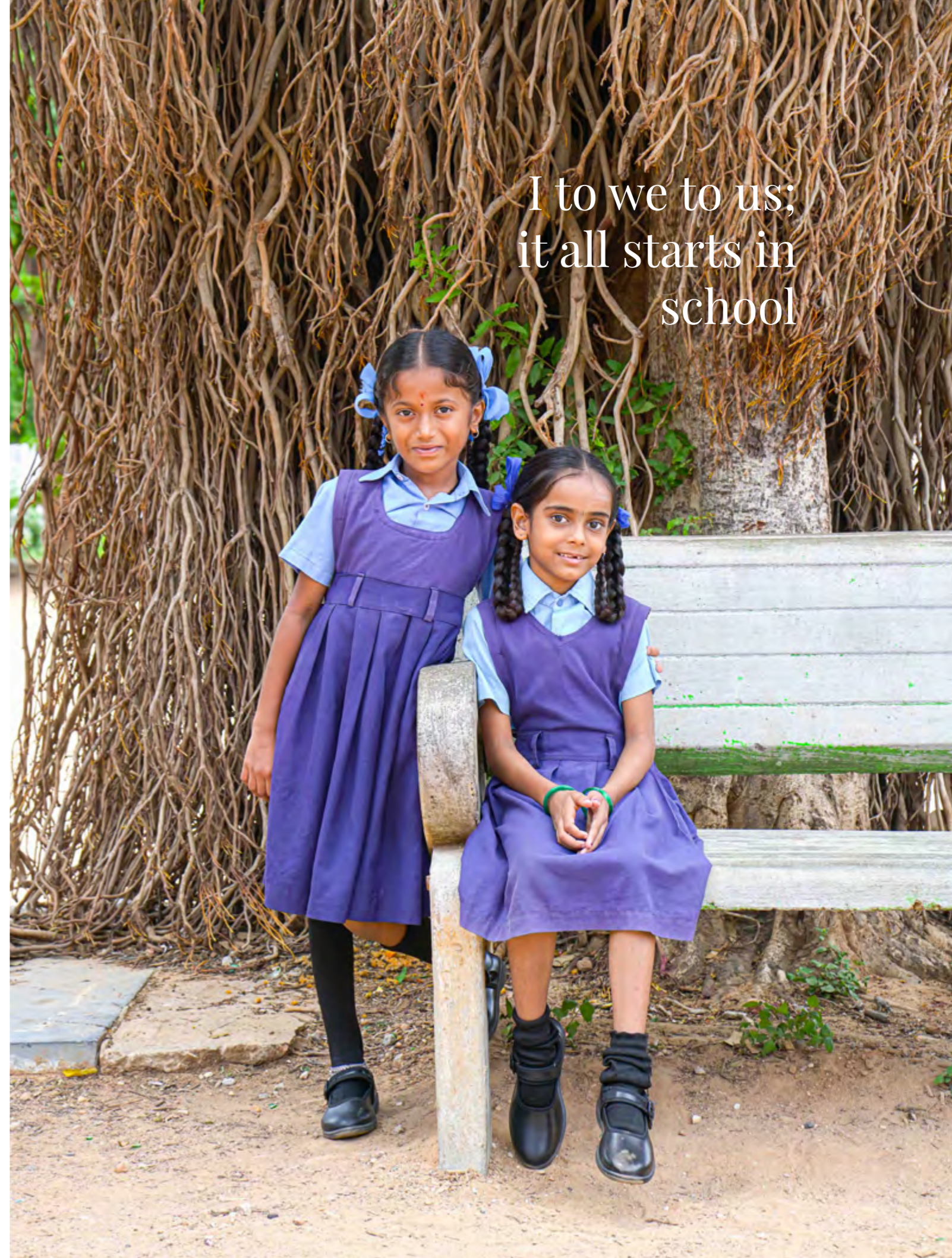
Consultative Council

- **Srivatsan Rajan**
Partner, Bain & Company
- **Dr. Subba Rao M. Gavaravarapu**
Scientist 'E' - Deputy Director,
National Institute of Nutrition (ICMR)
- **Sandeep Banerjee**
Former Managing Director,
Compass Group (India)
- **Pankaj Chaddah**
Co-Founder and COO, Zomato
- **Vinita Bali**
Former CEO/Managing Director,
Britannia Industries Ltd
(from Nov 2020)
- **G.V. Gopala Rao, IRS (Retd.)**
Former Chief Commissioner of Income Tax
(from May 2021)
- **Avani Davda**
CEO, Tata Starbucks
(from Aug 2022)
- **Nazeeb Arif**
Executive Vice-President and Chief of
Corporate Communications, ITC Limited
- **Sanjeev Kapoor**
Celebrity Chef
- **Sahil Barua**
Co-founder and CEO, Delhivery
- **Divya Balagopal**
Co-founder and Sr. Partner, Mundkur Law Partners
- **Lathika Pai**
Country Head, Venture Capital and Private Equity Partnerships,
Microsoft India
(from Feb 2021)
- **Meghana Narayan**
Co-Founder, Slurrrp Farm
(from Dec 2021)
- **Lakshmi Sampath Goyal**
CEO, Centre for Civil Society (CCS)
(from Aug 2022)

Management Council

- **Chanchalpathi Dasa**
Vice-Chairman
- **Bharatarshabha Dasa**
Trustee,
President - Delhi NCR and UP
- **Suvyakta Narasimha Dasa**
President - Uttarakhand
- **Janardhana Dasa**
President - Assam and Tripura
- **Satya Gaura Chandra Dasa**
Trustee,
President - Andhra Pradesh and Telangana
- **Vyomapada Dasa**
President - Chhattisgarh and Jharkhand
- **Jaganmohan Krishna Dasa**
President - Gujarat
- **Shridhar Venkat**
CEO

I to we to us;
it all starts in
school



Our Stakeholders

When we pursue a cause together, the possibility to realise our vision becomes much stronger. Over 21 years, the continued support of our stakeholders has enabled Akshaya Patra's sustainable growth.

The Foundation's diverse stakeholder community includes people from all walks of life, ranging from Governments, corporate donors, and employees to beneficiaries, parents, teachers, individuals, mentors, and volunteers. Their selfless dedication has helped us utilise resources and skills that foster the dreams of our beneficiaries and provide food assistance to vulnerable communities affected by the COVID-19 pandemic.

The Changemakers

To create change, our stakeholders have continuously championed the growth of our cause.

The Akshaya Patra Foundation has been privileged to be associated with these changemakers for the past two decades. Their generosity has empowered us to focus on enhancing the effectiveness of the school feeding programme and provide humanitarian relief aid to scores of citizens in times of duress.

We wholeheartedly thank our stakeholders and partners for the vital role that they have played in maximising the impact of our mission to serve children and the larger society for a better tomorrow.

Policy and Grant Makers

- Government of India
- Government of Karnataka
- Government of Uttar Pradesh
- Government of Rajasthan
- Government of Odisha
- Government of Gujarat
- Government of Andhra Pradesh
- Government of Chhattisgarh
- Government of Assam
- Government of Telangana
- Government of Tamil Nadu
- Government of Maharashtra
- Government of Tripura
- Government of Uttarakhand
- Government of Jharkhand
- Government of Puducherry
- Government of NCT of Delhi
- U.T. Administration of Dadra & Nagar Haveli and Daman & Diu



Taking a leap
to a brighter
future



Scan to watch the film

Story of Hope

Bringing Up Baran



With a scattered population living close to the many sprawling wheat and soybean fields, the residents of Baran are mostly engaged in farming or labour. The district, located in southern Rajasthan, experiences monsoon showers that regenerate its vast fields and forests—forests that turn into deserts within a month of extreme summers and winters that get close to freezing point. This land of harsh climate also explains the resoluteness in its residents.

About 40 kilometres away from Baran Railway Station is a village with around 500 habitants called Rajkheda. After 20 kilometers on the National Highway, the tarmac ceases to exist and the jungle path covered with sharp stones and thorns poses a challenge to reach Rajkheda. The village is dotted with the many vibrantly painted small homes, made with mud and fenced with neatly stacked flat stones that are found in abundance. Within most such compounds, a neem tree with a *charpoy* placed underneath is present with elderly villagers resting. The other villagers are seen moving around barefoot, conducting their daily chores.



Mr Ghanshyam Mehra
Principal, Government Primary School, Rajkheda
Rajasthan

Located right at the heart of the village is the Government Primary School, where classes are held outside during the winter. “The children are comfortable under the sun. During summer and rains we move the classes back inside,” says Mr Ghanshyam Mehra, the Principal of the school.

The villagers want their children to get educated and lead a better life than they could

Mr Ghanshyam Mehra was transferred to this school around three years ago. "Most villagers here are farmers, and very few go outside the village for daily labour. They lead a modest lifestyle, which is reflected on the lives of the children. This school was established in 2004 and I was transferred here after the previous teacher retired. At the time of joining, there were very few children in the school. I started reaching out to the families in the village, getting in touch with the children and adding their names to the register to make sure they all attend school. This action bore fruit as more than fifty students study here this academic year." Currently, the school has classes till Grade 5. Once the students complete it, they go to a nearby village called Gopalpura and attend upper primary school. Last academic year, twelve students completed Grade 5 and started studying there.

The villagers want their children to get educated and lead a better life than they could. Every 3 to 4 months, the Principal conducts a general meeting with the villagers, besides having a committee of 19 members that meets annually. "We discuss the education and welfare of our children. The locals don't stop their children from coming to school citing work and always send their children before leaving for work. Many children don't have an opportunity to have breakfast or lunch from home as their parents have to leave early. Akshaya Patra provided us a solution for this situation," explains Mr Mehra.





Smt Sakuntala with her daughter-in-law

Considering the difficult terrain of this region and remote locations of the schools, Akshaya Patra has adopted the decentralised model in Baran. Each school has a *Rasoi Ghar* (kitchen) and cooks are employed by the organisation. The cooks are affectionately called *Matajis* (mothers) and hail from the same village, making delicious and healthy meals for the children every school day.

Smt Sakuntala, the Senior *Mataji* at Government Primary School, Rajkheda, has been working at the school kitchen since the very beginning. Working alongside her daughter-in-law, who is the other *Mataji*, Sakuntala says that they consider the work as a *seva* (service). "Every day, we reach the school by morning and start with cleaning the *Rasoi Ghar*. By 10, we heat milk and serve it to the children. After that, we prepare the lunch according to the menu provided and feed the children."



If children are healthy, they'll be happier in general and be more receptive towards education

Mr Ghanshyam Mehra

Sakuntala's children also studied in the same school. She has witnessed the improvement in the conditions of the children coming to school. "Children have become healthier and they're getting educated. We feed them with the same love with which we would feed our own children," she concluded with a caring smile.

Mr Mehra continued, "We make sure our children are healthy. If children are healthy, they'll be happier in general and be more receptive towards education. Their health is of utmost importance. If the body is healthy, so will be the mind and together they enable a child to absorb knowledge. Education is important because mankind has progressed ahead than say, a few decades ago. It was a village elderly by the name Mohanlal Sheria who started educating the children of Rajkheda before this school came into existence. What we are doing is continuing on the path he paved."





Mr Mohanlal Sheria
Resident, Rajkheda,
Rajasthan



Mohanlal Sheria is a resident from the village who emphasises on the importance of education for every individual. When there was no school in the village, he managed to study in a nearby village till Grade 8 but could not pursue any further. Later, while working as a farmer, he started to give children access to primary education by teaching them at home.

He says, “The classes were conducted under the shade of a tree. Eventually, we set up a shed to serve the purpose. During the time, we met many Government officials and requested them for a school to be built within the village. They finally gave approval in 2004.”

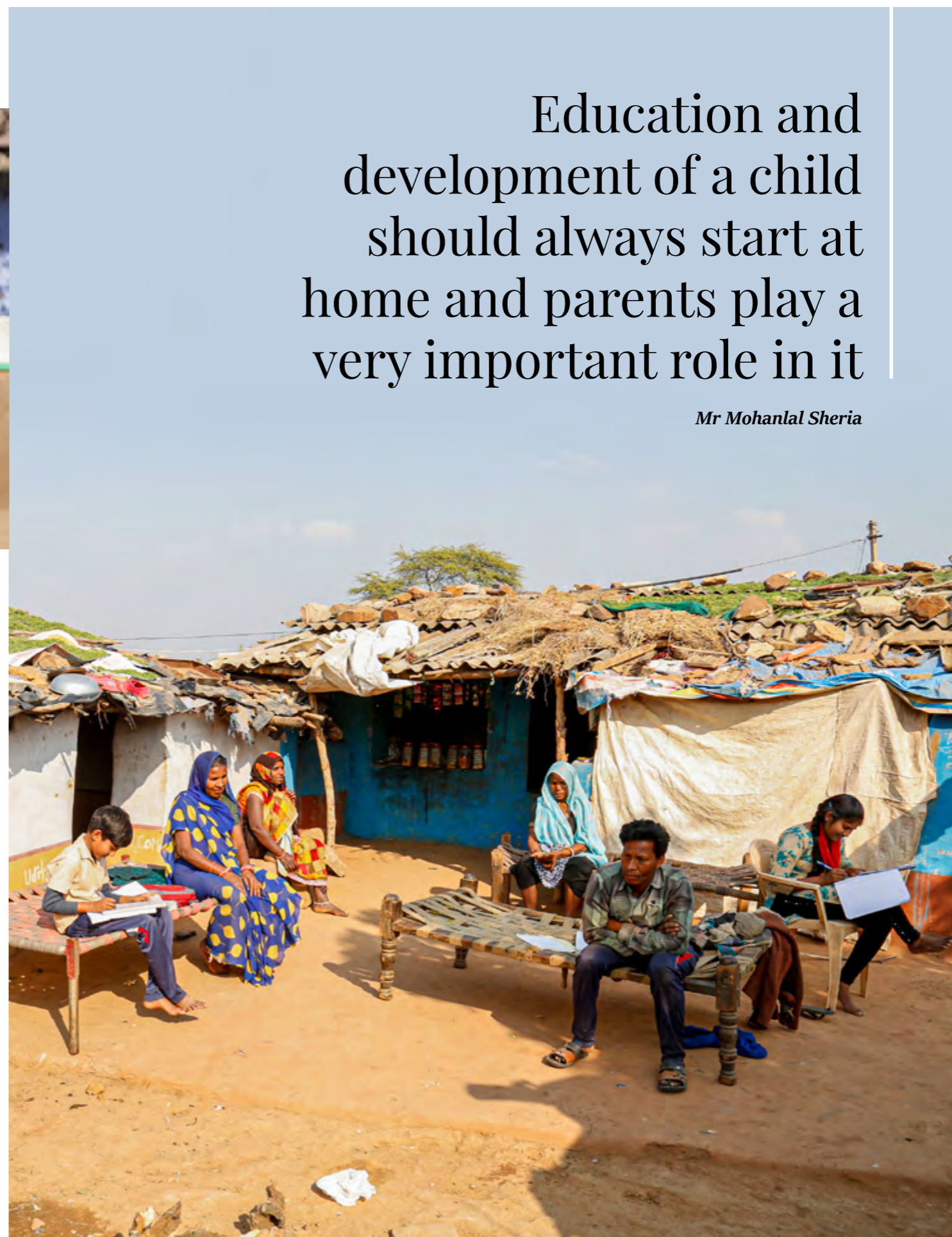
Mohanlal’s dream of having a school within the village turned into reality and as of now, around fifty children study here who otherwise would not have access to education. He adds, “Education comes handy in life in many ways. An educated person is always more careful in life and thinks logically before making decisions. They have better chances of succeeding in life.”

Ghanshyam Mehra, Sakuntala, and Mohanlal Sheria are people from different walks of life who came together to make contributions in their own capacity to see the children of Rajkheda succeed and progress in life. They represent the true spirit of the village, perseverance and grit. This story is an ode to the village and them, the educational heroes of Rajkheda.

“Education and development of a child should always start at home and parents play a very important role in it.” – Mohanlal Sheria

Education and development of a child should always start at home and parents play a very important role in it

Mr Mohanlal Sheria





Financials

IGAAP
FCRA
Bank Disclosures

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Chartered Accountants

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Independent Auditors' Report

To the Board of Trustees of The Akshaya Patra Foundation

Report on the Audit of the Financial Statements

Qualified Opinion

We have audited the financial statements of The Akshaya Patra Foundation ("Trust"), which comprise the balance sheet as at 31 March 2020, the income and expenditure account and the receipt and payments account for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanation given to us, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the aforesaid financial statements of the Trust are prepared, in all material respects, in accordance with the accounting policies as mentioned in Note 1 of the financial statements.

Basis for Qualified Opinion

We draw attention to note 2.28 to the financial statements, which details certain concerns raised with respect to the governance and administration of the Trust, by former Audit Committee members and Independent Trustees and other whistleblower allegations received at certain locations. In this regard, the Audit Committee (AC) had appointed an independent firm ("special auditors") to conduct a special audit of the books and records of the Trust for the period from 1 April 2017 to 31 March 2020 to cover all the concerns raised by the erstwhile AC members and the whistleblowers. The aforesaid note also describes in detail the Management's assessment of the impact of the matters identified as outcome of the special audit and the actions taken by them with respect to the allegations.

However, we are unable to comment on the possible impact, if any, of the following matters on the financial statements for the year ended 31 March 2020 and earlier years:

- The special auditors have expressed limitation that at some of the locations, they were unable to analyse donations received or collected by the related parties on behalf of the Trust, if any, since the donation register of the related parties containing the details of the donors were not made available to them by the related parties;
- The cross-charges made to the related parties for the periods covered under the special audit is Rs 1,502 lakhs based on management's best estimate, which has been computed basis the methodology adopted by the Trust in earlier years, and no evaluation of arms' length principles was performed as it was not considered applicable by the Trust. The special audit report has quantified the amount to be cross-charged to RPTs of Rs 2,340 lakhs, excluding Rs 2,860 lakhs based on the suggested methodology by the special auditor. Further, at a few locations, there were certain findings identified on usage of the Trust's resources primarily including manpower and vehicles by the related parties, which have not been quantified in the special audit report, due to unavailability of the underlying records.
- No analysis has been done by the Management over the cross charges to the related parties prior to 1 April 2017. The Management's view was supported vide a legal opinion obtained by the Trust which is based on laws of limitation and new agreements entered with related parties; and

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Center, Western Express Highway, Goregaon (East), Mumbai - 400063

B S R & Co. LLP

Independent Auditors' Report (continued)

- The legal opinion obtained by the Trust has concluded that the findings in the special audit report did not result in any violation of the applicable laws and regulations, the donor mandates and agreements including, with the state government and other municipal bodies. However, the opinion does not provide a detailed basis for this conclusion.

Consequently, on account of the above-mentioned observations, we were unable to determine whether any additional adjustments in the financial statements were necessary, if any.

Further, the special auditor has identified certain process level gaps for which the management is in the process of implementing enhanced controls to strengthen the processes on a prospective basis.

We conducted our audit in accordance with the Standards on Auditing (SAs) issued by Institute of Chartered Accountant of India (ICAI). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Trust in accordance with the Code of Ethics issued by Institute of Chartered Accountants of India together with ethical requirements that are relevant to our audit of the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Emphasis of Matter

We draw attention to Note 1.2(i) of the financial statements which describes the basis of preparation of the financial statements in accordance with the significant accounting policies adopted by the Board of Trustees which governs the Trust, in the absence of any authoritatively established accounting principles applicable to charitable trusts which do not carry out any commercial activity.

Our opinion is not modified in respect of this matter.

Responsibilities of Trust's Management and Those Charged with Governance for the Financial Statements

The Trust's Management is responsible for the preparation of these financial statements which ensures that the state of affairs, income and expenditure and receipts and payments of the Trust are prepared, in all material respects, in accordance with the accounting policies mentioned in Note 1 of the financial statements. This responsibility includes design, implementation and maintenance of such internal control as Management determines is necessary to enable the preparation of financial in accordance with the accounting policies mentioned in Note 1 of the financial statements.

In preparing the financial statements, Trust's management is responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Trust or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Trust's financial reporting process

Independent Auditors' Report (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures in the financial statements made by management.
- Conclude on the appropriateness of Trust's management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Independent Auditors' Report (continued)

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

for **B S R & Co. LLP**

Chartered Accountants

Firm's registration number: 101248W/W-100022



Amrit Bhansali
Partner

Membership number: 065155

UDIN: 22065155AIIYLK4980

Place: Bengaluru

Date: 03 May 2022

The Akshaya Patra Foundation

Balance Sheet

FUNDS AND LIABILITIES

FUNDS

	Note	As at 31 March 2020	As at 31 March 2019
Trust fund receipts	2.1	17,755.58	17,744.51
Excess of income over expenditure	2.2	1,742.09	3,340.59
Designated funds and capital grants received	2.3	27,181.35	22,882.64
		<u>46,679.02</u>	<u>43,967.74</u>

LIABILITIES

Non-current liabilities

Other long-term liabilities	2.4	1,231.82	1,288.06
Long-term provisions	2.5	553.62	431.99
		<u>1,785.44</u>	<u>1,720.05</u>

Current liabilities

Trade payables	2.6	4,627.16	2,397.68
Other current liabilities	2.7	8,524.88	6,368.78
Short-term provisions	2.8	1,122.03	992.27
		<u>14,274.07</u>	<u>9,758.73</u>

ASSETS

Non-current assets

Property, plant and equipment			
- Tangible assets	2.9	19,939.11	18,110.56
- Intangible assets	2.9	196.64	199.17
- Capital work in progress		4,673.11	2,894.11
		<u>24,808.86</u>	<u>21,203.84</u>

Non-current investments	2.12	1,025.00	1,025.00
Long-term loans and advances	2.10	3,246.17	3,103.73
Other non-current assets	2.11	1,121.18	2,460.47
		<u>5,392.35</u>	<u>6,589.20</u>

Current assets

Current investments	2.12	405.98	1,365.13
Inventories	2.13	1,799.62	1,108.18
Cash and bank balances	2.14	23,897.60	20,655.89
Cash subsidy receivables from the State Governments	2.15	2,626.33	1,579.35
Unbilled cash subsidy to the State Governments	2.16	1,184.03	1,871.24
Short-term loan and advances	2.17	1,180.59	281.48
Other current assets	2.18	1,443.17	792.21
		<u>32,537.32</u>	<u>27,653.48</u>

		<u>62,738.53</u>	<u>55,446.52</u>
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Significant accounting policies

1

The notes referred to above form an integral part of the financial statements

As per our report attached
for BSR & Co. LLP
Chartered Accountants
Firm's registration no.: 101248W/W-100022

for and on behalf of
The Akshaya Patra Foundation


Anrit Bhansali
Partner
Membership No. 065155


Madhu Pandit Dasa
Chairman


Chanchalpathi Dasa
Vice Chairman


K V Chowdary
Trustee


Shridhar Venkat
Chief Executive Officer


Balaji M N
Chief Financial Officer

Place: Bengaluru
Date: 3 May 2022

Place: Bengaluru
Date: 3 MAY 2022

The Akshaya Patra Foundation

Income and expenditure account

INCOME

	Note	For the year ended 31 March 2020	Amount in Rs. lakhs For the year ended 31 March 2019
Income from operations			
Income from donations	2.19	25,752.57	24,838.99
Grants and subsidies from State Governments	2.20	24,817.96	21,732.74
Non-cash income from specific donations towards property, plant and equipment	2.21	5,382.04	4,173.86
		<u>55,952.57</u>	<u>50,745.59</u>

Other income (includes prior period income of Rs 549.74 lakhs)	2.22	2,687.05	1,372.74
TOTAL INCOME		<u>58,639.62</u>	<u>52,118.33</u>

EXPENSES

Materials and utilities consumed	2.23	27,593.60	24,617.13
Personnel cost	2.24	14,731.53	12,659.04
Depreciation and amortization	2.9	7,491.20	5,781.68
Rent		2,960.68	2,138.46
Repairs and maintenance		2,486.75	2,225.83
Security charges		744.98	641.59
Promotion and inauguration expenses		673.67	692.36
Professional and consultancy charges		1,043.29	752.35
Travelling and conveyance		580.72	578.38
Scholarship, training and other program expenses		489.47	298.83
Other expenses	2.25	1,442.23	1,241.37

TOTAL EXPENSES		<u>60,238.12</u>	<u>51,627.02</u>
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Excess / (Deficit) of income over expenditure / (expenditure over income)		<u>(1,598.50)</u>	<u>491.31</u>
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Significant accounting policies

1

The notes referred to above form an integral part of the financial statements

As per our report attached
for BSR & Co. LLP
Chartered Accountants
Firm's registration no.: 101248W/W-100022

for and on behalf of
The Akshaya Patra Foundation


Anrit Bhansali
Partner
Membership No. 065155


Madhu Pandit Dasa
Chairman


Chanchalpathi Dasa
Vice Chairman


K V Chowdary
Trustee


Shridhar Venkat
Chief Executive Officer


Balaji M N
Chief Financial Officer

Place: Bengaluru
Date: 3 May 2022

Place: Bengaluru
Date: 3 MAY 2022

The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

1. Significant accounting policies

1.1 Organisation overview

The Akshaya Patra Foundation ('the Trust' or 'TAPF') is registered under Indian Trust Act 1882 as a Public Charitable Trust. It was formed on 1 July 2000 and was registered on 16 October 2001. The Principle objective of the trust is to provide sustenance and support through provision of free food, meals, refreshment etc. during the school hours so that their continued attendance in schools and prolongation of education are ensured. This is implemented in partnership with the respective central/state governments.

The Trust is also involved in various other charitable activities such as providing food for babies and mothers in Anganwadis and implementing various other programs for the relief of the poor.

1.2 Significant accounting policies

(i) Basis of preparation of financial statements

The balance sheet and income and expenditure accounts are prepared under the historical cost convention and the accounting is carried out on accrual basis. In the absence of any authoritatively established and mandated accounting principles for the specialised aspects related to charitable trusts which do not carry out any commercial activity, these financial statements have been prepared in accordance with the significant accounting policies adopted by the Board of Trustees which govern the Trust as described below. There are no other trusts or entities over which TAPF exercises controlling interest, thus there is no requirement of consolidating the financial statements of any entities into the TAPF's financial statements. The financial statements are prepared in Indian Rupees and rounded off to the nearest lakh.

(ii) Use of estimates

The preparation of the financial statements in conformity with the significant accounting policies requires that the Management make estimates and assumptions that affect the reported amounts of income and expenditure of the year and reported balances of assets and liabilities. Actual results could differ from those estimates. Any revision to accounting estimates is recognised prospectively in current and future periods.

(iii) Current versus non-current classification

The Trusts presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is:

- Intended to be consumed in normal operating cycle
 - Held primarily for the purpose of trading
 - Expected to be realised within twelve months after the reporting period, or
 - Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period
- All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Trust classifies all other liabilities as non-current.



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

1. Significant accounting policies (continued)

(iv) Property, plant and equipment (PPE)

Tangible assets:

PPE are stated at cost of acquisition or construction, less accumulated depreciation. The cost of PPE includes the purchase cost and any other directly attributable costs of bringing the assets to their working condition for the intended use. Borrowing costs, if any, directly attributable to acquisition or construction of those assets which necessarily take a substantial period of time to get ready for their intended use are capitalised.

PPE received as donation in kind are measured and recognised at fair value on the date of being ready for their intended use.

Advances paid towards the acquisition of assets as at the balance sheet date are disclosed under long-term loans and advances.

Intangible assets:

Intangible assets are recorded at the consideration paid for acquisition of such assets and are carried at cost less accumulated amortization

iv) Impairment of property plant and equipment

The Trust periodically assesses whether there is any indication that an PPE may be impaired. If any such indication exists, the Trust estimates the recoverable amount of the asset. If such recoverable amount of the PPE is less than its carrying amount, the carrying amount is reduced to its recoverable amount. The reduction is treated as an impairment loss and is recognised in the income and expenditure account. If at the Balance Sheet date there is an indication that if a previously assessed impairment loss no longer exists, the recoverable amount is reassessed and the asset is reflected at the recoverable amount subject to a maximum of depreciable historical cost.

v) Depreciation & amortisation

Depreciation on property plant & equipment and amortisation on intangible assets is provided on a straight-line method basis over the estimated useful life as follows:

Class of assets	Estimated useful life in years
<i>Tangible assets:</i>	
Buildings	15
Plant and equipments	3
Office equipments	3
Computer equipments	3
Furniture and fixtures	5
Vehicles	3
Distribution vessels	2
<i>Intangible assets:</i>	
Computer Software	3

Land is not depreciated. Depreciation on leasehold improvements is provided over the primary lease term or the useful life of assets, whichever is lower. Depreciation is charged on a proportionate basis for all assets purchased and sold during the year. Individually low cost assets, acquired for less than Rs 5,000 (other than distribution vessels), are depreciated fully in the year of acquisition.



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

1. Significant accounting policies (continued)

vi) Inventory

Inventory comprises provisions and groceries which include food grains, dhal & pulses, oils and ghee and other items like spares and fuel. Inventory is valued at cost, determined under the first in first out method.

In case of Government grants of rice and wheat in kind, the inventory cost is determined at the lower of the market price or government regulated price.

Cost of inventory, other than those received as government grants, comprises purchase cost and all expenses incurred in bringing the inventory to its present location and condition.

Inventories received as donation in kind are measured at fair value on the date of receipt.

vii) Investments

Investments are either classified as current or non current based on management's intention as on date of purchase. Current Investments are carried at the lower of cost and fair value determined separately for each individual investment. Non current investments are carried at cost less diminution, other than temporary, in value, determined separately for each individual investment. Profit or loss on sale of investments is determined separately for each investment.

viii) Donations and Receipt of Grants

Grants and Donation received in cash:

Donations received in cash, other than those received for depreciable property plant & equipment, are recognised as income when the donation is received, except where the terms and conditions require the donations to be utilised over a certain period. Such donations are accordingly recognised rateably over the period of usage. The deferred income is disclosed as "Deferred donation – feeding" under other current liabilities in the balance sheet.

Donation received in cash towards depreciable assets, the ownership of which lies with the Trust, are treated as deferred donation income and recognized as donation income on a straight-line basis over the useful life of the asset.

The deferred donations towards depreciable assets received in cash being identified as funds which provide long term benefits to the Trust, are disclosed under Designated Funds in the balance Sheet.

Donation received in cash towards non-depreciable assets, the ownership of which lies with the trust, are treated as earmarked donation and not recognised as income.

Grants and Donations received in kind:

Donations received in kind from non-government entities, other than those received for depreciable assets, are measured at fair value on the date of receipt and recognised as income only upon their utilisation. Unutilised donations are deferred and disclosed as kind donations or grain grants received in advance under other current liabilities in the balance sheet.

Donations received in kind towards depreciable fixed assets, the ownership of which lies with the Trust is treated as deferred donation income and recognized as donation income on a straight-line basis over the useful life of the asset.

The deferred donations towards depreciable assets received in kind being identified as funds which provide long term benefits to the Trust, are disclosed under the Designated Funds in the Balance Sheet.



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

1. Significant accounting policies (continued)

Donations and Receipt of Grants (continued)

Donation received with specific direction:

Donations made with a specific direction that they shall form part of the corpus fund or endowment fund of the Trust are classified as such, and are directly reflected as trust fund receipts in the balance sheet.

Government grants received:

Government grants related to subsidy received in cash or in kind are recognised as income when the obligation associated with the grant is performed and right to receive money is established and reflected as receivables in the balance sheet. Income earned in excess of amounts billed is disclosed as Unbilled cash subsidy to the State Governments under Current assets. The value of government grants received in kind is determined based on the government regulated price of those goods at the time of receipt.

Income from receipts for other programs is recognised when the associated obligation is performed and right to receive money is established.

Interest on deployment of funds is recognised using the time-proportion method, based on underlying interest rates.

ix) Income tax

The Trust is registered under Section 12A of the Income tax Act, 1961 ('the Act'). Under the provisions of the Act, the income of the Trust is exempt from tax, subject to the compliance of terms and conditions specified in the Act. A provision is recorded in case the Trust fails to comply with the relevant terms and conditions of the Act

Consequent to the insertion of tax liability on anonymous donations vide Finance Act 2006, the Trust provides for the tax liability in accordance with the provisions of Section 115 BBC of the Act, if at all there are any such anonymous donations.

x) Foreign exchange transactions

Transaction: Foreign exchange transactions are recorded at a rate that approximates the exchange rate prevailing on the date of the transaction. The difference between the rate at which foreign currency transactions are accounted and the rate at which they are realized is recognized in the income and expenditure account.

xi) Provisions and contingent liabilities

Provisions are recognised when, as a result of obligating events, there is a present obligation that probably requires an outflow of resources and a reliable estimate can be made of the amount of obligation.

Contingent liability disclosure is made when, as a result of obligating events, there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources.

No provision or disclosure is made when, as a result of obligating events, there is a possible obligation or a present obligation where the likelihood of an outflow of resources is remote.



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

1. Significant accounting policies (continued)

xii) Retirement benefits

Provident fund

All eligible employees receive benefits from provident fund, which is a defined contribution plan. Both the employee and the Trust make monthly contribution to the fund, which is equal to a specified percentage of the covered employee's basic salary. The Trust has no further obligations under this plan beyond its monthly contributions. Monthly contributions made by the Trust are charged to income and expenditure account.

Gratuity

The Trust provides gratuity, a defined benefit retirement plan, to its eligible employees. In accordance with the Payment of Gratuity Act, 1972, the gratuity plan provides a lump sum payment to the eligible employees at retirement, death, incapacitation or termination of employment, of an amount based on the respective employee's basic salary and tenure of employment with the Trust. The gratuity liability is accrued based on an actuarial valuation at the balance sheet date, carried out by an independent actuary.

Compensated absences

The employees of the Trust are entitled to compensated absences which are both accumulating and non-accumulating in nature. The expected cost of accumulating compensated absences is determined by actuarial valuation based on the additional amount expected to be paid as a result of the unused entitlement that has accumulated as at the Balance Sheet date. Expense on non-accumulating compensated absences is recognized in the period in which the absences occur.

The Trust treats accumulated leave expected to be carried forward beyond twelve months, as long-term employee benefit for measurement purposes. Such long-term compensated absences are provided based on the actuarial valuation. The Trust presents the entire leave as a current liability in the balance sheet, since it does not have an unconditional right to defer its settlement for 12 months after the reporting date.

xiii) Leases

Assets acquired under lease where the significant portion of risks and rewards of ownership are retained by the lessor are classified as operating lease. Lease rentals are charged to income and expenditure account on a straight line basis over the lease term.

xiv) Related party transactions

The Trust has identified the entities as related parties which are trusts or societies having one or more common Trustees. The value for the related party transactions is computed based on the methodology agreed with the related parties and as agreed and adopted by the Board of Trustees. The methodology was also examined by a Chartered engineer and a Cost auditor. The Trust has a framework to cross charge at a marginal cost, for the use of facilities by the related parties. All the transactions with the related party are recorded in books of accounts.

The Trust identifies Key managerial personnel (KMPs) having significant influence as related parties. The KMPs of the Trust include Chief Executive Officer and Chief Financial Officer.

xv) Cash and cash equivalents

Cash and cash equivalents comprise cash and balances with banks. The Trust considers all highly liquid investments with a remaining maturity at the date of purchase of three months or less and that are readily convertible to known amounts of cash to be cash equivalents.



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

	Amount in Rs. lakhs	
	As at 31 March 2020	As at 31 March 2019
2.1 Trust fund receipts		
Corpus donations		
Opening balance	17,516.57	17,163.79
Add: Corpus donations received during the year	1.00	352.78
	<u>17,517.57</u>	<u>17,516.57</u>
Endowment fund		
Opening balance	227.94	224.81
Add: Endowment fund received during the year	10.07	3.13
	<u>238.01</u>	<u>227.94</u>
	<u>17,755.58</u>	<u>17,744.51</u>
2.2 Excess of income over expenditure		
Opening balance	3,340.59	2,849.28
Add: Excess / (Deficit) of income over expenditure / (expenditure over income)	(1,598.50)	491.31
	<u>1,742.09</u>	<u>3,340.59</u>
2.3 Designated funds and capital grants received		
Donations related to depreciable assets		
Donation received in cash	23,769.82	20,341.10
Donation received in kind	279.08	473.36
Donations related to non depreciable assets		
Donation received in cash	361.55	361.55
Donations related to earmarked donations - others	1,269.06	704.79
Closing balance (A)	<u>25,679.51</u>	<u>21,880.80</u>
Capital Expenditure Grant from the Government related to depreciable assets	1,501.84	1,001.84
Closing balance (B)	<u>1,501.84</u>	<u>1,001.84</u>
Total (A+B)	<u>27,181.35</u>	<u>22,882.64</u>
2.4 Other long-term liabilities		
Advance received from the State Government for construction of kitchen	1,093.64	1,158.93
Retention money payable to capital creditors	138.18	129.13
	<u>1,231.82</u>	<u>1,288.06</u>
2.5 Long-term provisions		
Provision for employee benefits		
-Gratuity [refer note 2.29 (b)]	553.62	431.99
	<u>553.62</u>	<u>431.99</u>



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

	<i>Amount in Rs. lakhs</i>	
	As at 31 March 2020	As at 31 March 2019
2.6 Trade payables		
Creditors for expenses	4,611.68	2,389.15
Other payables*	15.48	8.53
	4,627.16	2,397.68
*Includes amount payable to related parties of Rs. 9.45 lakhs. (refer note 2.27)		
2.7 Other current liabilities		
Grain grants received in advance	351.77	248.43
Cash subsidies received in advance	548.42	304.83
Deferred donation - feeding in cash	4,252.26	3,920.35
Deferred donation - feeding in kind	7.75	0.29
Creditors for capital goods	1,292.70	695.00
Other payables		
Accrued salaries	1,053.40	465.73
Contribution to provident and other funds	199.52	187.08
Other liabilities	628.94	500.33
Withholding and other taxes payable	190.12	46.74
	8,524.88	6,368.78
2.8 Short-term provisions		
Provision for employee benefits		
-Gratuity [refer note 2.29 (b)]	528.14	516.90
-Compensated absences [refer note 2.29(c)]	593.89	475.37
	1,122.03	992.27



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

2.9 Property, plant and equipment

Particulars	<i>Amount in Rs. lakhs</i>					
	Gross block			Net block		
	As at 1 April 2019	Additions during the year	Disposals during the year	As at 31 March 2020	As at 1 April 2019	As at 31 March 2020
Tangible assets, Owned						
Land	975.02	32.00	-	1,007.02	-	1,007.02
Buildings	6,725.05	1,026.92	59.64	7,692.33	2,482.48	4,734.81
Leasehold improvements	8,638.71	2,555.55	130.88	11,063.38	3,588.90	6,194.24
Plant and equipment	13,344.46	3,055.41	313.28	16,086.59	9,028.57	4,500.78
Furniture and fixtures	967.54	167.25	44.37	1,090.42	663.06	758.56
Vehicles	7,353.36	1,148.34	252.97	8,248.73	5,512.99	6,551.34
Office equipment	698.53	89.77	29.77	758.53	492.98	331.86
Computer equipment	884.92	151.02	24.67	1,011.27	544.66	1,697.39
Distribution vessels	3,683.89	1,110.40	59.04	4,735.25	2,847.28	1,665.52
Total - tangible assets	43,271.48	9,336.66	914.62	51,693.52	25,160.92	19,939.11
<i>Previous year</i>	<i>32,410.87</i>	<i>11,015.64</i>	<i>155.03</i>	<i>43,271.48</i>	<i>19,603.61</i>	<i>18,110.56</i>
Intangible assets, owned						
Computer software	573.90	111.11	0.14	684.87	374.73	196.64
Total - intangible assets	573.90	111.11	0.14	684.87	374.73	199.17
<i>Previous year</i>	<i>474.39</i>	<i>99.31</i>	<i>-</i>	<i>573.90</i>	<i>281.79</i>	<i>199.17</i>
Grand Total	43,845.38	9,447.77	914.76	52,378.39	25,535.65	20,135.75
<i>Previous year</i>	<i>32,885.26</i>	<i>11,115.05</i>	<i>155.17</i>	<i>43,845.38</i>	<i>25,885.40</i>	<i>18,309.73</i>



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

	Amount in Rs. lakhs	
	As at 31 March 2020	As at 31 March 2019
2.10 Long-term loans and advances		
<i>Unsecured, considered good</i>		
Capital advances for purchase of property, plant & equipment	2,373.03	2,372.64
Tax deducted at source	283.11	266.30
Prepaid expenses	17.91	23.99
Rental deposits	248.57	226.54
Security deposits	272.55	181.64
Tender deposits	51.00	32.62
	3,246.17	3,103.73
2.11 Other non-current assets		
Deposits with original maturity more than 12 months		
- with banks	85.84	438.13
- with financial institutions	1,035.34	2,022.34
	1,121.18	2,460.47
2.12 Investments		
Current:		
Investment in Mutual Funds- Quoted		
161,614.104 units (Previous year : NIL units) of Aditya Birla Sun Life Floating Rate Fund Direct Growth Plan (Market Value Rs. 407.75 lakhs) (Previous year : Rs. NIL)	405.98	-
NIL units (Previous year : 248,374.963 units) of Aditya Birla Sun Life Money Manager Fund Direct Growth (Market Value Rs Nil) (Previous year : Rs. 624.93 lakhs)	-	614.13
NIL Units (Previous year : 1,878,683.019 units) of Franklin India Saving Fund Retail Option Direct Growth plan (Market Value Rs. Nil) (Previous year : Rs 660 lakhs)	-	651.00
NIL Units (Previous year : 3587.305 units) of Franklin India Liquid Fund Institutional Plan Direct Growth (Market Value Rs Nil) (Previous year : 100.39 lakhs)	-	100.00
	405.98	1,365.13
Non-Current:		
(Unquoted)		
Investment in Government of India bonds	1,025.00	1,025.00
	1,430.98	2,390.13



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

	Amount in Rs. lakhs	
	As at 31 March 2020	As at 31 March 2019
2.13 Inventories		
Provisions and groceries		
-Rice and wheat	299.05	173.87
-Dhal and pulses	465.78	284.76
-Oils and ghee	272.86	91.60
-Other groceries	580.39	390.29
	1,618.08	940.52
Fuel	73.30	82.27
Stores and spares	108.24	85.39
	181.54	167.66
	1,799.62	1,108.18
2.14 Cash and bank balances		
Cash and cash equivalents		
Cash in hand	6.03	1.38
Balances with :		
Banks - savings accounts	19,726.49	14,726.88
Banks - deposit accounts (with original maturity within 3 months)	-	421.26
	19,732.52	15,149.52
Other bank balances		
Deposits with maturity less than 12 months		
with banks	286.08	3,239.37
with financial institutions	3,879.00	2,267.00
	23,897.60	20,655.89
2.15 Cash subsidy receivables from the State Governments		
<i>Unsecured, considered good</i>		
Government of Karnataka	359.58	178.42
Government of Uttar Pradesh	131.01	189.65
Government of Rajasthan	399.76	359.83
Government of Odisha	241.71	171.54
Government of Gujarat	249.52	103.02
Government of Andhra Pradesh	258.77	143.03
Government of Telangana	678.37	254.37
Government of Chattisgarh	42.64	41.90
Government of Assam	46.99	42.34
Government of Maharashtra	126.76	95.25
Government of Delhi	91.22	-
	2,626.33	1,579.35
<i>Unsecured, considered doubtful</i>		
Doubtful cash subsidy receivable from Governments	325.57	158.77
	325.57	158.77
	2,951.90	1,738.12
Less: Provision for doubtful receivables from Governments	325.57	158.77
	2,626.33	1,579.35



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

	<i>Amount in Rs. lakhs</i>	
	As at 31 March 2020	As at 31 March 2019
2.16 Unbilled cash subsidy to the State Government		
Government of Karnataka	419.27	578.34
Government of Uttar Pradesh	96.94	183.39
Government of Rajasthan	133.13	127.69
Government of Odisha	70.29	168.53
Government of Gujarat	114.97	412.92
Government of Andhra Pradesh	125.09	74.54
Government of Telangana	148.26	240.48
Government of Chattisgarh	22.89	24.51
Government of Delhi	24.93	-
Government of Assam	14.62	33.11
Government of Maharashtra	13.64	27.73
	<u>1,184.03</u>	<u>1,871.24</u>
2.17 Short-term loan and advances		
<i>Unsecured, considered good</i>		
Other receivables*	1,026.07	95.90
	<u>1,026.07</u>	<u>95.90</u>
Others		
Prepaid expenses	129.38	162.95
Staff advance	25.14	22.63
	<u>154.52</u>	<u>185.58</u>
	<u>1,180.59</u>	<u>281.48</u>

*Includes amount receivable from related parties of Rs.788.62 lakhs (Previous year:Rs.95.91 Lakhs) (refer note 2.27)

2.18 Other current assets

Interest accrued	153.99	206.87
Advance recoverable in cash or kind	472.83	535.67
Other receivable*	816.35	49.67
	<u>1,443.17</u>	<u>792.21</u>

*Includes unbilled lease rental income from related parties of Rs.564.47 lakhs (Previous year : NIL)(refer note 2.27)



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

	<i>Amount in Rs. lakhs</i>	
	For the year ended 31 March 2020	For the year ended 31 March 2019
2.19 Income from donations		
Donations in cash		
-received in India towards meals	18,521.22	15,293.32
-received in other countries towards meals	5,963.20	8,108.58
Donations in kind - others	163.59	162.80
Other cash donations	1,104.56	1,274.29
	<u>25,752.57</u>	<u>24,838.99</u>
2.20 Grants and subsidies from the State Governments		
A. Grant of food grains from :		
Government of Karnataka	2,042.28	2,131.51
Government of Uttar Pradesh	104.22	108.90
Government of Rajasthan	101.27	92.64
Government of Odisha	104.21	107.24
Government of Gujarat	271.46	215.34
Government of Andhra Pradesh	98.86	38.27
Government of Telangana	60.92	60.69
Government of Chattisgarh	10.16	11.45
Government of Maharashtra	7.68	8.44
Government of Assam	13.30	15.69
Government of Delhi	2.92	-
	<u>2,817.28</u>	<u>2,790.17</u>
B. Cash subsidies from :		
Government of Karnataka	5,541.37	5,135.07
Government of Uttar Pradesh	2,589.74	2,609.17
Government of Rajasthan	2,521.53	2,174.36
Government of Odisha	1,523.59	1,640.23
Government of Gujarat	4,915.81	4,000.00
Government of Andhra Pradesh	1,619.99	600.96
Government of Telangana	2,465.88	2,031.54
Government of Chattisgarh	232.72	247.52
Government of Maharashtra	184.44	213.54
Government of Assam	274.44	290.18
Government of Delhi	131.17	-
	<u>22,000.68</u>	<u>18,942.57</u>
	<u>24,817.96</u>	<u>21,732.74</u>
2.21 Non-cash income from specific donations towards Property Plant and Equipment		
Income recognized from donations related to :		
Depreciable asset	5,163.26	3,977.15
Donations in kind	218.78	196.71
	<u>5,382.04</u>	<u>4,173.86</u>
2.22 Other income		
Interest income	728.79	984.39
Profit on sale of property plant and equipment	-	21.86
Liabilities no longer required written back	114.95	15.82
Lease rental income*	1,210.75	188.53
Miscellaneous income	632.56	162.14
	<u>2,687.05</u>	<u>1,372.74</u>

*Includes prior period income of Rs 549.74 lakhs (refer note 2.27 and 2.28)
Lease rental income includes unbilled rental income amounting to Rs.603.3 lakhs



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

	<i>Amount in Rs. lakhs</i>	
	For the year ended 31 March 2020	For the year ended 31 March 2019
2.23 Materials and utilities consumed		
Provisions, groceries and spares	23,323.93	20,887.43
Fuel	3,346.19	3,042.54
Power and lighting	923.48	687.16
	<u>27,593.60</u>	<u>24,617.13</u>
2.24 Personnel cost		
Salaries, wages and bonus	11,245.02	9,726.28
Contributions to provident and other funds	1,119.45	896.97
Contract staff	1,838.99	1,526.61
Staff welfare	343.60	389.85
Employee medical expenses	184.47	119.33
	<u>14,731.53</u>	<u>12,659.04</u>
2.25 Other operating expenses		
Communication expenses	150.66	143.20
Insurance	97.29	96.71
Honorarium to fund raising volunteers	147.15	146.70
Printing and stationery	169.50	157.25
Rates and taxes	94.34	67.62
License and renewal fees	67.89	73.22
Office expenses	102.63	72.73
Courier and postage	23.53	24.92
Statutory audit fees	24.26	24.19
Other audit fees	144.01	164.67
Bank charges	106.12	100.65
Loss on write off or sale of PPE	9.47	-
Provision for doubtful receivables from Government	201.66	62.07
Write offs - Government receivables	11.74	20.97
Write offs - other receivables	11.14	16.50
Miscellaneous expenses	80.84	69.97
	<u>1,442.23</u>	<u>1,241.37</u>



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

2.26 Capital commitments and contingencies

	<i>Amount in Rs. lakhs</i>	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Estimated amount of contracts remaining to be executed on capital account and not provided for, net of advances	4,086.40	3,720.65
Performance bank guarantee	530.57	534.57

The Trust has been sanctioned non fund based facility of Rs 750 lakhs from YES Bank against an exclusive charge on current assets and movable fixed assets of the Trust to the extent of the sanctioned amount. The bank guarantee issued by the Trust in favour of beneficiaries is secured by equivalent amount of fixed deposit with bank which amounts to Rs 53.06 lakhs in the current year and Rs 57.78 lakhs in the previous year.

Note on Goods and Service Tax

The Trust is engaged in Charitable feeding activities against receipt of Government subsidy and the said activity is "not in the course of business", as Trust does not receive any consideration from the beneficiaries. Also, the Government subsidy (Grant) is not a consideration as it is only a pass-through since the Trust is under contractual obligation to spend the entire amount on specified items of expenditure and more importantly under the obligation to meet the remaining items of expenditure (mainly manpower, distribution and kitchen running and administration costs) through donations.

However, the Authority of Advance Ruling in Rajasthan under Goods and Services Tax Act, have given a Ruling that these activities are "in the course of business and hence are covered under the scope of supply as per section 7 of the CGST / RGST Act 2017".

The Trust has been advised by their legal consultant in the previous year that the above ruling is bad in law as it erroneously treats the Government Grant / subsidy as a consideration under GST Laws. The Rajasthan High Court has admitted the Writ Petition filed against the above Order and judicial proceedings are under way. In the current year, the Hon'ble court has given a stay on the above Order of Rajasthan Advance Ruling Authority.

As the Charitable feeding programs supported by Government is already exempted from GST vide Notification Number 12 / 2017 issued under CGST Act, The Management, based on their independent legal consultant's advice believes there would be no GST implication on the subsidy received from Government and accordingly will not have any adverse impact on the financial statements



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

2.27 Related parties transactions

a. Related Parties

i. The Trust has identified the following entities/companies as related parties having one or more common trustees/director and transactions with those related parties have been disclosed below:

Trusts and societies with common trustees

- International Society for Krishna Consciousness, Bangalore ("ISKCON");
- The Akshaya Patra Foundation Inc, USA ("TAPF USA");
- The Akshaya Patra Foundation Inc, UK ("TAPF UK");
- Hare Krishna Movement ("HKM");
- Hare Krishna Movement Charitable Foundation ("HKMCF");
- Touchstone Foundation ("TSF");
- Great India Talent Foundation ("GITF")
- Sri Radha Krishna Mandir Foundation ("SRKMF");
- Basics Foundation ("BF");
- Sri Krishna Balaram Seva Trust ("SKBST");
- Vrindavan Chandrodaya Mandir Trust ("VCM");
- India Heritage Foundation; ("IHF")
- Iskcon Charities; ("IC")
- Eco Agri Reasearch Foundation; ("EARF")

Private limited companies with common directors

- GoldenAvatar Ventures Private Limited ("GVPL");
- BlueLotus knowledge Ventures Private Limited ("BKVPL");

ii. The Trust has identified the following personnel as key managerial personnel (KMP) who are holding offices having significant influence:

- Shridhar Venkat – Chief Executive Officer
- Ganesh R – Chief Financial Officer (resigned w.e.f 31 October 2021)
- Balaji M N – Chief Financial Officer (appointed w.e.f 01 November 2021)

b. The following is a summary of related party transactions :

Particulars	Amount in Rs. lakhs	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Income from cash donations received towards mid-day meal feeding programme:		
TAPF USA	3,913.21	4,099.97
HKM Jaipur	24.90	38.70
HKM Vrindavan	48.18	-
HKM Bellary	-	0.20
TAPF UK	183.92	239.84
ISKCON	1.87	1.84
HKM Mumbai	1.02	0.41
	4,173.10	4,380.96



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

2.27 Related parties transactions (continued)

Particulars	Amount in Rs. lakhs	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Income from cash donations received towards fixed assets :		
TAPF USA	897.20	1,103.94
	897.20	1,103.94
Rental Income*		
HKM Jaipur	37.81	7.13
Touchstone Foundation	421.56	5.54
HKMCF- Narsingi	177.36	3.55
HKMCF- Mangalagiri	10.11	16.14
HKMCF- Kakinada	2.21	7.44
HKMCF- Gudivada	13.85	5.00
HKMCF- Nellore	2.53	4.95
HKMCF – Visakhapatnam	14.61	34.05
HKMCF- Ongole	9.41	10.30
GITF	0.01	0.01
HKMCF- Kothagudem	12.54	-
HKMCF- Warangal	29.86	-
HKM – Mumbai	1.14	-
HKM – Hyderabad	21.75	-
HKMCF- Hyderabad	0.12	-
HKM- Mangalore	0.98	-
HKM- Guwahati	2.99	-
ISKCON	0.89	-
Blue Lotus Knowledge Ventures Pvt Ltd	4.80	11.33
HKM- Vrindavan	204.82	-
HKM- Mangalagiri	130.39	-
HKM- Hubli	19.47	-
	1,119.20	98.03

*includes prior period income of Rs. 549.74 lakhs, out of which Rs. 249.09 lakhs is unbilled income pertaining to prior years. This cross-charge has been computed at a marginal cost. As explained further in note 2.28, the methodology has been agreed with the related parties, adopted by the Board of Trustees. Further, it was examined by a Chartered Engineer and a Cost Auditor.



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

2.27 Related parties transactions (continued)

	Amount in Rs. lakhs	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Rent and other expenses paid:		
ISKCON	54.39	28.43
HKM Vrindavan	28.27	0.80
HKM Ahmedabad	0.06	0.06
Basics Foundation	-	1.35
Eco Agri Research Foundation	7.92	-
HKMCF Narsingi	3.63	-
HKMCF Warangal	9.49	-
HKMCF Ongole	0.88	-
	104.64	30.64
Expenditure incurred on behalf of the Trust:		
ISKCON	27.90	65.91
GITF	28.89	15.00
HKM Vrindavan	26.74	1.20
HKM Hubli	23.31	119.45
Touchstone Foundation	18.51	46.94
HKMCF Warangal	16.25	15.26
HKM Ahmedabad	4.89	1.34
HKM Bhilai	0.78	-
HKM Mumbai	0.15	0.08
HKMCF Mangalagiri	-	1.10
Sri Radha Krishna Mandir Foundation	-	0.33
Golden Avatar Venture Private Limited	1.13	29.00
Sri Krishna Balaram Seva Trust	0.15	7.13
TAPF UK	0.21	-
Vrindavan Chandrodaya Mandir	0.03	-
Eco Agri Research Foundation	5.45	-
HKMCF Narsingi	6.90	-
HKMCF Nellore	0.64	-
	161.93	302.74



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

2.27 Related parties transactions (continued)

	Amount in Rs. lakhs	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Expenditure incurred by the Trust on behalf of related parties:		
ISKCON	12.64	16.14
HKM Hubli	2.00	1.11
HKM Jaipur	189.20	3.92
HKM Vrindavan	74.37	-
HKH Ahmedabad	0.09	1.28
Touchstone Foundation	23.85	28.26
TAPF USA	11.97	-
HKMCF Warangal	-	3.05
HKMCF Srikakulam	4.10	-
	318.22	53.76
Balances receivable and payable to related parties:		
Trade payable for expenses:		
ISKCON	6.17	8.16
Sri Krishna Balarama Seva Trust	0.07	-
HKM - Ahmedabad	0.06	-
Vrindavan Chandrodaya Mandir	0.03	-
Golden Avatar Venture Private Limited	0.28	0.28
Basics Foundation	-	0.10
HKM Bhilai	0.78	-
Eco Agri Research Foundation	2.06	-
	9.45	8.54
Receivable from related parties:		
HKM Vrindavan	263.31	-
HKM Jaipur	184.87	-
HKMCF Narsingi	43.32	1.46
TAPF UK	-	0.15
HKMCF - Mangalagiri	13.50	19.20
HKMCF Kakinada	2.49	8.61
HKMCF - Gudivada	0.06	5.95
HKMCF Nellore	2.35	5.97



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

2.27 Related parties transactions (continued)

Particulars	Amount in Rs. lakhs	
	For the year ended 31 March 2020	For the year ended 31 March 2019
HKMCF – Vizag	8.09	39.52
HKMCF Ongole	1.70	12.43
Touchstone Foundation	191.36	2.62
HKM – Mumbai	1.35	-
HKM – Guwahati	2.99	-
HKM – Mangalore	0.82	-
HKMCF Warangal	24.93	-
HKMCF – Hyderabad	0.14	-
HKMCF – Kothagudem	14.79	-
GITF	0.01	-
Bluelotus Knowledge Ventures Pvt Ltd	5.66	-
HKM Hubli	22.58	-
HKM – Mangalagiri	0.19	-
HKMCF – Srikakulam	4.10	-
	788.62	95.91
Unbilled receivables from related parties*		
HKM Jaipur	23.15	-
Touchstone Foundation	232.02	-
HKMCF- Narsingi	129.46	-
HKMCF- Kakinada	0.10	-
HKMCF- Gudivada	12.47	-
HKMCF – Visakhapatnam	7.23	-
HKMCF- Ongole	6.35	-
HKMCF- Warangal	1.54	-
HKM – Hyderabad	21.75	-
HKM- Mangalagiri	130.39	-
	564.47	-

*Includes unbilled receivables pertaining to prior years of Rs. 249.09 lakhs

Compensation to Key Managerial Personnel:

Shridhar Venkat (appointed as Chief Executive Officer effective April 2014)		
Fixed Pay	71.61	65.09
Performance based variable pay	56.50	51.74
Ganesh R (appointed as Chief Financial Officer effective November 2014)		
Fixed Pay	47.97	43.40
Performance based variable pay	14.79	9.33



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

2.28 Matters related to governance and administration of related party transactions

In November 2020, an Audit Committee (AC) member of the Trust raised certain concerns over the governance and administration of the Trust, vide an e-mail to all the Trustees. Some of the AC members and independent trustees resigned citing these concerns. Some e-mails were also received from whistleblowers alleging that, at certain locations, there were irregularities in the functioning of the Trust.

The concerns / allegations, inter-alia included, operational conflict of interest with related party trusts (RPTs), absence of formal accountability and responsibilities for involvement of employees of RPTs in operations of the trust, sharing and usage of resources with RPTs without appropriate audit trail, absence of arm's length assessment for certain transactions with RPTs, vulnerability to diversion of funds as the collection of donations is carried out by the missionaries for both RPTs and the Trust, etc.

The Board of Trustees and the AC of the Trust was reconstituted by appointing new independent trustees by December 2020. The reconstituted Board of Trustees and AC independently evaluated the concerns / allegations raised by the AC members / Trustees and the whistleblowers.

The Trust appointed an independent firm to conduct a special audit of the Trust, covering the significant kitchens at various locations, for the period from 1 April 2017 to 31 March 2020 (3 year period) to examine and report on the concerns raised by the AC members / Trustees and the whistleblowers, which inter-alia included a detailed review and forensic analysis of the books and records at those locations.

Key observations of the special audit, inter-alia included, non-declaration of usage of some facilities, assets and manpower in certain kitchens of the Trust by RPTs, donations in cash and assets that may have been sought for the Trust but potentially received by the RPTs, certain findings indicated probable non-compliances with the donor mandates / agreements with the state government / municipal bodies entered by the Trust related to usage of Trust's resources by the related parties, process level gaps identified at some locations in procurement and other processes etc. The Special Auditors also suggested an alternate approach / method, i.e. full cost recovery for the services availed by the RPTs as against the method being followed by the Trust consistently in earlier years.

The special audit report ("the Report") has quantified the amount to be cross charged to RPTs at Rs 2,340 lakhs (for 3 year period). The Report further suggests cross charges of Rs 2,860 lakhs based on the new methodology (on a full cost basis), as against the prevailing practice of the Trust. However, the management has quantified and cross charged Rs 1,502 lakhs (for 3 year period), based on the methodology followed consistently by the Trust in those respective years, during the year ended March 31, 2020. The cross charges made by management is based on its detailed assessment of facts and methodology consistently followed earlier and not based on the new methodology suggested in the Report. The Trust believes that such cross charge is appropriate in the current circumstances and does not result in any non-compliance. The new method suggested in the Report will be examined by the Trust for future implementation. Further, the Trust also believes that the arms' length principles is not mandated by the Trust Deed or any Statute or any Regulation governing the Trust and hence, not considered applicable to the Trust.

The Trust has obtained an independent legal opinion on the period of limitation for the claims to be made on the other trusts related to the Trust (RPTs). Based on the opinion, the Trust has entered into 'No claim agreements' with the RPTs wherein all concerned parties have since agreed that no further claims will be made on this account by either parties for the period prior to 1 April 2017 and the cross-charges to be made by the Trust to the RPTs for the period 1 April 2017 to 31 March 2020.



The Akshaya Patra Foundation

Notes to the financial statements for the year ended 31 March 2020

2.28 Matters related to governance and administration of related party transactions (continued)

Management's response to the other findings of the special audit as noted by AC and Board of Trustees, inter-alia included:

- i. Providing factual responses to the special auditor for all the observations made in the Report.
- ii. In relation to cross charges for the services availed by RPTs, reviewed the methodology consistently followed by the Trust involving, third party experts such as Chartered Engineer and a Cost Auditor. Based on its review, the Trust continued to charge the related parties based on the methodology earlier approved by AC and the Board of Trustees, which has been subsequently reviewed again by a Chartered Engineer and a Cost Accountant in 2021. The full cost methodology, as suggested by the special auditor is not mandated by the Trust Deed or any Statute or the Board of Trustees.
- iii. The Trust has obtained independent legal opinion on the land donations / grants received by and registered in the name of the RPTs, where the purpose of donation also included mid-day meal program of the Trust. The opinion contained certain recommendations to the Trust providing protective rights to the Trust for land usage, which has been subsequently implemented through agreements / memorandum of understandings with the related parties.
- iv. The Trust has obtained independent opinions from tax experts on compliance with Direct and Indirect tax laws, which confirm that there is no significant impact on the Trust in respect of the transactions with RPTs.
- v. Based on the independent legal opinion obtained, the Management concluded that the findings in the Report did not result in any violation of the applicable laws and regulations, the donor mandates and agreements including, with the State Government and other Municipal bodies.
- vi. The Trust has quantified the amounts to be further cross-charged to the RPTs for the errors and omissions in the earlier years and entered into agreements with the RPTs to this effect.

Further, at few kitchens of the Trust, there are certain observations which have been included in the Report as scope limitations and have not been quantified, due to unavailability of the underlying records. These primarily include donation registers of the RPTs at a few locations, manpower and vehicle running expenses for few kitchens incurred by the Trust which may have been used by the RPTs. Based on Management's broad assessment of these incidents and declarations obtained from the related parties on this matter, it believes that these findings are not expected to be material to the financial statements

The Management has prepared a detailed explanation for all the cross charges and entered into agreements with RPTs for the overall amount to be cross-charged for the 3 year period ended 31 March 2020, and agreed with the RPTs that there would not be any other claim by either parties for these years or earlier years

The Management is in the process of implementing process level controls where gaps have been identified, formalizing its approach towards usage of resources by the RPTs and the roles and responsibilities of the Unit President and Unit Teams and their accountability to the Management of the Trust. The actions, in response to the findings of the Report, are being carried out on a prospective basis.

The Management believes that the actions taken by it are adequate, appropriate and in consonance with respect to the objective, intent and operations of the Trust and its donors.



The Akshaya Patra Foundation

Notes to the financial statements for the year ended 31 March 2020

2.29 The Trust has offices, kitchen facilities and vehicles under cancellable operating lease agreements. The Trust intends to renew these lease agreements in the normal course of its business. Total rental expenses under cancellable operating leases for the year ended 31 March 2020 is Rs 2,960.68 lakhs (Previous year Rs 2,138.46 lakhs).

2.30 Employee benefit plans

a. Defined contribution plans

Total contribution made by the Trust during the year towards provident fund and employee's state insurance, defined contribution plans is Rs 1,119.45 lakhs (Previous year Rs 896.97 lakhs).

b. Gratuity – Defined benefit plan

Particulars	Amount in Rs. lakhs	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Reconciliation of opening and closing balances of the present value of the defined benefit obligation:		
Obligations at year beginning	1,219.75	908.90
Service cost	244.66	220.69
Interest cost	87.08	62.68
Benefits settled	(111.09)	(81.56)
Actuarial (gain) / loss	(121.85)	109.04
Obligations at year end	1,318.56	1,219.75
Change in plan assets:		
Plans assets at beginning of the year, at fair value	270.86	327.47
Expected return on plan assets	18.91	23.06
Actuarial gain / (loss)	(18.12)	(63.11)
Contributions	76.25	65.00
Benefits settled	(111.09)	(81.56)
Plans assets at end of the year, at fair value	236.80	270.86
Reconciliation of present value of the obligation and the fair value of the plan assets:		
Present value of the defined benefit obligations at the end of the year	1,318.56	1,219.75
Fair value of plan assets at the end of the year	(236.80)	(270.86)
Liability recognized in the balance sheet	1,081.76	948.89
Non-Current liability	553.62	431.99
Current liability	528.14	516.90
Liability recognized in the balance sheet	1,081.76	948.89



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

2.30 Employee Benefit plans (continued)

	Amount in Rs. lakhs	
	As at 31 March 2020	As at 31 March 2019
Gratuity cost for the year:		
Service cost	244.66	220.69
Interest cost	87.08	62.68
Expected return on plan assets	(18.91)	(23.06)
Actuarial loss / (gain)	(104.97)	172.15
Net gratuity cost	207.87	432.46
Assumptions		
Discount rate	6.46%	7.48%
Estimated rate of return on plan assets	7.48%	7.22%
Salary escalation rate	5.00%	9.00%

100% of plan assets are maintained with Life Insurance Corporation of India.

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors such as supply and demand factors in the employment market.

c. *Compensated absences*

The Trust has provided for compensated absences for all employees who have worked for 240 days or more and who continue to be on payroll as at the end of each financial year. The liability has been computed based on actuarial valuation on the gross wages for the annual leave day balance available as on the reporting date. The liability as at 31 March 2020 is Rs 593.89 lakhs (Previous year Rs 475.37 lakhs) which has been disclosed entirely as current liability since the Trust does not have an unconditional right to defer its settlement for 12 months after the reporting date.



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2020

2.31 Earnings and expenditure in foreign currency (on receipt and payment basis)

Particulars	Amount in Rs. lakhs	
	For the year ended 31 March 2020	For the year ended 31 March 2019
(a) Earnings:		
Donations received towards fixed assets	2,504.64	2,604.86
Donation received towards meals	6,402.06	6,897.91
Donation received towards other projects	229.50	319.97
Total earnings	9,136.20	9,822.74
(b) Expenditure:		
Trustees' travel	1.97	0.28
Employees' travel	3.21	11.06
Consultants' travel	6.48	2.99
Total expenditure	11.66	14.33

2.32 Subsequent events

The Trust has disclosed the events occurring after the balance sheet date in these financial statements and there are no other significant events to be disclosed.

for BSR & Co. LLP
Chartered Accountants
Firm's registration no.: 101248W/W-100022

Amrit Bhansali
Partner
Membership No. 065155

for and on behalf of
The Akshaya Patra Foundation

Madhu Pandit Dasa
Chairman

Chanchalpathi Dasa
Vice Chairman

K V Chowdary
Trustee

Shridhar Venkat
Chief Executive Officer

Balaji M N
Chief Financial Officer

Place: Bengaluru
Date: 3 May 2022

Place: Bengaluru
Date: 3 MAY 2022

The Akshaya Patra Foundation

Receipts and payments account

Schedule	Amount in Rs. lakhs	
	Year ended 31 March 2020	Year ended 31 March 2019
Opening balance		
Cash	1.38	1.35
Bank (includes current and non-current balances)	23,114.98	23,553.82
	23,116.36	23,555.17
Add : Receipts		
Donations	A 35,088.21	31,795.71
Capital expenditure grant from State Governments	B 500.00	1,001.84
Cash subsidies from State Government and other receivables	C 20,020.85	18,372.22
Other receipts	D 2,624.98	1,301.25
Sale of property, plant and equipment	E 121.08	45.46
Advance received from Government	-	806.15
Proceeds from Investment in Government Bonds and Mutual Fund	959.15	-
	59,314.27	53,322.63
Less: Payments		
Investment in Government Bonds and Mutual Funds	-	1,315.13
Purchase of property, plant and equipment and intangibles assets	F 10,480.96	10,212.27
Loans and advances	G 133.83	(24.80)
Utilisation of materials and other utilities	H 22,679.46	21,217.29
Utilization of advance received from Government	65.29	-
Personnel cost	I 13,892.47	12,254.31
General expenses	J 10,143.02	8,700.39
Tax deducted at source	K 16.81	86.85
	57,411.84	53,761.44
Closing balance	25,018.79	23,116.36
Represented by		
Cash	6.03	1.38
Bank (includes current and non-current balances)	25,012.76	23,114.98
	25,018.79	23,116.36

for BSR & Co. LLP
Chartered Accountants
Firm's Registration No. : 101248W/W-100022


Amit Bhansali
Partner
Membership No. 065155

for and on behalf of
The Akshaya Patra Foundation


Madhar Pandit Dasa Chairman
Chancholrao Dasa Vice Chairman
K V Chowdary Trustee


Shridhar Venkat Chief Executive Officer
Balaji M N Chief Financial Officer

Place : Bengaluru
Date : 3 May 2022

Place : Bengaluru
Date : 3 MAY 2022

The Akshaya Patra Foundation

Schedules to the receipts and payments account

	Amount in Rs. lakhs	
	Year ended 31 March 2020	Year ended 31 March 2019
Receipts:		
Schedule A - Donations		
<i>Donation towards revenue expenditure</i>		
received in India towards meals	18,521.22	15,293.32
received from other countries towards meals	5,963.20	8,108.58
other cash donations	1,104.56	1,274.29
Changes in deferred income from donations		
received towards meals	331.91	(914.16)
received towards ear marked donations - others	564.27	(685.23)
Total donation received towards revenue expenditure (i)	26,485.16	23,076.80
<i>Donation towards corpus / endowment funds</i>		
Change in corpus fund receipts	1.00	352.78
Change in endowment fund receipts	10.07	3.13
Total donations received towards corpus / endowment funds (ii)	11.07	355.91
<i>Donation towards capital expenditure</i>		
received in India towards fixed assets	4,428.11	3,513.05
received in other countries towards fixed assets	735.15	464.10
Change in deferred income from donations		
received towards fixed assets	3,428.72	4,385.85
Total donation received towards capital expenditure (iii)	8,591.98	8,363.00
Total donation received (i + ii + iii)	35,088.21	31,795.71
Schedule B - Capital expenditure grant from State Governments		
Grant from State Government towards capital expenditure	500.00	1,001.84
	500.00	1,001.84
Schedule C - Cash subsidies from State Government and other receivables		
Cash subsidies from State Government and Government bodies	22,000.68	18,942.57
Change in cash subsidies receivable from State Government and Government bodies	(359.77)	(622.07)
Change in cash subsidies from State Government and Government bodies received in advance	243.59	72.83
Change in other receivable	(1,696.85)	37.08
Movement of Provision for doubtful receivables from State Governments	(166.80)	(58.19)
	20,020.85	18,372.22
Schedule D - Other receipts		
Interest received	728.79	984.39
Miscellaneous income	1,843.31	350.67
Change in interest accrued and not due	52.88	(33.81)
	2,624.98	1,301.25
Schedule E - Sale of property, plant and equipment		
Book value of assets sold, net	130.55	23.60
(Loss) / profit on sale or write-off of property, plant and equipment, net	(9.47)	21.86
	121.08	45.46



The Akshaya Patra Foundation
Schedules to the receipts and payments account (continued)

	Year ended 31 March 2020	<i>Rs in lakhs</i> Year ended 31 March 2019
Payments:		
Schedule F - Purchase of property, plant and equipment and intangible assets		
Additions as per balance sheet	9,447.77	11,115.15
Assets received as donations	(24.50)	(57.61)
Change in sundry creditors for capital goods	(597.70)	(26.83)
Change in retention monies payable	(9.05)	(19.29)
Capital creditors write back	(114.95)	(15.82)
Change in capital work-in-progress	1,779.00	163.80
Change in capital advances	0.39	(947.13)
	10,480.96	10,212.27
Schedule G - Loans and advances		
Change in salary advances	2.51	(10.24)
Change in deposits	131.32	(14.56)
	133.83	(24.80)
Schedule H - Utilisation of material and other utilities		
Consumption of materials and utilities as per income and expenditure account	27,593.60	24,617.13
Change in inventory of provisions and groceries	691.44	41.91
Donations received in kind	(163.59)	(162.80)
Change in deferred donation received towards meals - in kind	(7.46)	2.53
Change in grant of food grains from State Government and Government bodies received in advance	(103.34)	84.67
Grants of food grains from State Government and Government bodies	(2,817.28)	(2,790.17)
Change in Statutory liabilities	(155.82)	(18.37)
Change in accruals and other current liabilities	(128.61)	6.30
Change in sundry creditors	(2,229.48)	(563.91)
	22,679.46	21,217.29
Schedule I - Personnel cost		
Personnel cost as per the income and expenditure account	14,731.53	12,659.04
Change in provisions	(251.39)	(464.16)
Change in accrued salaries	(587.67)	59.43
	13,892.47	12,254.31
Schedule J - General expenses		
Other operating expenses as per income and expenditure account	10,412.31	8,569.17
Change in prepaid expenses	(39.65)	37.27
Change in provisions	(166.80)	(58.19)
Change in advance recoverable in cash or kind	(62.84)	152.14
	10,143.02	8,700.39
Schedule K - Tax deducted at source		
Change in advance tax	16.81	86.85
	16.81	86.85



FCRA Financials

NATH ASSOCIATES
Chartered Accountants

433/C, 5TH Cross, 7TH Block West
Jayanagar, BANGALORE 560082
Ph: 080-26765764 BS Manjunath FCA; BN Sudheendra FCA
bsmanjunathca@gmail.com ; bnsudheendra@gmail.com

Certificate

We have audited the accounts of **THE AKSHAYA PATRA FOUNDATION**, HK Hills, Chord Road, Rajaji Nagar, 1st Block, BANGALORE 560010, (a registered charitable Trust and having **FCRA Registration No. 094421037 & PAN AAATT6468P**) for the year ending the 31st March 2020 and examined all relevant books and vouchers and certify that they are according to the audited accounts:

(i) the brought forward foreign contribution at the beginning of the year was Rs. 32,61,61,816.

(ii) foreign contribution worth Rs. 91,33,18,063 and Bank Interest amounting to Rs 2,00,79,659 *vide Annexure 1* was received by the Trust/Association during the year ended 31st March 2020.

(iii) the balance of unutilised foreign contribution with the Foundation at the end of the year was Rs. 42,02,85,244 (Savings account Rs. 36,31,34,314 + Fixed Deposits ₹Rs. 5,71,50,931) *vide Annexure 2 (a) & (b)*.

(iv) Certified that the Foundation has maintained the accounts of foreign contribution and records relating thereto in the manner specified in section 19 of the Foreign Contribution (Regulation) Act, 2010 (42 of 2010) read with rule 5 & rule 11 of the Foreign Contribution (Regulation) Rules, 2011.

(v) The information in this certificate and in the enclosed Balance Sheet and statement of Receipt and Payment read along with the Audit Notes *vide Annexure 3*, is correct as checked by us.

For NATH ASSOCIATES,
Chartered Accountants,
ICAI - FRN 024265



BS MANJUNATH
Partner

Membership No F 09743
Signature of Chartered Accountant
UDIN: **21009743AAAAGW2124**

Place: Bangalore
Date: 25th May 2021

Annexure - 1 - referred to in para (ii) of our Certificate

Donations Received by TAPF during 1st April 2019 to 31st March 2020

Mode of Receipt	Amount in Rs.
FIRC receipts	52,33,26,715
NEFT - CC Avenue / PAYU- receipts	3,68,55,760
RTGS/NEFT - receipts	29,55,32,184
Other receipts - Cheque	5,75,56,460
Other receipts - Cash	46,944
Total FC Receipts	91,33,18,063

Annexure - 2(a) - referred to in para (iii) of our Certificate

Closing Balance of FCRA Accounts of TAPF as on 31st March 2020:

Bank	Type of A/c	Branch	Amount in Rs.
Axis bank	FCRA	Bangalore	33,06,57,703
Axis bank	Sub FCRA	Jaipur	5,02,872
Axis bank	Sub FCRA	BBSR	4,082
Axis bank	Sub FCRA	Ahmedabad	1,172
Axis bank	Sub FCRA	Lucknow	8,98,592
Yes bank	Sub FCRA	Bangalore*	1,28,77,765*
Yes bank	Sub FCRA	Guwahati**	12,878**
Yes bank	Sub FCRA	Narasingi	16,912
Yes Bank	Sub FCRA	Ahmedabad	3,04,082
IndusInd bank	Sub FCRA	Bangalore	1,11,49,193
IndusInd bank	Sub FCRA	Ahmedabad	1,86,021
Kotak Bank	Sub FCRA	Guwahati	48,49,298
IndusInd bank	Sub FCRA	DDN	9,16,108
IndusInd bank	Sub FCRA	KPR	6,20,779
IndusInd bank	Sub FCRA	Panvel	1,36,857
TOTAL			36,31,34,314

Note: * Refer Note (d) in Annexure 3.

** Refer Note (e) in Annexure 3.



Annexure - 2(b) - referred to in para (iii) of our Certificate

Closing Balance of Fixed Deposits of TAPF as on 31st March 2020

Bank	Type of A/c	Branch	Amount of Deposit (Rs.)
Axis bank	FCRA	Rajajinagar, Bangalore	4,12,424
Axis bank	FCRA	Rajajinagar, Bangalore	2,90,125
Axis bank	FCRA	Rajajinagar, Bangalore	4,30,844
HDFC Ltd	FCRA	Kasturba Road, Bangalore	49,00,000
HDFC Ltd	FCRA	Kasturba Road, Bangalore	3,17,538
HDFC Ltd	FCRA	Kasturba Road, Bangalore	8,00,000
HDFC Ltd	FCRA	Kasturba Road, Bangalore	10,00,000
HDFC Ltd	FCRA	Kasturba Road, Bangalore	10,00,000
HDFC Ltd	FCRA	Kasturba Road, Bangalore	10,00,000
HDFC Ltd	FCRA	Kasturba Road, Bangalore	10,00,000
HDFC Ltd	FCRA	Kasturba Road, Bangalore	10,00,000
HDFC Ltd	FCRA	Kasturba Road, Bangalore	10,00,000
Total			5,71,50,931

Annexure -3 - referred to in para (v) of our Certificate.

- Pending finalisation of Statutory Audit and issue of Auditors Report by the Statutory Auditors of TAPF for F Y 2019-20, M/s Rao & Emmar, Chartered Accountants, FRN 003084S were engaged by TAPF as Auditors for the purpose of issue of 10B Audit report under section 12A(b) of the Income-tax Act, 1961 [read with Rule 17(b)] who have conducted the Audit and furnished the Audit Report.
- We have relied on the Audited financials and the Audit Report given by M/s Rao & Emmar, Chartered Accountants, FRN 003084S for the purposes of audit of FC books of accounts for F Y 2019-20 and for the purpose of issuing FC Certificate.
- The FC Certificate issued by us, as specified in section 19 of the Foreign Contribution (Regulation) Act, 2010 (42 of 2010) read with rule 5 & rule 11 of the Foreign Contribution (Regulation) Rules, 2011 is based on the extracted F C related financials from the consolidated Audited financials of the TAPF, audited by M/s Rao & Emmar, Chartered Accountants, FRN 003084S.
- It is observed that fixed deposit with Vijaya bank made from foreign contributions was credited to local YES bank account upon maturity instead of the designated FCRA account to the extent of Rs 1,28,75,413. The same is included in the balance with Yes Bank Sub FCRA SB account as on 31-Mar-2020. Subsequently the amount was transferred back to Yes Bank SB account on 26-Nov-2020.




- e. It is further observed that the Savings bank account with YES Bank in Guwahati is classified as Sub FCRA account in the books of account, however the same account is classified as Local Savings account by the YES Bank, Guwahati. The Balance confirmation by the Bank reflects the balance of Rs 12,878 as on 31-Mar-2020 under Local bank account balance; however, the same is reflected as Sub FCRA bank balance in the books of account.
- f. We have been informed by the Management that the related party transactions and observations made in Note 2.27 of Audited Consolidated Financials of TAPF for F Y 2019-20 and also the 'Emphasis of the Matter' mentioned in the Auditors Report of M/s Rao & Emar, Chartered Accountants, FRN 003084S do not have any impact on the Receipts & Payments account, Income & Expenditure account and the Balance sheet of the FC account of FY 2019-20 of TAPF.

Place: Bangalore
25th May 2021



For NATH ASSOCIATES,
Chartered Accountants,
ICAI -FRN 02426S


B S MANJUNATH, Partner
Membership No F 09743.
Signature of Chartered Accountant
UDIN: 21009743AAAAGW2124

THE AKSHAYA PATRA FOUNDATION
H.K Hill, Chord Road, Rajajinagar, Bangalore - 560 010
FOREIGN CONTRIBUTION

FCRA Registration No: 094421037

Receipts & Payments as at 31st March 2020

	Schedule	31 Mar 2020	31 Mar 2019
Opening Balance			
Investment in fixed deposit		17,75,93,020	14,91,29,556
Balance with Bank		14,85,68,796	46,84,62,867
		32,61,61,816	61,75,92,423
Add : Receipts			
Donations received into			
Foreign Contribution Remittance Account during the year	A	91,33,18,063	98,32,12,224
Interest on FD and SB		2,00,79,659	2,99,44,413
		1,25,95,59,538	1,63,07,49,060
Less : Payments			
Welfare of Children :			
Utilisation of materials and other utilities	B	7,57,94,399	15,40,96,944
Personnel Cost	C	41,91,28,046	56,43,94,744
General Expenses	D	6,15,11,663	18,94,43,720
Loans and advances	E	(25,308)	40,29,185
Purchase of fixed assets	F	28,28,65,494	39,26,22,651
		83,92,74,294	1,30,45,87,244
Closing Balance		42,02,85,244	32,61,61,816
Represented By			
Investment in fixed deposit		5,71,50,931	17,75,93,020
Balance with Bank		36,31,34,313	14,85,68,796
		42,02,85,244	32,61,61,816

The Schedules referred to above form an integral part of the Receipts & Payments Account
previous year figures are regrouped wherever necessary

As per our audit report of even date,
for Nath Associates
Chartered Accountants
Firm Registration No. 02426S

B S Manjunath
Partner
Membership No. F9743
UDIN - 21009743AAAAGW2124
Place : Bangalore
Date : 25th May 2021



for The Akshaya Patra Foundation


Madhu Pandit Dasa
Chairman

Place : Bangalore
Date : 25th May 2021



THE AKSHAYA PATRA FOUNDATION
H.K Hill, Chord Road, Rajajinagar, Bangalore - 560 010
FOREIGN CONTRIBUTION

FCRA Registration No: 094421037

Balance Sheet as on 31st March 2020

	Schedule	Amount Rs	
		31 Mar 2020	31 Mar 2019
Sources of Funds			
Asset & Designated Fund		70,48,88,578	65,00,87,042
General Fund		55,81,93,279	42,68,84,022
		<u>1,26,30,81,857</u>	<u>1,07,69,71,064</u>
Application of Funds			
Fixed Assets			
Opening Balance	F	1,40,93,89,558	1,01,67,66,907
Additions during the year		28,28,65,494	39,26,22,651
		<u>1,69,22,55,052</u>	<u>1,40,93,89,558</u>
Less: Accumulated Depreciation		86,08,71,018	67,23,09,022
Net Block		83,13,84,034	73,70,80,536
Other Advances	G	1,14,12,579	1,37,28,712
Investment in fixed deposit		5,71,50,931	17,75,93,020
Balance with Bank		36,31,34,313	14,85,68,796
		<u>1,26,30,81,857</u>	<u>1,07,69,71,064</u>

The schedules referred to above form an integral part of the balance sheet
previous year figures are regrouped wherever necessary

As per our audit report of even date,
for **Nath Associates**
Chartered Accountants
Firm Registration No: 02426S

B.S. Manjunath
Partner
Membership No. F9743
UDIN - 21009743AAAAGW2124
Place : Bangalore
Date : 25th May 2021



for **The Akshaya Patra Foundation**


Madhu Pandit Dasa
Chairman

Place : Bangalore
Date : 25th May 2021



THE AKSHAYA PATRA FOUNDATION
H.K Hill, Chord Road, Rajajinagar, Bangalore - 560 010
FOREIGN CONTRIBUTION

FCRA Registration No: 094421037

Statement of Income and Expenditure - F C R Account - for the year ending 31 Mar 2020

	Schedule	Amount in Rs.	
		31 Mar 2020	31 Mar 2019
Income			
Donations income from foreign contributions		85,85,16,528	88,05,54,525
Interest on FD		1,77,88,833	3,01,19,529
		<u>87,63,05,361</u>	<u>91,06,74,054</u>
Expenditure			
Materials and utilities consumed	H	7,57,94,399	15,40,96,944
Personnel cost	I	41,91,28,046	56,43,94,744
Depreciation and amortization	F	18,85,61,996	15,78,27,848
Other operating expenses	J	6,15,11,663	18,94,43,720
		<u>74,49,96,104</u>	<u>1,06,57,63,256</u>
Excess of income over expenditure		13,13,09,257	(15,50,89,202)
Balance in income and expenditure account brought forward		42,68,84,022	58,19,73,224
Balance carried forward		<u>55,81,93,279</u>	<u>42,68,84,022</u>

previous year figures are regrouped wherever necessary

As per our audit report of even date,
for **Nath Associates**
Chartered Accountants
Firm Registration No: 02426S


B.S. Manjunath
Partner
Membership No. F9743
UDIN - 21009743AAAAGW2124
Place : Bangalore
Date : 25th May 2021



for **The Akshaya Patra Foundation**


Madhu Pandit Dasa
Chairman

Place : Bangalore
Date : 25th May 2021



The Akshaya Patra Foundation

Schedules to the Accounts

Amount in Rupees

Year ended 31-Mar-20 Year ended 31-Mar-19

Schedule A - Donations received through Foreign Contribution Account during the year

Donations received from

India	35,09,08,587	34,01,56,337
Singapore	12,08,331	48,79,666
United Kingdom	3,66,36,564	4,25,86,568
United States of America	48,98,10,602	56,42,09,745
Hong Kong	2,46,175	8,13,953
Others	3,45,07,804	3,05,65,955
	91,33,18,063	98,32,12,224

Schedule B - Utilisation of material and other utilities

Consumption of materials and utilities as per income and expenditure account

	7,57,94,399	15,40,96,944
	7,57,94,399	15,40,96,944

Schedule C - Personnel Cost

Personnel cost as per the income and expenditure account

	41,91,28,046	56,43,94,744
	41,91,28,046	56,43,94,744

Schedule D - General expenses

Other operating expenses as per income and expenditure account

	6,15,11,663	18,94,43,720
	6,15,11,663	18,94,43,720

Schedule E - Loans and advances

Change in salary advances	(75,308)	2,75,495
Change in deposits	-	37,53,690
Change in receivables	50,000	
	(25,308)	40,29,185



Madhuprasanna

Schedules to the Accounts
Schedule F - Fixed Assets

Amount in Rupees

Assets	Gross Block		Accumulated Depreciation		As at 31-Mar-20
	As at 1-Apr-19	Additions during the year	Deductions during the year	As at 1-Apr-19	
Land	-	32,00,000	-	-	-
Buildings	12,03,34,201	3,67,14,547	-	6,42,79,149	7,35,25,247
Lease Hold Improvements	44,67,81,827	13,54,90,736	-	4,46,78,183	5,82,27,257
Kitchen and related equipment	45,32,78,475	8,83,79,816	-	29,18,97,227	38,96,55,142
Office Equipment	2,78,63,652	17,60,133	-	1,36,17,147	2,01,06,280
Computer equipment	4,13,14,640	23,86,896	-	2,82,05,837	3,59,52,668
Furniture and fixtures	1,59,56,077	25,22,620	-	77,46,831	1,14,50,815
Vehicles	19,42,91,056	62,94,675	-	26,34,733	16,97,61,860
Distribution vessels	10,95,69,630	61,16,071	-	14,01,36,906	10,21,91,749
Intangible asset	-	-	-	8,06,78,491	-
Total	1,40,93,89,558	28,28,65,494	-	18,85,61,996	86,08,71,018
Previous Year	1,01,67,66,907	39,26,22,651	-	51,44,81,174	67,23,09,022



Madhuprasanna



The Akshaya Patra Foundation

Schedules to the Accounts

Amount in Rupees
For period ended
31-Mar-20 31-Mar-19

Schedule G - Loans and advances

Deposits	1,00,10,045	1,00,10,045
Interest accrued but not due	11,07,816	33,98,642
Salary advances	2,44,718	3,20,025
Other receivables	50,000	
	1,14,12,579	1,37,28,712

Schedule H - Materials and utilities consumed

Provisions and groceries	7,32,43,511	10,05,91,325
Fuel	21,17,974	4,33,41,697
Power, Lightning and Water	4,32,914	1,01,63,922
	7,57,94,399	15,40,96,944

Schedule I - Personnel cost

Salaries and wages	40,65,72,480	49,07,94,776
Staff welfare	1,80,287	1,17,72,521
Contract Staff cost	1,23,65,464	6,07,43,130
Volunteers expenses	9,815	10,84,317
	41,91,28,046	56,43,94,744

Schedule J - Other operating expenses

Repairs & Maintenance	33,16,795	6,18,21,340
Rent	1,02,22,767	3,27,80,479
Security charges	24,84,105	1,76,70,363
Printing & Stationery	1,61,202	33,30,632
Courier & Postage Charges	-	8,09,499
Professional Charges	1,40,91,593	1,65,87,332
Audit Fees	-	47,52,509
Rates & Taxes	84,624	13,16,590
Insurance	1,25,664	73,98,002
Travelling & Conveyance expenses	1,54,58,859	2,30,91,169
Communication Expenses	46,34,644	18,83,946
Promotion & Inauguration expenses	56,26,431	96,36,695
Office Expenses	3,83,604	9,68,824
Scholarship and training expenses	10,000	59,30,462
Interest & Bank Charges	11,74,721	10,35,338
Other expenses	37,36,654	4,30,540
	6,15,11,663	18,94,43,720



Madhur Patra



Bank Disclosures

Details of Bank Balances

(as of 31 March, 2020)

	Savings Account ₹ (in lakhs)	Fixed Deposits ₹ (in lakhs)
Banks		
Kotak Mahindra Bank	9,637.26	15.00
Axis Bank Ltd.	5,954.54	66.22
HDFC Bank	1,443.74	2.50
State Bank of India	1,101.86	141.92
IndusInd Bank	1,033.02	-
YES Bank	302.56	59.85
Corporation Bank	187.94	21.42
ICICI Bank	52.85	-
IDFC First Bank	1.11	4.50
Equitas Small Finance Bank	1.10	-
Other Banks	10.28	60.51
Total (A)	19,726.26	371.92
Financial Institutions		
HDFC Ltd.	-	4,909.18
PNB Housing Finance Ltd.	-	5.16
Total (B)	-	4,914.34
GRAND TOTAL (A + B)	19,726.26	5,286.26



Initiatives

COVID-19 Food Assistance
Breakfast Initiative
Making Every Meal Count

COVID-19 Food Assistance

Feeding the Vulnerable Populations During the Pandemic

A pandemic outbreak can adversely impact food supply chains, resulting in widespread food and nutrition security issues. Vulnerable populations, such as migrant labourers, industrial and construction site workers, and rough sleepers, are affected the most as a result of such crises. The outbreak and the resultant economic slowdown, together, worsen their economic condition and make it increasingly difficult for them to sustain daily needs. Therefore, it is essential to ensure that humanitarian efforts are running effectively—despite the challenges—to support these people.

Food assistance is a vital component of humanitarian efforts during pandemics, natural disasters, and other such adversities. The Akshaya Patra Foundation has always endeavoured to utilise its kitchen infrastructure and leverage partnerships to support the Government's relief efforts through food assistance. During the COVID-19 pandemic, Akshaya Patra aided the Government's efforts to help the vulnerable populations by providing cooked meals and distributing food relief kits with essential groceries in multiple locations across the country.



BACKGROUND

As the implementing partner of the Government of India's flagship school feeding programme, PM-POSHAN, Akshaya Patra seeks to address the issue of classroom hunger in the country and support the health and education of the children. It serves freshly cooked, nutritious, and tasty mid-day meals to over 1.8 million children across 13 states and one union territory (U.T.) every school day, making it one of the largest (non-profit-run) school lunch programmes in the world.

Akshaya Patra's considerable reach can be attributed to two aspects of its operations. First, its well-established network of kitchens, which covers the length and breadth of the country, and second, its ability to successfully leverage the Public-Private Partnership (PPP) model to form a robust system to feed the children of this country. PM-POSHAN is a testimony to the efforts of the Government of India, State Governments, U.T. Administrations, corporates, philanthropists, volunteers, and Akshaya Patra's staff—cooks, helpers, drivers, etc., who work together as a unit to ensure that food reaches children on time every day.



Over the last two decades, Akshaya Patra has forged multiple partnerships with public and private entities and built a network of kitchens across the country to implement the school feeding programme. In doing so, it has established critical infrastructure to undertake large-scale feeding operations in diverse scenarios. If Akshaya Patra can swiftly reach out to the affected people during disasters not just at the regional level, but also at the national level—as it has shown during the COVID-19 pandemic—it is primarily because of its efforts through all these years.

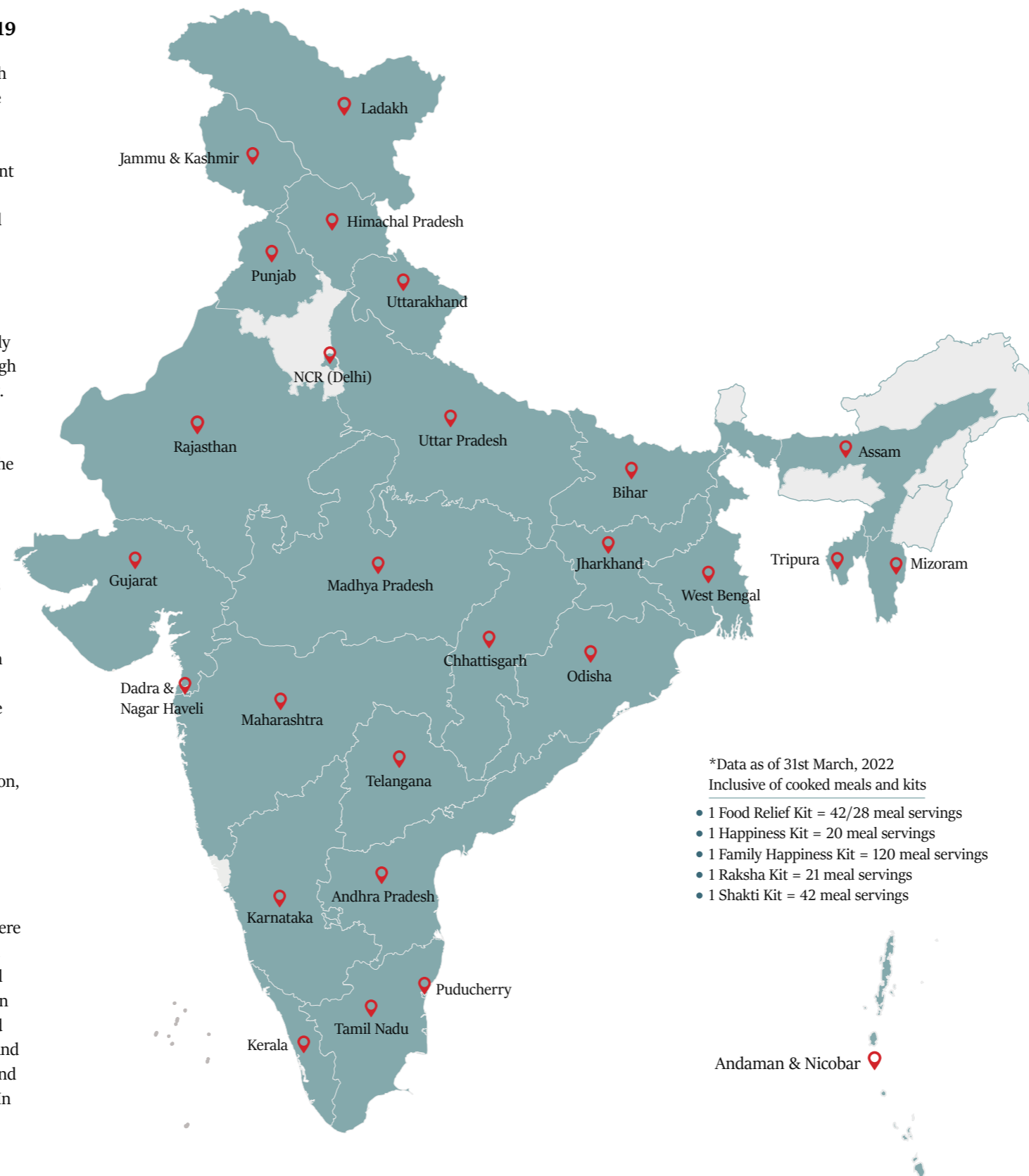
FOOD ASSISTANCE EFFORTS DURING COVID-19

By March 2020, countries all over the world were grappling with the COVID-19 pandemic. The containment measures to curb the outbreak had severe socio-economic implications on the day-to-day lives of millions of people. Vulnerable populations were affected the most. Among other things, they had to bear the brunt of food insecurity as it became increasingly difficult for them to arrange food. Mindful of the situation, Akshaya Patra reinvented its execution capabilities and channelised its energies towards humanitarian efforts, undertaking a pan-India food assistance initiative.

The Foundation leveraged its skills and resources to expeditiously set up feeding infrastructure to undertake food assistance through its network of kitchen units in association with the Government. It began serving cooked meals to people in distress in various locations across the country. Fresh food was prepared at the Foundation's kitchens and delivered to the centres assigned by the authorities, where it was served to people in need.

Simultaneously, Akshaya Patra distributed food relief kits to vulnerable communities in various states. Different types of food relief kits were designed keeping in mind the requirements of specific groups. For e.g., Happiness Kits for mid-day meal beneficiaries, Family Happiness Kits for a family of four, and Shakti Kits for pregnant women. In states where the Foundation serves mid-day meals, kits were distributed through its kitchen network. In states like Madhya Pradesh and Uttarakhand, where it is in the process of building kitchens for the school feeding programme, Akshaya Patra used its existing structures and resources to provide essential groceries to the affected. In addition, the Foundation also undertook food relief activities in Himachal Pradesh, Jharkhand, Punjab, and West Bengal. In these states, services were extended through the nearest unit.

The Foundation set up packaging centres, where its staff and volunteers packed the kits with essential groceries. These kits were distributed in areas assigned by the administration or requested by the donors. The contents of these kits were based on the local palate of the region, with each kit containing sufficient dry ration to cook 42 or 28 meals. The food relief kits that were distributed in Southern and Eastern states, such as Karnataka, Telangana, and Odisha, contained rice, *dal*, refined oil, spices, *sambar masala*, and vegetables with long shelf-life, such as potatoes and pumpkins. In North India, rice and *sambar masala* were replaced with wheat flour and *garam masala*, respectively.



STATES	MEALS SERVED*
● ANDAMAN & NICOBAR	1,26,000
● ANDHRA PRADESH	79,63,334
● ASSAM	36,81,040
● BIHAR	5,74,182
● CHHATTISGARH	33,33,301
● DADRA & NAGAR HAVELI	20,20,062
● GUJARAT	2,48,89,103
● HIMACHAL PRADESH	2,10,000
● JAMMU & KASHMIR	2,11,470
● JHARKHAND	4,69,410
● KARNATAKA	6,12,46,051
● KERALA	2,10,000
● LADAKH	1,36,500
● MADHYA PRADESH	10,70,304
● MAHARASHTRA	1,80,71,578
● MIZORAM	5,40,000
● NCR (Delhi)	1,98,17,694
● ODISHA	59,94,984
● PUDUCHERRY	2,28,786
● PUNJAB	42,000
● RAJASTHAN	2,71,77,882
● TAMIL NADU	13,07,459
● TELANGANA	3,69,18,070
● TRIPURA	1,99,458
● UTTAR PRADESH	1,94,34,235
● UTTARAKHAND	22,90,932
● WEST BENGAL	42,000
	23,82,05,835



SAFETY OF STAFF AND VOLUNTEERS

As a practice, Akshaya Patra makes every effort to maintain the highest standards of safety and hygiene in all its feeding endeavours, while reaching out to as many people as possible. With the COVID-19 outbreak classified as a pandemic by the World Health Organisation (WHO), the Foundation took additional precautions for food safety as well as the safety of its staff and volunteers. From screening personnel with a handheld infrared thermometer at the entrance of the premises to the sanitisation of delivery vehicles with disinfectants at the end of the day, measures were taken to ensure their safety as well as that of the whole endeavour.

The Foundation conducted orientation sessions on personal hygiene, hand sanitisation, and social distancing for everyone involved in the initiative. They were given strict instructions to promptly report to their immediate supervisors and seek medical attention if they showed any signs of discomfort or illness.

Akshaya Patra also conducted incentivised vaccination drives in Bengaluru, Delhi, Hyderabad, Mumbai, and Alibaug to help overcome vaccine hesitancy. Everyone who took the vaccine was provided refreshments as well as a unique customised kit called the Raksha Kit. These kits contained essential groceries for 21 meal servings. The Foundation also provided Meals-on-the-Go kits to migrants travelling back to their homes on *Shramik* trains and food kits and hand sanitisers to students answering their SSLC exams in Dharwad district of Karnataka.

In Bengaluru, packed cooked meals were served to the staff, ambulance drivers and general public at various crematoriums and graveyards. Similarly, essential grocery kits were provided to the transgender community for whom things had become even more difficult during the pandemic as they were unable to step out due to the lockdown.

Akshaya Patra's strategic collaborations and close co-ordination with key stakeholders helped it with resource mobilisation, thus adding to the efficiency of its food relief efforts. While timely permissions and authorisations from various departments of the Government helped address initial challenges, the proactive support of corporate partners and philanthropists aided with fundraising and manpower. The Foundation worked with the school authorities for the distribution of Happiness Kits with essential groceries and educational materials to mid-day meal beneficiaries to ensure that their nutrition and learning continues during the pandemic.





Food assistance is a vital component of humanitarian efforts during pandemics, natural disasters, and other such adversities

The Foundation's rapport with the suppliers was also integral to its food relief efforts. It helped in keeping the supply chains running and ensured that raw material was readily available for cooking fresh meals and packing food relief kits.

A large part of the credit for Akshaya Patra's success—spanning 21 years and several endeavours—goes to individual donors and corporate partners who have supported the Foundation all along. Even during the pandemic, their proactive support—financial as well as logistical—was integral to the efficiency of the Foundation's efforts. Smt Sudha Murthy and Shri Narayana Murthy and their family donated 10 crores from their funds towards the initiative, enabling Akshaya Patra to provide food relief kits in multiple cities. Similarly, several corporate houses, including Amazon, DLF Foundation, Nestle India, and PepsiCo Foundation, contributed to the endeavour.

In addition to this, employees from organisations such as the Infosys Foundation and Biocon, selflessly came forward to volunteer with Akshaya Patra and helped in meeting the manpower requirements. Volunteer groups, such as Inspiring Indians and Corona Warriors, and personnel from the Home Guards and Civil Defence, and the police helped with the packing of food relief kits, distribution of these kits, and serving of meals.

IMPACT

Food and nutrition insecurity compounded due to the COVID-19 pandemic. The World Food Programme (WFP) projected that the number of people facing acute food insecurity was expected to double—rising from 130 million to 265 million. The WFP called for 'collective action to mitigate the impact of the global catastrophe' and stressed on the importance of food assistance during the pandemic as well as the post-COVID world.

As of 31st March, 2022, Akshaya Patra served nearly 10.22 crore freshly cooked meals and distributed 16.45 lakh food relief kits and 2.13 lakh Family Happiness Kits with essential groceries boxes, amounting to over 9.38 crore meal servings, to those affected by the pandemic. Over 19.65 lakh happiness boxes, accounting for 3.93 crore meal servings, were distributed to MDM beneficiaries. Similarly, 98,617 Raksha Kits (20.70 lakh servings) were distributed as a part of the incentivised vaccination drive and 17,984 Shakti Kits (7.55 lakh servings) were distributed among pregnant women. Cumulatively, the Foundation served over 23.82 crore meals in various locations across 22 states and five U.T.s through its network.

Additionally, in Bengaluru, Mumbai, Delhi, and Gurgaon, Akshaya Patra distributed over 55,000 Meals-on-the-Go Kits

on *Shramik* trains (special trains), and in Dharwad, Karnataka, it provided food kits and hand sanitisers to over 28,000 SSLC students over the course of six days during their examinations.

Akshaya Patra effectively utilised its network of kitchens to provide aid to wider demography across urban, rural, and peri-urban areas over a period of four months. In doing so, it helped the Government uphold the people's Right to Food during an emergency. By ensuring that people have access to adequate food during the pandemic, the Foundation has been able to play a significant role in minimising health risks associated with inadequate food and nutrition—especially for the vulnerable populations.

The Foundation also demonstrated efficient management and utilisation of resources from public and private sectors by leveraging the Public-Private Partnership (PPP) model for emergency response. It assisted the Government in delivering services to vulnerable communities by becoming a part of the supply chain.



SUSTAINABLE DEVELOPMENT GOALS (SDGs)

As with the school lunch programme, Akshaya Patra's food assistance during the COVID-19 pandemic was also in alignment with various targets mentioned in the UN Sustainable Development Goals (SDGs). The pandemic had disrupted the efforts of keeping pace with the targets of SDGs, thus affecting the likelihood of achieving these goals by 2030. Through this initiative, the Foundation supported the Government's disaster management efforts whilst furthering the nation's pursuit of various SDGs.

SDG 2 (Zero Hunger)

Ensuring local level food and nutrition access during a disaster



SDG 3 (Good Health and Well-being)

Providing food and nutrition access to promote good health



SDG 9 (Industry, Innovation and Infrastructure)

Focusing on infrastructure and technology to maximise the gains of various feeding endeavours



SDG 10 (Reduced Inequalities)

Ensuring the right nutrition support for all



SDG 12 (Responsible Consumption and Production)

Ensuring that the supply chains are ethical, quality-oriented, fair, and efficient



SDG 17 (Partnerships for the Goals)

Leveraging its network of donors, partners, and supporters to raise monetary support for Government programmes, thus helping maximise the reach and impact



Akshaya Patra's strategic investments have added to its efficiency and effectiveness, enabling it to undertake largescale feeding programmes as an immediate response as well as a long-term mitigation strategy. While the COVID-19 food assistance endeavour is based on the need of the hour, PM-POSHAN will be a vital component of the long-term mitigation strategy in the post-COVID world. Conscious of the urgency and criticality of the situation, the Foundation will accelerate the efforts to upgrade its feeding initiatives with evidence-based solutions focusing on food and nutrition security for children and communities.





Odisha



Madhya Pradesh



Karnataka



West Bengal



Rajasthan



Assam



Gujarat



Maharashtra



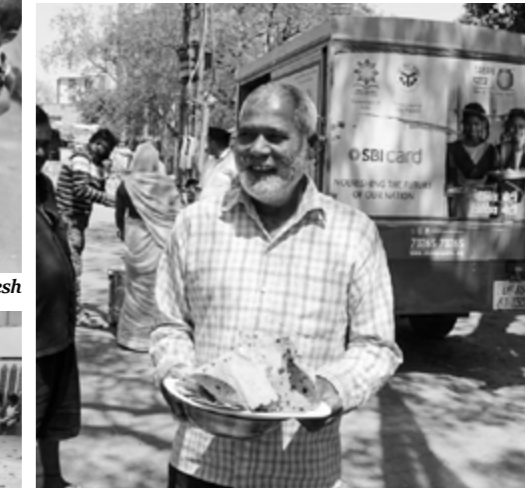
Jharkhand



NCT of Delhi



Andhra Pradesh



Uttar Pradesh



Dadra & Nagar Haveli



Telangana



Uttarakhand



Railway Stations (Shramik Train)



Tripura



Punjab

COVID-19 Relief Efforts A Glimpse*

24 Months
238 Million Meals
22 States
5 Union Territories

*Data as of 31st March, 2022

Breakfast Initiative



Scan to watch the film

தனி ஒரு மனிதனுக்கு
உணவு இல்லையெனில்
இந்த ஜகத்தினை அழித்திருவோம்.

“If there is no food for even a single person, the entire world will get destroyed.”

Quoting the timeless words of Mahakavi Bharathi, T. Vageshwari smiled as she spoke about Akshaya Patra's breakfast initiative. An experienced social science teacher at the Corporation High School in Adyar, Chennai, Vageshwari is quite popular among her students for beginning her classes with an anecdote.

Named after the river that flows nearby, Adyar is a vast neighbourhood in southern Chennai. A couple of streets from the National Highway that passes through the area lies Kamraj Avenue, home to the Corporation High School with a strength of 400 students. Since June 2019, this school has been a beneficiary of Akshaya Patra's breakfast programme, *Kaalai Unavu Thittam*, which was initiated with the support of the Government of Tamil Nadu and the Greater Chennai Corporation.

A tasty and nutritious breakfast is essential for children since it provides them with the necessary energy to commence their daily activities and also contributes to improved concentration. Studies have shown that children who consume the morning meal every day are more physically active and have overall healthy eating habits. Taking into consideration the role that a healthy and regular breakfast plays in the growth and development of a child, Akshaya Patra launched the breakfast programme in Chennai.



Earlier, the Corporation High School was faced with the issue of morning fatigue experienced by students. The reason was almost always the same—about 50-100 students of the school were not having breakfast at home. Most of these children hail from economically disadvantaged families where parents would leave for work in the early hours of the day, rendering the preparation of a morning meal unfeasible. Some parents would give their children money to buy breakfast, but they would spend it on junk food. The lack of essential nutrients in their system would often hamper attentiveness and participation in the classroom. “Now that the breakfast programme has started, the situation has changed. The positive impact of the programme is felt on their performance throughout the day,” expressed Vageshwari.



Akshaya Patra serves *idli*, *khichdi*, *poha*, *pongal* and *upma* along with side dishes like *sambar* or *chutney*

"I believe that the service provided by Akshaya Patra is very noble. I hope they continue to serve school children across the country because many need this support," Vageshwari concluded, as students started gathering on the school ground, where the day's breakfast of *idli-sambar* was about to be served, before the assembly.

At present, Akshaya Patra serves *idli*, *khichdi*, *poha*, *pongal*, and *upma* along with side dishes like *sambar* or *chutney* to more than 5,000 children across 18 schools in Chennai. Encouraged by the positive feedback from the beneficiaries, the Foundation is planning to scale up the operations to facilitate breakfast feeding in more schools of the city.

A tasty and nutritious breakfast is essential for children since it provides them with the necessary energy to commence their daily activities

Since the launch of the breakfast initiative, children have started to reach school early. This is important because various facilities provided by the Corporation can be availed only based on the merit and attendance of the students.

S. Santhi, the Head Mistress of the school for the past five years says, "Most of my students belong to economically challenged families. Many of them are first-generation learners and these opportunities are necessary for them. It is commendable that Akshaya Patra is doing this service without any discrimination of caste, class, creed, or religion. If children who seemed weak are sitting upright and are more attentive in class, it is clearly the impact of Akshaya Patra's work. The change is visible, and it makes us incredibly happy as teachers."

The initial phase of the programme has proved to be promising and Akshaya Patra looks forward to scaling up the initiative. The Foundation aspires to give access to the benefits of having a nutritious breakfast to children across the country.



Making Every Meal Count

PM POShan SHAKti Nirman (formerly the MDM Scheme) is a transformative programme with the well-being of Government school-going children at its core. It is a potent intervention to fight classroom hunger and address malnutrition among children. The initiative also serves as an incentive for children to receive a proper education, while improving socialisation among them. Additionally, it empowers women through employment opportunities, thereby contributing to gender parity in the workplace.

In its role as the implementing partner of PM-POSHAN, Akshaya Patra operates in 13 states and one union territory (U.T.), contributing to the education, holistic growth, and enhanced nutritional status of its beneficiaries.

With the aim of reaching out to children across the country, Akshaya Patra operates two models of kitchen infrastructure: centralised and decentralised. The model is chosen after taking into account the need, terrain, and accessibility of the location. Out of the 56 locations across the country, 54 locations serve meals through centralised kitchens, while the other two have adopted a decentralised model. Centralised kitchens use state-of-the-art technology that facilitates the preparation of meals on a large scale within a short time, thus enabling the feeding of significantly more number of children. Decentralised kitchens, on the other hand, are typically smaller kitchens set up within the school premises and operated by women Self-Help Groups (SHGs) under the guidance and supervision of Akshaya Patra.



Alongside PM-POSHAN, Akshaya Patra has endeavoured to utilise its kitchen infrastructure and well-organised resources to provide emergency food relief assistance in the event of natural disasters. From the floods that ravaged southern India to the earthquake in Nepal, Akshaya Patra's meals have reached vulnerable individuals and communities most affected by such adversities.

This year, as the world reeled under the unsettling effects of the COVID-19 pandemic, Akshaya Patra contributed to the Government's relief efforts by drawing upon the synergetic efforts of its well established public-private partnership. A robust system was created by putting to use the existing kitchen infrastructure to serve cooked meals as well as provide dry food rations to vulnerable communities susceptible to food insecurity, such as migrant labourers, rough sleepers, and economically disadvantaged sections of society. Nearly 23.82 crore meals were distributed in the form of cooked food and grocery kits as of 31st March, 2020.

At Akshaya Patra, strict adherence to transparency and accountability are considered paramount since they do not just add to the credibility of the organisation, but also improve relations with donors and amplify public trust in the Foundation. To this end, quarterly compliance dashboards are prepared for statutes applicable under Labour and Industrial Laws, FSSAI, and laws applicable under finance statutes. The dashboard is presented to the Audit Committee (AC). The internal auditors review the critical requirements under various statutory enactments and report to the AC independently.

The Foundation is equipped with an Independent Audit Committee, comprising of eminent members from the field of finance. It has engaged KPMG as statutory auditors and Ernst & Young Global Limited Liability as the internal auditors to ensure systems and compliance, and opine on the books of account to the Board of Trustees. This helps in controlling financial activities at different locations, thereby efficiently expanding the Foundation's reach to include more children. In addition to arrangements for pre-audit, the Foundation is also prepared for donor audits.

Akshaya Patra complies with the International Financial Reporting Standards (IFRS) and the Indian Accounting Standards issued by the Institute of Chartered Accountants of India (ICAI). Between 2008 and 2013, the Foundation has been the recipient of the 'Gold Shield Award' conferred by the ICAI for 'Excellence in Financial Reporting' five times in a row, earning a place in the ICAI's Hall of Fame. The award was given to the Foundation for the seventh time for FY 2017-18.

All children
must be given
an equal
opportunity to
grow, learn, and
achieve their
dreams, and that
every individual
should have the
chance to live a
life of dignity

An eminent Board of Trustees provides strategic directions and safeguards uninterrupted and smooth conduct of operations in all our kitchens throughout the year. All possible steps are taken to ensure that there are no borrowings or debts in the books as this entails cash outflow towards interest payments. Donated funds are diligently utilised to ensure continuous and regular payment for the supply of goods and services.

The Foundation has an interdisciplinary Research & Advocacy team that anchors programme monitoring & evaluation (M&E), impact assessment, and policy research activities. Through periodic scientific studies, it assesses programme health, measures programme outcomes, and provides evidence for enhancing programme effectiveness. It also focuses on generating scientific data for strategic and policy advocacy efforts to enhance the organisation's contribution towards the school feeding programme, and through it, to the health and education of school children.

The Foundation strives to ensure that sufficient food is delivered to all the beneficiary schools regularly. The entire process of preparing a meal starts with the selection of suitable suppliers to procure materials by adhering to Supplier Quality Management (SQM) procedures. As a safety measure, only FSSAI and AGMARK-compliant raw materials and water meeting BIS 10500 standards are used for cooking. Food safety is maintained by complying with Food Safety and Management System (FSMS) and Good Manufacturing Practice (GMP).

Akshaya Patra kitchens strictly adhere to food safety and quality management norms. Food quality is continuously monitored and evaluated and food safety training modules are developed for optimal implementation of safety norms. Under the careful monitoring of trained and experienced professionals, strict adherence to standard quality practices is maintained to ensure that the prescribed food quality criteria are met.

Kitchens across 20 locations have accomplished the implementation of ISO 22000:2005 to establish food safety policies and practices. Akshaya Patra adheres to statutory and regulatory norms such as the Minimum Wages Act, Factory Act, and Boiler Act.

The organisation strongly believes in its purpose to serve the people of India. Akshaya Patra's good governance practices, as well as best practices in kitchens, are directed at serving hot, safe, tasty, and nutritious meals to children every school day and providing food assistance in times of need.

Good food
delivers
happiness





Performance

*Trustees' Report
Human Resource and Management
Significant Events of the Year
Awards and Recognition
Our Collaborations*

Trustees' Report

To the stakeholders,

Your Foundation's Trustees are pleased to present the Annual Report of the 20th year of the Foundation along with audited accounts for the financial year that ended on 31 March, 2020.

FINANCIAL PERFORMANCE

Income & Expenditure Account	For the year ended 31-Mar-20		For the year ended 31-Mar-19		Fiscal 2020 Vs. 2019
	₹ (in lakhs)	% of Income	₹ (in lakhs)	% of Income	% Increase / (Decrease)
Income from:					
Donations	25,752.57	48.35%	24,838.99	51.81%	3.68%
Subsidies	24,817.96	46.60%	21,732.74	45.33%	14.20%
Others	2,687.05	5.05%	1,372.74	2.86%	95.74%
Total Income	53,257.58	100.00%	47,944.47	100.00%	11.08%
Expenditure towards:					
Materials and Utilities Consumed	27,593.60	51.81%	24,617.13	51.35%	12.09%
Personnel Cost	14,731.53	27.66%	12,659.04	26.40%	16.37%
Other Operating Expenses	10,421.78	19.57%	8,569.17	17.87%	21.62%
Total Operating Expenses Expenditure	52,746.91	99.04%	45,845.34	95.62%	15.05%
Excess of Income Over Operating Expenditure	510.67	0.96%	2,099.13	4.38%	-75.67%
Non-cash Income from Capital Donations	5,382.04	10.11%	4,173.86	8.71%	28.95%
Depreciation	7,491.20	14.07%	5,781.68	12.06%	29.57%
Excess/(Deficit) of Income Over Expenditure	(1,598.50)	-3.00%	491.31	1.03%	-425.35%

Receipts & Payments Account	For the year ended 31-Mar-20		For the year ended 31-Mar-19		Fiscal 2020 Vs. 2019
	₹ (in lakhs)	% of Receipts	₹ (in lakhs)	% of Receipts	Increase / (Decrease)
Opening Balance	23,116.36		23,555.17		(438.81)
Receipts from:					
Donations	35,088.21	59.16%	31,795.71	59.63%	3,292.50
CapEx Grant from Govt.	500.00	0.84%	1,001.84	1.88%	(501.84)
Subsidies	20,020.85	33.75%	18,372.22	34.45%	1,648.63
Others	3,705.21	6.25%	2,152.86	4.04%	1,552.35
Total Receipts (A)	59,314.27	100.00%	53,322.63	100.00%	5,991.64
Payments towards:					
Investment in RBI Bonds & Liquid Mutual funds	-	0.00%	1,315.13	2.47%	(1,315.13)
Revenue Expenditure	46,714.95	78.76%	42,171.99	79.09%	4,542.96
Capital Expenditure	10,546.25	17.78%	10,212.27	19.15%	333.98
Others	150.64	0.25%	62.05	0.12%	88.59
Total Payments (B)	57,411.84	96.79%	53,761.44	100.82%	3,650.40
Excess of Receipts over Payments (A-B)	1,902.43	3.21%	(438.81)	-0.82%	
Closing Balance	25,018.79		23,116.36		1,902.43

RESULT OF OPERATIONS

During the year, the Foundation incurred an excess expenditure over its income of ₹1,598.50 lakhs from operations.

The income from donations increased by 3.68% and Government subsidies, including grain grants, increased by 14.20%. However, the increase in cost of materials by 12.09% and total operating expenses by 15.05% led to an increase in excess of expenditure over income by 425.35%.

During the FY, we added 13 new kitchens. Hence, the costs in the income and expenditure account have increased.

Key reasons for increase in the current year's increase in expenditure:

- Enhancement of food raw material content in the meal for enriching nutrition
- Increase in personnel cost due to the revision in minimum wages, opening of new kitchens
- Increase in general and administrative expenses, including distribution costs
- Increase in depreciation due to the commencement of operations in new kitchens and capital expenditure in existing kitchens
- Initiatives beyond the meals, like providing scholarships to students, shelter and food to college students, and stainless steel plates to children
- Operating expenses in kitchens under construction

Plan for utilising the net income:

- To meet the revenue expenditure of existing and upcoming new kitchens
- Strategic investments of capital nature
- To meet the plans to scale up in the near term while we continue to raise funds from donors for sustainable operations
- To enhance automation of processes, invest in Information Technology (IT), innovation, and Research & Development (R&D) activities as we scale up operations
- To improve last-mile delivery, school ecosystems, and the meal experience
- To ensure a contingency fund for sustenance and smooth running of operations

INCOME

The total operating income recognised during 2019-20 increased to ₹53,257.58 lakhs representing a growth of 11.08% over the previous year. The growth in income is analysed below.

Subsidies from the Government

The incremental income from the Government during the year is ₹3,085.22 lakhs. This growth of 14.20% is due to 11.32% increase in overall volume of meals served during the year and increase in cash subsidy rate towards the Mid-Day Meal Programme (now PM-POSHAN) sanctioned by Central and State Governments.

State-wise Subsidies (Cash & Grains)	2019-20	2018-19	Share of Subsidy Income	
			2019-20	2018-19
Karnataka	7,583.65	7,266.58	30%	33%
Uttar Pradesh	2,693.96	2,718.07	10%	13%
Rajasthan	2,622.80	2,267.00	11%	10%
Odisha	1,627.80	1,747.47	7%	8%
Gujarat	5,187.27	4,215.34	21%	20%
Andhra Pradesh	1,718.85	639.23	7%	3%
Telangana	2,526.80	2,092.23	10%	10%
Chhattisgarh	242.88	258.97	1%	1%
Assam	287.74	305.87	1%	1%
Maharashtra	192.12	221.98	1%	1%
New Delhi	134.10	-	1%	-
Total Subsidies (Cash & Grain)	24,817.96	21,732.74	100%	100%

Table 1: Analysis of Subsidies (Cash & Grains)

The share of subsidies from Karnataka and Gujarat Governments constitutes 51% of the total.

Introduction of Akshaya Patra's mid-day meal feeding in new locations in the states of Rajasthan, Delhi, Gujarat and Andhra Pradesh contributed to the growth in Government subsidies.

State-wise Contribution (Cash & Grain) for Primary School (PS) and Upper Primary School (UPS)

States	Amount in ₹			
	2019-20		2018-19	
	PS	UPS	PS	UPS
Karnataka	4.48	6.71	4.35	6.51
Uttar Pradesh	4.48	6.71	4.35	6.51
Rajasthan*	4.48	6.71	4.35	6.51
Gujarat	4.96	6.96	4.58	6.41
Chhattisgarh	5.10	7.01	5.02	6.81
Andhra Pradesh	4.48	6.71	4.35	6.51
Telangana	4.48	6.71	4.35	6.51
Odisha	4.93	7.36	4.80	7.16
Assam	4.48	6.71	4.35	6.51

Your Foundation commenced operations in 13 new kitchens during the year and the meals volume from these kitchens constituted 7% of the overall meals volume served during the year.

The present cash contribution received from each State Government towards the Mid-Day Meal Programme (PM-POSHAN) with comparison to the previous year is provided in Table 2.

The Government of India and State Governments continue to encourage and support your Foundation. This has provided immense strength to the Foundation to further contribute and increase the feeding volume to reach out to more children in coming years.

Note*	2019-20		2018-19	
	PS	UPS	PS	UPS
Baran	8.96	13.42	8.7	13.02

Table 2: State-wise contribution per meal
*We receive double subsidy

INCOME FROM DONATIONS

The donation income is based on the Revenue Recognition Policy of the Foundation. It is mentioned in Schedule 1 (vi) of the Financial Statements.

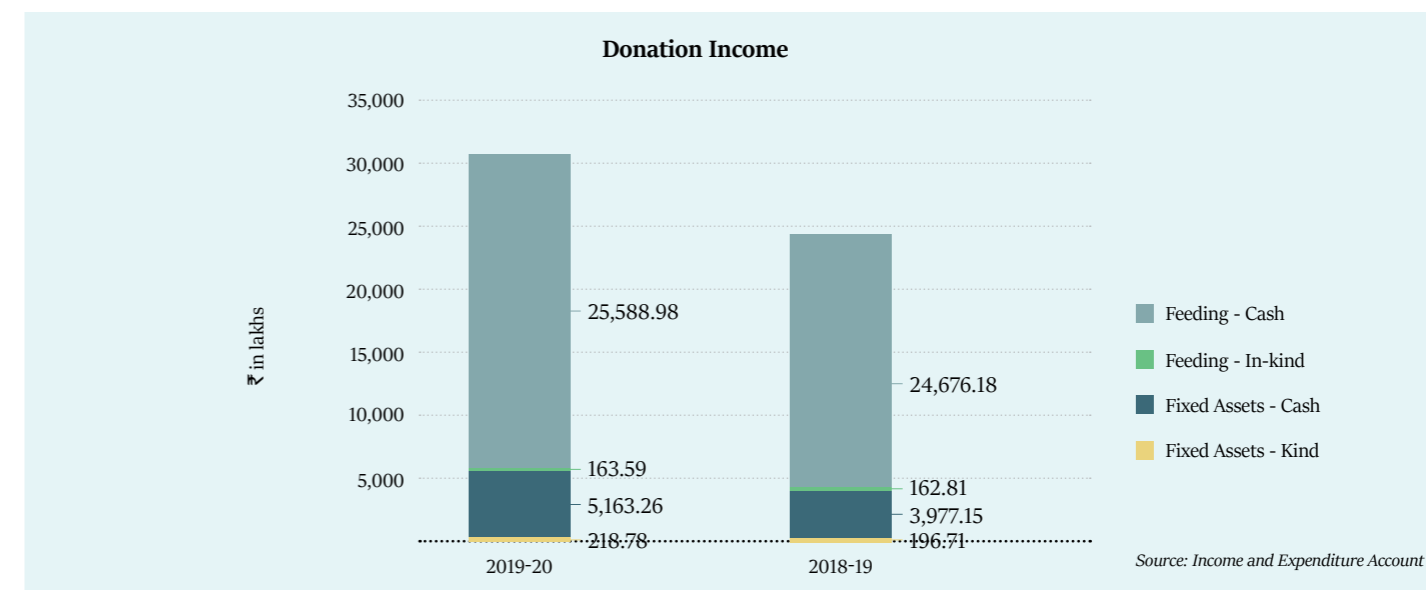


Chart 1: Income from Donations

Source: Income and Expenditure Account

DONATIONS RECEIVED

The below chart displays the total donations collected by the Foundation during the respective years.

The overall donations collected for revenue expenditure during the year to conduct the programmes increased by 15% over the previous year, thanks to the generous contributions from individuals, corporates, trusts, and other foundations. The capital donations collected during the year towards investment in fixed assets increased by 3% compared to the previous year due for capacity enhancement, replacements in existing kitchens. In addition to donations, Akshaya Patra also received CapEx grant of ₹5 crores from the Govt. of Uttar Pradesh for the construction of kitchens in the state.

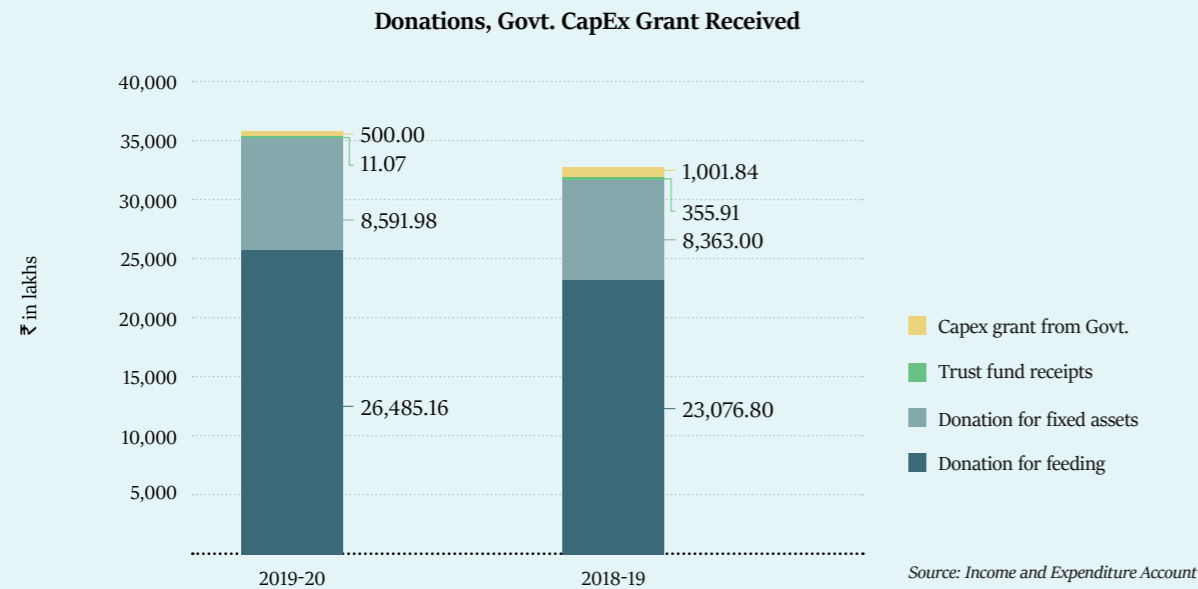


Chart 2: Donations Received

During the year, the Foundation received corpus donations of ₹1.00 lakh and ₹10.07 lakhs towards endowment funds.

The details of in-kind donations received during the year are as follows:

In-kind Donations	2019-20	2018-19
Fixed Assets	218.78	196.71
Provisions and Groceries	38.17	85.78
Services	125.42	77.02
Total	382.38	359.51

Table 3: In-kind Donations

OTHER INCOME

Other income of the Foundation largely comprises rental income for the passive usage of assets, interest earnings, and other sources amounting to ₹2,687.05 lakhs during the year (previous year ₹1,372.74 lakhs).

REVENUE EXPENDITURE

The total revenue expenditure, including depreciation, during the year was ₹60,238.12 lakhs as compared to ₹51,627.02 lakhs for the previous year and the break-up of the same is represented below.

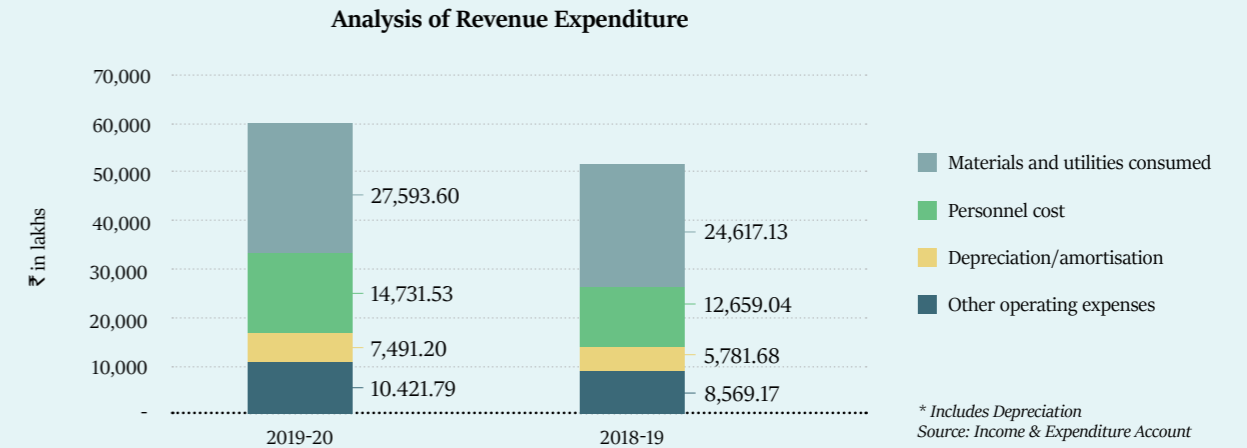


Chart 3: Analysis of Revenue Expenditure

During the year, the overall meals served increased by 11% from 3,437.69 lakhs to 3,826.75 lakhs. The amount spent on materials and utilities increased by 12% during the year in comparison to the previous year. The increase in consumption value is due to the growth in meals volume, additional content in the meal, and increase in the cost of dairy products, spices, vegetables and other grocery items, which are the major ingredients in the meals.

During the year, the cost of cooking fuel and utilities increased on a per meal basis from ₹0.54 to ₹0.55 and from ₹0.20 to ₹0.24 respectively, due to the increase in input costs.

During the year, personnel costs increased from ₹3.68 per meal to ₹3.85 per meal over the previous year. The increase is primarily due to revision in Minimum Wages notified by the State Governments, increment to employees, scaling-up of operations in some of the existing kitchens, and commencement of operations in 13 new kitchens.

The cost of distribution of meals from our kitchens to the schools increased from ₹2.28 per meal to ₹2.56 per meal. This is due to increase in number of schools, cost of fuel, and hired vehicles for kitchens. The Foundation has spent 92% of the total expenditure on mid-day meal feeding, 7% on other feeding programmes, and 1% of the total cost on other programmes.

CAPITAL EXPENDITURE

During the financial year, the Foundation spent ₹11,227.16 lakhs on capital expenditure across all the branches, including new kitchens that commenced operations and kitchens in construction phase.

Table 4 illustrates the branch-wise capital expenditure incurred during the year.

Branch Name	Capital Expenditure
Silvassa	1,062.43
Mangalagiri	619.52
Puducherry	595.19
Jamnagar	580.65
Jorhat	529.16
Other Kitchens	7,840.21
Total	11,227.16

Table 4: Branch-wise capital expenditure spends
*Individually less than ₹5 crore in each branch

The following table highlights the category-wise capital expenditure incurred during the year in various kitchens:

₹ in lakhs

Asset Group	Silvassa	Mangalagiri	Puducherry	Jamnagar	Jorhat	Other Kitchens	Total
Buildings & Civil Works	651.55	444.66	278.38	453.98	313.20	3,223.19	5,364.97
Kitchen & Related Equipment	333.62	113.92	156.47	98.96	91.51	2,310.55	3,105.03
Vehicles	12.14	42.26	120.64	14.11	82.31	824.85	1,096.32
Distribution Vessels	8.50	16.10	37.07	-	42.14	1,005.48	1,109.29
Other Assets	56.61	2.59	2.63	13.59	-	476.14	551.55
Grand Total	1,062.43	619.52	595.19	580.65	529.16	7,840.21	11,227.16

The Foundation continues to invest in fixed assets to improve the infrastructure required to support the growth in the coming years. These investments were due to the unstinted support from generous donors.

CASH AND BANK BALANCES

The Foundation had total cash and bank balance of ₹25,018.79 lakhs as at 31 March, 2020, including ₹1,121.18 lakhs in fixed deposits with banks and housing financial institutions with original maturity of more than 12 months. The same has been disclosed in the financial statements under 'other non-current assets' (Ref Schedule 2.11). Of the total cash and bank balances, the amounts held in the form of fixed deposits with banks and housing financial institutions with original maturity of less than 12 months is ₹4,165.08 lakhs.

RECEIVABLES

The total receivable from the Government as at 31 March, 2020, is ₹4,135.93 lakhs (previous year: ₹3,609.36 lakhs), including the unbilled cash contribution of ₹1,184.03 lakhs (previous year: ₹1,871.24 lakhs). The cash contribution income from the Government and Government bodies increased by 15.91% during the year while the outstanding receivables increased by 14.75% as compared to previous year.

MANAGEMENT DISCUSSION AND ANALYSIS

Management Discussion and Analysis Report analysing the current performance and detailing the future plans of the organisation are presented in a separate section which forms a part of this Annual Report. (Refer Page Number 157).

AWARDS AND ACCOLADES

During the year, the Foundation received recognition from various quarters. These have been separately covered in a section which forms a part of the Annual Report.

TRANSPARENCY

The Foundation strives to ensure transparency in all spheres of its functioning.

AUDITORS AND AUDITORS' REPORT

As further explained in Note 2.28 of financial statements, pursuant to the resignations of three trustees and an Audit Committee (AC) member, the Board of Trustees and AC were reconstituted by appointing new independent trustees and audit committee members during the 3rd quarter of 2020 by November 2020.

The outgoing persons raised certain concerns regarding certain operations of the Foundation. A two-member committee comprising of the newly inducted independent directors was formed to examine the concerns/allegations raised by the erstwhile AC members/trustees.

In addition, the Board of Trustees and AC appointed an independent firm to conduct a special audit of the Trust for the period from 1 April, 2017, to 31 March, 2020, which included a detailed review and forensic analysis of the books and records covering significant kitchens at various locations to examine and report on the concerns/allegations and other issues, if any. We have also engaged other experts including cost accountants, lawyers, chartered engineers, etc., to review our processes and positions in order to have evidence-based assertions.

Due to the onset of the COVID pandemic and the related restrictions, the audit took considerably longer time to conclude.

We are glad to report that our inferences based on the reports of two-member committee and the special auditors, there has been no fraud or misappropriation or abusive diversion of funds from TAPF. Further, as a proactive organisation, we have taken adequate and concrete steps to strengthen the monitoring and controls relating to the transactions with others.

Given our objective of hunger mitigation, the Trust does collaborate with certain trusts with similar objectives and activities to complement their efforts and supplement our efforts.

All the Branches and Corporate Office are subjected to periodic internal audits. During the year 2021, your Foundation re-appointed, a chartered accountant firm to carry out the internal audits.

M/s B S R & Co, LLP, Chartered Accountants (Registration No.101248W/W-100022) are the statutory auditors of the Foundation. They have audited the financial statements attached in the annual report. They have qualified their report on a few issues.

The qualifications relate to certain limitations expressed by special auditors at some locations, cross charges made to related parties, legal opinions obtained to confirm the applicability of law of limitation and any violations of applicable laws and regulations due to the observations by special auditors. In addition to the explanations provided in Note No. 2.28 of Financial Statements, we have also strengthened our finance and internal audit department by including experienced members, including a partner from Big 4 accounting firms and industry.

The framework of controls and audit adopted creates effective risk management through comprehensive risk-based audits to enhance the efficiency and effectiveness of the processes. The reports issued by the internal auditors are reviewed by the Audit Committee through the audit department of the Foundation.

TRUST GOVERNANCE

The details of Governance Philosophy and Governance Model of the Foundation have been covered in a separate section of this Annual Report (Refer Page Number 13).

I. BOARD OF TRUSTEES

(A) Composition of the Board

As on date, the Foundation's Board comprises of nine trustees; all having considerable experience in their respective fields.

Name of Trustee	Age **	Gender	Position on Board	Occupation
Madhu Pandit Dasa	65	Male	Chairman	Missionary Volunteer, TAPF
Chanchalpathi Dasa	59	Male	Vice - Chairman	Missionary Volunteer, TAPF
Jaganmohan Krishna Dasa (upto Nov 2020)	44	Male	Trustee	Missionary Volunteer, TAPF
Ratnangada Govinda Dasa (upto Jan 2020)	48	Male	Trustee	Missionary Volunteer, TAPF
T.V. Mohandas Pai (upto Oct 2020)	63	Male	Trustee	Chairman, Manipal Global Education Services
Abhay Jain (upto Feb 2020)	63	Male	Trustee	Board Member & Head - Group Corporate Affairs, Manipal Education & Medical Group
V. Balakrishnan (upto Oct 2020)	57	Male	Trustee	Founder & Chairman, Exfinity
Raj Kondur (upto Oct 2020)	51	Male	Trustee	CEO, Plank Labs
Bharatarshabha Dasa (from Jul 2020)	48	Male	Trustee	Missionary Volunteer, TAPF
K.V. Chowdary (from Nov 2020)	66	Male	Trustee	Retd. Govt. Official
M. Unnikrishnan (from Nov 2020)	62	Male	Trustee	Trustee CEO, IITB
Anil Swarup (from Nov 2020)	64	Male	Trustee	Retd. Govt. Official
Dr Raghuram (from Nov 2020)	67	Male	Trustee	Former Director IIM Bangalore
Vidya Shah (from Nov 2020)	56	Female	Trustee	Chairperson and CEO, Edel Give Foundation
Satya Gaura Chandra Dasa (from Nov 2020)	51	Male	Trustee	Missionary Volunteer, TAPF

Table 5: Composition of the Board
** Age as of April 2022

(B) Profile of the Board Members

The details of the new board members are included separately in the section 'Board of Trustees' of this Annual Report. (Refer page number 33)

(C) Other Information Regarding Board

Your Foundation's Board of Trustees play a primary role in ensuring good governance and functioning of the Foundation. The Board's roles, functions, responsibilities, and accountabilities are defined.

The Agenda and Notes are circulated to the Trustees in advance of each meeting of the Board of Trustees. Where it is not practical to attach or send the relevant information as part of the agenda papers, the same are tabled at the meeting with presentations to the Board. The Members of the Board have the complete freedom to express their opinion and decisions are taken after detailed discussions.

The Board periodically reviews the operations of the Foundation. The Foundation follows the discipline of submitting the monthly financials to the Board of Trustees, providing them with updates on the performance of the Foundation and other important matters. The Board also reviews the same and advises the management from time to time with their feedbacks/inputs. Apart from the above, additional board meetings are convened by providing appropriate notice to address the specific needs of the Foundation. The members do not take any sitting fees from the Foundation.

II. AUDIT COMMITTEE

(A) Composition of the Audit Committee

Your Foundation has an Audit Committee at the Board level, which acts as a link between the Management, the Statutory and Branch Auditors, and the Board of Trustees and oversees the financial reporting process.

The composition of the Audit Committee is as follows:

1. V. Balakrishnan, Chairman (upto Oct 2020)
2. Raj Kondur, Member (upto Oct 2020)
3. Suresh Senapaty, Member (upto Nov 2020)
4. K.V. Chowdary, Chairman (from Oct 2020)
5. Kaushik Dutta, Member (from Nov 2020)
6. Noshir Dadrawala (from Dec 2020)

Chief Executive Officer, Chief Financial Officer, Director – Internal Audit, and other senior officers of the Foundation are permanent invitees to the Audit Committee meetings. The internal auditors of the Foundation are also invited to the Audit Committee meetings as necessary.

Kaushik Dutta – Member of the Audit Committee, Former Partner - PricewaterhouseCoopers, Author of books on Corporate Governance, Ethics and Business (published by Oxford University Press, Lexis Nexis) and many thought papers; Kaushik is the founder of Thought Arbitrage Research Institute, a not-for-profit research organisation doing evidence-based research in public policy, economics and governance for Government of India, trade bodies, multilateral agencies, businesses, etc. He has also been an expert corporate governance specialist with the IICA of Ministry of Corporate Affairs and a senior expert with the Serious Fraud Investigation Office (SFIO). He has been a member of MCA's Steering Committee for early detection of fraud and a member of the Aatre Committee of the Defence Ministry commissioned for setting up criteria for private sectors participating in defence production in India.

Noshir H. Dadrawala – Noshir H. Dadrawala is the CEO of Centre for Advancement of Philanthropy (CAP), a not-for-profit company established in the year 1986. He also serves as trustee on several boards including The Forbes Marshall Foundation, Everest Industries Foundation, Bombay Community Trust, Happy Home and School for the Blind and Bharatiya Samaj Seva Kendra. He is a member on the advisory board of the International Center for Not-for-profit Law (ICNL). He is a legal advisor, author, and blogger with a keen interest in research too. Formerly, he has been a member of the Planning Commission - Government of India. Noshir specialises in laws such as the Trusts Act, Societies Registration Act, Indian Companies Act, Tax exemptions and deductions, and the very complex Foreign Contribution Regulation Act 2010.

(B) Meetings of the Audit Committee

During the year under review, the Audit Committee met five times to deliberate on various matters.

The Committee members do not take any sitting fees from the Foundation.

(C) Charter of the Audit Committee

The detailed charter of the Audit Committee can be availed from the Foundation's website www.akshayapatra.org

III. DISCLOSURES

(A) Matters Related to Governance and Administration of the Related Party Transactions

The Foundation places all the relevant details before the Audit Committee periodically. Considering the nature of the organisation, as a Foundation, it has specifically identified the related parties which are trusts or societies having one or more common trustees.

A comprehensive list of related parties and the transactions held with them forms part of the Note No.2.27 (a) of Schedule 2 - Notes to the Accounts under Indian GAAP. These transactions are not likely to have any conflict with the interests of the Foundation at large and have been valued as per the methods consistently followed in the earlier years and validated by chartered engineer and cost accountant.

In November 2020, an Audit Committee (AC) member of the Trust raised certain concerns over the governance and administration of the Trust, vide an e-mail to all the Trustees. Some of the AC members and trustees resigned citing these concerns. Some e-mails were also received from whistleblowers alleging that, at certain locations, there were irregularities in the functioning of the Trust.

The concerns/allegations, inter-alia included operational conflict of interest with related party trusts (RPTs), absence of formal accountability and responsibilities for involvement of employees of RPTs in operations of the trust, sharing and usage of resources with RPTs without appropriate audit trail, absence of arm's length assessment for certain transactions with RPTs, vulnerability to diversion of funds as the collection of donations is carried out by the missionaries for both RPTs and the Trust, etc.

The Board of Trustees and the AC of the Trust was reconstituted by appointing new independent trustees by December 2020. The reconstituted Board of Trustees and AC independently evaluated the concerns/allegations raised by the AC members/Trustees and the whistleblowers.

The Trust appointed an independent firm to conduct a special audit of the Trust, covering the significant kitchens at various locations, for the period from 1 April, 2017, to 31 March, 2020, (3 year period) to examine and report on the concerns raised by the AC members/Trustees and the whistleblowers, which inter-alia included a detailed review and forensic analysis of the books and records at those locations.

(B) Disclosure of Accounting Treatment

In the absence of any authoritative established/prescribed accounting principles for the specialised aspects related to charitable trusts which do not carry out any commercial activity, the Foundation has prepared the financial statements in accordance with the significant accounting policies described in Note 1.2 to Schedule 1 to the financial statements prepared.

(C) Trustees' Responsibility

Your Trustees, based on the representations from the operating management, confirm that:

- In the preparation of annual accounts, accounting policies described in Note 1.2 to Schedule 1 to the financial statements prepared, have been followed and there are no material departures.
- They have, in selection of the accounting policies, consulted the statutory auditors and applied these policies consistently, making judgments and estimates that are reasonable and prudent, so as to give a true and fair view of the state of affairs of the Foundation as at 31 March, 2020, and of the income and expenditure of the Foundation for the year ended 31 March, 2020.
- They have taken proper and sufficient care, to the best of their knowledge and ability, for the maintenance of adequate accounting records for safeguarding the assets of the Foundation and for preventing and detecting fraud and other irregularities.
- They have prepared the annual accounts on an on-going concern basis.

(D) Remuneration of Trustees

The trustees of the Foundation declare that they have not received any remuneration from the Foundation for the year 2019-20. They have not received any sitting fees from the Foundation for the Board meetings and Audit Committee meetings attended by them during the year.

The total amount spent for travel and other expenses reimbursed are indicated in the table below.

Sl. No.	Trustee Name	Amount in ₹		
		Domestic Travel	International Travel	Total Amount Spent/Reimbursed
1.	Madhu Pandit Dasa	93,958	-	93,958
2.	Chanchalpathi Dasa	4,56,095	1,96,621	6,52,716
3.	Jaganmohan Krishna Dasa	4,23,576	-	4,23,576
4.	Ratnangada Govinda Dasa	3,71,507	-	3,71,507
	Total	13,45,136	1,96,621	15,41,757

(E) Management

- The Management Discussion and Analysis Report forms a part of the Annual Report.
- No material transaction has been entered into by the Foundation with the trustees or the management, their relatives etc., that may have a potential conflict with the interest of the Foundation.

Human Resource & Management

ACKNOWLEDGEMENT

Donors, other stakeholders, outgoing trustees, and auditors,

Your trustees express their deep appreciation for all the support and co-operation received from the Ministry of Education, Government of India, and all the State Governments during the year under review.

We are deeply indebted and grateful to all our donors (corporates, trusts, foundations, and individuals) who have generously contributed to the causes of education and hunger mitigation. Your good wishes and contributions are the beacons with which we move from strength to strength. Your encouragement, incessant support gives us impetus to ameliorate the cause of food for education with renewed dedication and motivation. Your trustees also wish to place on record their appreciation for the committed services done by the volunteers and employees of the Foundation.

Your trustees thank the bankers, all organisations, departments, agencies and people who facilitate the Trust in discharge of its objects.

We will continue to be inspired by the vision that has been so far outlined and discussed and we pray that we be given multiple opportunities and avenues to serve the society at large and the stakeholders in specific.

For and on behalf of the Board of Trustees,

Madhu Pandit Dasa
Chairman
Date: 03-05-2022

Chanchalpathi Dasa
Vice-Chairman

K.V. Chowdary
Trustee

Head Count in the Foundation as at 31 March, 2020:

Particulars	Male	Female	Total
Regular Staff	1,268	149	1,417
Regular Workmen	3,708	1,039	4,747
Contract	1,218	143	1,361
Consultants	91	51	142
Self-Help Group	232	36	268
Total	6,517	1,418	7,935

Remuneration of the Lowest Paid Staff Members:

₹6,705 (as per the Minimum Wages in the respective State Government Minimum Wages Notification). Apart from this, the Foundation also adheres to the Social Security Regulations.

Average Salary: ₹17,207 ; Median Salary: ₹12,422

Range (Gross salary per month)	Male Staff	Female Staff	Total
< 10,000	1,279	373	1,652
10,001 - 25,000	3,128	715	3,843
25,001 - 50,000	418	63	481
50,001 - 100,000	110	24	134
100,001 & above	40	14	54
Grand Total	4,975	1,189	6,164

Total cost of international travel by all personnel including the Board Members:

Sl. No.	Trustee Name	Domestic Travel	International Travel	Amount in ₹
				Total Amount Spent/Reimbursed
1.	Madhu Pandit Dasa	93,958	-	93,958
2.	Chanchalpathi Dasa	4,56,095	1,96,621	6,52,716
3.	Jaganmohan Krishna Dasa	4,23,576	-	4,23,576
4.	Ratnangada Govinda Dasa	3,71,507	-	3,71,507
	Total	13,45,136	1,96,621	15,41,757

Significant Events

- 15 MAY, 2019** ● Akshaya Patra served over 60,000 meals to those affected by Cyclone Fani in Odisha, through its kitchen in Bhubaneswar
- 6 JUL, 2019** ● ‘School Chalo Abhiyan Rally 2019’ was held at Bhagat Singh Park, Mathura, Uttar Pradesh. The Government authorities organised the event in association with Akshaya Patra’s Vrindavan unit
- 8 AUG, 2019** ● Akshaya Patra began providing food to people affected by floods in Dharwad, Karnataka. Over a period of 12 days, 2,19,686 meals were served
- 29 OCT, 2019** ● Akshaya Patra’s Mangaluru kitchen organised the ‘Zero to 40 Million’ event to mark the occasion of serving more than 40 million meals to the schools in Dakshina Kannada district
- 8 NOV, 2019** ● Inaugurated the Food Safety and Quality Control (FSQC) Laboratory and New Product Development Centre at Bhilai kitchen
- 28 NOV, 2019** ● The Hon’ble President of India, Shri Ram Nath Kovind and the First Lady, Smt Savita Kovind visited Akshaya Patra’s kitchen in Vrindavan, Uttar Pradesh
- 5 DEC, 2019** ● The National Health Authority (NHA) signed an agreement with Akshaya Patra to increase the reach and awareness of the ‘Ayushman Bharat – Pradhan Mantri Jan Arogya Yojana’ (PMJAY) Scheme
- 20 DEC, 2019** ● Akshaya Patra signed an MoU with the Indian Institute of Science (IISc), Bangalore, for research and academic cooperation
- 24 FEB, 2020** ● ‘Certificate of Recognition’ was presented by the Food Safety and Standards Authority of India (FSSAI) to three Akshaya Patra kitchens—HK Hill, VK Hill, and Jigani
- 11 MAR, 2020** ● The Foundation inaugurated two FSQC laboratories in Rajasthan and Andhra Pradesh
- 25 MAR, 2020** ● Akshaya Patra begins food assistance endeavour to support the Government’s humanitarian efforts to help vulnerable populations during the pandemic
- 3 NOV, 2020** ● The Foundation completes the serving of 10 crore (100 million) meals cumulatively (in the form of cooked meals and dry ration distribution) as a part of its food relief efforts
- 26 JUN, 2021** ● Akshaya Patra goes beyond food relief efforts and conducts an incentivised vaccination drive in Bengaluru to help overcome vaccine hesitancy
- 08 AUG, 2021** ● The Foundation starts Night Shelter Feeding Initiative in Delhi, serving lunch and dinner to over 6,000 homeless in 209 night shelters run by the Delhi Urban Slum Improvement Board (DUSIB)
- 03 JAN, 2022** ● Akshaya Patra partners with the United Nations’ World Food Programme (WFP) in India to explore avenues to enhance the effectiveness of PM-POSHAN
- 17 FEB, 2022** ● Akshaya Patra collaborates with Byju’s to launch a Digital Education Programme to support children from economically weaker sections of society



The Hon’ble President of India, Shri Ram Nath Kovind greeted by Shri Madhu Pandit Dasa, Chairman - Akshaya Patra, and Shri Chanchalpathi Dasa, Vice-Chairman, on his visit to the Foundation’s kitchen in Vrindavan, Uttar Pradesh

Awards and Recognition

- Awarded the BBC Global Food Champion Award 2019
- Akshaya Patra's Bhavnagar kitchen bagged the prestigious CII Award for Outstanding Performance in Food Safety and the Thane kitchen received CII Commendation Certificate for Strong Commitment to Good Manufacturing Practices, at the CII Food Safety Quality & Regulatory Summit and Award Ceremony
- Honoured at The 2019 International Business Awards with Gold Stevie Award under the category, Organisation of the Year - Non-Profit or Government Organisations
- Mahatma Award 2020 for COVID-19 Humanitarian Efforts
- India Today-RPG Happiness Award in the "NGO that brought the Most Happiness" category
- The Indo-American Chamber of Commerce (IACC) COVID Crusaders Award 2020 for its philanthropic work done during the testing times of the pandemic
- The CSR Times Award in the COVID category at the 8th National CSR E-summit

The CSR Universe COVID Response Impact Awards 2021 for massive food assistance programme for distressed families, poor and migrant labourers during the pandemic

Honoured with the Outlook Poshan Special Jury Award for valuable contribution in the 'Urban Nutrition (Institution)' category

Conferred with the Mahatma Award for Social Good 2019



Akshaya Patra's Central Office received ISO 9001:2015 Quality Management System (QMS) certification

Won the Crystal Awards at Public Relations Council of India (PRCI) Collateral Awards for 'Care', Annual Report 2018-19, and 'Memories', Calendar 2020



Annual Report 2018-19 won the Gold Award at the LACP 2018/19 Vision Awards. It ranked 45th among the top 100 Annual Reports in the world



Placed among the top 50 medium and large-sized organisations with excellent people management styles by Great Manager Institute



Awarded for Promoting Education in Large Project Category at the ICC Social Impact Awards 2020

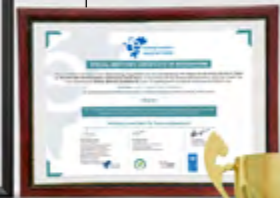


'Care', Annual Report 2018-19, won the 'Award of Excellence' at the 26th Annual Communicator Awards

Awarded Platinum for Annual Report 2018-19 and Gold for Calendar 2020 at the Hermes Creative Awards



Akshaya Patra's Central Office received 'Great Place to Work' certification for the fourth consecutive year



Great India Talent Foundation was selected as Special Mention (Runners Up) for the 7th eNabling North East Award 2019-2020 under the Quality Education & Learning Category for 'mainstreaming young children from the vulnerable Reang Tribe in Tripura



Honoured with 'Basic Education and Literacy Award' at Rotary Karnataka CSR Awards 2020, in the NGO category

Our Collaboration

FY 2019-20

Akshaya Patra took significant strides towards eliminating classroom hunger and promoting education for underprivileged children, with the PM-POSHAN launched at 13 additional locations through new kitchens in Bhuj (Gujarat), Jahangirpuri (New Delhi), Gambhiram (Andhra Pradesh), Silvassa (Dadra and Nagar Haveli), Badli (New Delhi), Mohan Cooperative Industrial Estate (New Delhi), Ongole (Andhra Pradesh), Chittorgarh (Rajasthan), Gorakhpur (Uttar Pradesh), Nawabpet (Telangana), Srikakulam (Andhra Pradesh), Gole Market (Delhi), and Pune (Maharashtra).

These new kitchens were supported by various donor partners, including the CLP Group, MUFG Bank, ABB India Foundation, Franklin Templeton, State Bank of India, Deloitte India, Cognizant Technology Solutions India Pvt. Ltd., and Madras Engineering Industries Pvt. Ltd.

KEY HIGHLIGHTS

- A Bangalore-based (Karnataka) philanthropic group – Project Hunger – led by Mr Dinesh Malkani (CISCO Systems India & SAARC) organised a Fundraiser Gala Evening at The Leela Palace Bengaluru, inviting 300 industry leaders and influencers. Held in August, the sit-down gala featured a panel discussion on ‘Why and How to give to NGOs’, followed by a performance by the music group, HumSufi. The Leela Palace Bengaluru sponsored the venue and the food.
- In collaboration with The Coca-Cola Foundation, Akshaya Patra launched the *Swachhta Hi Seva* campaign, between September and October, in line with the Government’s *Swachh Bharat Abhiyan* (Clean India Mission). A variety of activities were carried out across 300 government schools in 11 cities across India.
- Gland Pharma Limited supported 9,100 students from 66 schools in Telangana and Andhra Pradesh through the Breakfast Programme. The initiative was launched on Children’s Day in 2019 and was designed to help children start their day on a full stomach, thereby enhancing their concentration in the classroom while improving calorie intake.
- Towards the end of November, Thermo Fisher Scientific India organised a workshop on robotics and forensic laboratories on their premises, where 40 children from Parikrma Humanity Foundation learned about the science behind the theme. The workshop was led by 35 Thermo Fisher Scientific employees.
- Thirty-one volunteers from Refinitiv India Pvt. Ltd. participated in a rural volunteering campaign over two days in September. They visited the Foundation’s Ballari (Karnataka) kitchen and helped staff with pre-processing duties, dishwashing post-cooking, and cleaning delivery vans. The second day saw them visit a school, where they held a workshop for students to explain air pressure and waves. These concepts were illustrated with the use of a model periscope and boat – both of which were made of scrap.
- Amazon India, at the end of the nationwide Amazon Festive Yatra in October, donated all the products displayed in their ‘house-on-wheels’ to the Foundation to be auctioned off to employees and donors. The funds raised were utilised to support girl child empowerment by serving mid-day meals to girls.
- 123 corporate volunteering events were held during this year, supported by a total of 3,525 volunteers from 42 corporate entities. Over 25,000 cumulative volunteer hours were clocked.
- Special thanks go out to Balkrishna Industries Ltd., General Insurance Corporation of India Ltd., GSK Consumer Healthcare, Indus Towers, Larsen & Toubro Infotech Ltd. and Reliance Foundation for being our top donors through FY 2019-20.



FY 2020-21

Towards the end of FY 2019-20, on March 25, the nationwide lockdown came into effect due to the coronavirus pandemic, effectively putting a halt to PM-POSHAN (Mid-Day Meal Programme). Akshaya Patra immediately launched food relief efforts, with the aid of its corporate partners whose support accounted for 98 per cent of the funds raised.

Through a tumultuous year, the Foundation inaugurated just one kitchen in Jamnagar (Gujarat) sponsored by Reliance Foundation and Jamnagar Municipal Corporation (JMC).

KEY HIGHLIGHTS

- With the nationwide lockdown in place, volunteering and events went predominantly online. Through April and May 2020 over 70 employees from Bank of America - India and Franklin Templeton mentored more than 200 children on their career prospects, academic disciplines, and spoken English.
- Over 1,000 volunteers from Global Delivery Services - EY, Deloitte India, Hinduja Global Solutions, and Standard Chartered India created educational content that was distributed to beneficiary children, while also interacting with them virtually.
- A series of sustainable, 'Go Green' volunteering activities were organised for the employees of HGS (Hinduja Global Services). Held in June 2020, this initiative had 1,591 volunteers who took steps to shape a better planet for children.
- 840 volunteers from Western Digital spent a cumulative of 991 man-hours, volunteering through 13 sessions. Activities included making Back to School kits for students, virtual kitchen tours, and brainstorming sessions to improve processes, among others.
- Between November 2020 and January 2021, 132 employees from Adobe India volunteered 197 man-hours over three sessions to inspire and support children through activities which included crafting inspirational letters and cards and designing cloth bags.
- 102 volunteering events were held during this year, supported by a total of 11,000 volunteers from 30 corporate entities. Over 16,000 cumulative volunteer hours were clocked. Activities included clay model making, student mentoring programmes, production of educational videos, and other study material as well as hosting science workshops.
- Special thanks go out to Adobe India, Airports Authority of India, Barclays Bank PLC, Citibank India, HEG Ltd. and Nestlé India Ltd. for being our top donors in FY 2020-21.

FY 2021-22

The second year of the pandemic saw the Foundation augment food relief efforts across the country, from Ladakh in the North to the Andaman and Nicobar Islands in the South East, reaching 22 states and five UTs in India. Over two years, through our longest-running food relief efforts, we served close to 24 crore (240 million) meals by 31 March, 2022.

Four new kitchens were inaugurated: Mangalagiri (Andhra Pradesh), Puducherry, Jalahalli (Karnataka), and Gadarpur (Uttarakhand). These kitchens were sponsored by the Airports Authority of India; National Insurance Company Ltd. and General Insurance Corporation of India; Hindustan Aeronautics Ltd. (HAL); and Concentrix, respectively.

KEY HIGHLIGHTS

- In April, the Foundation collaborated with Salesforce to impart 'Digital Upskilling' training to government school teachers in Sangareddy, Hyderabad (Telangana). These sessions were curated to empower teachers, by giving them the training to conduct online classes for students through school closures. Over 145 teachers were upskilled through this initiative.
- At peak of the second wave of the pandemic, having heard about the Foundation's crematoria feeding initiative, Amazon India reached out and proposed scaling up the programme. By May 24, with local government bodies sanctioning the initiative, the serving of pre-packaged meals with water was rolled out across 14 crematoria in Bengaluru. Between May and June, Amazon and Akshaya Patra served 1,450 meals a day with distribution aided by four vehicles from Amazon, supported by Civil Defence volunteers.
- Between September and March, Akshaya Patra, supported by the Citibank India, HSBC Group, IndusInd Bank, Western Digital, Wells Fargo International Solutions Private Ltd., United Way of Hyderabad (UWH), and NetApp among others, conducted incentivised vaccination drives across Delhi NCR, Bengaluru, Hyderabad, Alibaug (Maharashtra), and Mumbai to help the most vulnerable communities. Every inoculated individual received a ration kit.
- In March, AstraZeneca contributed towards enhancing the nutritional status of pregnant and lactating women and their babies through the Foundation's Shakti Kit initiative. Five thousand kits were distributed to women from two aspirational districts in Karnataka - Yadgir and Raichur. At the distribution event, Alex Chandy, Head - Legal, Sustainability and Company Secretary; Haridas Vattekadathu, Global IT Strategy; and the team were taken on a virtual kitchen tour and interacted with beneficiaries.
- Between April and May, Akshaya Patra rolled out the Yatri Sewa initiative supported by Crompton Foundation. Over 45 days, 50,000 food kits and 75,000 bottles of water were distributed to 1.25 lakh *yatris* and migrant workers leaving Mumbai from Chatrapati Shivaji Maharaj Terminus (CSMT) and Lokmanya Tilak Terminus (LTT).
- American Tower Corporation (ATC) in co-ordination with ATC CSR Foundation India curated medical kits that comprised a pulse oximeter and a digital thermometer to be distributed in socio-economically disadvantaged communities. Between August 12-28, 80 distribution drives were scheduled at 21 locations across the country, conducted with the on-ground aid of ATC employee volunteers. Over 9,000 medical kits were distributed through this initiative.
- In the effort to bridge the digital divide for government school students, in February the Foundation launched the Digital Education Programme. BYJU'S, our education partner, provided keys to pre-install its learning app on tablets to be distributed to high school and pre-university students by technology partners including Amazon India, Hexagon AB, MCKS Trust Fund, NTT India, Technicolor, Toshiba India, and VMware Software India Pvt. Ltd.
- 192 volunteer events were held during this year, supported by a total of 16,000 volunteers from 64 corporate entities. Over 20,000 cumulative volunteer hours were clocked.
- Special thanks go out to Adobe India, Deutsche Bank India, HSBC India, IndusInd Bank, Nestlé India Ltd. and Wells Fargo International Solutions Pvt. Ltd. for being our top donors in FY 2021-22.

CONCLUSION

The Akshaya Patra Foundation is extremely grateful to all our donors, acknowledging that it is their support that empowers the Foundation to continue to follow its vision: 'No child in India shall be deprived of education because of hunger'.

DONOR QUOTES

“

The number of children who do not attend school in India is in the millions, especially in rural parts of the country. Deutsche Bank has partnered with Akshaya Patra for the past six years, and supports the mid-day meals of 40,000 children in Bengaluru and Jaipur. Our partnership aims to increase the number of school-going children in the rural sector, using the mid-day meal as an incentive for children to want to go to school and for their parents to send them. The Foundation’s two-pronged approach to educating and nourishing our youth is commendable and will shape our nation for generations to come, helping reduce poverty in the long run. Tying up with Akshaya Patra has also given our employees this opportunity to support this wonderful cause through fundraising and volunteering activities.

”

Khurshed Dordi, Chief Operating Officer, Deutsche Bank India

“

With The Akshaya Patra Foundation we have an experienced partner operating at a scale that has helped us address two big development challenges - school attendance and nutrition. We have also realised that when children eat and learn together, it helps build a sense of community and equality between them. We have been associated with Akshaya Patra for several years, supporting the refurbishment and operations of three kitchens across Rajasthan and Gujarat, that have been serving mid-day meals to 41,200 children every school day.

”

Ziaa Lalkaka, CEO, HT Parekh Foundation

“

BKT has been collaborating with Akshaya Patra since 2014. For us, it was the natural evolution of the support projects we had already started for the most vulnerable segment of society: children. The close collaboration with The Akshaya Patra Foundation has allowed BKT to fully understand the phenomenon of “classroom hunger”. To meet and defeat the challenge, it is necessary to ensure constant commitment over time, feeding our children who represent the next generation of Indian citizens. All children should have the opportunity to grow up healthy and receive appropriate education, building proper tools to face life’s challenges and aspire to a better future. BKT has built an automated kitchen in Bhuj (Gujarat) and will stand with The Akshaya Patra Foundation to pursue these goals together, with passion and determination.

”

Arvind Poddar, Chairman & Joint Managing Director, Balkrishna Industries Ltd.



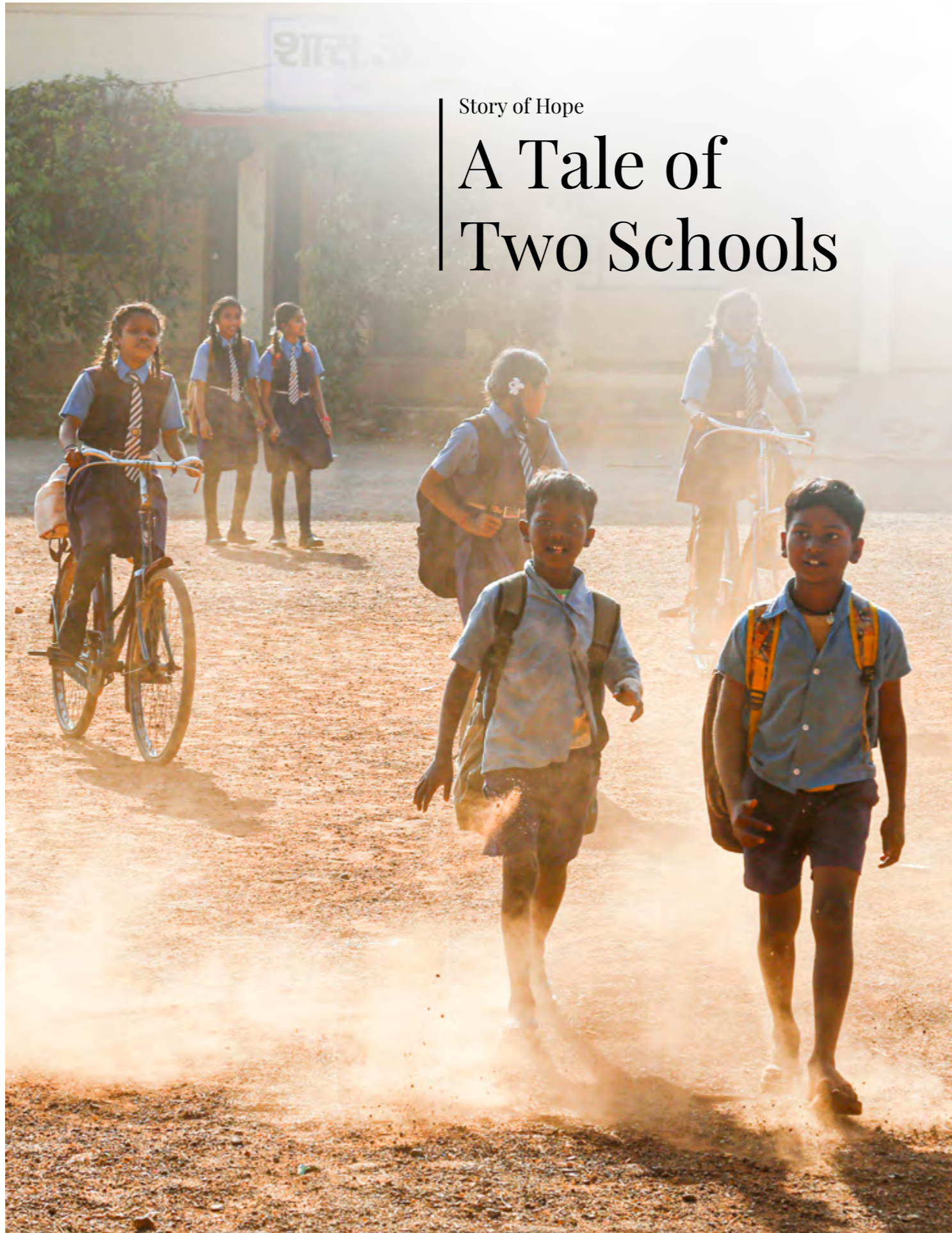


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Story of Hope

A Tale of Two Schools



Durg and Bilai—the twin cities of Chhattisgarh—are synonymous with the Bilai Steel Plant, but lately, they have been garnering respect for being the education hub of Central India. A sight worth beholding as one passes through the streets of Bilai is that of the vibrant murals on the walls of its Government schools—picturesque depictions of positive hygiene habits, maps, and children busy studying. The wrought iron gates of these schools give way to beautiful campuses with their signature School Nutrition Garden (SNG), a State Government initiative to impart nutritional education.

Over the past two decades, immense progress has been made in the state's education sector, and the results are reflected in the steadily rising number of students in its Government schools.



“When the Government, the community, and the teachers work together, the progress of the nation is possible,” says Mr Sanjay Kumar Maithil, an award-winning educator who teaches at the Government Middle School in Ganiyari.

It Takes a Village to Raise a Child

Situated 15 kilometres from Bhilai, and home to Chhattisgarh's beloved *Pandavani* folk performer and Padma Vibhushan recipient, Teejan Bai, Ganiyari is a quaint village, the road to which is marked by broad trees and fields dotted with livestock on one side and the smokestacks of the thermal power plant on the other side—presenting a glimpse into the two mainstays of the local population.

This duality is gradually replaced with the sight of lime-caked houses with tiled roofs and doors painted in vibrant blues and greens. The Government Middle School lies beside the village pond just beyond this familiar rural structure. Part of a campus that houses the primary and secondary wings, this school is a home away from home for about 100 students from the local village as well as the neighbouring village of Pachpedi. Driven by their profound appreciation for, and belief in, progress through education, a team of six dedicated educators work tirelessly with the local community to facilitate the aspirations of their students.

Through the corridors of the school, the sight of children chattering on the way to class is truly heart-warming, but this was not always the case. “Sometimes students would enrol for a class but would not show up,” laments Mr Ramesh Kumar Yadav, the school's English teacher and a veteran educator with 33 years of experience.

Like most Government schools in Chhattisgarh, a majority of the students belong to the reserved, and often marginalised, sections of society and hail from families where parents work long hours in factories, seldom finding the time to monitor their school attendance. The reins to their upbringing are taken up by the local community and teachers, who understand that the gift of a good education can impact the lives of entire generations.

Regular meetings would be held with the community to address concerns related to absenteeism. While many gentlemen from the village would volunteer to keep an eye on wayward students, thereby driving them back into the classroom, teachers would use Teaching/Learning Materials (TLM) to make classes more interesting, even hosting competitions in the school to encourage attendance.

There is a relaxed smile on Mr Yadav's face when he says, “Over the years, through the students, the Government, and the cooperation of the villagers, positive changes have taken place.”



Scan to watch the film



Mr Sanjay Kumar Maithil
Hindi Teacher - Government Middle School
Ganiyari, Chhattisgarh

Another factor contributing to increased attendance is the availability of lunch at school. “Since Akshaya Patra has been distributing food here for the past four to five years, children are more interested in eating. Previously, they were reluctant; but now, they seem very excited to consume the mid-day meal.” Appreciating the nutritional quality of the food and its timely delivery, the Headmaster-in-charge of the school's primary classes, Mr Hemant Kumar Mahariya, smiles at his students lunching away under the shade of the huge tree that casts a natural awning over the school courtyard.

When the Government, the community, and the teachers work together, progress of the nation is possible

Mr Sanjay Kumar Maithil



“I like days when we get *Khichdi* and *Murku*”, says Poonam Thakur of Grade 5, an aspiring teacher, doctor and soldier! The dynamism of her ambitions reflects the ample opportunities provided to students here to explore their potential.

An alumnus of the Government Middle School, and now its teacher, Mr Sharath Kumar Verma has always insisted that his children study here just like he did, signifying his unflinching love for the village. Speaking of the many changes that have taken place since his days in the blue uniform, he says, “When I studied here, the roofs were tiled and would leak, and the teachers weren't regular. We would sit on the floor and study and would have to go home to eat our lunches. Now there are a lot of facilities: there's furniture, the quality of education has improved, teachers are efficient and use TLM, and children get school lunch through the Mid-Day Meal (MDM) Scheme (now PM-POSHAN). Things are so much better now.”

Witnessing these young lives being shaped in the village of Ganiyari, one is reassured that even against the rural backdrop, the future generation is in the safe hands of a dedicated community.



A majority of the students belong to the reserved, and often marginalised, sections of society

Utai's Girls and Chhattisgarh's Pride

In the peri-urban township of Utai, the sound of rumbling trucks en route to the Steel Plant is common. Still, amidst the monotone of that rumble, a different sound does break through—it is the giggling of young girls dressed in blue uniforms and polished shoes, neatly plaited hair tied in white ribbons, making their way to the Government Girls Middle School.

Established in 1989, the school's dedication to promoting female literacy is commendable. Under the inspired tutelage of six dedicated teachers, 149 girls receive their daily doses of academic, athletic, and co-curricular lessons.

"When I was a child, I was told that teachers usher in a new society and are guardians of a child's future. Since then, I have always wanted to teach," says Mrs Aarti Bhagat, the school's mathematics teacher. Early into her tenure at the school, she realised that each girl had a latent talent that needed to be unearthed, that behind those shy smiles there was a girl waiting to be a doctor, an officer of the Armed Forces, an engineer, a professor. All they needed was a nudge.

People
should know
that our
girls are not
lesser than
anyone

Mr Durga Tandon



Mrs Aarti Bhagat

*Math Teacher - Government Girls Middle School
Utai, Chhattisgarh*



"In this technologically dependent world, when the Government insists on using activity-based learning tools, we realised that the time was ripe to introduce digital learning to our students," says Mr Durga Tandon, the school's science teacher.

Crowdfunded by benevolent community members and the local Government, and with the help of B.Ed students, school students, and the school's Headmistress, Mrs Jayshree Katendra, Mr Tandon and Mrs Bhagat established an 'E-Classroom'. Equipped with educational charts and pictograms, motivational messages, and high-quality sound and visual equipment, two classes per subject are being taught here every week.

Since its launch in 2018, many girls have emerged from their shy cocoons, confident and equipped to participate in inter-school as well as district-level science and math fairs. "People should know that our girls are not lesser than anyone," says a proud Mr Tandon.



Scan to watch the film



Mrs Ishwari Thakur

*Sanskrit Teacher - Government Girls Middle School
Utai, Chhattisgarh*

In a district-level school fair, the students presented a 'Math Magazine' that they created under the careful guidance of Mrs Bhagat. "It took us a week to create the magazine, and in the process, I revised all the concepts that I knew and learned something new too. And at the unveiling of the magazine, the Block Officer (BO) sir came here and he shook my hands!" says an ecstatic Harshlata Kosre, a student of Grade 8. Her smile, punctuated by her enthusiasm, is infectious and one can't help but smile along with her. "The more I share, the more I will learn," proclaims the aspiring professor.

When the tree you have planted bears fruit; it is an amazing feeling

Mrs Ishwari Thakur

An epitome of generosity is the school's Sanskrit teacher, Mrs Ishwari Thakur. A salt of the earth educator who lived a simple rural life, Mrs Thakur has involved her daughters in educating her students in martial arts. Her elder daughter, a black belt in karate who also competes in international contests, conducts weekly self-defence classes for the girls.

As she stresses on the importance of self-defence training for girls in this time and age, Mrs Thakur is confident that her students will excel in life. Some of her old students still visit her, and she happily adds that now they are police officers and teachers. "When the tree you have planted bears fruit; it is an amazing feeling."

The school actively encourages the participation of its students in athletics. Chetna Sahu, a student of Grade 8, is an athlete and a national level gold medallist in ball badminton. When asked how winning the nationals in Andhra Pradesh made her feel, she has a humble reply. "I felt that it's a good thing that I got some award at least, because my teacher has worked so hard to train me."



Her unassuming nature does not reflect her life's ambition. "I want to grow up and join the Army so that I can protect the country," she says. When asked why, she just smiles and repeats herself, rather seriously, and with every repetition, one can see the conviction in her eyes grow stronger and her smile grow wider.

It is remarkable to witness the effect that a dedicated teaching faculty can have on its students when aided by Government policies, PM-POSHAN, and the resolute support of the local community. One is reminded yet again, that educators do champion the dreams of entire generations when, like the teachers at Ganiyari and Utai believe, "Teaching is not just a job. It is a creed, a way of life."



Strategy

Management Discussion and Analysis
Future Plans

Management Discussion and Analysis

OVERVIEW

The main objectives of the Mid-Day Meal (MDM) Scheme (now PM-POSHAN) are to address classroom hunger and malnutrition, increase enrolment, attendance, and retention in schools, as well as improve social equity and empower women through employment.

In the Union Budget of FY 2020-21, the Ministry of Education (formerly the Ministry of Human Resource Development) was allocated ₹99,312 crores; of this amount, the Department of School Education and Literacy was allocated ₹59,368 crores (59.77%), a 5.28% increase over the previous financial year. The allocation for the MDM Scheme remained unchanged against the previous year's Budget Estimates (BE) at ₹11,000 crores.

FEEDING OPERATIONS

The Foundation achieved a Compounded Annual Growth Rate (CAGR) of 10% on feeding volume during the past 10 years, commencing from Financial Year 2010-11.

During the year, Akshaya Patra added 13 new kitchens: Bhuj, Delhi-Jahangirpuri, Gambhiram, Silvasa, Delhi-Badli, Delhi-Mohan Co-operative, Ongole, Chittorgarh, Gorakhpur, Nawabpet, Srikakulam, Delhi-Gole Market and Pune.

The feeding volume of the Foundation's school feeding programme scaled to 3,388.27 lakhs during the year, representing a growth of 11% over the previous year.

The attendance to enrolled strength in schools where Your Foundation serves remains unchanged in the range of 65% to 66%.

We reach out to 1.8 million beneficiaries across 18,935 schools every school day. We also serve in 3,965 Anganwadi Centres.

FOOD & NUTRITION SECURITY IN THE POST-COVID WORLD

The COVID-19 pandemic has significantly disrupted the education sector with school closures and the fear of the disease keeping millions of children away from schools, thus depriving them of their Right to Education. Many of these children are dependent on the school feeding programme for their food and nutrition requirements. In not being able to attend school, these children are deprived of education and food.

The number of people affected by various levels of food insecurity is expected to rise drastically in the post-COVID world. With children forming a significant portion of the affected population, the assurance of a school meal will play a crucial role in bringing children back to schools by incentivising education, thus contributing to their health and well-being, and consequently, our national and global development agendas. Akshaya Patra is conscious of the criticality of the situation. As the implementing partner of the Government of India's flagship PM POShan SHAkti Nirman (formerly the Mid-Day Meal Scheme), Akshaya Patra is committed to ensuring sustained access to food and nutrition for children in Government and Government-aided schools through the programme.

Akshaya Patra has been proactively working with various Government agencies and organisations to implement food relief measures to provide respite to families from vulnerable communities in these difficult times. The Foundation endeavours to upgrade its feeding initiatives to the best of its abilities with evidence-based solutions focusing on food and nutrition security for children and communities.

- The education sector in the post-COVID world will be characterised by a reduced number of school days, directly affecting the millions of children who are dependent on mid-day meals. Appropriate solutions will have to be developed and implemented to mitigate the situation while maintaining flexibility in programme delivery and making the best use of available resources. One such solution can be the provision of take-home rations and ready to eat nutrient-dense products with a longer shelf-life to children in schools.
- There is a need to advocate food or meal provision among all the stakeholders while emphasising on gaps in food and nutrition security surfacing due to the cancellation of mid-day meals. Evidence-based research on the importance of the school feeding programme and understanding nutrition insecurities in the absence of this initiative will enable us to formulate strategies to effectively ensure food and nutrition delivery to vulnerable children.
- As the implementing partner of PM-POSHAN, Akshaya Patra has always believed in the idea of working with the Ministry of Education, Government of India as well as the State Governments and U.T. Administrations to enhance the programme. The Foundation will continue to do so in the post-COVID-19 world by leveraging its learnings over the last to best fit the changing realities of the current times.
- Akshaya Patra has time and again undertaken relief activities at the behest of various State Governments during floods, droughts, cyclones, and earthquakes through its kitchen units, temporary kitchens and mobile kitchen/Kitchen on Wheels. During the COVID-19 pandemic, the Foundation reinvented its execution capacities to come up with a need-based solution in the form of food relief kits with essential groceries. The experience has put the Foundation in a better position to support the Government's disaster management activities in the future.
- The Foundation has advocated for safe water and hygiene facilities to maximise the impact of the school feeding programme and even made it a core component of its school rejuvenation programme. The need to push for this has become all the more urgent in the post-COVID world.
- The Foundation has been looking into the feasibility of setting up community kitchens to undertake small-scale feeding, typically up to 2,000-5,000 meals a day. With community participation, ownership, and inclusiveness at their core, these kitchens will seek to enhance the food and nutrition accessibility status of beneficiaries while adhering to region-specific dietary habits.
- The Foundation is also planning to utilise the spare capacity of its kitchens, i.e., the infrastructure, staff, and distribution capacity, for for-profit initiatives. It has successfully implemented the same in Bengaluru in the form of The Akshaya Nidhi Foundation—an initiative to bring financial sustainability to Akshaya Patra. All the surpluses generated from Akshaya Nidhi are donated to Akshaya Patra. The Foundation rents out its immovable property and utilities to Akshaya Nidhi for rental income. In the post-COVID world, with more efforts needed to ensure food and nutrition security, the idea to expand the for-profit venture to support the not-for-profit venture is worth deliberating, as it will help in maximising the impact of the latter.

COVID-19 pandemic has changed the world to a significant extent. It has brought about a new normal and made a strong case for the urgent need to undertake a robust scenario analysis to design and implement mitigation strategies relevant to the wide array of changes. In its capacity as a stakeholder, Akshaya Patra stands committed to playing a key role in the Government's efforts to ensure food and nutrition security for children through the school feeding programme, and for communities through its relief feeding endeavours, by drawing from its learnings and field experience spanning two decades.

Future Plans



The times are changing, and this new wave is taking humankind on a journey like never before. As the uncertainty brought about by the COVID-19 pandemic descends upon us, Akshaya Patra is well aware of the challenges that lie ahead. Our renewed objectives will seek to strengthen the resolve to function sustainably and exhibit the highest levels of commitment, transparency, and good governance.

In FY 2020-21, Akshaya Patra will reinforce its sustainability initiatives by focusing on smart automation projects in existing kitchens. By improving cost-effectiveness, while ensuring efficiency in food delivery and quality management, the Foundation will display its commitment towards the UN Sustainable Development Goal (SDG) 12 - Responsible Consumption and Production.

With the aim of enhancing community impact, Akshaya Patra will conduct pilot projects with the community-based kitchens that will be sustainable from the day of inception.

The Foundation will also improve menu diversity in PM-POSHAN, thereby contributing to the satisfaction of its millions of beneficiaries while also meeting the expectation of its various stakeholders.

Akshaya Patra will continue to establish strategic partnerships and strengthen donor relationships.

An important aspect of Akshaya Patra is employee care. In the face of the COVID-19 pandemic, the Foundation has taken adequate measures and adhered to stipulated protocols to ensure employee safety and improve the Happiness Index. In FY 2020-21, we will develop on these efforts to further enhance the employees' happiness quotient.

Scenario analysis will be conducted keeping in mind the uncertain times, and plans will be made to prepare the Foundation to face challenges.



Our Network

Management Message

Our Leadership

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Management Message

Akshaya Patra's work in the past year is a testament of the synergetic efforts undertaken by the Foundation and our benevolent stakeholders—the Government, corporates, and dedicated individuals—to serve as a beacon of hope for the nation by catering to the need of the hour.

Owing to the consistent contribution and encouragement from our stakeholders, we were able to stand resolute in our commitment to provide humanitarian food relief to vulnerable individuals and communities affected by the COVID-19 pandemic, serving over 23.82 crore meals as of 31st March, 2022.

On behalf of the many lives that you have helped us impact, we thank you for your unwavering support and the immense trust that you place in us. You have reinvigorated and helped us move forward in our aim to serve the nation by delivering according to changing needs and requirements, thereby contributing to national social welfare through the power of hot, nutritious meals.

Our Leadership

Missionary Volunteers

Chanchalpathi Dasa

Jai Chaitanya Dasa

HH Stoka Krishna Swami

Amitasana Dasa

Rajiv Lochana Dasa

Satya Gaura Chandra Dasa

Suvyakta Narasimha Dasa

Bharatarshabha Dasa

Sridham Krishna Dasa

Vyomapada Dasa

Achyutha Krishna Dasa

Jaganmohan Krishna Dasa

Karunya Sagar Dasa

Janardhana Dasa

Maha Vishnu Dasa

Niskinchana Bhakta Dasa

Professionals

Shridhar Venkat - Chief Executive Officer

Ganesh R. - Chief Financial Officer *(upto Nov 2021)*

Balaji M.N. - Chief Financial Officer *(from Sep 2021)*

Sundeeep Talwar - Chief Marketing Officer *(upto Jun 2022)*

Mukesh Malik - Chief Operating Officer *(upto Jul 2022)*

Saanil K. Bhaskaran - Chief People Officer *(till Mar 2022)*

Saanil K. Bhaskaran - Chief Operating Officer *(from Jun 2022)*

Anant Arora - Chief Sustainability & Communication Officer *(from Apr 2022)*

Mukesh Tiwari - Chief Human Resource Officer *(from Apr 2022)*

Ramadass Selvaraj - Chief Information Officer *(from Apr 2022)*

Ajay - Director, Planning, PR & Advocacy *(upto Mar 2021)*

Ajay Madan - Director, Projects *(upto Oct 2020)*

Jagranjan Mishra - Director, Operations *(upto Mar 2021)*

Makarand Rege - Director, Learning & Development *(upto Nov 2020)*

Manu Mehrotra - Director, Operations

Prashanth Guler Bhyranna - Director, Human Resource *(upto Oct 2020)*

Radhakrishnan S. - Director, Internal Audit *(upto Mar 2021)*

Harishankar - Director, Internal Audit *(from Oct 2021)*

Suju Datta - Director, Quality *(upto Dec 2020)*

Vijay Kumar D. - Director, Information Technology *(upto Aug 2021)*

Our Units

State	Unit President	Branch	Address
ANDHRA PRADESH	Niskinchana Bhakta Dasa	Visakhapatnam	Next to Kapparda Municipal High School, Kancharapalem Industrial Estate, Kapparda, Visakhapatnam - 530016, Andhra Pradesh
		Kakinada	C/o Josep Primary Muncpal School, Cheedilapura, Rama Rao Peta, Kakinada - 533004, Andhra Pradesh
	Satya Gaura Chandra Dasa	Mangalagiri	D. No. 13-145, Tenali Bypass, Near Coca Cola Factory, Atmakaru Village, Mangalagiri Mandal, Guntur - 522503, Andhra Pradesh
		Nellore	Plot No. 55, Industrial Park, Chemudugunta, Venkatachalam Mandal, Nellore - 524320, Andhra Pradesh
		Ongole	Godown Door No. 45-127-82, Survey No: 395-8, Throvagunta Mandal Revenue, Prakasham Dist., Ongole - 523001, Andhra Pradesh
		Gambhiram	Survey No. 152-2, 152/8A, IIM Road, Near Prema Hospital, Gambhiram, Visakhapatnam - 500171, Andhra Pradesh
		Srikakulam	Survey No. 454, Near Kasturba Gandhi School, Singapuram Village, Srikakulam - 532185, Andhra Pradesh
		Gudivada	C/o Lakshmi Mounika Rice Mill, Matura Road, Chowtapalli, Gudivada - 521323, Andhra Pradesh
		Kuppam	Survey No. 152/2, Opp. Kuppam Engineering College, Pedda Bangarunatham, Kuppam, Chittoor - 517425, Andhra Pradesh
		Kalyandurga	Godown No. 02, Agriculture Market Yard, Anantpur District, Kalyandurg - 515761, Andhra Pradesh
ASSAM	Janardhana Dasa	Guwahati	Village Ghorajan, Mouza - Sila, Siduri Gopha, P.O Amingaon, Opp. GNRC Medical, Guwahati - 781031, Assam
CHHATTISGARH	Vyomapada Dasa	Bhilai	Old Dairy Building, Behind Gurudwara, Sector 6, Bhilai - 490006, Chhattisgarh
DELHI	Bharatarshaba Dasa	Delhi Mohan Co-operative Society	E-17, Blk B-1 Extn., Mohan Co-operative Industrial Area, Badarpur New Delhi - 110044
		Delhi - Jahangirpuri	D - 27, SMA Industrial Area, Near Jahangirpuri Metro Station, Delhi - 110033
		Gole Market	N.P. Bengali Girls Sr. Secondary School, Gole Market - 110001
		Badli	S-73, Phase I, Badli Industrial Area, New Delhi - 110033
DADRA & NAGAR HAVELI	Jaganmohan Krishna Dasa	Silvassa	Survey No. 85/P, Besides RTO, Athal Village, Silvassa - 396230, Dadra & Nagar Haveli
GUJARAT	Jaganmohan Krishna Dasa	Vadodara	Plot No. 42, Opp. Sevashram Society, Nr. Dharampura, Harinagar Gotri Road, Vadodara - 390023, Gujarat
		Surat	Plot No. 55, Bhagyodaya Industrial Road, Behind DR World Mall, Near Saptarshi Row House, Aai Mata Chowk, Magob to Dumbhal Road, Surat - 395010, Gujarat
		Ahmedabad	Bhadaj-Santej Road, Opp. Ahmedabad Dental College, Santej Village Kalol, Ahmedabad - 390060, Gujarat
		Kalol	Plot No. 59, G.I.D.C, Gandhinagar Dist., Kalol - 382721, Gujarat
		Bhavnagar	Plot No. 395, Chitra G.I.D.C, Bhavnagar - 364001, Gujarat
		Bhuj	Survey No. 155, Opp. Shiv Paras Temple, Sukhpur Village, Bhuj-Mandvi Highway, Bhuj, Kutch - 370001, Gujarat
		Jamnagar	T.P. 2, Plot No. 64/1, Near Water Tank, Bethak Road, Village: Hapa, Taluk: Jamnagar, Jamnagar Municipal Corporation, Jamnagar - 361001, Gujarat

State	Unit President	Branch	Address	
KARNATAKA	Gunakara Rama Dasa	Bengaluru - H.K. Hill	Hare Krishna Hill, W.O.C Road Rajajinagar, Bengaluru - 560010, Karnataka	
		Bengaluru - Vasanthapura	8th Mile, Doddakallasandra Village, Vasanthapura Kanakapura Road, Bengaluru - 560062, Karnataka	
		Bengaluru - Jigani	Plot No. 48, Property No. 179, Survey No. 121, 122, 554 & 557, KIADB at Jigani, Anekal Taluk, Bengaluru - 560105, Karnataka	
		Bengaluru - Guni Agrahara	Survey. No. 19, Guniagrahara Village, Shivakote Post, Hesaragatta Hobli, Bengaluru - 560089, Karnataka	
		Ballari	Sandur Bellary Road, Shankar Gudda Colony, Torongallu, Ballari District - 583275, Karnataka	
	Rajiv Lochana Dasa	Hubballi	Behind KSFC Office Hubballi - P.B Road, Rayapur, Dharwad - 580009, Karnataka	
	Karunya Sagar Dasa	Mangaluru	C/o ISKCON, Arya Samaj Road, Krishna Kasturi, Balamatta, Mangaluru - 575003, Karnataka	
	Stoka Krishna Dasa	Mysuru	18th Cross, Sy. No. 31, Jayanagar, Mysuru - 570014, Karnataka	
	MAHARASHTRA	Vyomapada Dasa	Nagpur	No. 102/1, Anmol Nagar, Ward No. 21, Wathoda Square, Nagpur - 440008, Maharashtra
		Amitasana Dasa	Thane	Old TMC School #133 Vasanth Vihar, Near Pawar Nagar Bus Depot Thane (W), Thane - 400607, Maharashtra
Pune			Vidarthi Sahayak Samiti at Lajpat Rai Bhavan, 103/A, Behind Shivaji Housing Society, Off Senapati Bapat Rd, Pune - 411016, Maharashtra	
ODISHA	Achyutha Krishna Dasa	Puri	Grand Road, Balagandi, Dist. Puri - 752001, Odisha	
		Rourkela	Sector - 7, Ispat High School Building, Rourkela, Dist. Sundergarh - 769003, Odisha	
		Nayagarh	Bhapur Block, Nayagarh - 752063, Odisha	
		Bhubaneswar	Plot No. 1192/1727, Mouza, Nuahat, Bamphakuda, Phulnakhara, Cuttack District - 754001, Odisha	
PUDUCHERRY	Kodanda Rama Dasa	Puducherry	Next to Vallalar Government Girls School, Airport Road, Lawspet, Puducherry - 605008	
RAJASTHAN	Jaganmohan Krishna Dasa	Jaipur	C6-C11, Mahal Yojna, Goner Road, Jagatpura, Jaipur - 302025, Rajasthan	
		Ajmer	Near GUPS, Frazor Road, Topdara, Ajmer - 305001, Rajasthan	
		Jodhpur	Gram Sevak Prashikshan Kendra, Opp. NLU, Near Railway Crossing, Nagour Road, Mandoor, Jodhpur - 303004, Rajasthan	
		Baran	Irrigation Colony, Sichai Vibhag, Bhanwargarh, Baran - 325216, Rajasthan	
		Nathdwara	Ganesh Tekri Road, Tehsil Nathdwara - 313301, Dist Rajsamand, Rajasthan	
		Chittorgarh	Near Vidhya Niketan School, Sector - 5, Gandhi Nagar, Chittorgarh - 312001, Rajasthan	
		Bikaner	DIET Bhawan, Bajrang Dhora, Pungal Road, Bikaner - 334001, Rajasthan	
		Jhalawar	Teendhar, Rooparel, Tehsil: Jhalarapatan, Dist: Jhalawar - 326021, Rajasthan	
		Bhilwara	Near Dev Narayan Circle, New Bapu Nagar, Bhilwara - 311001, Rajasthan	

State	Unit President	Branch	Address
TAMIL NADU	Suvyakta Narasimha Dasa	Chennai	63, Devendra Nagar, 1st Seaward Road, Valmiki Nagar, Thiruvannamiyur, Chennai - 600041, Tamil Nadu
TELANGANA	Satya Gaura Chandra Dasa	Khandi (HYD)	Sy. No. 607182 607/E3 607/U, Kandi (v) Sangareddy (D) - 502285, Telangana
		Narsingi	Sy. No. 172, Sri Krishna Goshala, Kokapet, Narsingi, Hyderabad - 500075, Telangana
		Kothagudem	Agriculture Market Yard, Godown No. 8, Lakshmidivipalli, Bhadradi Kothagudem - 507101, Telangana
		Warangal	Old Fire Station Building, Enamamula Market Yard, Warangal - 506002, Telangana
		Nawabpet	Agriculture Market Committee, Nawabpet Market Yard, Mahboobnagar - 509340, Telangana
TRIPURA	Janardhana Dasa	Kashirampara	Village Kashirampara, P.S: Anand Bazar, Sub Division: Kanchanpur, Gachirampara - 799271, Tripura
UTTAR PRADESH	Bharatarshabha Dasa	Lucknow	Khasra No. 2811, Amausi Industrial Area, Sarojininagar, Near Indian Oil Plant, Amausi, Lucknow - 226008, Uttar Pradesh
		Vrindavan	Gopal Garh, Chhatikara Road Vrindavan, Mathura District - 281121, Uttar Pradesh
		Gorakhpur	Rajendra Nagar, Kushth Ashram, Gorakhnath Gorakhpur - 273015, Uttar Pradesh
		Mant	Shri Brij Shiksha Prasara Samiti, Khasra No. 150, Raja Bangar, Mant Mathura - 281202, Uttar Pradesh
UTTARAKHAND	Bharatarshabha Dasa	Gadarpur	Khet No. - 455KA, Village - Barakhera, Tehsil - Gadarpur, Udham Singh Nagar - 263152, Uttarakhand

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